

September 30, 2024

# Utility Billing



CITY OF BILLINGS  
Public Works Utilities  
2251 Belknap Avenue  
Billings, MT 59101

Bill Date: 09/20/2024

Account: [REDACTED] [1/1]

What Do I Owe?  
\$731.31

When is it Due?  
10/07/24

Service Address: [REDACTED]

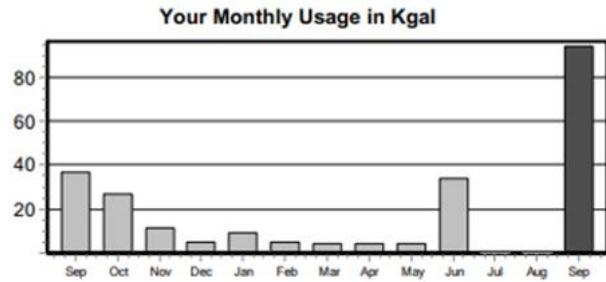
Service Period: 06/21/24 - 08/22/24

Current Water Usage (1 KGAL = 1000 GALLONS)			
Meter Number	Previous Reading	Current Reading	Usage KGals
54673702	782	875	94

CURRENT MONTHLY CHARGES	
Water Service	\$535.49
West End Water Plant & Reservoir	\$49.75
Solid Waste Service	\$34.22
Sewer Service	\$95.89
<b>Service Total</b>	<b>\$715.35</b>

\$15.96	
MISCELLANEOUS CHARGES	
Water Service Line Repair	\$1.30
July Stormwater	\$6.68
August Stormwater	\$6.68
Water Service Line Repair Fee	\$1.30

WHAT MAKES UP MY BILL?	
Previous Balance	\$180.27
Payments Received	-\$180.27
Amount Due this Bill	\$731.31
<b>Budget Billing Amount</b>	<b>\$0.00</b>



## WHAT DO I NEED TO KNOW?

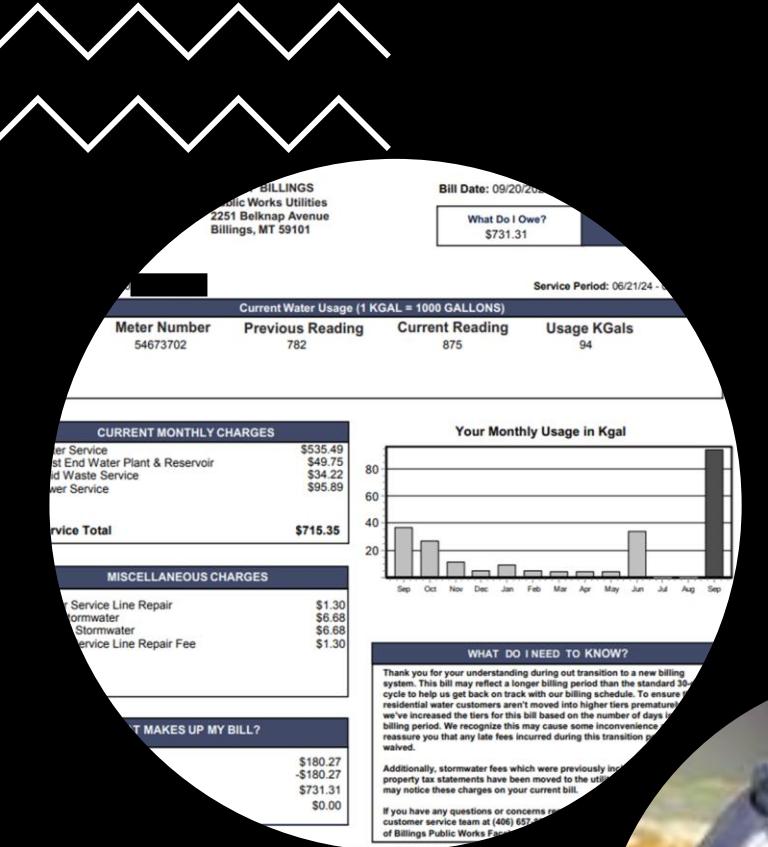
Thank you for your understanding during our transition to a new billing system. This bill may reflect a longer billing period than the standard 30-day cycle to help us get back on track with our billing schedule. To ensure that residential water customers aren't moved into higher tiers prematurely, we've increased the tiers for this bill based on the number of days in the billing period. We recognize this may cause some inconvenience and want to reassure you that any late fees incurred during this transition period will be waived.

Additionally, stormwater fees which were previously included in the annual property tax statements have been moved to the utility bill as of 7/1/24. You may notice these charges on your current bill.

If you have any questions or concerns regarding your bill, please contact our customer service team at (406) 657-8315, option 3 or message us on our City of Billings Public Works Facebook page.

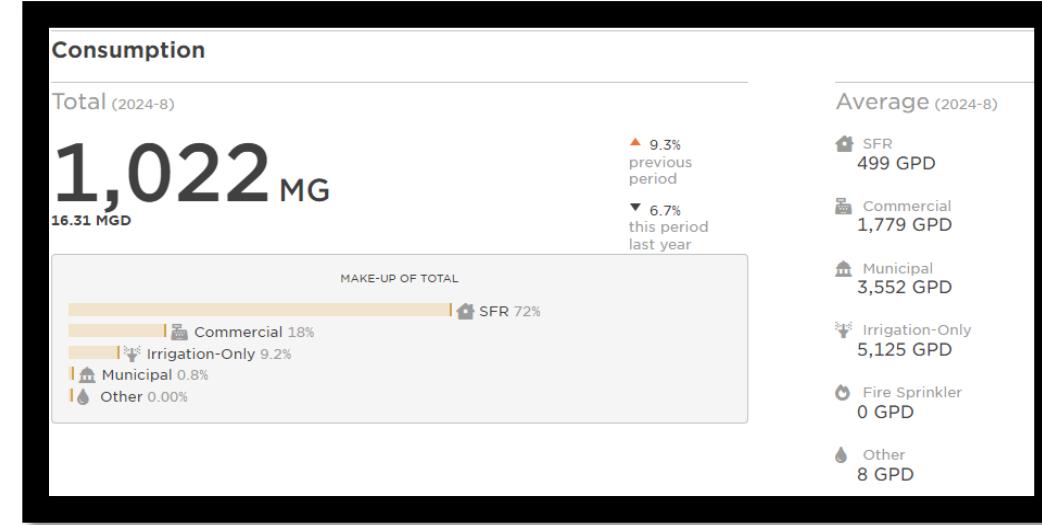
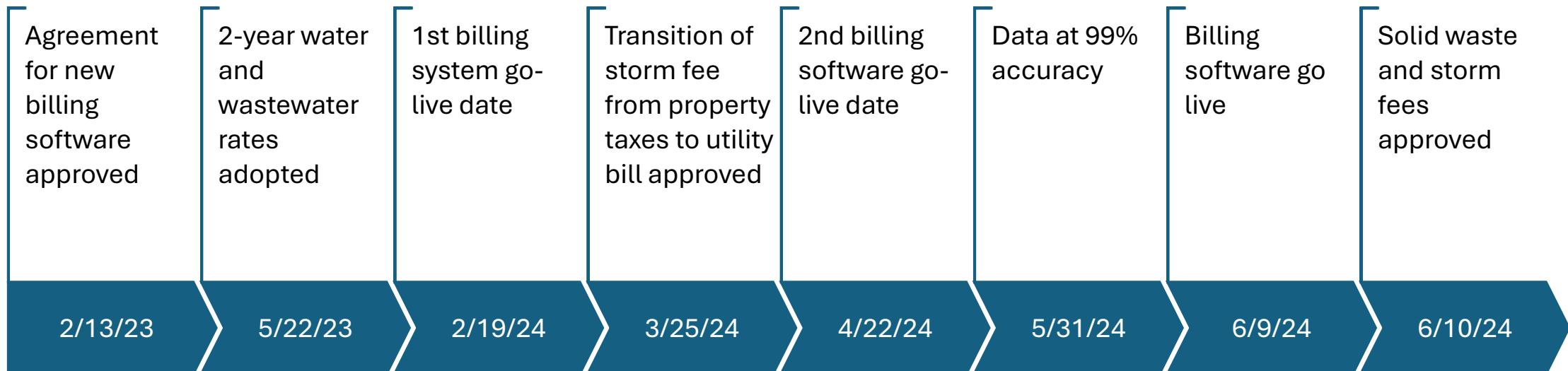
# Agenda

- Background and current status
- Issues and Public concerns
- Verification process
- Independent analysis options
- Communication and actions moving forward
- Real-time bill verification example
- Public Comment
- Questions for City Council
  - Direction for independent analysis and additional information needed



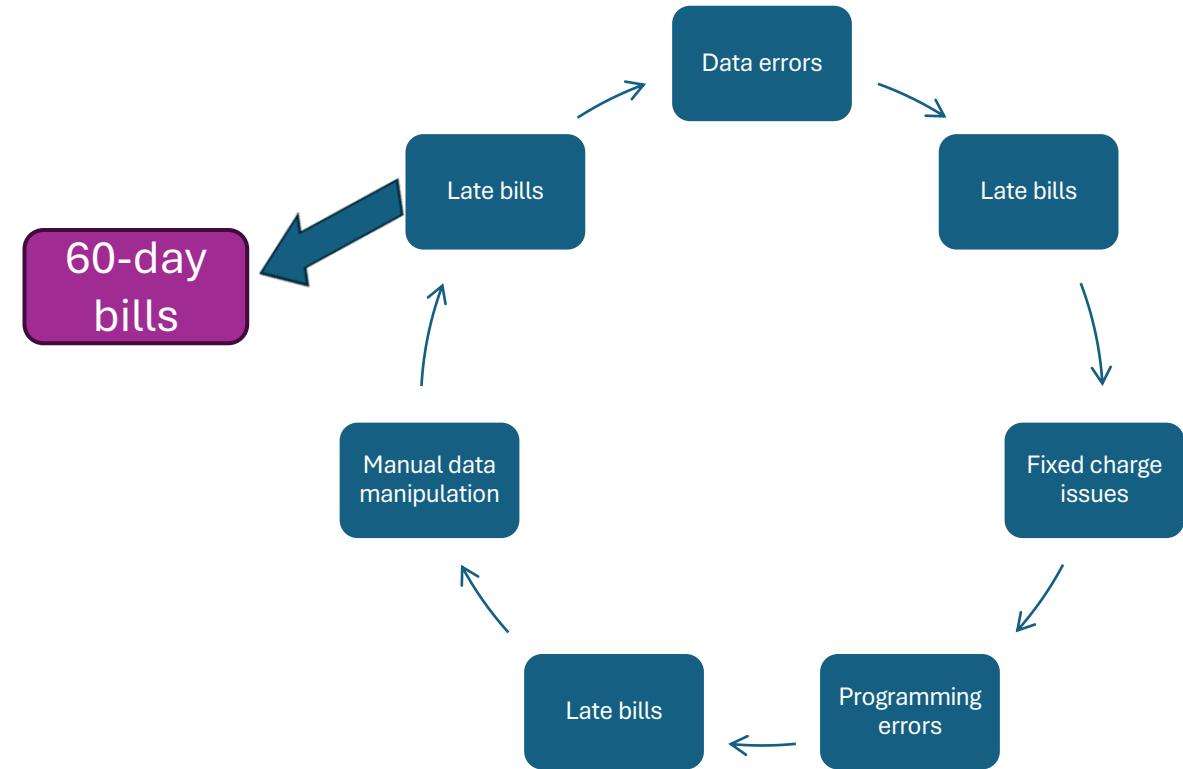
# What, Why and When???

- Scope of conversion
- Purpose
  - Better reporting
  - Difficult to retrieve data
  - Increase efficiency with electronic service orders
  - Integration with GIS/asset management
- Timeline

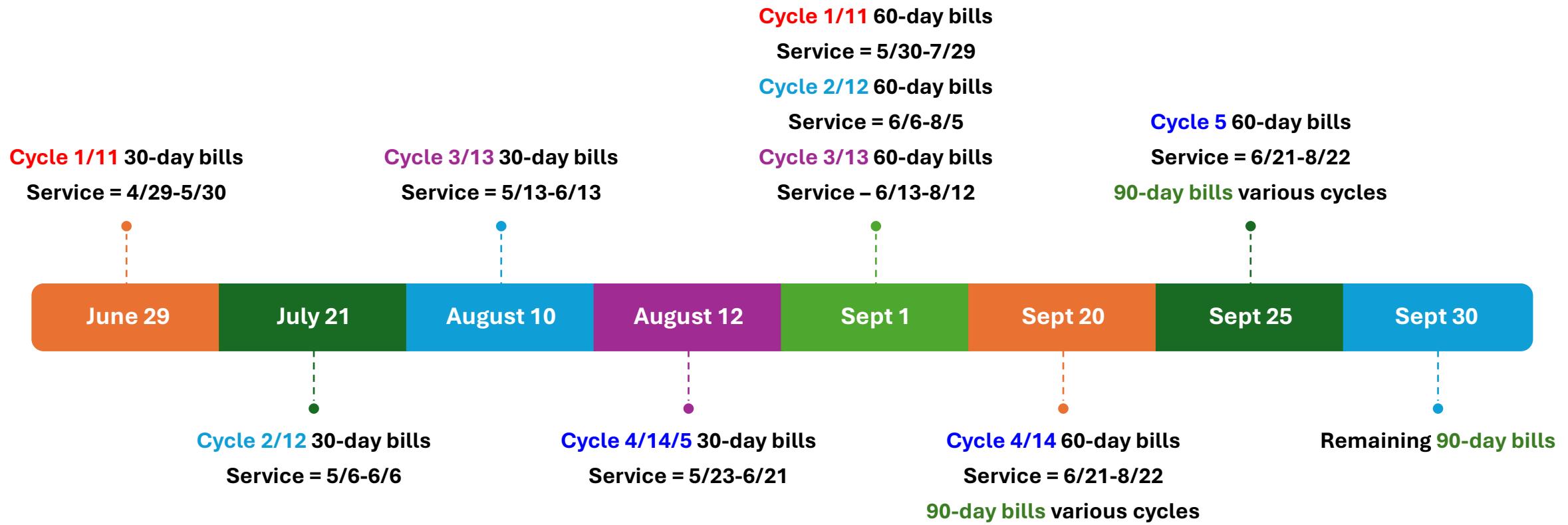


# Post-Conversion

- Data validation not at 99%
  - Postponed billing to clean up data
    - Solid waste prorations
    - Water/sewer fixed charge prorations
    - MT sewer quality fee not billed in June for all customers
- Issues that further delayed bills
  - Exceptions
  - Rounding issue with usage calc in print data stream
  - Autopay and paperless billing flag in VXcis from IC
  - Error in breakout for west end reservoir/plant
  - Overbilling of solid waste commercial accounts
  - WQA errors
  - Budget billing issues
  - Bill message not included in print stream
  - Miscommunication between VX and IC
- Accuracy was 1<sup>st</sup> priority
- Delays caused need for manual on-going manipulation of data
  - Only option was 60-day bill
- Continued issues (prorating tiers, manual manipulation of data)



# Billing Timeline



**30-day bills start going out on 10/X/24**

# If We Knew Then What We Know Now

- Delay go-live until November 2024
  - Pay additional implementation charges
  - Defer moving storm fee to utility bill
  - Delay changing storm fee methodology until 7/1/25





# Discussion



Background and Current Status

Issues and Public concerns

Verification Process

Independent Analysis Options

Communication and Actions Moving Forward

Real-Time Bill Verification Example

Public Comment

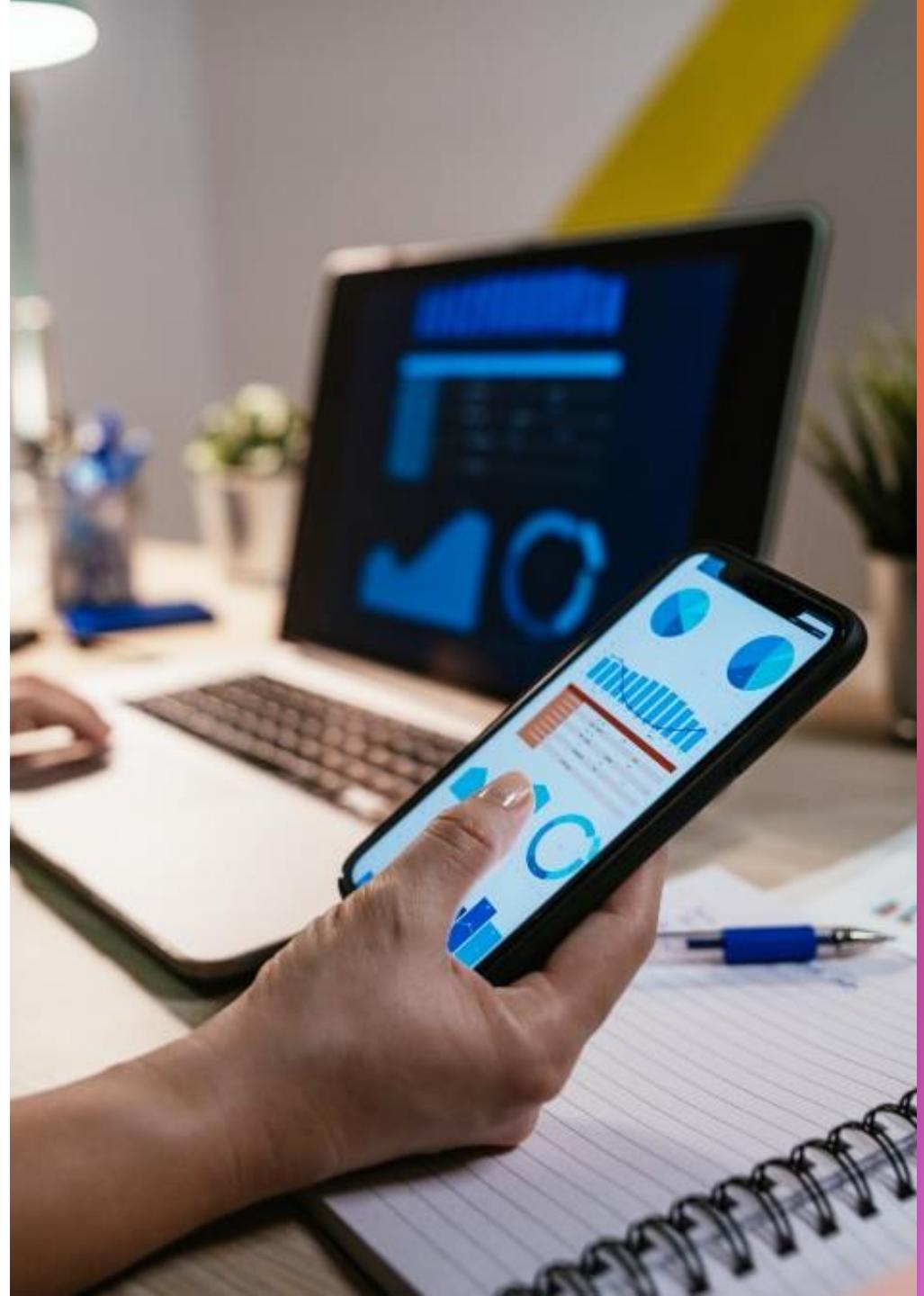
Questions for City Council

- Direction for independent analysis and additional information needed



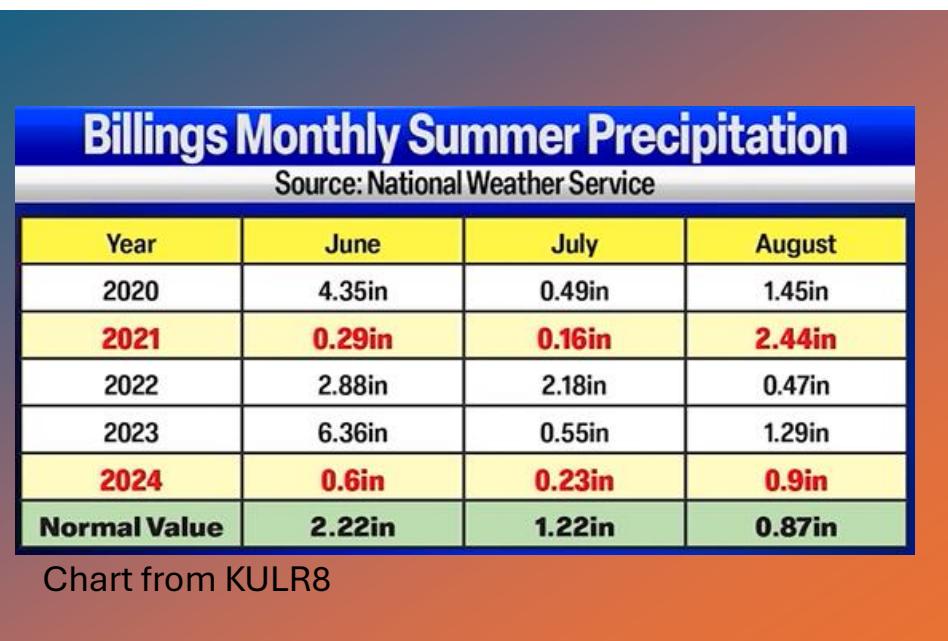
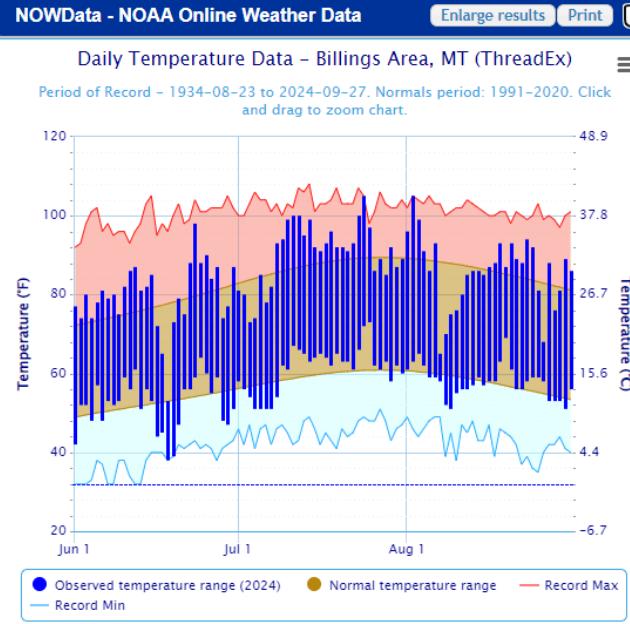
# Issues with billing

- Bill delays
- 60-day bills
- On-line portal access
  - Payment issues
- New account number
- Autopay and budget billing
- Service periods for garbage & storm different than water/wastewater
- Rate increases
  - 7.8% increase in water, wastewater, & solid waste fees
  - Stormwater fee moved from property tax statement
  - False beliefs that City increased utility rates to fund public safety and/or franchise fee settlement
- Ability to pay (no late fees, no water shutoffs for non-payment)



# Concerns – High Usage

- WTP produced 29% more water in June & July this year than last
- It was dry and hot
- House/yard would be flooded if used that much water
  - 10-minute shower = 25 gallons
  - Running toilet = 200 gallons per day
  - Leave water on while brushing teeth = 3 gal/min
  - Wash load of clothes = 15-45 gallons per load
  - Fill above ground pool = 5300-18,500 gallons
  - Water lawn
    - 5-10 gallons per minute
    - Watering 3 hours, 3x per week = 11,500 - 23,000 gallons/month
    - Watering 3 hours, 5x per week = 20,000 – 38,500 gallons/month





CITY OF BILLINGS  
Public Works Utilities  
2251 Belknap Avenue  
Billings, MT 59101

Bill Date: 09/20/2024

Account: [REDACTED] \*1/1\*

What Do I Owe?  
\$731.31

When is it Due?  
10/07/24

# Concerns - High Usage

Service Address: [REDACTED]

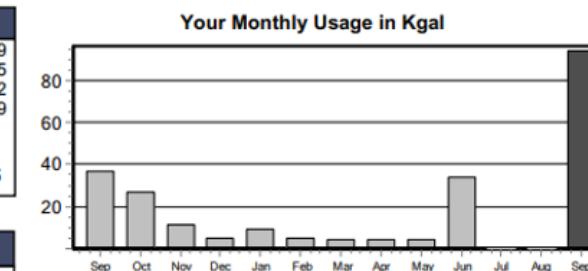
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Current Water Usage (1 KGAL = 1000 GALLONS)			
Meter Number	Previous Reading	Current Reading	Usage KGals
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<b>Service Total</b>	<b>\$715.35</b>

\$15.96 MISCELLANEOUS CHARGES	
Water Service Line Repair	\$1.30
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August Stormwater	\$6.68
Water Service Line Repair Fee	\$1.30

WHAT MAKES UP MY BILL?	
Previous Balance	\$180.27
Payments Received	-\$180.27
Amount Due this Bill	\$731.31
<b>Budget Billing Amount</b>	<b>\$0.00</b>



**WHAT DO I NEED TO KNOW?**

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If you have any questions or concerns regarding your bill, please contact our customer service team at (406) 657-8315, option 3 or message us on our City of Billings Public Works Facebook page.

YEAR	May		June		July		August		September	
	Current Charges	Usage								
2023	\$86.89	7	\$84.22	6	\$163.49	24	\$174.76	23	\$255.36	37
2022	\$70.49	6	\$68.00	4	\$96.36	11	\$190.89	31	\$328.41	54
2021	\$70.71	6	\$69.52	5	\$147.28	25	\$307.83	55	\$299.07	52
2020	\$51.62	3	\$108.79	18	\$143.80	27	\$145.38	29	\$192.73	36

2021 Water Consumption = 107 kgals



### Meter Accuracy

All meters are calibrated and tested in the factory before they are shipped. The American Water Works Association (AWWA) requires meters to be within 98.5 and 101.5% accuracy to be usable. This means an error rate of 1.5% low or high. All of your water bills are charged per 1,000 gallons, which is the industry standard. This means if your perfectly accurate usage was 1,000 gallons, the registered consumption could actually be 15 gallons high or low per 1,000 each month and be within AWWA guidelines. To put this into perspective, these 15 gallons amounts to only a few dollars high or low a year for each customer. In reality, rarely does a meter test high enough to exceed 100% of flow. Also, the mechanical design of water meters does not allow for adjustments of the dials or accuracy calibration of the meter.



### Can a meter run fast and overcharge me?

This is a common concern with water consumers when they get a high-water bill. The simple truth is that water meters never read inaccurately high.

The meter will not arbitrarily run faster than it was designed to run or run backwards. The mechanical parts are not capable of "speeding up" or registering a significantly higher reading than actual usage. Having a meter register 20,000 gallons of consumption when the usage was actually 4,000 gallons would be like a vehicle with a maximum speed of 100 mph suddenly being able to intermittently run at speeds of 500 mph. It isn't mechanically possible. Similar to automobiles, odometers, or other mechanical devices, the meter actually slows down with age, under-registers, and eventually stops registering completely.

## Concerns – Meter Accuracy

### Meter Accuracy Video

# Concerns - Leaks

- Does everyone have a leak?
  - Continuous usage typically is a leak
  - Offered as a possibility
  - Only the property owner truly knows how they used the water



- Leak notifications from online portal
  - Due to RF
  - Others

## Notifications

Selected notifications will apply to the selected account [REDACTED]

## Usage

### Leak Alerts

You will receive a notification if we think you have a leak.

### High Use Notifications

You will be notified when your daily use is more than  X times your normal seasonal use.

\* Typical Seasonal Use 257 GPD

### Bill Forecast Notifications

You will be notified if your use in the current period is on track to exceed \$50 more than your normal seasonal bill. We will only contact you a maximum of once per billing period.

\$  more than your typical bill

### Unplanned Use Notifications

You will be notified when use from your property exceeds your Daily Threshold setting.

Starts on

09/29/2024

Ends on

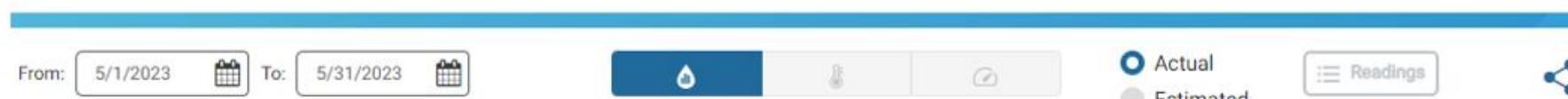
10/09/2024

Never

Daily Threshold (Gallons)

# Concerns - Leaks

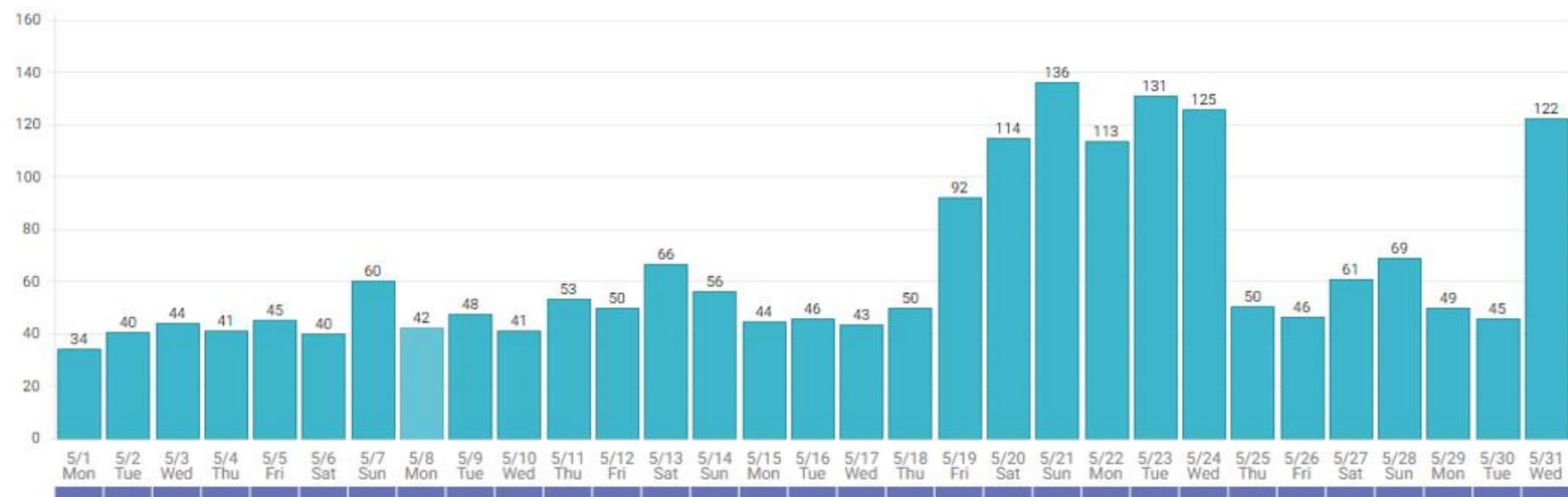
Account Number	Current Meter Information		
[REDACTED]	MIU ID <a href="#">More MIUs &gt;&gt;</a>	MIU Status	Endpoint
[REDACTED]	1460843926	Inactive	R900 E
Address	Meter Number <a href="#">More Meters &gt;&gt;</a>	Meter Type	Meter In:
[REDACTED]	54015130	0002	Not sp
Latest Reading <a href="#">↻</a>	Meter Size	Unit of Measure	Neptune
14751875	3/4"	Cubic Feet	0.01 D
09/29/2024 8:30:07 AM			



[Monthly](#)

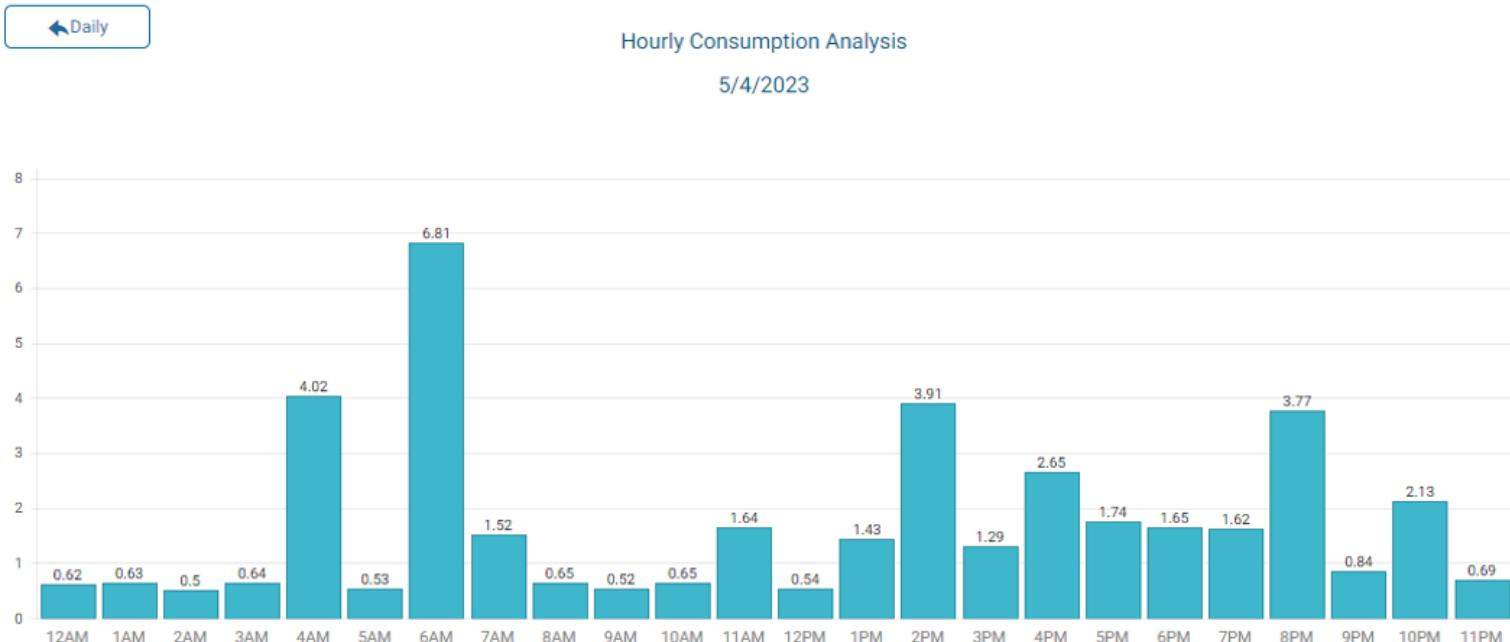
## Daily Consumption Analysis

Register Change Out Major Reverse Minor Reverse Continuous Consumption Intermittent Consumption No Flow



# Concerns - Leaks

Account Number	Current Meter Information		
[REDACTED]	MIU ID	More MIUs >>	MIU Status
[REDACTED]	1460843926	Inactive	Endpoint
Address	Meter Number		
[REDACTED]	54015130	Meter Type	Meter In
Latest Reading	Unit of Measure		
14751875	0002	Neptune	Not Specified
09/29/2024 8:30:07 AM	3/4"	Cubic Feet	0.01 C



## Leak

- .6 CF or 4.5 gal per hour
- 14.4 CF or 108 gal per day
- 446.4 CF or 3,339 gallons for the month

# Step by Step Guide to Check for Leaks



1.) Ensure no water is being used in the home.



3.) Look for the little red triangle on the meter face, AKA, the “tattletale.” If the tattletale moves and your water is off, you may have a leak. If not, you’ll know your system is leak free.



4.) Or if the red needle on the meter face moves over time and you know your water is off, you may have a leak.



1.) Ensure no water is being used in the home.



2.) Locate your water meter.



3.) Open the lid.

4.) Shine a light on the meter face.

5.) The flow rate and the 9-digit reading will appear within seconds.

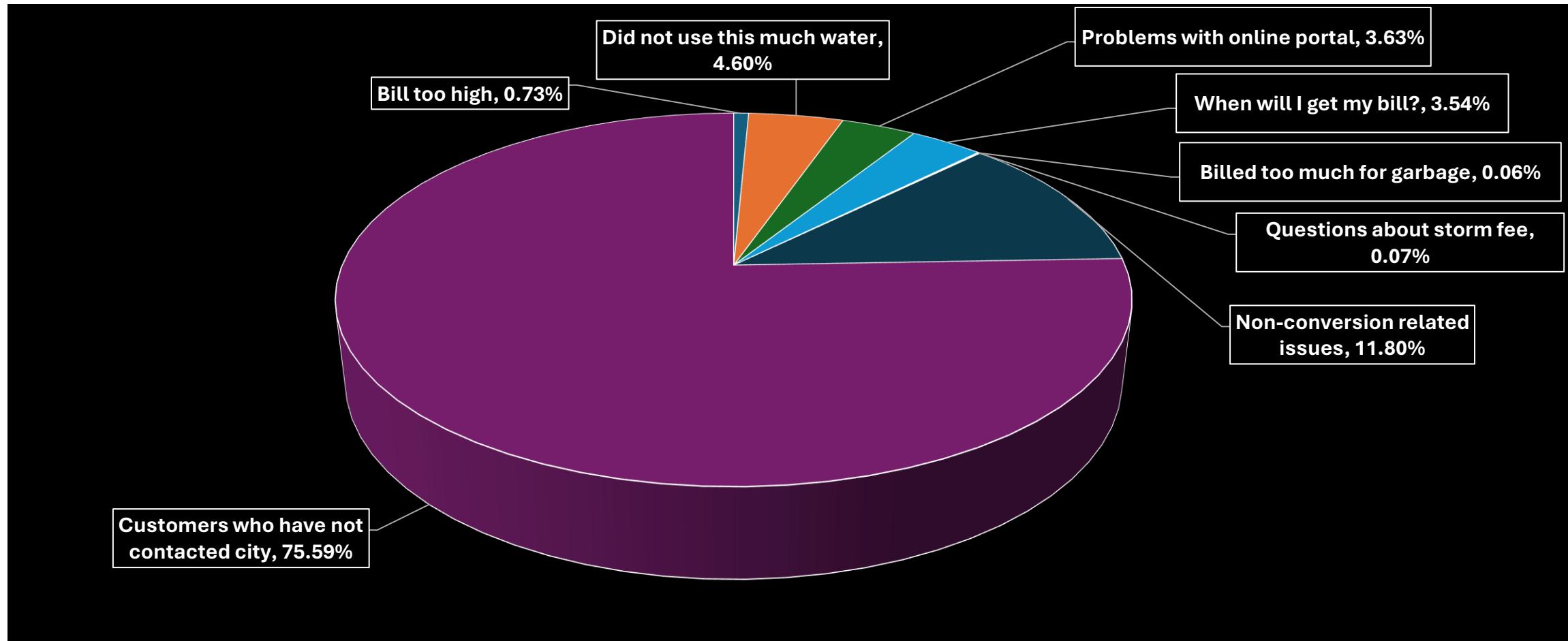
6.) Take a meter reading.

7.) Wait at least 2 hours.

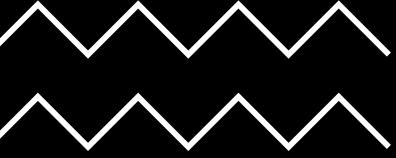
8.) If the 2nd reading is larger than the 1<sup>st</sup> one, you may have a leak. If not, you’ll know your system is leak free.

# Public Concerns – 60-Day Bills

Breakdown of customers that have called, emailed, visited the office, or DM'd City



**Contact from customers has increased by 58% due to many customers contacting the city multiple times**



# Discussion



Background and Current Status

**Issues and Public Concerns**

Verification Process

Independent Analysis Options

Communication and Actions Moving Forward

Real-Time Bill Verification Example

Public Comment

Questions for City Council

- Direction for independent analysis and additional information needed



# Verification Process

- Before bills go out
  - Exceptions
  - Review sample set of bills
  - Review sample set of bill images



CITY OF BILLINGS  
Public Works Utilities  
2251 Belknap Avenue  
Billings, MT 59101

Bill Date: 09/29/2024

Account: [REDACTED]

What Do I Owe?  
\$560.50

When Is It Due?  
10/07/24

Service Address: [REDACTED]

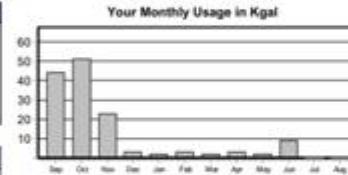
Service Period: 06/21/24 - 06/22/24

Current Water Usage (1 KGAL = 1000 GALLONS)			
Meter Number	Previous Reading	Current Reading	Usage KGals
496003236	2928	2995	67

CURRENT MONTHLY CHARGES	
Water Service	\$351.38
West End Water Plant & Reservoir	\$334.41
Solid Waste Service	\$34.22
Sewer Service	\$50.29
Service Total	\$468.53

MISCELLANEOUS CHARGES	
Water Service Line Repair	\$1.30
July Stormwater	\$6.68
August Stormwater	\$6.68
Water Service Line Repair Fee	\$1.30

WHAT MAKES UP MY BILL?	
Previous Balance	\$139.64
Payments Received	-\$73.63
Amount Due this Bill	\$560.50
Budget Billing Amount:	\$0.00



WHAT DO I NEED TO KNOW?

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Additionally, stormwater fees which were previously included in the annual property tax statements have been moved to the utility bill as of 7/1/24. You may notice these charges on your current bill.

If you have any questions or concerns regarding your bill, please contact our customer service team at (406) 657-8118, option 3 or message us on our City of Billings Public Works Facebook page.

YEAR	May		June		July		August		September	
	Current Charges	Usage								
2023	\$65.09	4	\$66.30	4	\$65.09	4	\$127.54	16	\$298.62	45
2022	\$54.38	3	\$63.05	4	\$91.41	11	\$120.85	17	\$347.49	58
2021	\$52.87	3	\$54.34	3	\$101.80	16	\$205.18	51	\$201.48	36
2020	\$64.65	4	\$76.24	7	\$163.42	29	\$184.19	35	\$203.53	36

Year	Consumption
2020	61
2021	75
2022	87
2023	71



# Verification Process

- For customers with high bill/usage concerns
  - First compare usage against previous years (2021)
  - If current usage is in line with historical, stop here.

# Verification Process

In-depth review if current usage not in line with historical



Step 1: Verify software calculations

Tiers  
Water  
Sewer  
Garbage  
Other fees



Step 2: Check consumption against Neptune



Step 3: Check meter readings and usage against bill image



Step 4: Analyze use patterns

Billing Date	9/20/2024	Previous Balance	139.64
Due Date	10/07/2024	Payments/Adjustments	73.63CR
		Balance Due	66.01
		Late Payment Charge	.00
		Current Charges	484.49
		Total Tax	.00
		Total Due	550.50

<u>Meter Readings</u>									
Meter	Rate	-- Current --	-- Previous --						
Number	Sch	Tp	Date	Reading	Date	Reading	Factor		
R	R100	WC	9/14		7/05		1.000	2.36	
R	R102	YW	9/14		7/05		1.000	2.36	
S	SR01	SA	8/22	4004.00	6/21	3915.00	1.000	6.00	
M	49603236	MR01	W	8/22	4004.00	6/21	3915.00	.748	67.00

<u>Detail Charges</u>							
Solid Waste Service							
Solid Waste Services				2.3600	#	14.500000	34.22
Solid Waste Service							
Solid Waste Services				2.3600	#	No Charge	
Sewer Service							
Sewer Services				6	#	.7850000	4.71
Sewer Service							
Sewer Services				6	#	4.9150000	29.49
Meter # 49603236							
Water Services				21	#	.6314286	13.26
				45	#	.7548889	33.97
				1	#	.9800000	.98
Meter # 49603236							
Water Services				21	#	4.1628571	87.42
				45	#	4.9751111	223.88
				1	#	6.4700000	6.47
Sewer Service							2.22
** Rate Change ** 9 Days							
Sewer Service							13.87
** Rate Change ** 53 Days							
Base Rate							2.58
** Rate Change ** 5 Days							
Base Rate							15.46
** Rate Change ** 53 Days							
Water Service Line Repair Fee				1.00	#	1.3000000	1.30

# Verification Process

## Step 1: Verify software calculations (tiers)

Service Period	62
SP in Months	2.07
	Usage
Tier 1 - 10	21
Tier 2 - 22	45
Tier 3 - 43	89
Tier 4	0
	Total
	67

Billing Date	9/20/2024	Previous Balance	139.64
Due Date	10/07/2024	Payments/Adjustments	73.63C
		Balance Due	66.01
		Late Payment Charge	.00
		Current Charges	484.49
		Total Tax	.00
		Total Due	550.50

# Verification Process

Meter Readings									
Meter	Rate	-- Current --			-- Previous --			Factor	Total
Number	Sch	Tp	Date	Reading	Date	Reading			
R	R100	WC	9/14		7/05			1.000	2.31
R	R102	YW	9/14		7/05			1.000	2.30
S	SR01	SA	8/22	4004.00	6/21	3915.00		1.000	6.01
W	49603236	WR01	W	8/22	4004.00	6/21	3915.00	.748	67.00
Detail Charges									
Solid Waste Service									
Solid Waste Services				2.3600		0	14.5000000		34.22
Solid Waste Service									
Solid Waste Services				2.3600		0	No Charge		
Sewer Service									
Sewer Services					6	0	.7850000		4.71
Sewer Service									
Sewer Services					6	0	4.9150000		29.49
Meter # 49603236									
Water Services				21	0		.5314286		13.26
				45	0		.7545889		33.97
				1	0		.9800000		.98
Meter # 49603236									
Water Services				21	0		4.1628571		87.42
				45	0		4.9751111		223.88
				1	0		6.4700000		6.47
Sewer Service									2.22
** Rate Change ** 9 Days									
Sewer Service									13.87
** Rate Change ** 53 Days									
Base Rate									2.58
** Rate Change ** 9 Days									
Base Rate									15.46
** Rate Change ** 53 Days									
Water Service Line Repair Fee				1.00	0		1.3000000		1.30

# Verification Process

## Step 1: Verify software calculations (sewer)

Customer Premises Requests Utility Charges Features Address

Service Detail

Primary M/R Messages

Service Address  Utility Sewer Service Id 138542

Service Status

Service\* Sewer Based on Water Usage WQA Physical Connect Date 06/01/1934

Rate Residential Sewer Inside City Service Agr Start 06/11/2008 Service Agr End

Last Billed 09/20/2024

Service Details

Primary Secondary Secondary Sewer Contract Usage Seasonal Average

Seasonal Average Usage History

Effective Usage Period	Seasonal Average Usage	Override Usage	Calculated on Usage	Calculated on Days	Calculated For Account	Calculation Date	Selection Start Date	Selection End Date
05/2024	3.000000				<input type="text"/>	05/01/2024	01/01/2024	03/31/2024

[Download](#)

Billing Date	9/20/2024	Previous Balance	139.64
Due Date	10/07/2024	Payments/Adjustments	73.63CR
		Balance Due	66.01
		Late Payment Charge	.00
		Current Charges	484.49
		Total Tax	.00
		Total Due	550.50

# Verification Process

## Step 1: Verify software calculations (sewer)

Meter Readings									
Meter Number	Rate Sch	-- Current --			-- Previous --			Factor	Total Use
		Tp	Date	Reading	Date	Reading	Factor		
R	R100	WC	9/14		7/05		1.000	2.36	
R	R102	YW	9/14		7/05		1.000	2.36	
S	SR01	SA	8/22	4004.00	6/21	3915.00	1.000	6.00	
M	49603236	MR01	W	8/22	4004.00	6/21	3915.00	.748	67.00
Detail Charges									
Solid Wast Service									
Solid Waste Services				2.3600	8	14.3000000		34.22	
Solid Wast Service									
Solid Waste Services				2.3600	8	No Charge			
Sewer Service									
Sewer Services					6	8	.7850000	4.71	
Sewer Service									
Sewer Services					6	8	4.9150000	29.49	
Meter # 49603236									
Water Services				21	8	.6314286		13.26	
				45	8	.7548889		33.97	
				1	8	.9800000		.98	
Meter # 49603236									
Water Services				21	8	4.1628571		87.42	
				45	8	4.9751111		223.88	
				1	8	6.4700000		6.47	
Sewer Service								2.22	
** Rate Change ** 9 Days									
Sewer Service								13.87	
** Rate Change ** 53 Days									
Base Rate								2.58	
** Rate Change ** 9 Days									
Base Rate								15.46	
** Rate Change ** 53 Days									
Water Service Line Repair Fee				1.00	8	1.3000000		1.30	

Sewer	6/21/2024 to	8/22/2024			WQA	3				
Days prior to rate change		9	15%							
Days since:	7/1/2024	53	85%							
		62								
		Prorated		Prorated Rate		Blended				
Volumetric	kgals	Rate	Rate thru	Charge	Rate	since 7/1	Charge	Total	BILL	Rate
		6 \$5.41	\$0.79	\$ 4.71	\$5.75	\$4.92	\$ 29.49	\$ 34.20	\$ 34.20	\$ 5.70
Min Monthly Charge		Min Monthly Charge								
6/30/2024		0.30			7/1/2024		2			
3/4" Meter		\$ 7.40	\$ 2.22	\$ 2.22	\$ 7.85	\$ 13.87	\$ 13.87	\$ 16.09	\$ 16.09	
<b>Sewer Total</b>				<b>\$ 6.93</b>		<b>\$ 43.36</b>		<b>\$ 50.29</b>	<b>\$ 50.29</b>	

Billing Date	9/26/2024	Previous Balance	139.64
Due Date	10/07/2024	Payments/Adjustments	73.63CR
		Balance Due	66.01
		Late Payment Charge	.00
		Current Charges	484.49
		Total Tax	.00
		Total Due	550.50

# Verification Process

## Step 1: Verify software calculations (trash)

Meter Readings									
Meter Number	Rate Sch	-- Current --			-- Previous --			Factor	Total Use
		Tp	Date	Reading	Date	Reading	Factor		
R	R100	WC	9/14		7/05		1.000	2.36	
R	R102	YW	9/14		7/05		1.000	2.36	
R	SR01	SA	8/22	4004.00	6/21	3915.00	1.000	6.00	
R	49603236	WR01	W	8/22	4004.00	6/21	3915.00	.748	67.00

<u>Detail Charges</u>				
Solid Waste Service				
Solid Waste Services	2.3600	8	14.500000	34.22
Solid Waste Service				
Solid Waste Services	2.3600	8	No Charge	
Sewer Service				
Sewer Services	6	8	.7850000	4.71
Sewer Service				
Sewer Services	6	8	4.9150000	29.49
Meter # 49603236				
Water Services	21	8	.6314286	13.26
	45	8	.7548889	33.97
	1	8	.9800000	.98
Meter # 49603236				
Water Services	21	8	4.1628571	87.42
	45	8	4.9751111	223.88
	1	8	6.4700000	6.47
Sewer Service				2.22
** Rate Change ** 8 Days				

Garbage	7/5/2024	9/14/2024									
Days of service	71										
Months of service	2.367										
Days prior to rate change	-	0%									
Days since 7/1/24	71	100%									
7/1/2024	71										
Prorated											
Rate thru											
	Rate	6/30	Charge		Rate	since 7/1	Charge		Total	BILL	Blended Rate
Black Barrel	1	\$ 13.90	\$ -	\$ -	\$ 14.50	\$ 14.50	\$ 34.32	\$ 34.32	\$ 34.22	\$ 34.50	
Additional Black Barrel	0	\$ 4.50	\$ -	\$ -	\$ 4.85	\$ 4.85	\$ -	\$ -	\$ -	\$ -	
<b>Garbage Total</b>									<b>\$ 34.32</b>	<b>\$ 34.22</b>	

Account Number	[REDACTED]							
Please return this portion with your payment to:	[REDACTED]							
	BILLINGS MT 591022440							
	0000000075433							
	Due Date      Please Pay 9/11/2024      \$975.43							
Billing Date	8/25/2024							
Due Date	9/11/2024							
	Previous Balance      312.21							
	Payments/Adjustments      .00							
	Balance Due      312.21							
	Late Payment Charge      .00							
	Current Charges      663.22							
	Total Tax      .00							
	Total Due      975.43							
<u>Meter Readings</u>								
Meter	Rate	-- Current --	-- Previous --					
Number	Sch	Tp	Date	Reading	Date	Reading	Factor	Total Use
R	R100	WC	8/01		5/14		1.000	2.56
R	R100	WC	8/23		8/01		1.000	.73
S	SR01	SA	8/05	759.00	6/06	637.00	1.000	6.00
W	39423591	NR01	8/05	759.00	6/06	637.00	.748	91.00
<u>Detail_Charges</u>								
Solid Waste Service								
Solid Waste Services	2.5600	8	8.1210938	20.79				
Solid Waste Service								
Solid Waste Services	2.5600	8	6.0273438	15.43				
Solid Waste Service								
Solid Waste Services	.7300	8	14.5000000	10.59				
Sewer Service								
Sewer Services	4	8	2.1633333	12.98				
Sewer Service								
Sewer Services	4	8	3.4500000	20.70				
Meter # 39423591								
Water Services	20	8	1.7400000	34.80				
	44	8	2.0800000	91.52				
	27	8	2.7040741	73.01				
Meter # 39423591								
Water Services	20	8	2.9220000	58.44				
	44	8	3.4920455	153.45				
	27	8	4.5418519	122.63				
Sewer Service				5.92				
** Rate Change ** 24 Days								
Sewer Service				9.42				
** Rate Change ** 36 Days								
Base Rate				6.00				
** Rate Change ** 24 Days								
Base Rate				10.50				

# Verification Process

## Step 1: Verify software calculations (other fees)



Water Service Line Repair Fee @ \$1.30/month



MT Water Quality Fee if not billed in June



Storm Fee @ \$6.68 per month for residential properties

# Verification Process

## Step 2: Check Consumption Against Neptune

Neptune meters are in cubic feet (1<sup>st</sup> 6 #'s)

Reads are converted to  
100 cubic feet (ccf)  
when brought into  
billing software  
Neptune meters are in  
cubic feet (1<sup>st</sup> 6 #s)

390720 x .01 = 3907  
Or drop the last 2 digits

Date	Consumption	Reading
5/31 Fri	15.000	39085500
5/30 Thu	5.000	39084000
5/29 Wed	10.000	39083500
5/28 Tue	20.000	39082500
5/27 Mon	20.000	39080500
5/26 Sun	25.000	39078500
5/25 Sat	15.000	39076000
5/24 Fri	25.000	39074500
5/23 Thu	20.000	39072000

**Meter Read Select**  
Meter No: 49603236, Acct Number: [REDACTED]

Starts With  Filter Clear ... View: All Go

Showing 1 - 16 of 149 [Next](#)

[Add](#) [Return](#) [Refresh](#) [Report \(html\)](#) Go

### Readings

Meter Number	Read Date	Reading	Register	Prev. Read Date	Prev. Reading	Account	Post Code	Read Code	# Dials	Reg Multiplier	Estimated	Consumption	# of Day
49603236	05/23/2024	3907.000	ccf	04/22/2024	3902.000	176591	Upload	Normal	4	0.74800		3.74000	31
49603236	04/22/2024	3902.000	ccf	03/22/2024	3898.000	176591	Upload	Normal	4	0.74800		2.99200	31
49603236	03/22/2024	3898.000	ccf	02/22/2024	3893.000	176591	Upload	Normal	4	0.74800		3.74000	29

# Verification Process

## Step 2: Check Consumption Against Neptune

Services & Charges Info										
Primary	Service Readings	Unbilled Read(s)	Charge History	Charge Audit History	Energy Service Enrollment					
Service Address		Service		Add to Billing		Calculate Usage		Restart Cycle		
Service Reading History										
Service:  Water Metered			Service Id 6248		Last Billed 09/20/2024		Last No-Read			Add New Read
Meter	Source of Read	Status	Activity Type	Corrected	Billed	Reading Type	Read Date	Reading	Metered Usage	
49603236	Meter Reading	Calculated	Cycle Read	No	Yes	Neptune 360 AMI Re...	08/22/2024	4004.0000	89.000000	
49603236	Meter Reading	Bypassed: More current read	Cycle Read	No	No	Neptune 360 AMI Re...	07/22/2024	3959.0000		
49603236	Meter Reading	Calculated	Cycle Read	No	Yes	Neptune 360 AMI Re...	06/21/2024	3915.0000	8.000000	
49603236	Converted History Read UBLHR	Calculated	Cycle Read	No	Yes 	Default Meter Read...	05/23/2024	3907.0000	5.000000	
49603236	Converted History Read UBLHR	Calculated	Cycle Read	No	Yes 	Default Meter Read...	04/22/2024	3902.0000	4.000000	
49603236	Converted History Read UBLHR	Calculated	Cycle Read	No	Yes 	Default Meter Read...	03/22/2024	3898.0000	5.000000	
49603236	Converted History Read UBLHR	Calculated	Cycle Read	No	Yes 	Default Meter Read...	02/22/2024	3893.0000	4.000000	
49603236	Converted History Read UBLHR	Calculated	Cycle Read	No	Yes 	Default Meter Read...	01/22/2024	3889.0000	5.000000	
49603236	Converted History Read UBLHR	Calculated	Cycle Read	No	Yes 	Default Meter Read...	12/21/2023	3884.0000	4.000000	
49603236	Converted History Read UBLHR	Calculated	Cycle Read	No	Yes 	Default Meter Read...	11/20/2023	3880.0000	5.000000	
49603236	Converted History Read UBLHR	Calculated	Cycle Read	No	Yes 	Default Meter Read...	10/19/2023	3875.0000	31.000000	
49603236	Converted History Read UBLHR	Calculated	Cycle Read	No	Yes 	Default Meter Read...	09/16/2023	3844.0000	69.000000	
49603236	Converted History Read UBLHR	Calculated	Cycle Read	No	Yes 	Default Meter Read...	08/18/2023	3775.0000	60.000000	
49603236	Converted History Read UBLHR	Calculated	Cycle Read	No	Yes 	Default Meter Read...	07/21/2023	3715.0000	21.000000	
49603236	Converted History Read UBLHR	Calculated	Cycle Read	No	Yes 	Default Meter Read...	06/19/2023	3694.0000	5.000000	

# Verification Process

## Step 2: Check Consumption Against Neptune

00000000066019

Due Date	Please Pay
	\$66.01
<u>Billing Date</u> 6/06/2024	Previous Balance .00
<u>Due Date</u>	Payments/Adjustments .00
	Balance Due .00
	Late Payment Charge .00
	Current Charges 66.01
	Total Tax .00
	Total Due 66.01

Meter Readings

Meter	Rate	-- Current --			-- Previous --			
Number	Sch	Tp	Date	Reading	Date	Reading	Factor	Total Use
49603236	WR01	W	5/23	3907.00	4/22	3902.00	1.000	3.74

Detail Charges

Meter Metered	66.01
---------------	-------

Ccfs have to be converted to Kgals

$$3907-3902 = 5$$

$$5 \times .748 = 3.74$$

ACCOUNT INFORMATION			
ACCOUNT NO:			
NAME:			
SERVICE ADDRESS:			
SERVICE PERIOD:	04/22/2024 to 05/23/2024		
BILLING DATE:	06/06/2024		
<b>DUUE DATE:</b>	06/21/2024		
<b>CURRENT WATER USAGE (1 KGAL = 1000 Gallons)</b>			
Meter number	Previous Reading	Current Reading	Usage KGals
49603236	2,918.696	2,922.436	4
Water Res Ins			
Base rate			\$8.60
Tier 1 (0-10,000 Gallons) - 4 @ \$4.35			17.40
Tier 2 (11,000-32,000 Gallons) - 0 @ \$5.20			-
Tier 3 (33,000-75,000 Gallons) - 0 @ \$6.76			-
Tier 4 (>75,000 Gallons) - 0 @ \$10.15			-
Water Svc Repair			\$1.30
Total Water Charges			\$27.30
<b>CURRENT CHARGES</b>			
Water Service			\$24.98
West End Water Plant & Reservoir			\$2.32
Sewer Service			\$23.63
Mt Sewer Quality Fee			\$1.18
Garbage Collection			\$13.90
<b>TOTAL CURRENT CHARGES:</b>			<b>\$66.01</b>
<b>BILL SUMMARY</b>			
BALANCE FROM PREV STATEMENT:			\$131.78
PAYMENTS: 05/17/2024			-\$131.78
ADJUSTMENTS:			\$0.00
LATE CHARGES:			\$0.00
<b>TOTAL AMOUNT DUE:</b>			<b>\$66.01</b>

# Verification Process

## Step 2: Check Consumption Against Neptune

6/21 Fri	0.000	39152500
6/20 Thu	40.000	39152500
6/19 Wed	0.000	39148500
6/18 Tue	20.000	39148500
6/17 Mon	15.000	39146500
6/16 Sun	280.000	39145000
6/15 Sat	35.000	39117000
6/14 Fri	40.000	39113500
6/13 Thu	40.000	39109500
6/12 Wed	20.000	39105500
6/11 Tue	20.000	39103500
6/10 Mon	25.000	39101500
6/9 Sun	10.000	39099000
6/8 Sat	15.000	39098000
6/7 Fri	20.000	39096500
6/6 Thu	10.000	39094500
6/5 Wed	20.000	39093500
6/4 Tue	15.000	39091500
6/3 Mon	20.000	39090000
6/2 Sun	20.000	39088000
6/1 Sat	5.000	39086000

Meter reading in Neptune is  
391525 CF or 3915 Ccf

# Verification Process

## Step 2: Check Consumption Against Neptune

Customer Premises Requests Utility Charges Features Address

Services & Charges Info

Primary Service Readings Unbilled Read(s) Charge History Charge Audit History Energy Service Enrollment

Service Address [REDACTED] Service: Water Metered - Meter 49603236 Add to Billing Calculate Usage Restart Cycle

Service Reading History

Service: Water Metered		Service Id 6248		Last Billed 09/20/2024			Last No-Read			Add New Read	
Meter	Source of Read	Status	Activity Type	Corrected	Billed	Reading Type	Read Date	Reading	Metered Usage		
49603236	Meter Reading	Calculated	Cycle Read	No	Yes	Neptune 360 AMI Re...	08/22/2024	4004.0000	89.000000		
49603236	Meter Reading	Bypassed: More current read	Cycle Read	No	No	Neptune 360 AMI Re...	07/22/2024	3959.0000			
49603236	Meter Reading	Calculated	Cycle Read	No	Yes	Neptune 360 AMI Re...	06/21/2024	3915.0000	8.000000		
49603236	Converted History Read UBLHR	Calculated	Cycle Read	No	Yes 	Default Meter Read...	05/23/2024	3907.0000	5.000000		
49603236	Converted History Read UBLHR	Calculated	Cycle Read	No	Yes 	Default Meter Read...	04/22/2024	3902.0000	4.000000		
49603236	Converted History Read UBLHR	Calculated	Cycle Read	No	Yes 	Default Meter Read...	03/22/2024	3898.0000	5.000000		
49603236	Converted History Read UBLHR	Calculated	Cycle Read	No	Yes 	Default Meter Read...	02/22/2024	3893.0000	4.000000		
49603236	Converted History Read UBLHR	Calculated	Cycle Read	No	Yes 	Default Meter Read...	01/22/2024	3889.0000	5.000000		
49603236	Converted History Read UBLHR	Calculated	Cycle Read	No	Yes 	Default Meter Read...	12/21/2023	3884.0000	4.000000		
49603236	Converted History Read UBLHR	Calculated	Cycle Read	No	Yes 	Default Meter Read...	11/20/2023	3880.0000	5.000000		
49603236	Converted History Read UBLHR	Calculated	Cycle Read	No	Yes 	Default Meter Read...	10/19/2023	3875.0000	31.000000		
49603236	Converted History Read UBLHR	Calculated	Cycle Read	No	Yes 	Default Meter Read...	09/16/2023	3844.0000	69.000000		
49603236	Converted History Read UBLHR	Calculated	Cycle Read	No	Yes 	Default Meter Read...	08/18/2023	3775.0000	60.000000		
49603236	Converted History Read UBLHR	Calculated	Cycle Read	No	Yes 	Default Meter Read...	07/21/2023	3715.0000	21.000000		
49603236	Converted History Read UBLHR	Calculated	Cycle Read	No	Yes 	Default Meter Read...	06/19/2023	3694.0000	5.000000		

>>Next Download 

# Verification Process

## Step 2: Check Consumption Against Neptune

Billing Date	7/05/2024	Previous Balance	66.01
Due Date	8/22/2024	Payments/Adjustments	.00
		Balance Due	66.01
		Late Payment Charge	.00
		Current Charges	73.63
		Total Tax	.00
		Total Due	139.64

<u>Meter Readings</u>									
Meter	Rate	-- Current --		-- Previous --					
Number	Sch	Tp	Date	Reading	Date	Reading	Factor	Total Use	
R	R100	WC	7/05		6/06		1.000	1.00	
R	R102	YW	7/05		6/06		1.000	1.00	
S	SR01	SA	6/21	3915.00	5/23	3907.00	1.000	3.00	
W	49603236	WR01	W	6/21	3915.00	5/23	3907.00	.748	6.00

Detail Charges

Ccfs have to be converted to Kgals

$$3915-3907 = 8$$

$$8 \times .748 = 5.98$$

# Verification Process

## Step 2: Check Consumption Against Neptune

Date	Consumption	Reading
8/31 Sat	270.000	40188000
8/30 Fri	15.000	40161000
8/29 Thu	275.000	40159500
8/28 Wed	20.000	40132000
8/27 Tue	865.000	40130000
8/26 Mon		
8/25 Sun		
8/24 Sat		
8/23 Fri		
8/22 Thu	1,200.000	40043500

Meter reading in Neptune is  
400435 CF or 4004 Ccf

# Verification Process

## Step 2: Check Consumption Against Neptune

Customer Premises Requests Utility Charges Features Address

Services & Charges Info

Primary Service Readings Unbilled Read(s) Charge History Charge Audit History Energy Service Enrollment

Service Address: [REDACTED] Service: Water Metered - Meter 49603236 Add to Billing Calculate Usage Restart Cycle

Service Reading History

Service: Water Metered Service Id: 6248 Last Billed: 09/20/2024 Last No-Read Add New Read

Meter	Source of Read	Status	Activity Type	Corrected	Billed	Reading Type	Read Date	Reading	Metered Usage
49603236	Meter Reading	Calculated	Cycle Read	No	Yes	Neptune 360 AMI Re...	08/22/2024	4004.0000	89.000000
49603236	Meter Reading	Bypassed: More current read	Cycle Read	No	No	Neptune 360 AMI Re...	07/22/2024	3959.0000	
49603236	Meter Reading	Calculated	Cycle Read	No	Yes	Neptune 360 AMI Re...	06/21/2024	3915.0000	8.000000
49603236	Converted History Read UBLHR	Calculated	Cycle Read	No	Yes ⓘ	Default Meter Read...	05/23/2024	3907.0000	5.000000
49603236	Converted History Read UBLHR	Calculated	Cycle Read	No	Yes ⓘ	Default Meter Read...	04/22/2024	3902.0000	4.000000
49603236	Converted History Read UBLHR	Calculated	Cycle Read	No	Yes ⓘ	Default Meter Read...	03/22/2024	3898.0000	5.000000
49603236	Converted History Read UBLHR	Calculated	Cycle Read	No	Yes ⓘ	Default Meter Read...	02/22/2024	3893.0000	4.000000
49603236	Converted History Read UBLHR	Calculated	Cycle Read	No	Yes ⓘ	Default Meter Read...	01/22/2024	3889.0000	5.000000
49603236	Converted History Read UBLHR	Calculated	Cycle Read	No	Yes ⓘ	Default Meter Read...	12/21/2023	3884.0000	4.000000
49603236	Converted History Read UBLHR	Calculated	Cycle Read	No	Yes ⓘ	Default Meter Read...	11/20/2023	3880.0000	5.000000
49603236	Converted History Read UBLHR	Calculated	Cycle Read	No	Yes ⓘ	Default Meter Read...	10/19/2023	3875.0000	31.000000
49603236	Converted History Read UBLHR	Calculated	Cycle Read	No	Yes ⓘ	Default Meter Read...	09/16/2023	3844.0000	69.000000
49603236	Converted History Read UBLHR	Calculated	Cycle Read	No	Yes ⓘ	Default Meter Read...	08/18/2023	3775.0000	60.000000
49603236	Converted History Read UBLHR	Calculated	Cycle Read	No	Yes ⓘ	Default Meter Read...	07/21/2023	3715.0000	21.000000
49603236	Converted History Read UBLHR	Calculated	Cycle Read	No	Yes ⓘ	Default Meter Read...	06/19/2023	3694.0000	5.000000

>> Next Download

# Verification Process

## Step 2: Check Consumption Against Neptune

		Due Date		Please Pay	
		10/07/2024		\$550.50	
Billing Date	9/20/2024	Previous Balance		139.64	
Due Date	10/07/2024	Payments/Adjustments		73.63CR	
		Balance Due		66.01	
		Late Payment Charge		.00	
		Current Charges		484.49	
		Total Tax		.00	
		Total Due		550.50	
<u>Meter Readings</u>					
Meter	Rate	-- Current --	-- Previous --		
Number	Sch	Tp	Date	Reading	Date
R		R100	WC	9/14	7/05
R		R102	YW	9/14	7/05
S		SR01	SA	8/22	4004.00
W	49603236	WR01	W	8/22	4004.00
				6/21	3915.00
					.748
					67.00
<u>Detail Charges</u>					

Ccfs have to be converted to Kgals

$$4004-3915 = 89$$

$$89 \times .748 = 66.57$$

# Verification Process

## Step 3: Check Meter Readings and Usage Against Bill Image

		Due Date	Please Pay							
		10/07/2024		\$550.50						
Billing Date	9/20/2024	Previous Balance	139.64							
Due Date	10/07/2024	Payments/Adjustments	73.63CR							
		Balance Due	66.01							
		Late Payment Charge	.00							
		Current Charges	484.49							
		Total Tax	.00							
		Total Due	550.50							
<u>Meter Readings</u>										
Meter Number Rate -- Current -- -- Previous --										
Number	Sch	Tp	Date	Reading Date	Reading	Factor	Total Use			
R		R100	WC	9/14	7/05	1.000	2.36			
R		R102	YW	9/14	7/05	1.000	2.36			
S		SR01	SA	8/22	4004.00	6/21	3915.00	1.000	6.00	
W		49603236	WR01	W	8/22	4004.00	6/21	3915.00	.748	67.00
<u>Detail Charges</u>										

$$4004 \times .748 = 2995$$

$$3915 \times .748 = 2928$$

$$2995 - 2928 = 67$$

**Billings**  
PUBLIC WORKS

CITY OF BILLINGS  
Public Works Utilities  
2251 Belknap Avenue  
Billings, MT 59101

Bill Date: 09/20/2024 Account: [REDACTED]  
What Do I Owe? \$550.50 When Is It Due? 10/07/24

Service Address: [REDACTED] Service Period: 08/21/24 - 08/22/24

Current Water Usage (1 KGAL = 1000 GALLONS)			
Meter Number	Previous Reading	Current Reading	Usage KGals
49603236	2928	2995	67

**CURRENT MONTHLY CHARGES**

Water Service	\$351.38
West End Water Plant & Reservoir	\$32.64
Solid Waste Service	\$34.22
Sewer Service	\$50.29
<b>Service Total</b>	<b>\$468.53</b>

**MISCELLANEOUS CHARGES**

Water Service Line Repair	\$1.30
July Stormwater	\$6.68
August Stormwater	\$6.68
Water Service Line Repair Fee	\$1.30

**WHAT MAKES UP MY BILL?**

Previous Balance	\$139.64
Payments Received	-\$73.63
Amount Due this Bill	\$550.50
<b>Budget Billing Amount</b>	<b>\$0.00</b>

**WHAT DO I NEED TO KNOW?**

Thank you for your understanding during our transition to a new billing system. This bill may reflect a longer billing period than the standard 30-day cycle to help us get back on track with our billing schedule. To ensure that residential water customers aren't moved into higher tiers prematurely, we've increased the tiers for this bill based on the number of days in the billing period. We recognize this may cause some inconvenience and want to reassure you that any late fees incurred during this transition period will be waived.

Additionally, stormwater fees which were previously included in the annual property tax statements have been moved to the utility bill as of 7/1/24. You may notice these charges on your current bill.

If you have any questions or concerns regarding your bill, please contact our customer service team at (406) 867-4315, option 3 or message us on our City of Billings Public Works Facebook page.

# Verification Process

## Step 4: Analyze Use Patterns

Address	14604265/8	Active	R900
Latest Reading <a href="#">Edit</a>		Meter Number <a href="#">More Meters &gt;&gt;</a>	Meter Type
40588000 <a href="#">i</a>	49603236	E	09/15
09/29/2024 9:35:13 PM	Meter Size	Unit of Measure	Neptune
	3/4"	Cubic Feet	0.01 D

From: <input type="text" value="9/1/2023"/>	To: <input type="text" value="9/29/2024"/>				<input checked="" type="radio"/> Actual	<input type="radio"/> Estimated		
---	--	--	--	--	---	---------------------------------	--	--

# Verification Process

## Step 4: Analyze Use Patterns

Address	1400420370	ACTIVE	1900 E
1227 [REDACTED]	Meter Number <a href="#">More Meters &gt;&gt;</a>	Meter Type	Meter Ins:
<a href="#">Latest Reading</a> <a href="#">Edit</a>	49603236	E	09/15/
<b>40588000</b>	Meter Size	Unit of Measure	Neptune:
09/29/2024 9:35:13 PM	3/4"	Cubic Feet	0.01 De

From: [9/1/2023](#) To: [9/29/2024](#)



Actual  
 Estimated

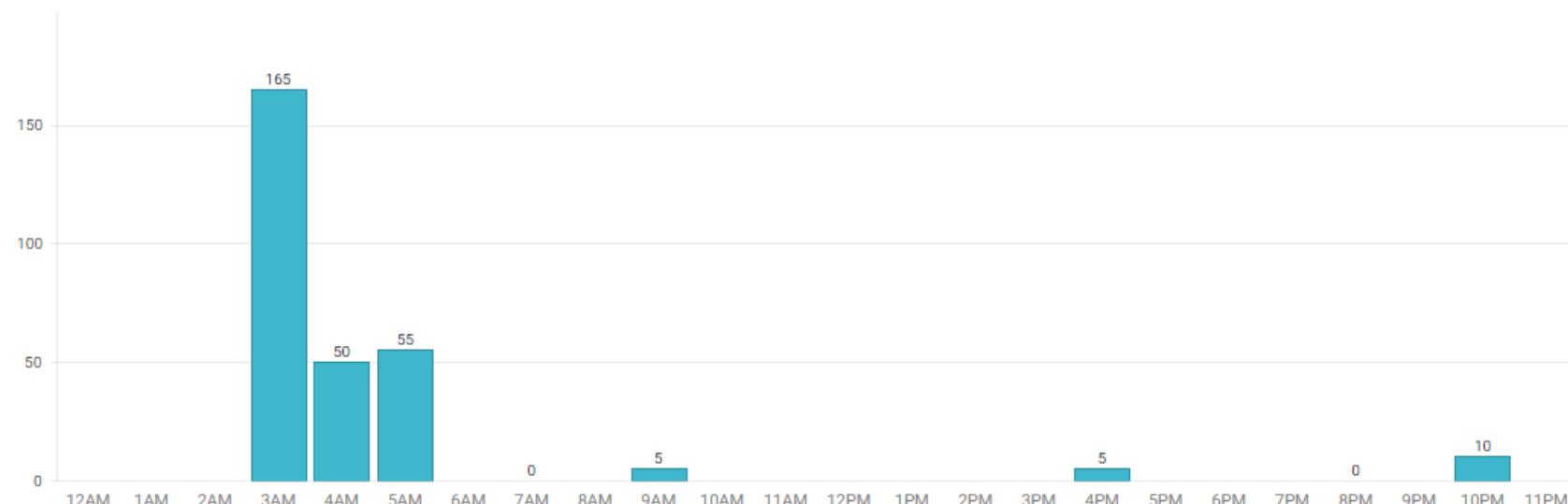
[Readings](#)



Daily

Hourly Consumption Analysis

7/24/2024



# Verification Process

## Step 4: Analyze Use Patterns

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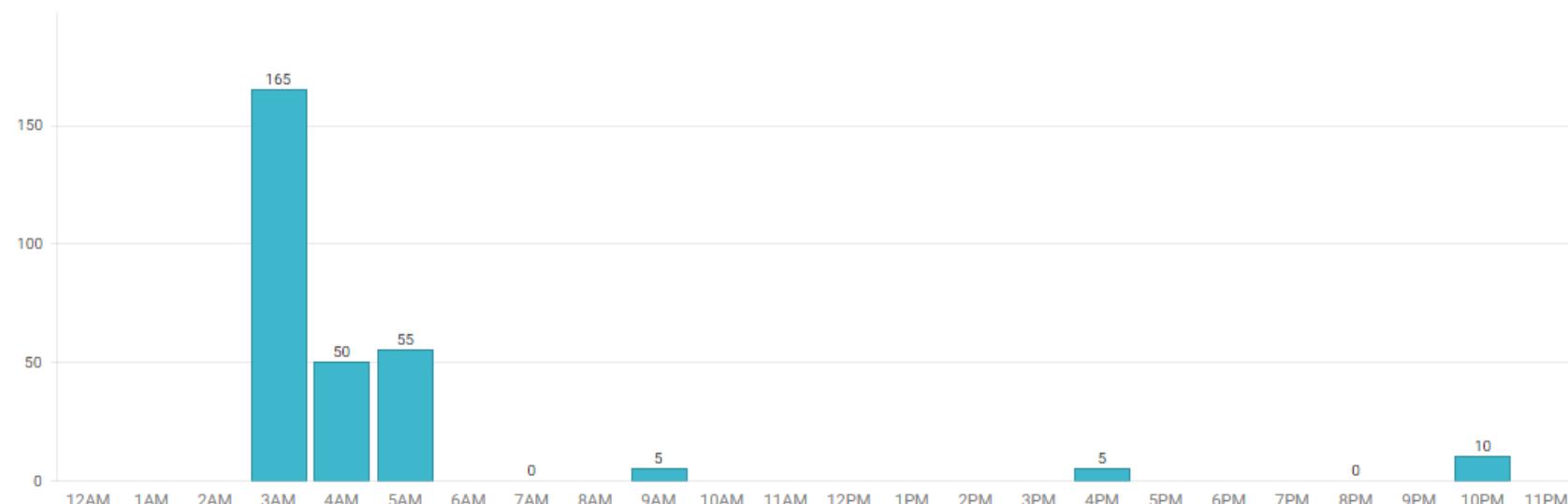
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Daily

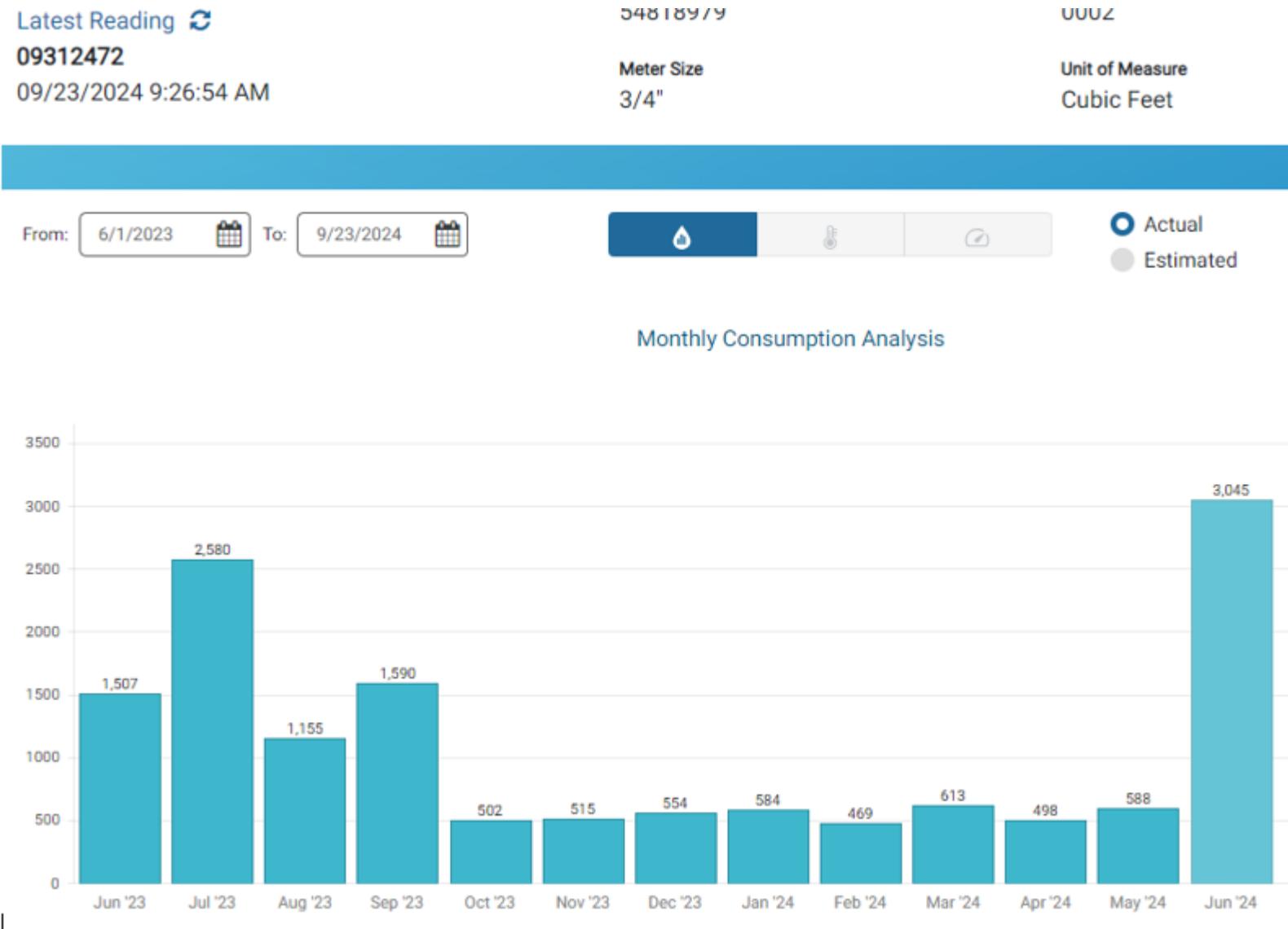
Hourly Consumption Analysis

7/24/2024



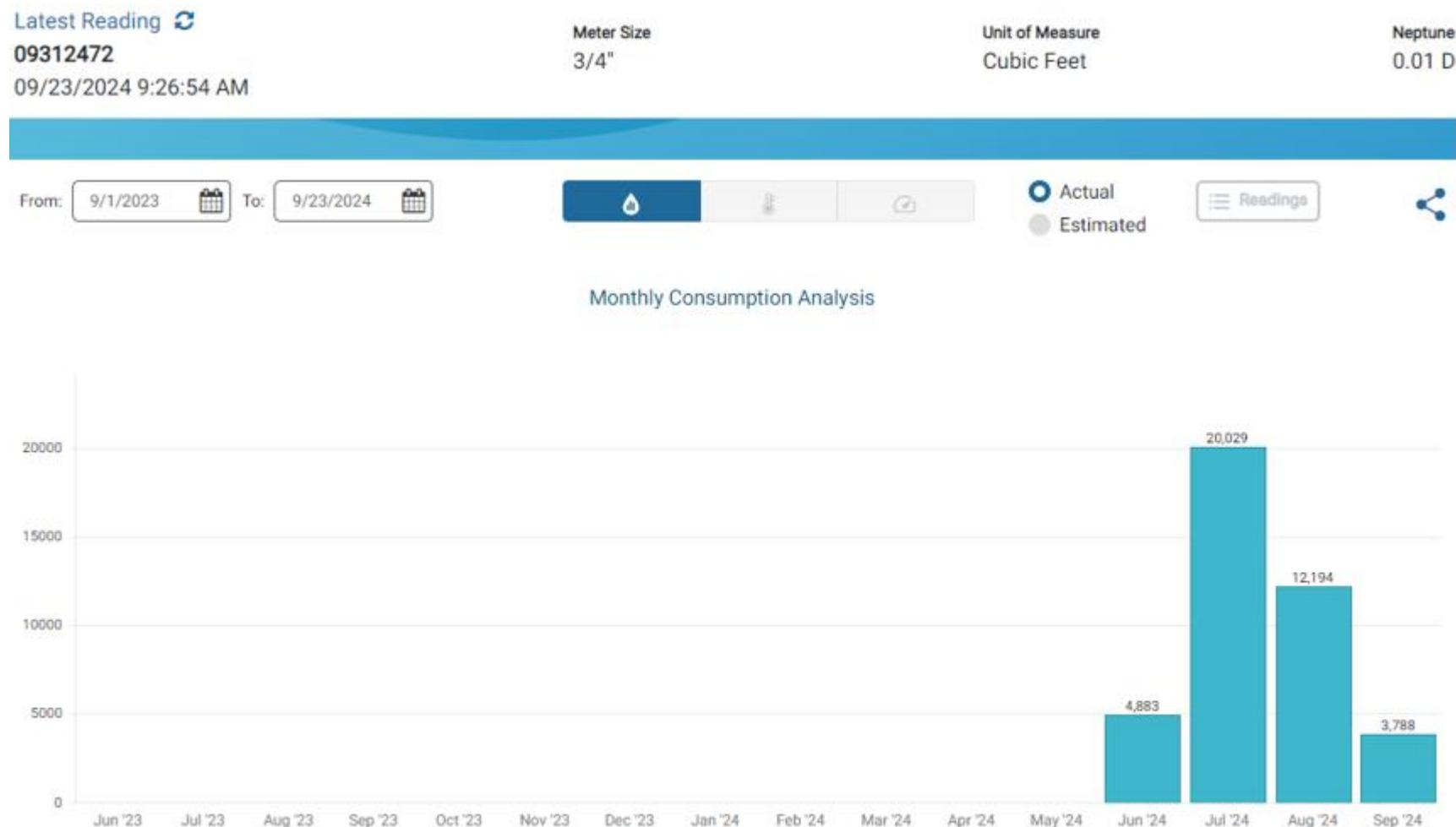
# Verification Process

## Step 4: Analyze Use Patterns – High Water User Example



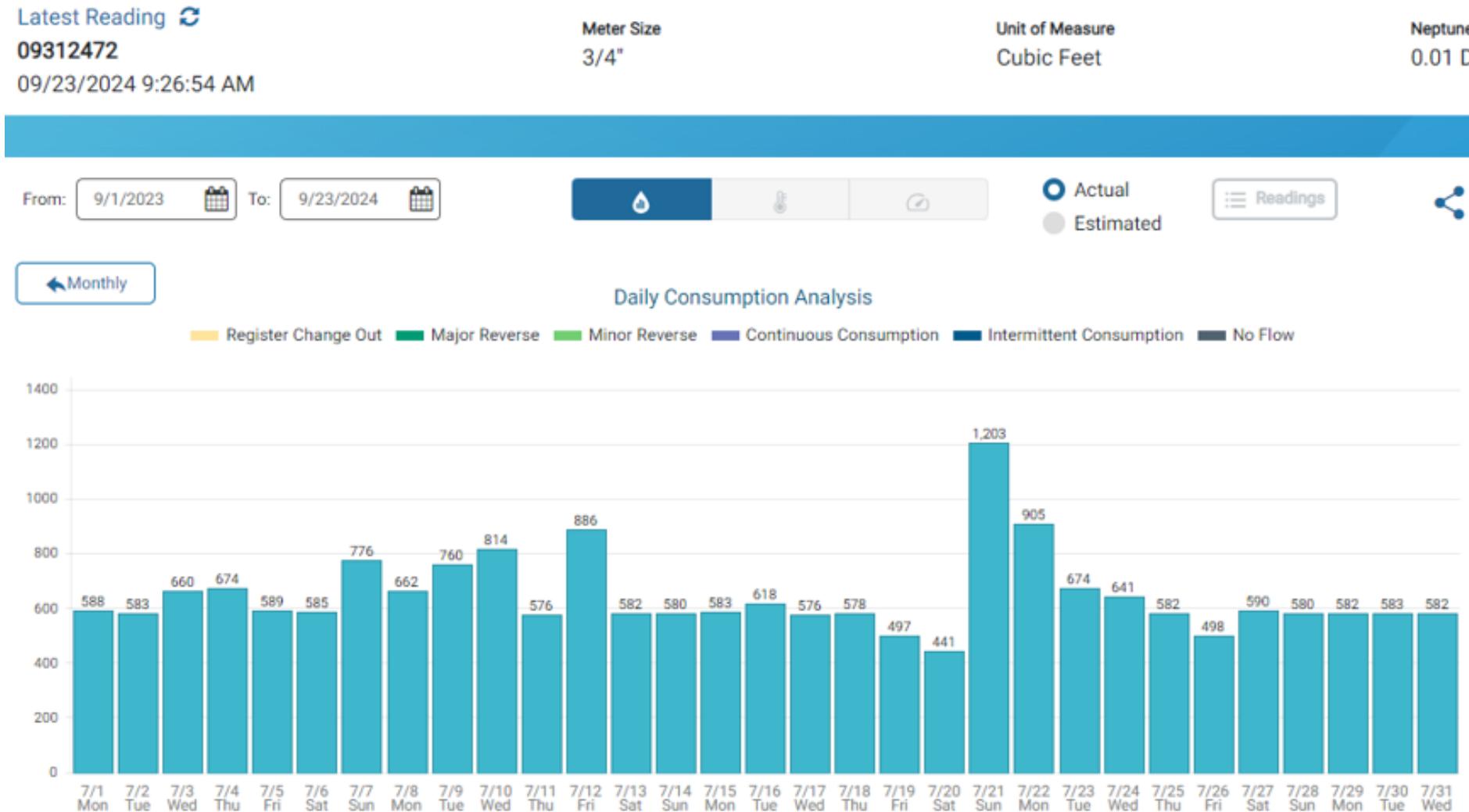
# Verification Process

## Step 4: Analyze Use Patterns – High Water User Example



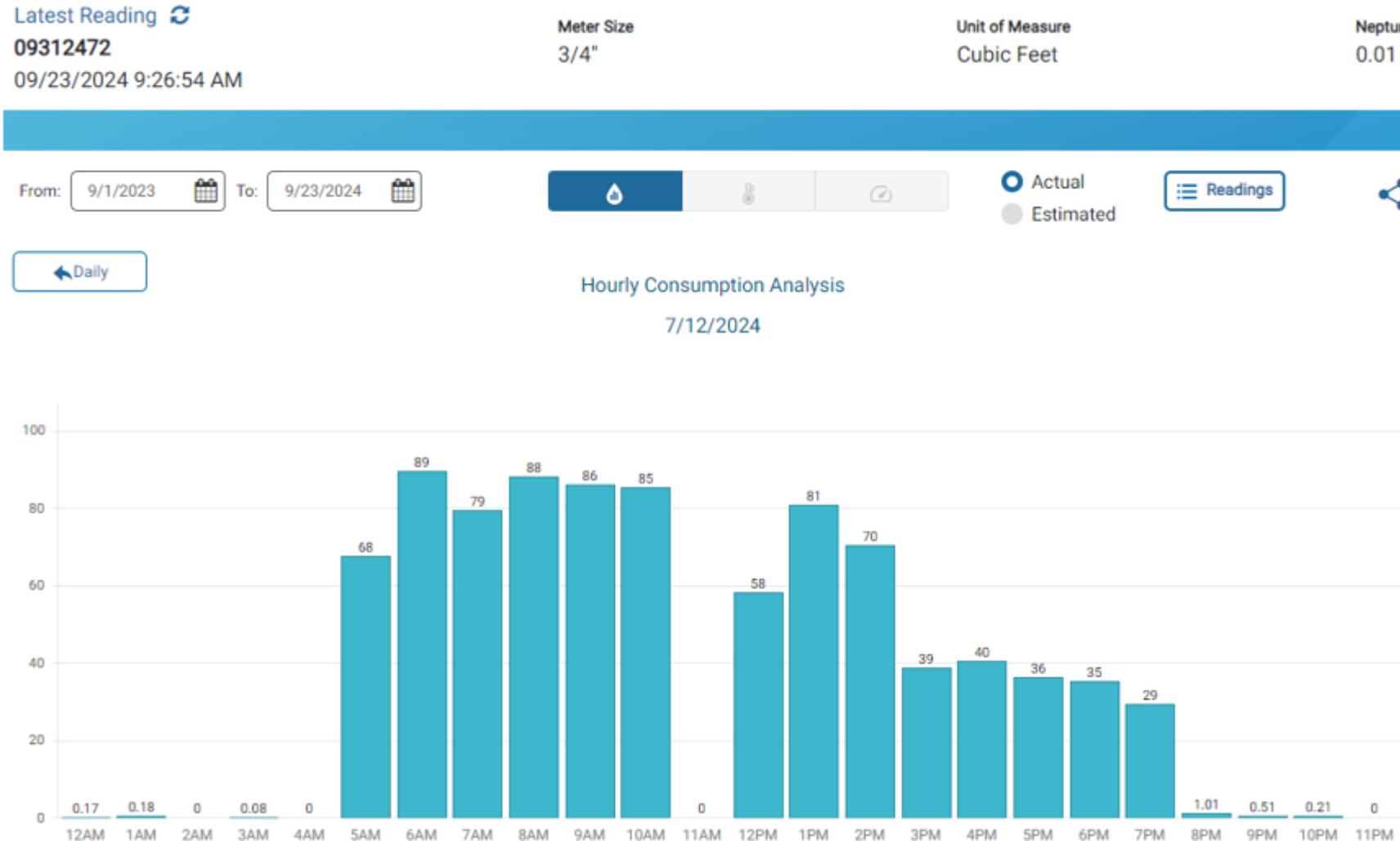
# Verification Process

## Step 4: Analyze Use Patterns – High Water User Example



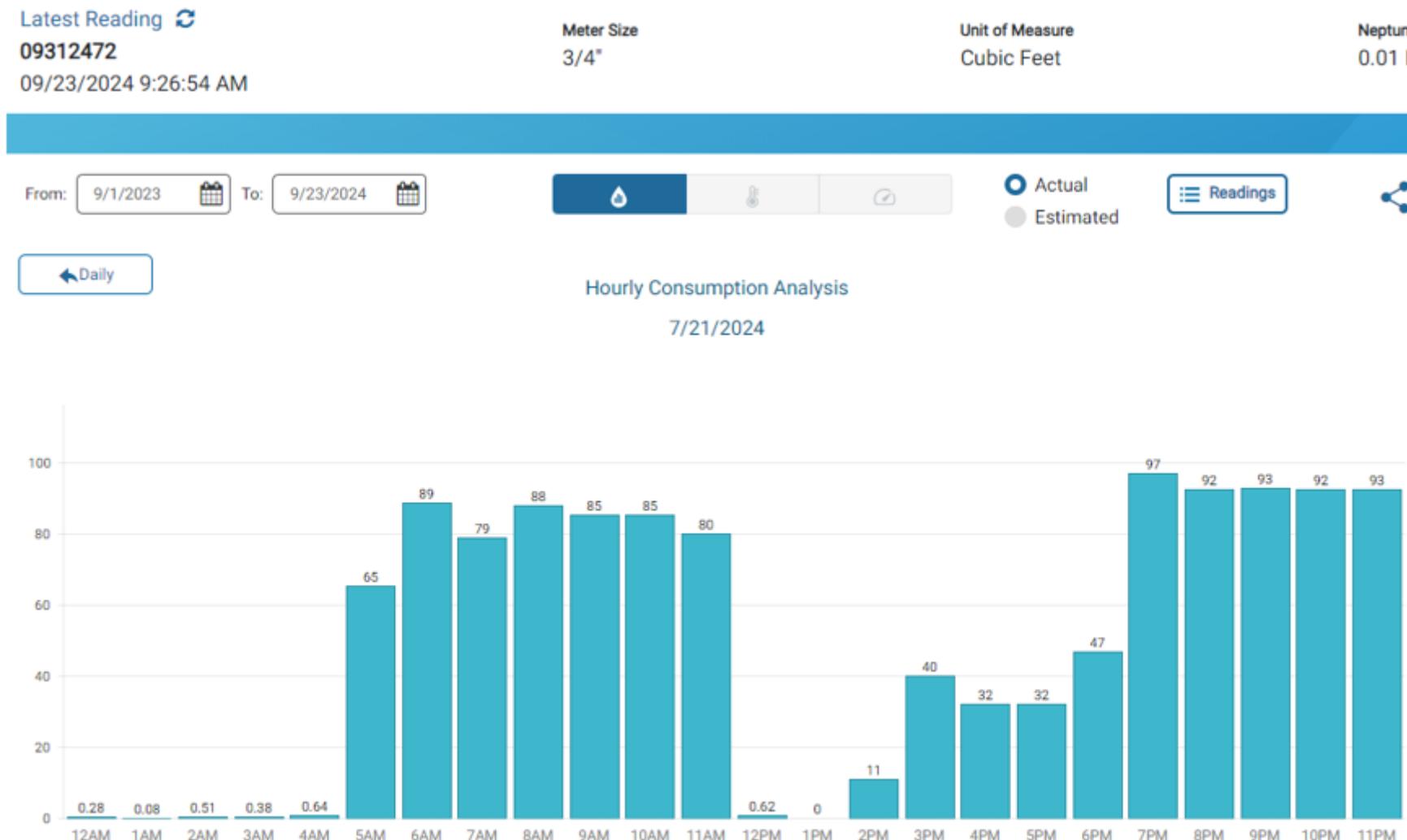
# Verification Process

## Step 4: Analyze Use Patterns – High Water User Example



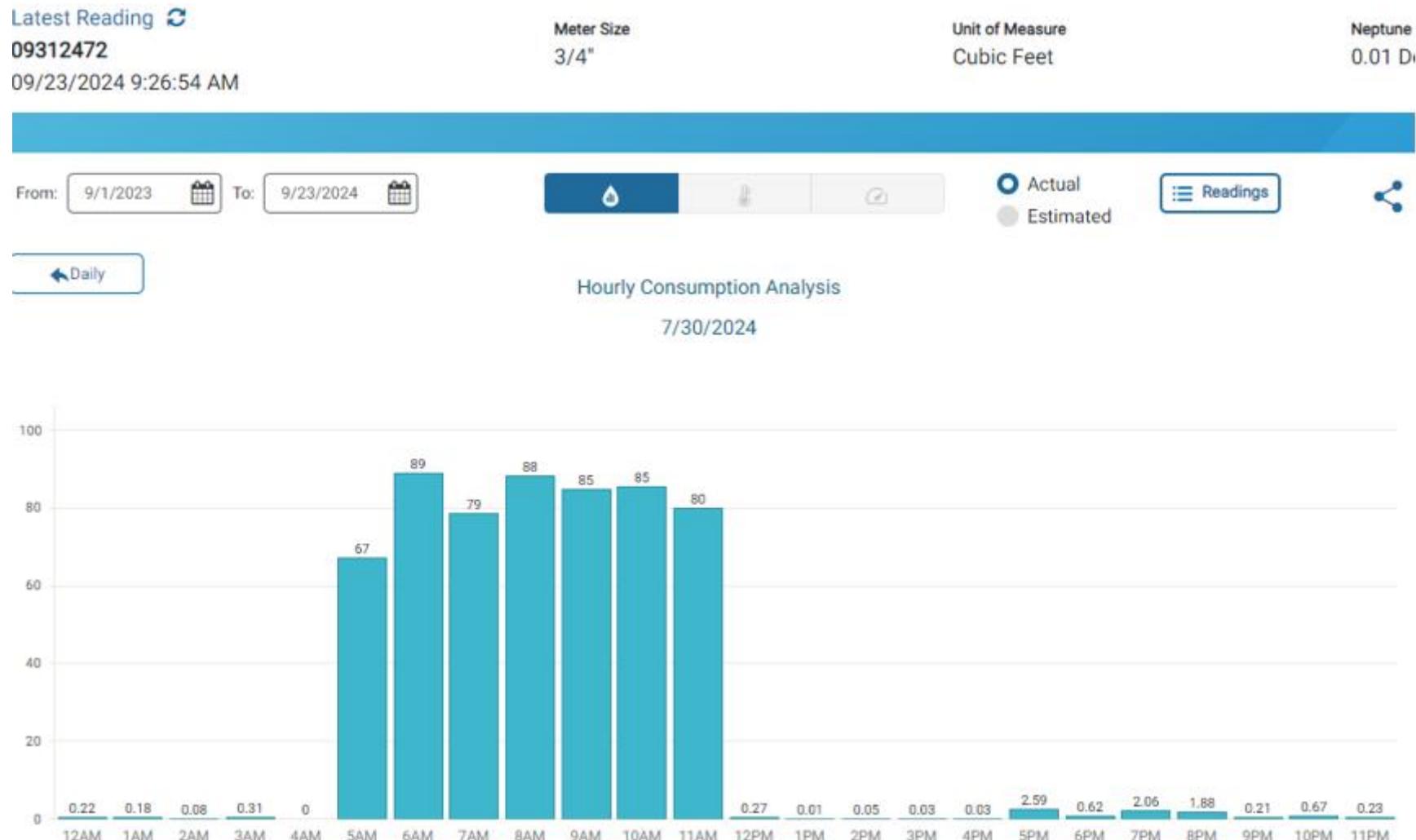
# Verification Process

## Step 4: Analyze Use Patterns – High Water User Example

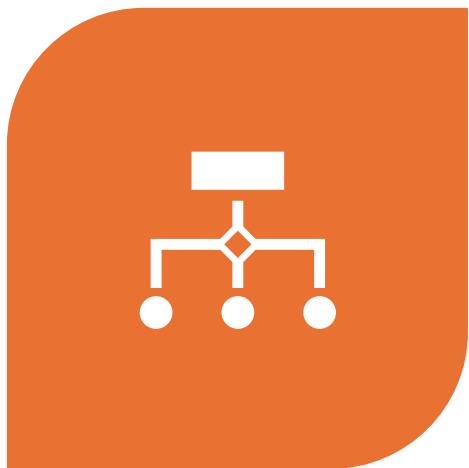


# Verification Process

## Step 4: Analyze Use Patterns – High Water User Example



# Verification Process



ONCE SOFTWARE IS SET UP PROPERLY, IT PRODUCES CONSISTENT RESULTS. THE VERIFICATION CONFIRMED THE SET UP IS ACCURATE, SO THE BILLS ARE BEING PRODUCED USING THE PROPER PROCESS.



ISOLATED HUMAN ERROR OR MECHANICAL ERROR SITUATIONS OCCUR REGARDLESS OF BILLING SOFTWARE CONVERSION



# Discussion



Background and Current Status

Issues and Public Concerns

**Verification Process**

Independent Analysis Options

Communication and Actions Moving Forward

Real-Time Bill Verification Example

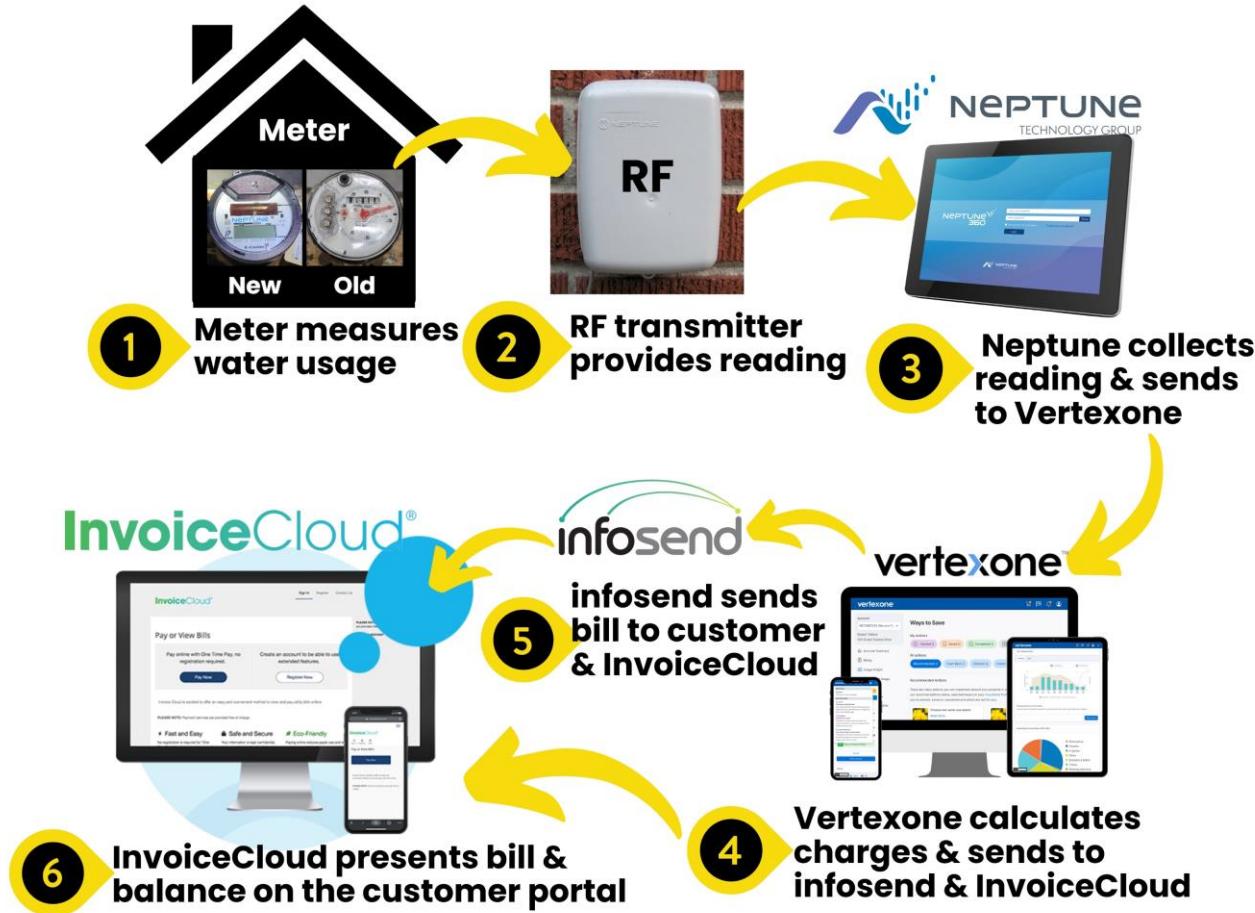
Public Comment

Questions for City Council

- Direction for independent analysis and additional information needed



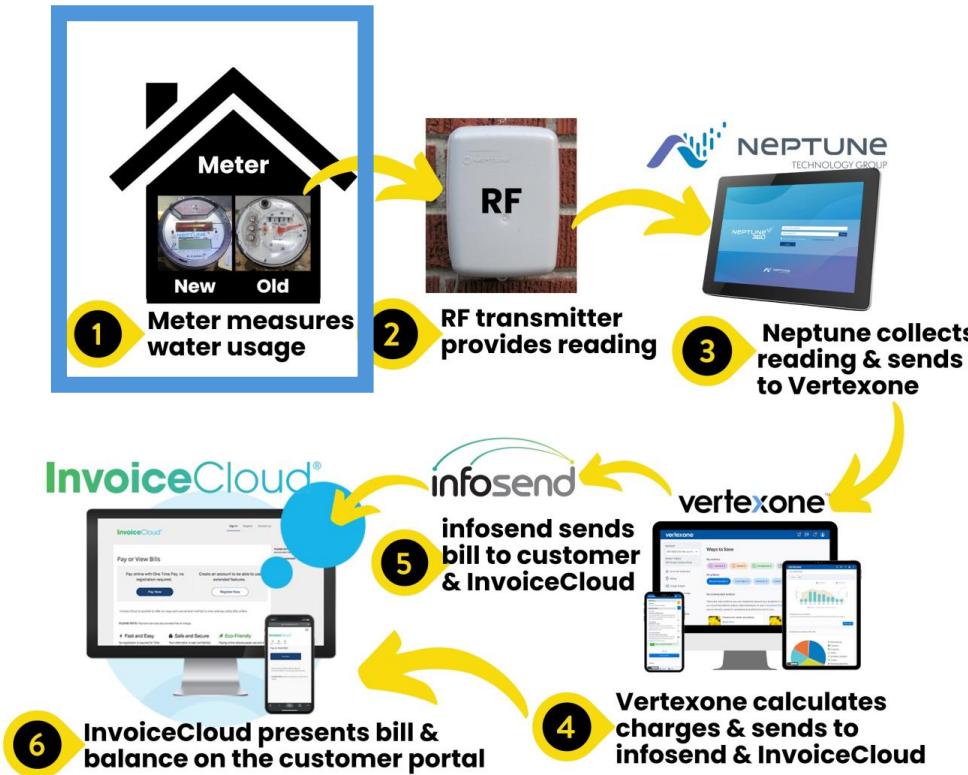
# Independent Analysis - Options



- Check sample size of bills similar to how city staff is doing it
  - Pros – easy to do, shows accuracy
  - Cons – doesn't look at each step, doesn't include physical meter review
- Meter reading to actual bill
  - Pros – easy to do, shows usage is accurate
  - Cons – doesn't look at each step
- True audit
  - Pros – extremely detailed, look at each step
  - Cons – up to 6 months to complete, expensive

# Independent Analysis – Step Verification

## Physical Meter



Neptune tests per AWWA

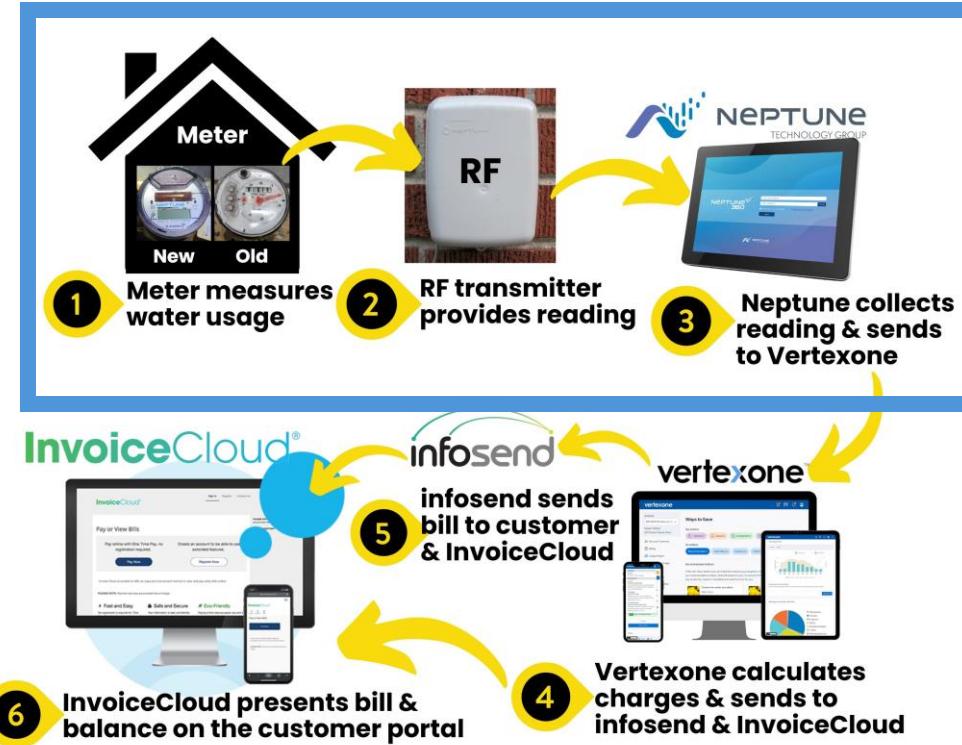
City tests for accuracy

As they age, they read low

Potential 3<sup>rd</sup> party: pull sample set of meters and have other city test them

# Independent Analysis – Step Verification

## Meter to Meter Software

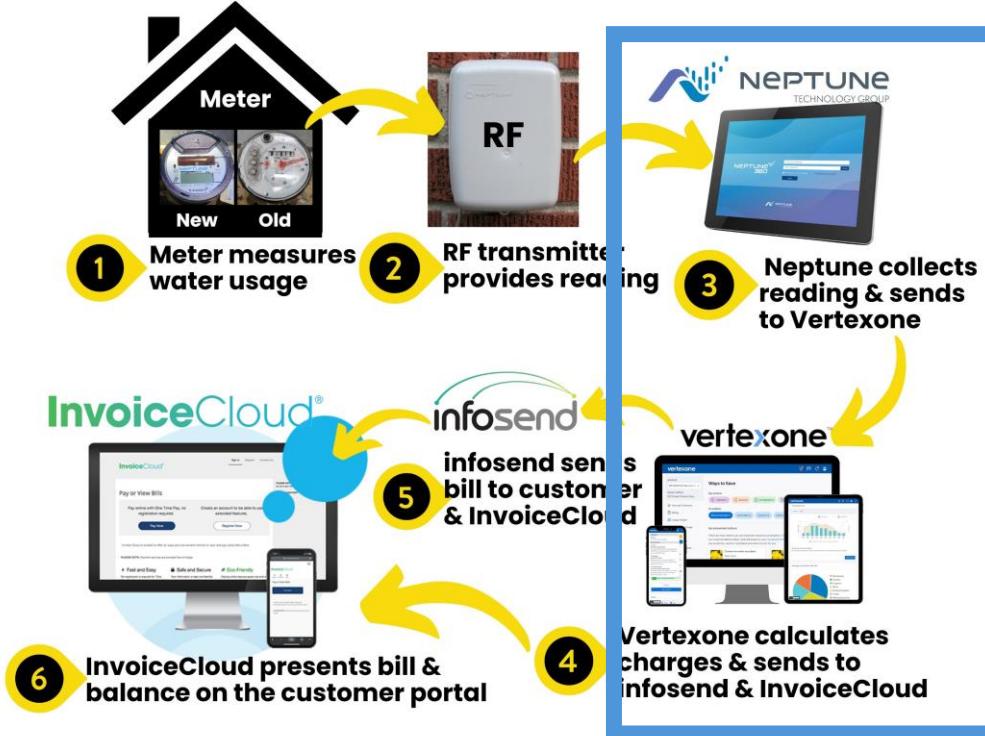


Physical observation of meter



Review Neptune record to correlate

# Independent Analysis – Step Verification Meter Software to Billing Software



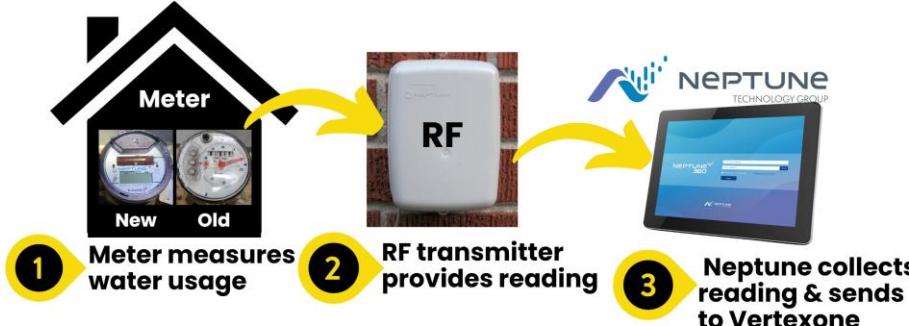
Compare Neptune Usage to  
VertexOne



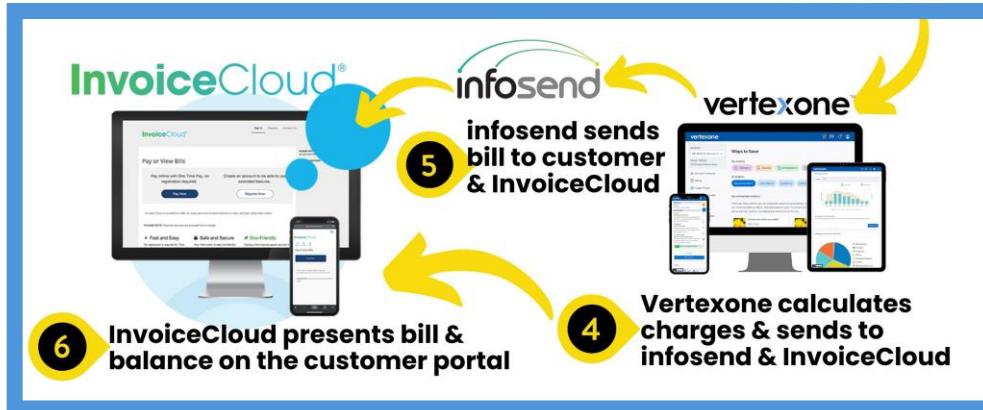
Verify usage is converting to  
Kgals correctly

# Independent Analysis – Step Verification

## Billing Software to Print Vendor



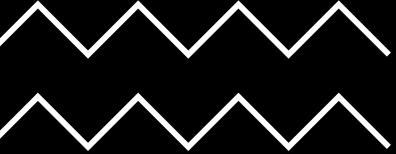
Calculate bill manually using usage, rates, tiers, fixed charges, and service information based on service periods



Manually compare amount in VertexOne to amount due in InvoiceCloud for a sample set of bills



Manually compare the bill image InvoiceCloud sends Infosend for a sample set of bills



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# Communication and Actions

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**Email – response to assist with on-line portal and high usage/bill complaints**

Benefit is that it frees up account reps to help people who need help



**Phone calls**  
Long queues



**DMs – same as email**



**FB messages – continue to put accurate info on our social media**

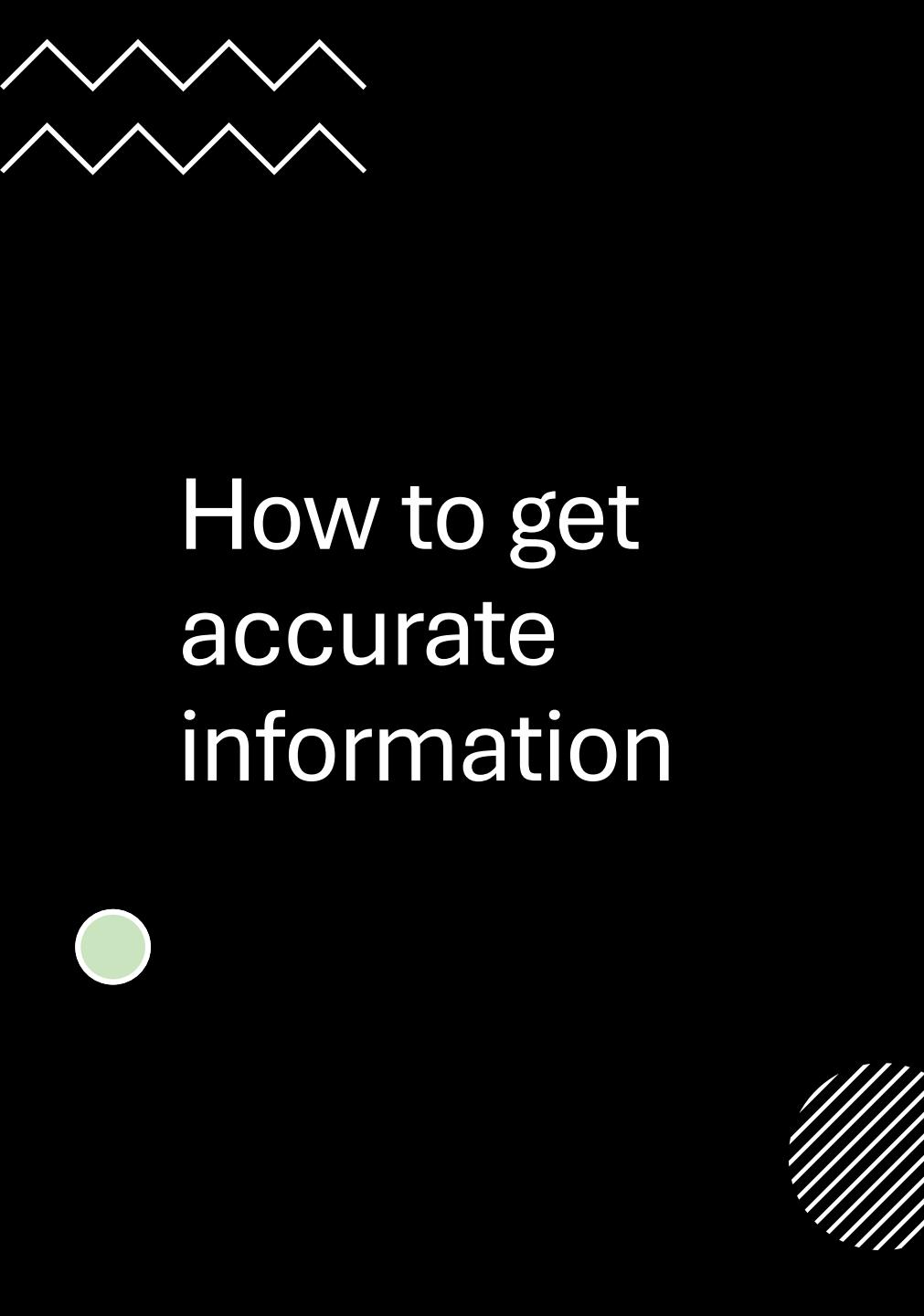


**Possible Third party analysis**

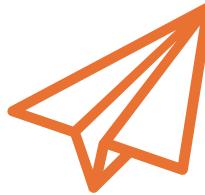


**30-day bills and return to normal!**

Email [utilities@billingsmt.gov](mailto:utilities@billingsmt.gov) – allow two weeks for a response



# How to get accurate information



Email:  
[utilities@billingsmt.gov](mailto:utilities@billingsmt.gov)



Facebook: City of Billings  
Public Works



Website:  
[billingsmtpublicworks.gov](http://billingsmtpublicworks.gov)



Fill out form



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# Real-Time Bill Verification Example





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Communication and Actions Moving Forward

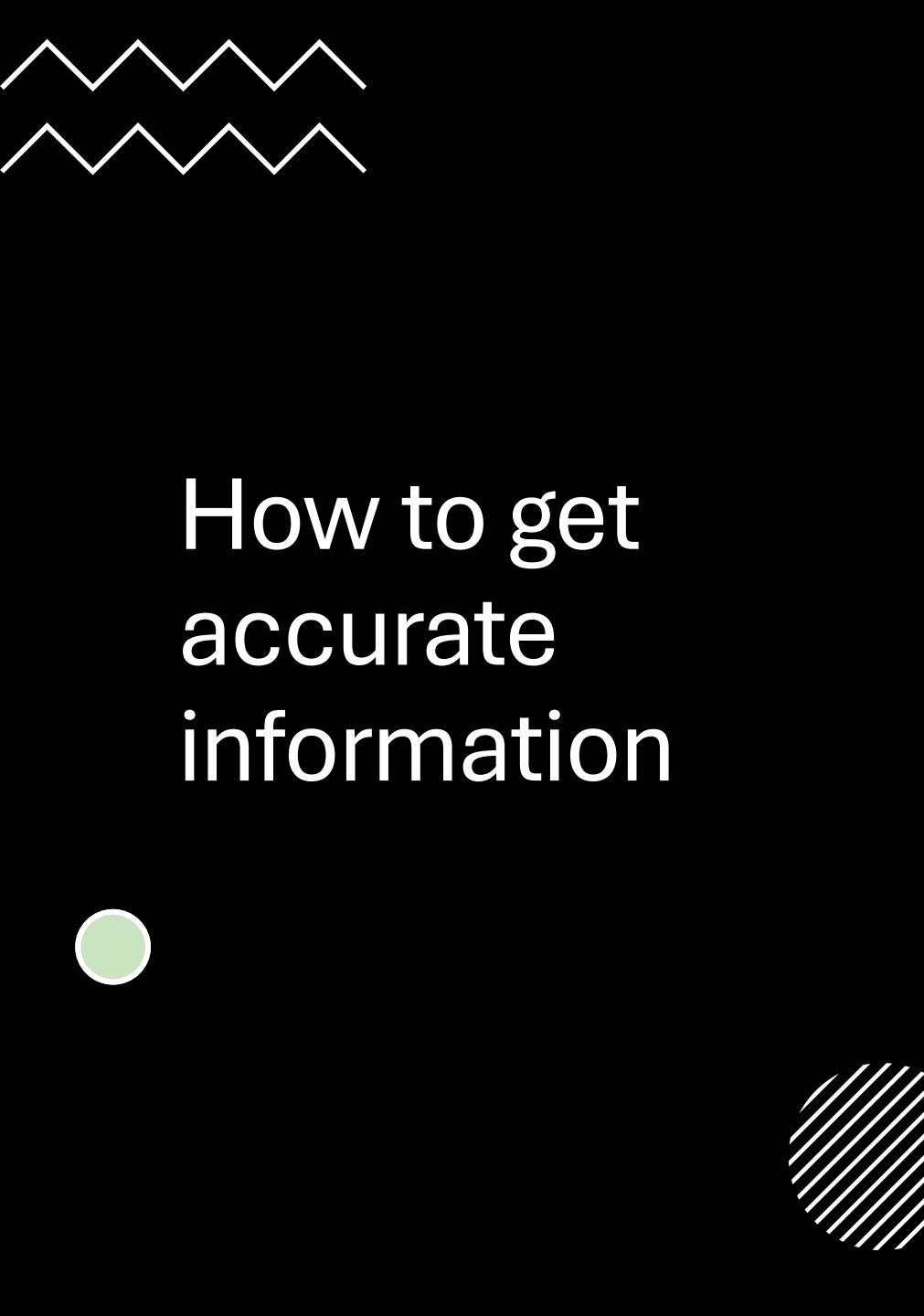
Real-Time Bill Verification Example

Public Comment

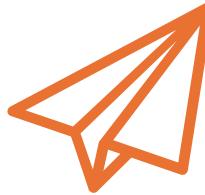
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# How to get accurate information



Email:  
[utilities@billingsmt.gov](mailto:utilities@billingsmt.gov)



Facebook: City of Billings  
Public Works



Website:  
[billingsmtpublicworks.gov](http://billingsmtpublicworks.gov)



Fill out form



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# City Council Feedback

**Independent analysis**

**What else do we need to show?**

- We want people to be confident when paying
- We want City Council to feel confident when discussing