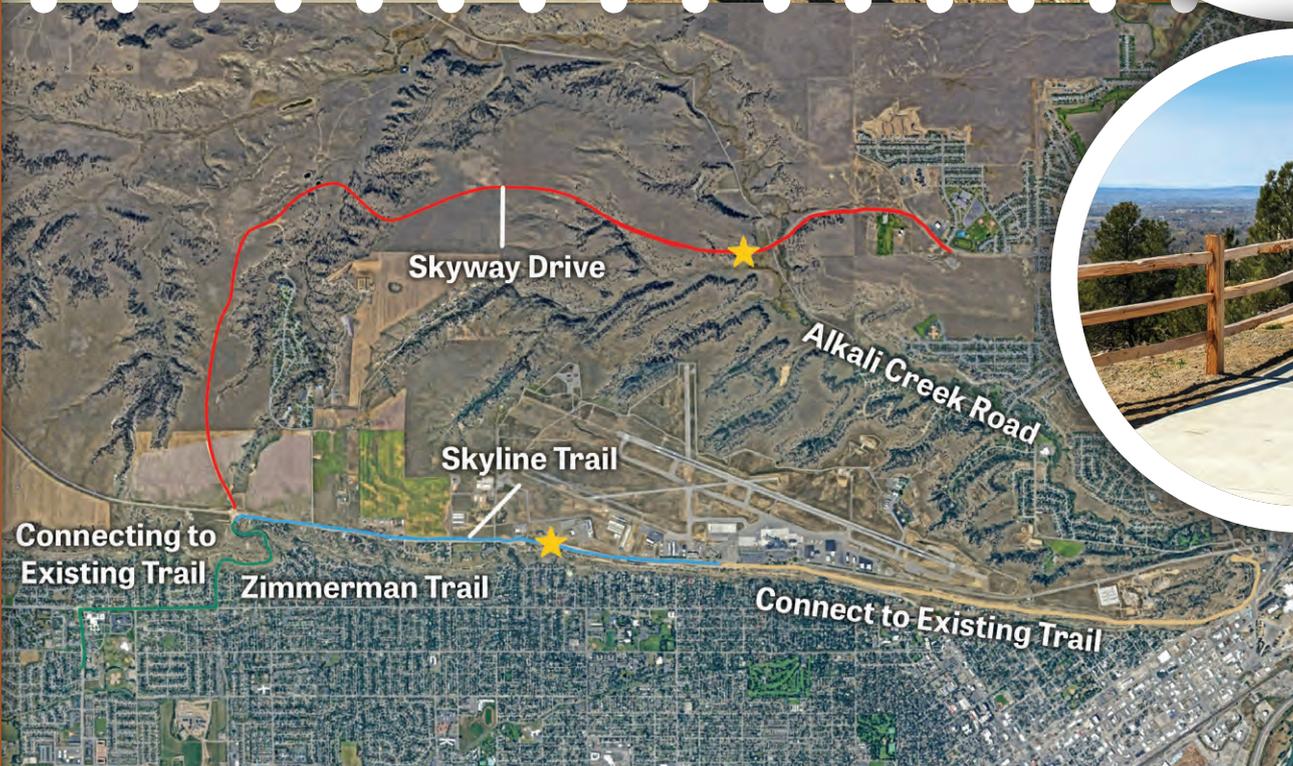


Fiscal Year 2025 OPERATING BUDGET

+ Five-Year Capital Improvement Plan

CITY OF
BILLINGS,
MONTANA



ABOUT THE COVER

Skyway Drive – Opened on June 6th, 2024, Skyway Drive is a 6-mile roadway with multi-use path that connects the West End and Heights regions for a safe, prosperous, and well-connected Billings. This breathtaking route contours the signature landscape of sagebrush, evergreens, and sandstone beneath the big sky for residents and visitors to enjoy.

Skyline Trail – Opened on December 7th, 2023, the Skyline Trail further extend recreation and active transportation opportunities for the community by connecting existing trails on the iconic Rimrocks. The Skyline thoughtfully features seating areas with stunning views of the city and the Bighorn, Pryor and Beartooth Mountains, interpretive signs on regional history, paved parking, a MET bus shelter, bike racks, and more.

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City of Billings

The City of Billings (the “City”) is located in southeastern Montana. The City is the county seat of Yellowstone County (the “County”) and is the most populous city in Montana and Wyoming with a 2020 census count of 117,116. The City and the County form the largest metropolitan area in Montana with a 2020 population of 164,731, or about 15% of the State’s population.

The City of Billings was incorporated in 1882 with a strong Mayoral form of government. Then on May 2, 1974, a voter-approved, self-governing “Charter” form of government was implemented. The elected Mayor and 10 elected City Council members from five wards were tasked with hiring a City Administrator to oversee the operations of the City of Billings. As a self-governing entity, the City should have had a broad authority on which to operate. However, the State Legislature tends to limit that authority. For example, unlike most other cities in the State of Montana, Billings cannot float its tax mill levy. The levy is set by the Charter, with the exception of voter-approved levies like Public Safety and General Obligation Bonds. The City Charter can be located at <http://ci.billings.mt.us/>, Your Government, City Clerk, and City Charter.

With the Rocky Mountains to the west and plains to the east, Billings lies in the Yellowstone River Valley and serves as regional trade center for Montana and northern Wyoming. The trade and services industries account for nearly two-thirds of the jobs in the County. The City is located at the intersection of I-90 and I-94.

In addition to regional wholesale and retail trade businesses, the health care industry, tourism, and conventions are significant sources of economic activity in the area. The most advanced healthcare services in every major medical specialty within a four state area are available in Billings. Two accredited hospitals, over 40 medical clinics, and hundreds of physicians are located in the City. The hospitals are the two largest private employers in the City.

The City operates Billings Logan International Airport, which is served by seven passenger service airlines providing non-stop service to ten major urban markets, two of which are seasonal, and regional service to five Northeastern Montana markets. These airlines help to provide access to the local tourist attractions such as the Lewis and Clark Trail, the Little Big Horn Battlefield, and Yellowstone National Park; all located within three hours of Billings, as well as the Red Lodge Ski hill which is approximately one hour southwest of Billings.

The MetraPark Arena serves as convention facilities for the area and contributes to the tourism and convention sector of the economy. “MetraPark includes the 10,000 seat First Interstate Bank Arena, a 6,500 seat grandstand, the 77,400 square foot Expo Center, the 28,800 square foot Montana Pavilion, a half mile track used for both horse racing and motor sports, and an assortment of horse barns and smaller buildings,” per the MetraPark website.

Introduction

June 10, 2024

Honorable Mayor and City Council Members:

It is a privilege to present the City of Billings Fiscal Year 2025 (FY25) Operating and Capital budget. The effective date of this budget is July 1, 2024 and runs through June 30, 2025. Adopting the budget is one of the most significant policy decisions the Council makes annually. City staff focused on accomplishing the City Council's adopted priorities efficiently to improve the quality of life for our citizens. We look forward to discussing this proposed balanced budget over the next few months.

Improving the safety of Billings remains our #1 priority. To that end, we are integrating the additional resources voters approved in 2021 to police, code enforcement, prosecution, and fire, and implementing most of the 132 recommendations made by the Center for Public Safety management (CPSM) to improve the effectiveness of both the police and fire departments. The remaining additional resources for prosecution are included in the proposed 2025 budget.

ACCOMPLISHMENTS IN FY24

The FY2025 budget includes significant investments furthering Council priorities. While much is anticipated for the coming year, the following is a list of some of the more significant accomplishments from the prior year:

- Opened all new gates for airport terminal project
- Broke ground on Westend Water Treatment Plant
- Completed Fire Station 8 in Billings Heights
- Completed the Skyline Drive extension (inner belt loop)
- Entered into a purchase and sale agreement for the existing "old" City Hall
- Expanded library lockers to a total of 4
- Completed the Skyline Trail project
- Completed or started the following parks projects:
 - Castle Rock Park Playground
 - Arrowhead Playground
 - Central Park Tennis Courts
 - Ponderosa Park Irrigation Replacement and Automation
 - CPTED Improvements
- In FY23 there were 8 annexations consisting of approximately 170 acres
- 272 New Single Family Homes were completed
- 850 Other dwelling units were completed
- Total new construction permits valued at over \$304 million for calendar year 2023

DRAFT COUNCIL STRATEGIES AND PRIORITIES

- **Improve the safety of Billings. (\$64.7 million)**
 - Improve accountability of criminals.
 - Decrease family violence.
 - Maximize programs and partnerships that reduce family violence
 - Further implement Family Justice Center strategic plan
 - Activate parks and expand access to recreation programs within neighborhoods throughout the city.
 - Reduce Adverse Childhood Experiences (ACE Scores) partnering with service providers
 - Build trust with our Native American community

- Implement law enforcement, code enforcement, legal, and municipal court strategies to improve the effectiveness of the criminal justice system. 2023/2024
- Report data measuring the effectiveness of the criminal justice system. 2023/2024
- Financially support construction of a short-term holding facility at the Yellowstone County Detention Center

- **Invest in core infrastructure. (\$159.1 million)**
 - Complete City Hall/Law and Justice Center project
 - Complete Skyway and Skyline trail projects
 - Complete water treatment plant and reservoir projects and fund conservation and park components of project. 2025
 - Determine land use and infrastructure policies to serve Skyway drive and new I-90 interchange areas
 - Design improvements to Grand Ave and Rimrock Road for construction in future years
 - Expand water storage capacity in Zone 1, service the downtown area

- **Increase parks, trails, recreation, and cultural investments. (\$7.8 million)**
 - Determine annual level of maintenance and operation expenses for parks, trails, recreation, and public lands
 - Vet the impact of using a portion of the City's 74 mill charter cap to fund M&O
 - CPTED principles will be used activating public spaces for the benefit of neighborhoods, individuals, and crime reduction
 - Determine future plans for South Park Pool
 - Construct Stagecoach Trail

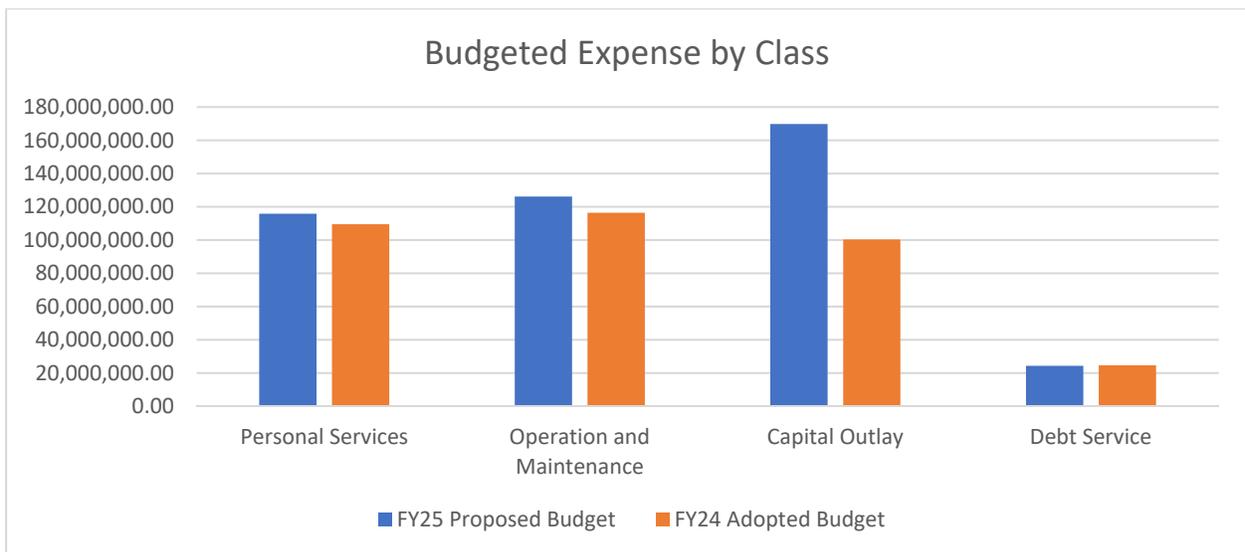
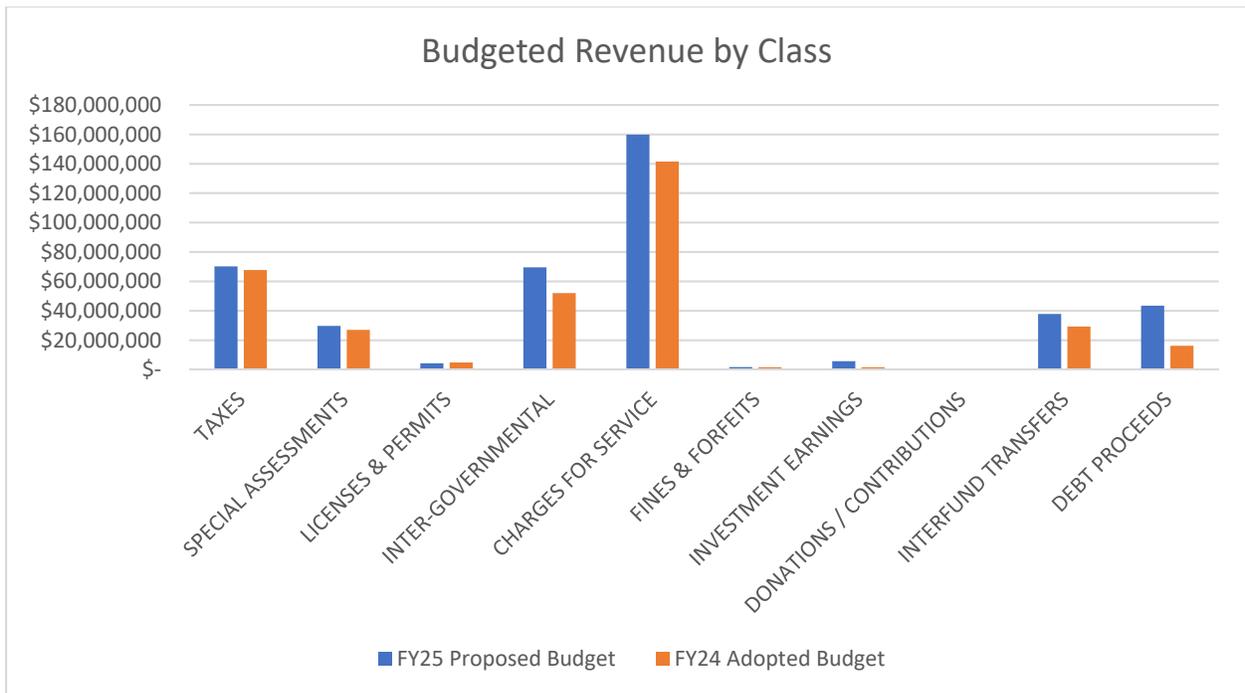
- **Improve the built environment through quality design. (\$450,000)**
 - Implement the downtown transportation plan/one way street conversions and road diets. 2023/2024
 - Develop a housing strategy in partnership with HomeFront and facilitate 1,000 housing units being added to the city's core. 2023/2024
 - Complete a review of the 2016 growth policy. 2024
 - Update West End and Heights neighborhood plans -update all 8 plans over the next decade
 - Update subdivision regulations. 2023/2024

- **Build a high-performance organization (HPO) principled in our core values. (\$280,000)**
 - Complete cost of services studies to better understand cost of delivering police, fire, parks, recreation, trails, storm water, water, wastewater and transportation services and infrastructure. 2023
 - Adopt legislative priorities for the 2025 session focused on improving the safety and economic vibrancy of Billings
 - Digitize all essential records for proper storage and access by citizens and staff. 2023/2024
 - Improve public engagement
 - Financially support local government review

THE FY25 ADOPTED BUDGET

The FY25 proposed budget is funded by estimated revenues totaling \$428 million. This includes an estimated increase of property tax revenue due to an increase in property values and number of mills levied, increases in special assessments for streets and storm sewer, and increase in charges for services for utilities.

The proposed FY25 budget for the City of Billings contains operating and capital expenses totaling \$479.6 million, an increase of \$99.8 million from the prior year. The increase is due to capital investments primarily at the new water treatment plant. There are increases found in Personal Services for estimated salary and wage adjustments and some additional staffing requests. Operation and Maintenance increases for FY25 include significant increases in property and liability insurance, information technology, and facilities costs.



CAPITAL INVESTMENTS

Water and Wastewater Treatment – The FY25 budget contains significant investment in our Water and Wastewater treatment infrastructure. Projects include continued construction on the Westend Reservoir, additional storage and main replacements.

Transportation Network – The FY25 budget includes funding for improvements to Grand Ave, Rimrock Road and Safe Routes to Schools.

Airport – Significant investments are planned as additional capital improvements to the Airport infrastructure. Total capital outlay for the Airport is planned at \$19.2 million for FY25. All projects funded by Airport revenues and federal grants. Projects include Runway Improvements and replacement of two fire trucks.

Park Improvements and Replacements – The FY25 budget includes \$1.4 million for North Park tennis/basketball court, Poly Vista Park playground, Sacagawea Park playground replacement, planning and design work for South Park Pool, and various trail repair projects.

NEW PERSONNEL IN FY25

The FY25 budget contains costs for an additional 33 FTE’s. Four of the positions being added are associated with the passage of the 2021 Public Safety Mill Levy. Significant investment in Councils #1 priority, increasing public safety, is demonstrated with the additional investments in these positions. The following chart shows the additional investments in new staff.

New Employee Approved for FY25

Fund	Department/Division	# of Positions	Position
General Fund	Legal	1	Attorney (PSML)
General Fund	Legal	1	Victim Witness (PSML)
General Fund	Legal	2	Admin (PSML)
General Fund	Finance	1	Controller
Public Safety	Police	8	Patrol Officer Community Safety
Public Safety	Police	3	Officer
Public Safety	Police	1	Data Analyst
Public Safety	Fire	1	Fire Protection Engineer
Public Safety	Fire	7	Firefighters
Library	Library	1	Lib. Service Specialist
Library	Library	2	Librarian
Transit	Transit	1	Service Worker
Transit	Transit	1	Transit Operator
Transit	Transit	1	Transit Dispatcher
Planning	Planning	1	Planner II
Fleet	Fleet	1	Mechanic II
		33	

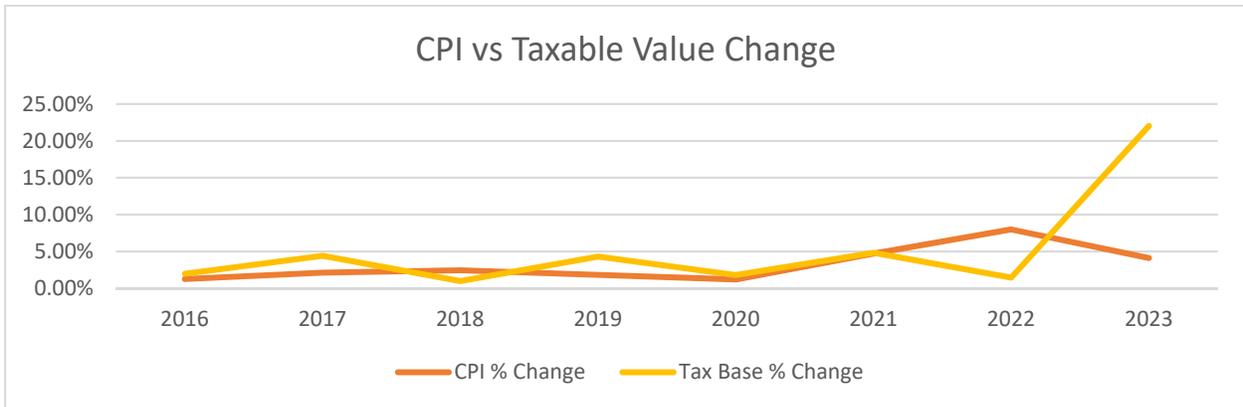
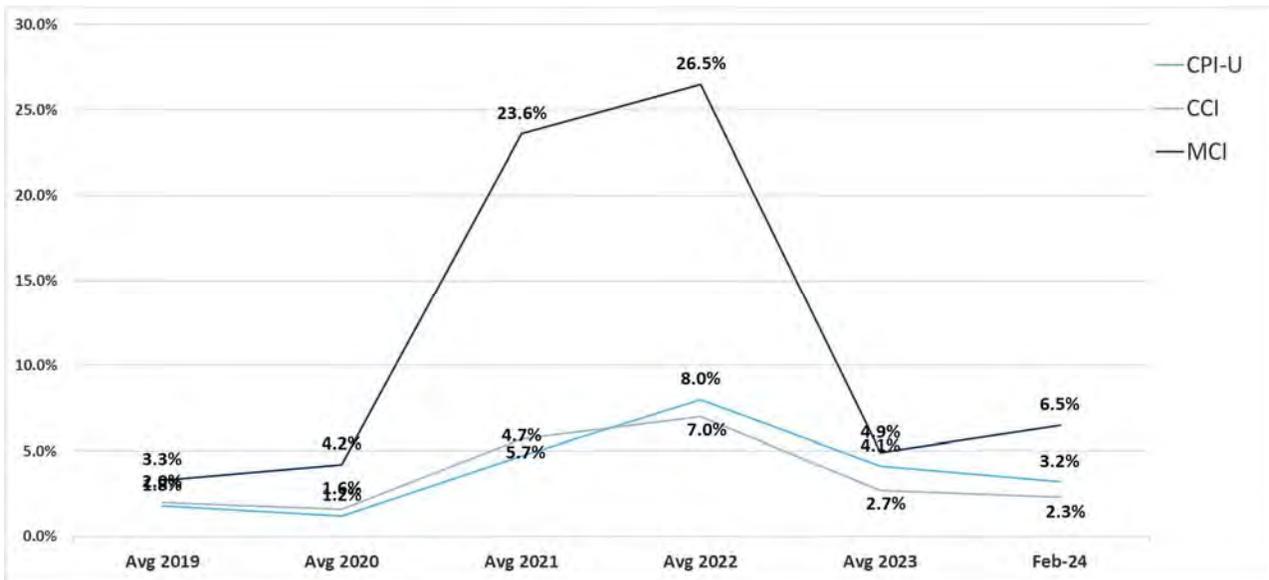
IMPACTS OF INFLATION

In 2023 the Consumer Price Index for All Urban Consumers (CPI-U) increased an average of 4.1% over 2022. Construction Cost Indexes have risen 4.9% over the past 12 months. City operations are impacted by these increases as a significant expense of operating City services involve fuel, labor, energy, and construction. In response to increases in inflation we are adjusting operations to reduce consumption and inputs where possible, we are also proposing rate increases in many areas to keep up with these rising costs. It is anticipated that the impacts of inflation will affect the decisions and operations of the City for the near future.

Property values have risen dramatically in the past years, which will allow the City to resource some additional programs, but also allow inflation impacts to be more easily absorbed.

The FY25 budget includes rates and charges to keep up with construction costs when practical. This primarily exists within our utilities and street maintenance districts.

The table below shows the changes in CPI-U, Construction Cost Index, and Materials Cost Index, which all impact City operational costs.

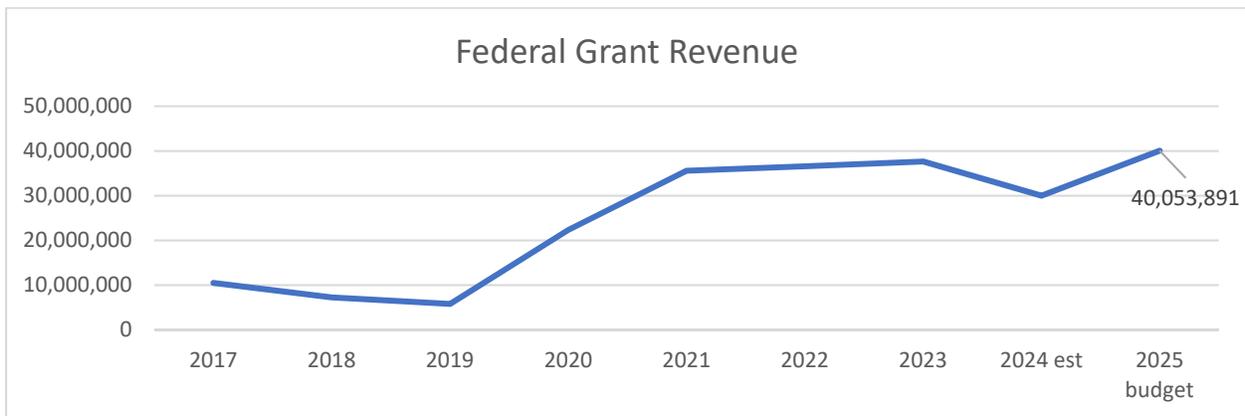


SPECIAL ASSESSMENTS

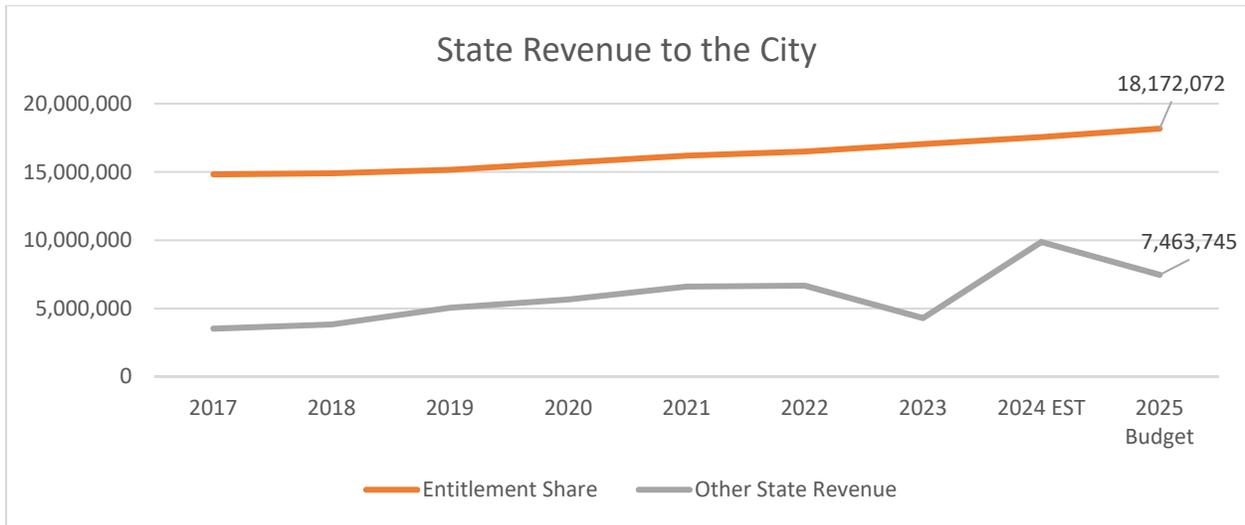
The City of Billings has multiple special assessment districts. Some are City-wide, while others are for small districts, for varied purposes. These districts are used to fund maintenance and operations of amenities that benefit the individual parcel. Some examples of districts are Parks Districts, Street Light Districts, and Street Maintenance District. The rising cost of labor, fuel, and utilities that are needed to maintain services within these districts require setting the rates high enough to cover these costs. In FY25 the proposed budget includes increases in assessment revenue ranging from 5-22%.

INTERGOVERNMENTAL REVENUE

The City receives revenue from multiple sources to fund operations. These sources include revenue from both Federal and State government. As a percentage of the overall budget, the City receives limited funds from the State and Feds. This has changed significantly in recent years but is expected to return to pre-pandemic levels in the next few years. The revenue from other governments can be found in the budget under the category "Intergovernmental". For FY25, the City is budgeting \$68.6 million in intergovernmental revenue. This is an increase of \$16.6M over the FY24 budget. The increase is largely a result of the increases in the Water fund, Airport, and Trail Fund. For FY25 the Federal revenues budgeted are \$40 million.



The City also receives money from the State of Montana, titled State Entitlement Share. This is a collection of a variety of tax dollars levied by the State within our City and throughout Montana and redistributed to local governments around the State. This funding has remained relatively flat over the past few years, not keeping up with wage growth or inflation. This is placing a greater burden on local taxpayers to pick up the difference. For FY25, the growth rate in entitlement share will be 3.4%, or \$619k. The City of Billings uses entitlement share to fund General Fund, Public Safety, Library, Transit, Street/Traffic Operating, and the New City Hall Construction. The total State Entitlement share for FY24 will be \$18.1 million. Other State revenue includes \$4.4 million of Gas Tax, \$1.1 million for 9-1-1, and \$1.9 million in combined other grant funds for Transit, Legal, Police, Fire and Library.



PROPERTY TAX REVENUE

In 2023 the city taxable value increased by historically significant amounts. For FY25, we do not anticipate a significant change in taxable value, as it is not a reappraisal year. The FY25 budget is based upon an assumption that the taxable value will increase by 1%, which is in line with historical non-reappraisal years. This will mean levying 208.41 mills, which is the maximum amount authorized by the City Charter, and citizens of Billings. In FY24, the City levied 206.57 mills. The Montana Department of Revenue undergoes a reappraisal process every other year, in FY25, there will not be a reappraisal process. As such, the estimated increase in values will result from new construction. Actual increase in the tax base will not be known until August. As such, the actual number of mills needed to fund the budget will not be known until August as well.

Based upon the estimated mills, the annual property tax on a median home, valued at \$308,400, will be \$867.69. This is an increase of \$7.66 per year from FY24.

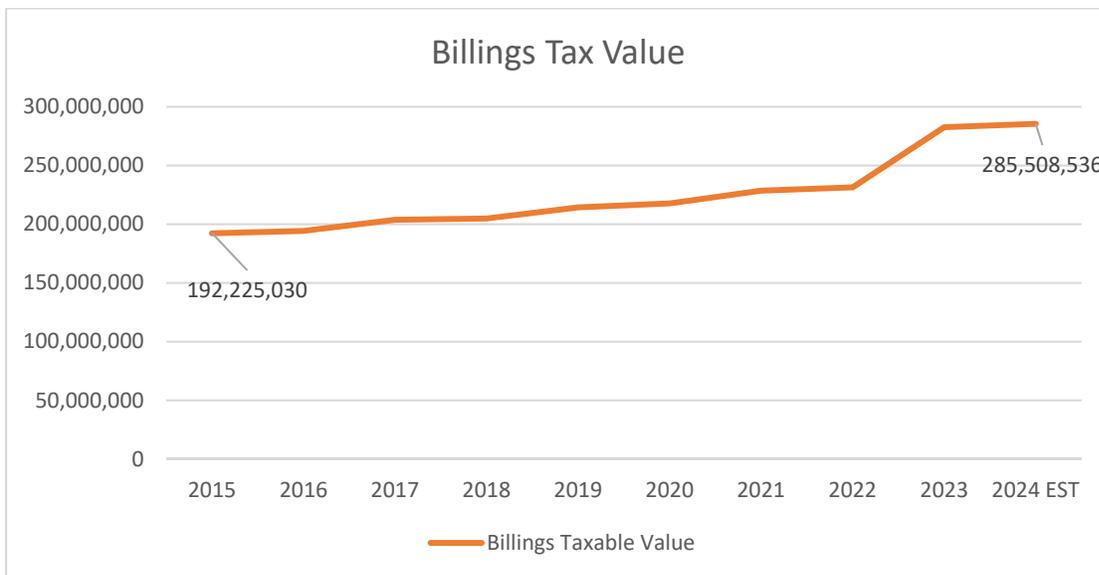
Number of Mills Levied

	<u>FY 25 Estimate</u>	<u>FY 24 Actual</u>
General Fund	74.00	73.10
Public Safety 1999	20.00	20.00
Public Safety 2020	60.00	60.00
Public Safety 2021	34.00	34.00
Transit	10.00	8.53
Library	5.00	4.27
G.O. Streets	-	1.34
G.O. Ballpark Debt Service	2.78	2.80
G.O. Library	<u>2.63</u>	<u>2.53</u>
Total	208.41	206.57

Median Home Property Taxes

	FY24	FY25	Change
General	\$ 304.34	\$ 308.09	\$ 3.75
Public Safety	474.63	474.63	0.00
Library	17.78	20.817	3.04
Transit	35.51	41.634	6.12
General Obligation	<u>27.77</u>	<u>22.52</u>	<u>-5.25</u>
Median Home Property Tax	\$ 860.03	\$ 867.69	\$ 7.66

Over the past 9 years, the City of Billings’ tax base has grown at an average rate of 5.9% per year. Prior to the large increase in FY24, this amount has been closer to 2.5%. Because the State of Montana undertakes the property reappraisal process every odd numbered year, property value change changes look more like a staircase rather than linear. While we don’t know what changes will occur, we do expect that future property tax value changes will be made at the 2025 legislative session.



MARIJUANA TAX

The revenue from the excise tax from the sale of recreational and medical marijuana in Yellowstone County is expected to be about \$625,000 for FY25. A portion of this is being used to help fund the construction of the new city hall (\$200,000) and the remainder is being used to add resources to the City’s Public Safety Mill levy for mental health and substance abuse.

The proposed budget allocates 2 mills from the 2021 Public Safety mill Levy for crime prevention. The budget is recommending that the revenue from marijuana sales excise tax be added to these mills, resulting in a total amount available for substance abuse and mental health of \$1,035,516 in FY25.

GENERAL & PUBLIC SAFETY FUNDS (GFPS)

For FY25, we are assuming a growth in taxable value of 1%. We are proposing levying the maximum of 74 general purpose mills authorized by the charter. Overall, this will mean approximately \$1.1 million of new property tax revenue into the GFPS funds related to growth in value and a slight increase in the

number of mills. Other revenue in the GFPS funds, which make up about 34% of total revenue is estimated to generate an additional \$500k in revenue.

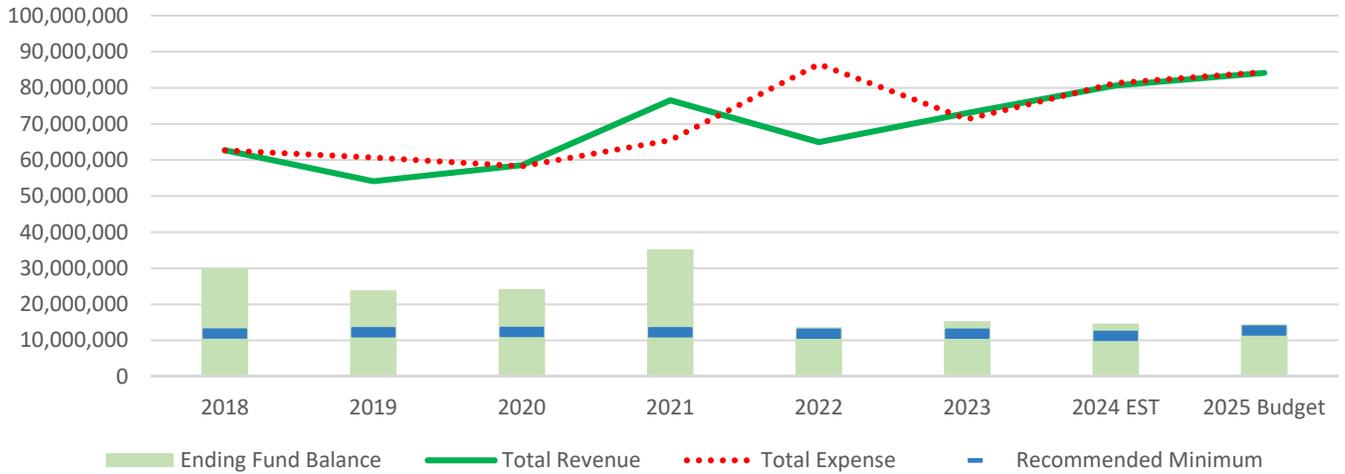
The FY25 budget estimates an ending fund balance that is \$1.7 million higher than the recommended minimum reserve of \$12.7 million.

Additionally, this year we recommend removing the Parks and Recreation department entirely from the General Fund, and creating a special revenue fund for Parks and Recreation. Traditionally Parks and Recreation have been funded via a combination of recreation program fees, donations, and a substantial portion from the General Fund. The funding sources will not change, but rather than being represented within the General Fund, the contribution to Parks and Rec from the General Fund will be reflected as a transfer out. This will allow for more clarity as to the amount of General Fund subsidy for Parks and Recreation, in addition, allow for unspent Parks and Rec funds to be maintained within their own fund for future use in the Parks and Recreation programs.

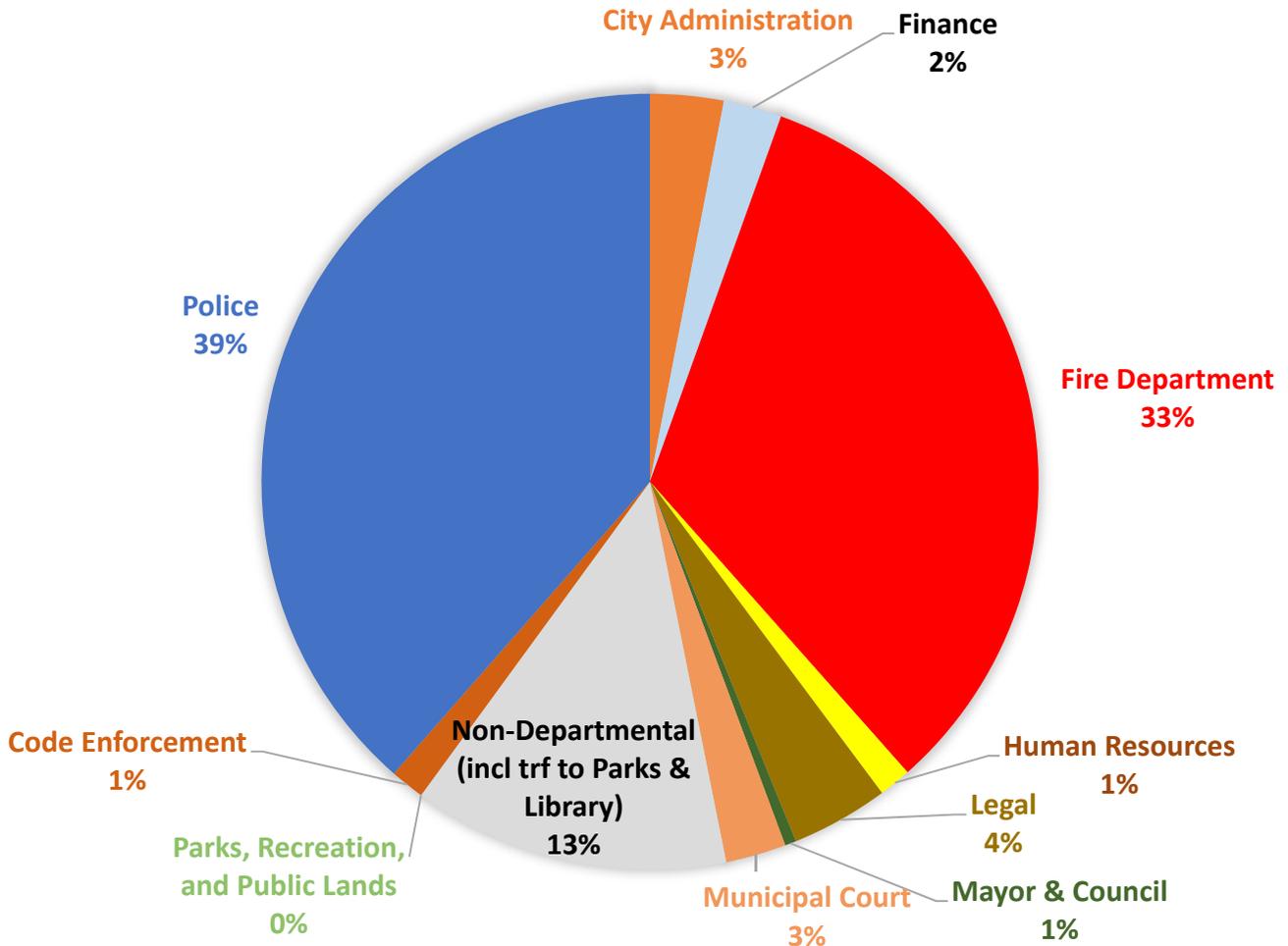
GFPS Revenue By Class	FY25 Proposed Budget	FY24 Adopted Budget	Budgeted Revenue Change
Taxes	55,166,266	54,011,840	1,154,426
Charge for Service	6,961,630	7,532,151	-570,521
Fines And Forfeitures	1,345,946	1,328,846	17,100
Intergovernmental	17,865,011	17,076,243	788,768
Investment Earnings	116,991	70,000	46,991
License And Permits	1,882,576	2,008,228	-125,652
Miscellaneous	122,200	117,220	4,980
Transfers In	3,016,802	224,675	2,792,127
Revenue Total	86,477,422	82,369,203	4,108,219

Expenses by Department	FY25 Proposed	FY24 Adopted	Change
City Administration	2,574,672	2,366,903	207,769
Finance	2,182,499	1,987,872	194,627
Fire Department	28,126,460	25,952,419	2,174,041
Human Resources	1,130,791	1,089,704	41,087
Legal	3,383,409	2,924,845	458,564
Mayor & Council	396,897	393,729	3,168
Municipal Court	2,159,094	2,002,135	156,959
Non-Departmental (incl trf to Parks & Library)	10,473,811	10,820,294	-346,483
Parks, Recreation, and Public Lands	0	5,004,486	-5,004,486
Code Enforcement	1,200,866	1,111,845	89,021
Police	<u>35,068,039</u>	<u>30,693,348</u>	<u>4,374,691</u>
Total	\$ 86,696,538	\$ 84,347,580	\$ 2,348,958

General Fund & Public Safety



FY25 GENERAL FUND AND PUBLIC SAFETY



PARKS, RECREATION, AND PUBLIC LAND FUNDING

The FY25 budget removes the Parks and Recreation department from the General Fund, and create a special revenue fund for Parks and Recreation. Historically, Parks and Recreation have been funded via a combination of recreation program fees, donations, a special assessment for a citywide park district, and a portion from the General Fund. Rather than being represented within the General Fund the contribution to Parks and Rec from the General Fund will be reflected as a transfer out. This will allow for more clarity as to the exact amount of General Fund subsidy for Parks and Recreation, in addition, allow for unspent Parks and Rec funds to be maintained within their own fund for future use in the Parks and Recreation programs.

Parks funding sources have changed over the past few years with the elimination of the citywide park district, and reintroduction to the General Fund. In an effort to provide more stability to the Parks and Recreation fund, as well as allow for unspent Park funds to be used for future Parks and Recreation improvements, we are recommending the FY25 budget establish a Parks and Recreation fund.

The exhibit below provides some historical perspective on the Parks and Recreation funding that was from the General Fund and Park District 1. These two funds make up the majority of Parks and Recreation funding, but are not the exclusive funds for the department.

PRPL General Fund and Park District 1 Combined				
	2025	2024	2023	2022
	Budget	Budget	Actual	Actual
Charge For Service Revenue	1,856,598	1,644,500	1,387,387	1,363,045
Special Assessment	0	0	3,616,121	3,120,556
General Fund Transfer	8,061,300	3,834,082	19,303	123,579
Grant Revenue	40,000	40,000	104,731	238,503
Other Revenue	<u>80,000</u>	<u>48,000</u>	<u>108,898</u>	<u>1,988</u>
Total Revenue	10,037,898	5,566,582	5,236,440	4,847,671
Personal Services	5,009,498	4,661,662	4,399,111	4,240,869
Operation & Maintenance	2,649,746	2,299,246	2,091,939	1,901,187
Capital Outlay	1,421,894	3,202,336	2,434,655	1,989,009
Transfers Out	<u>1,057,258</u>	<u>431,519</u>	<u>438,269</u>	<u>423,901</u>
Total Expenses	10,138,396	10,594,763	9,363,974	8,554,966

PROPERTY TAXES, ASSESSMENTS, AND UTILITY BILLS

The FY25 budget is based upon a variety of rate changes to maintain services equivalent to prior years. The median home value in Billings, based upon the Department of Revenue is currently \$308,400. This is not expected to change much this year, as it is not a reappraisal year for the Department of Revenue. Any changes in property values will be known by the City in early August.

The FY25 budget proposal is funded based upon assumed growth in the tax base at 1%, which will require Council to approve levying the maximum number of mills authorized in the Charter. Additionally, the budget is built upon Council approved increases in special assessments, and Council approved rate increases in utilities. For property tax mills, the City’s Charter caps the maximum number of mills that

may be levied by the City of Billings. The total number of mills levied in FY24 was 206.57. Based upon the assumed growth it is estimated that the total number of mills needed in FY25 will be 208.41.

FY2025 Tax Revenue Assumptions

Median Home Value	\$	308,400
Assumed Value of 1 mill	\$	272,463
Annual Cost of 1 mill for the Median Home	\$	4.16

Overall, when looking at the City as a whole, the average residential property owner would see a decrease in taxes and assessments of \$38.87 per year over the prior year. This is a result of moving the Storm Water assessment from the property tax bill to the monthly utility bill. The result of moving Storm Water to the utility bill, along with proposed rate increase, will show an increase in the monthly utility bill of \$13.72 per month. Rates for Storm Water and Solid Waste have not yet been set by Council, but rates for Water and Wastewater were adopted in 2024.

Number of Mills Levied

	<u>FY 25 Estimate</u>	<u>FY 24 Actual</u>
General Fund	74.00	73.10
Public Safety 1999	20.00	20.00
Public Safety 2020	60.00	60.00
Public Safety 2021	34.00	34.00
Transit	10.00	8.53
Library	5.00	4.27
G.O. Streets	-	1.34
G.O. Ballpark Debt Service	2.78	2.80
G.O. Library	<u>2.63</u>	<u>2.53</u>
Total	208.41	206.57

This change in mills will impact the median homeowner an estimated \$8 per year, due to the increase in mills.

Median Home Property Taxes

	FY25	FY24	Change
General	\$ 308.09	\$ 304.34	\$ 3.75
Public Safety	474.63	474.63	-
Library	20.82	17.78	3.04
Transit	41.63	35.51	6.12
General Obligation	<u>22.52</u>	<u>27.77</u>	<u>(5.25)</u>
Median Home Property Tax	\$ 867.69	\$ 860.03	\$ 7.66

The City also has 2 City-wide special districts, Street Maintenance District, and Storm Sewer. These special districts are used to provide funding for their specific purposes. Rates for these districts are set by City Council and assessed to all properties within the City. The proposed budget anticipates moving the Storm Sewer assessment from the annual property tax bill to the monthly utility bill.

Street Maintenance District – The FY25 budget proposal includes an increase of 6.6% in the SMD assessment. The proposed budget is based upon a rate increase of \$13.07 per year for the average homeowner.

Stormwater Fees – These funds are used to build and maintain the stormwater infrastructure throughout the City. City staff have presented a plan for significant improvements to the deficiencies in storm water infrastructure. The proposed budget is based upon a rate increase of 41%, or \$24 per year for the average homeowner. Final rates for Storm Water have not been approved, and recommended amounts may change as estimated costs become refined.

With the changes in proposed rates, and removal of the Storm Water assessment from the property tax bill, the total impact of property tax and assessments on the typical home is a decrease of \$38.87/year. If the Storm Water assessment were to remain on the annual property tax bill, the total change would have been an increase of \$45.13 annually.

Median Home Property Taxes			
	FY25	FY24	Change
General	\$ 308.09	\$ 304.34	\$ 3.75
Public Safety	474.63	474.63	-
Library	20.82	17.78	3.04
Transit	41.63	35.51	6.12
General Obligation	<u>22.52</u>	<u>27.77</u>	<u>(5.25)</u>
Median Home Property Tax	\$ 867.69	\$ 860.03	\$ 7.66
Street Maintenance District	211.11	198.04	13.07
Storm Sewer	<u>-</u>	<u>59.60</u>	<u>(59.60)</u>
Total Special Assessments	211.11	257.64	(46.53)
Total Taxes and Assessments	1,078.80	1,117.67	(38.87)

The FY25 budget is also based upon rate increases to Solid Waste, Storm Sewer, as well as rate increases already approved for Water and Wastewater. The impacts to the typical homeowner are provided below. Currently proposed Storm rates are estimates based upon anticipated costs. It should be expected that this amount will change as anticipated storm costs become more refined.

Average Home Monthly Utility Bill			
	FY2025	FY2024	Change
Water	\$47.71	\$43.40	\$4.31
Wastewater	30.85	29.04	1.81
Solid Waste	14.50	13.90	0.60
Storm Sewer	<u>7.00</u>	<u>0.00</u>	<u>7.00</u>
Monthly Utility Bill	\$100.06	\$86.34	\$13.72

CONCLUSION

As we navigate the complexities of budgeting, we are mindful of the varying perspectives within our community. We recognize that there are differing opinions on how to best prioritize resources and allocate funds. However, we remain committed to transparency, accountability, and collaboration as we work together to build a stronger, more resilient Billings.

In closing, I would like to express my gratitude to each of you for your dedication and service to our city. Your leadership and guidance are instrumental in shaping the future of Billings, and I am confident that, together, we can overcome any challenges and seize the opportunities that lie ahead.

Respectfully,

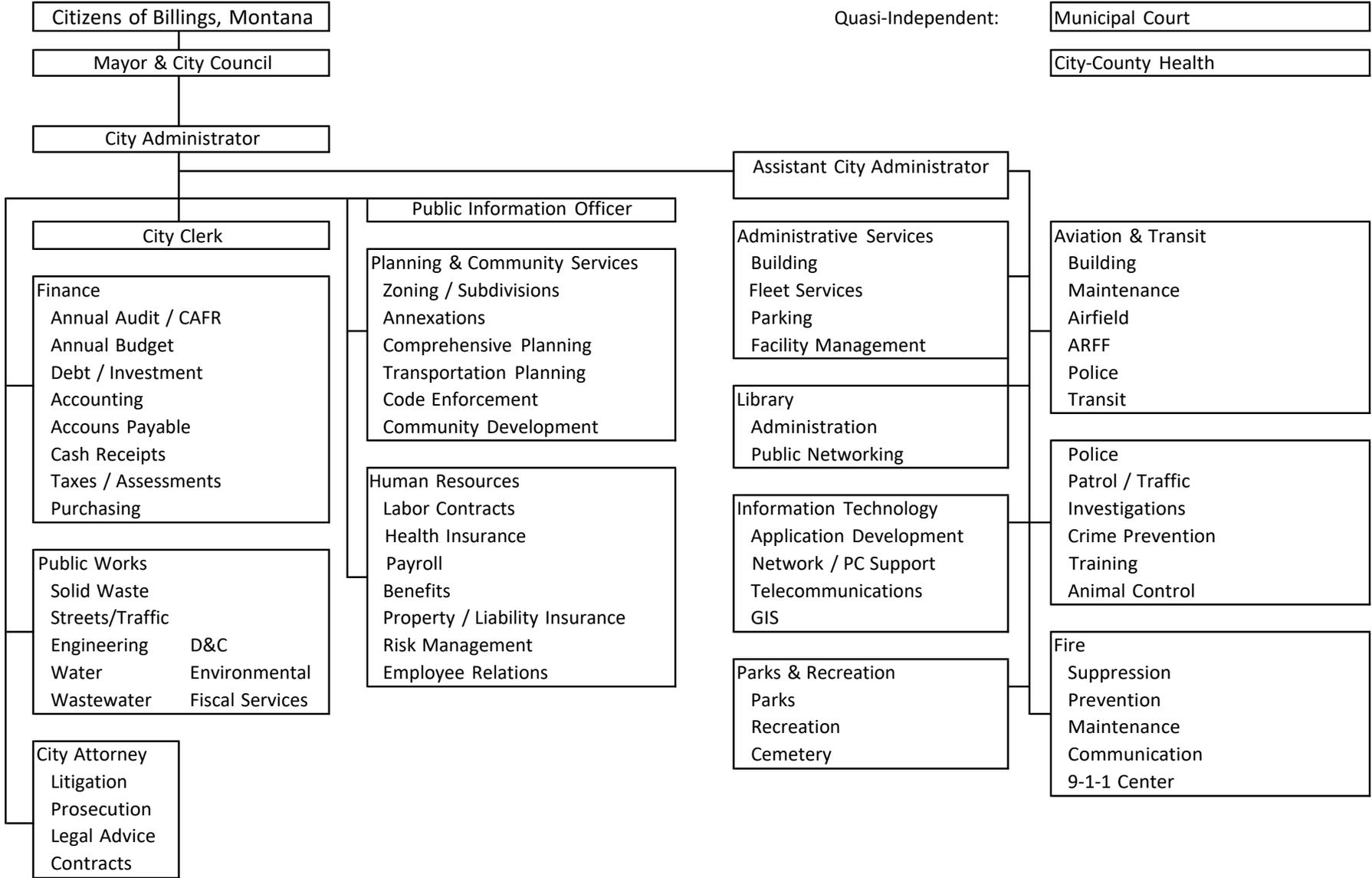
Chris Kukulski, City Administrator

Andrew Zoeller, Finance Director

City Organizational Chart

City of Billings, Montana

Organizational Chart

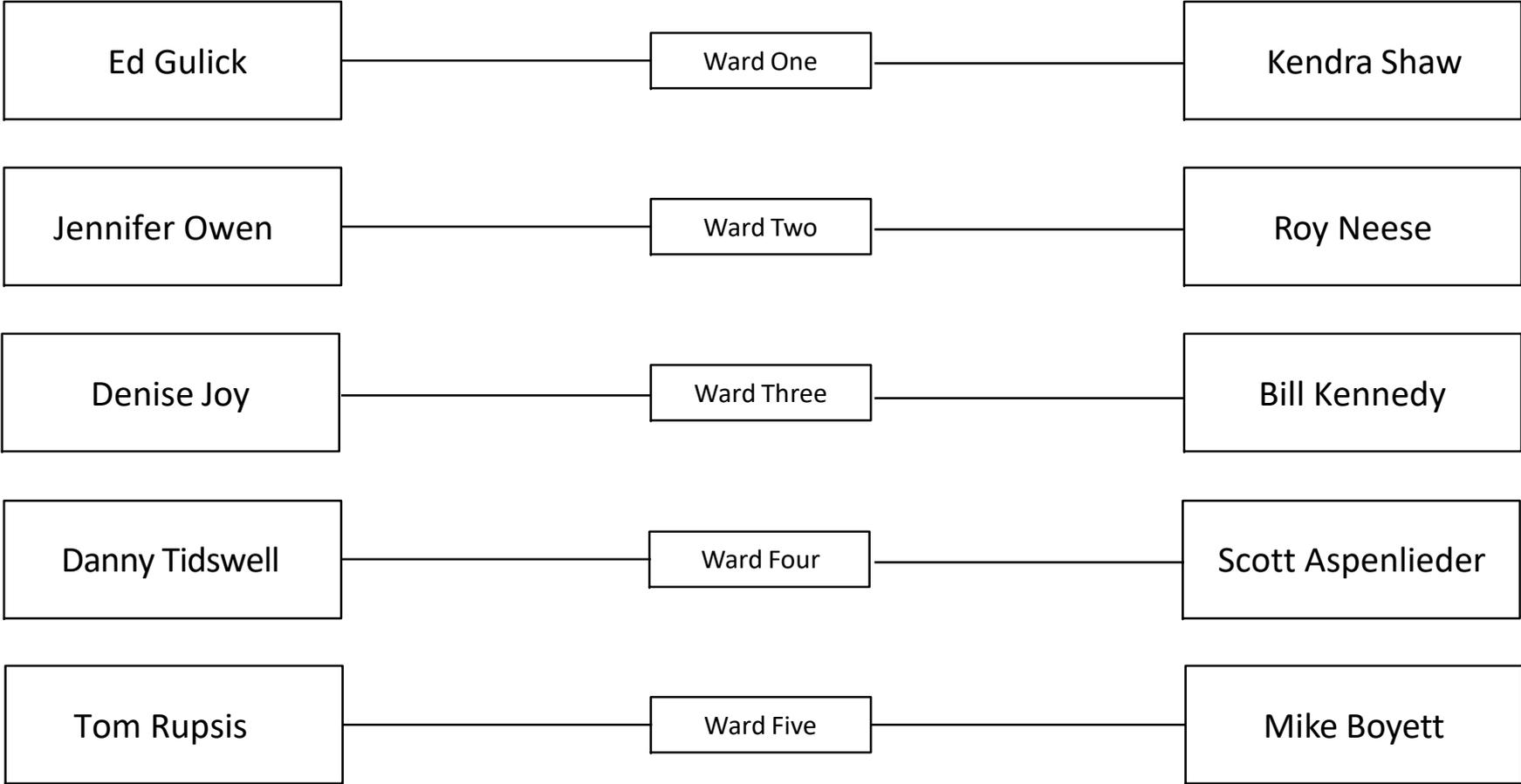




City of Billings, Montana
Official Roster

Mayor
Bill Cole

Council Members



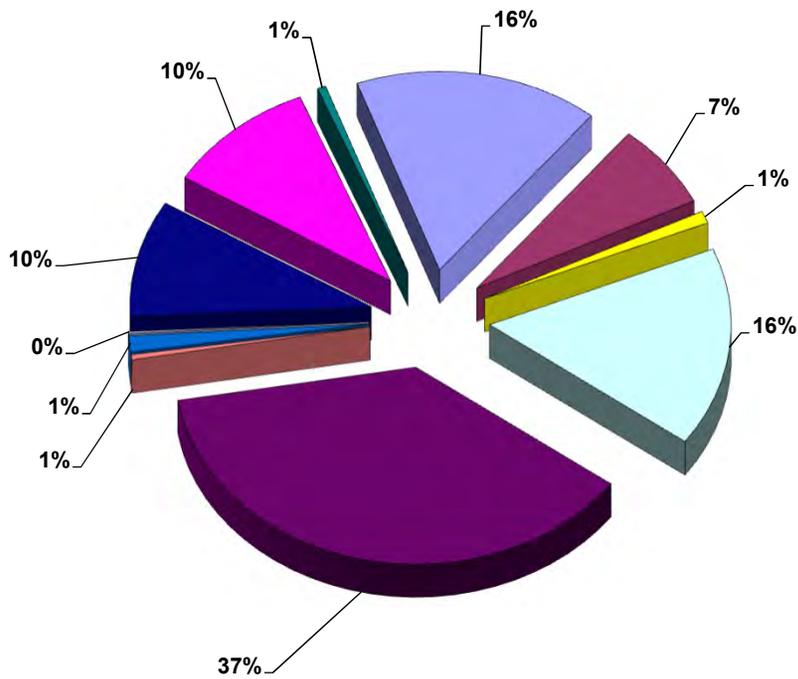
2025 Budget Calendar for the City of Billings

Jan-17	Budget Module Ready for Input of Revenue, O&M, and Capital Payroll and Staffing Estimates are sent to departments
Feb-02	Cost Allocation to Departments, IT Charges for Services, Facilities Charges for Services. Estimates for Telephone, Utilities, Fuel, Parking, Postage and Duplication are sent to Departments
Feb-09	Return Personnel Changes to HR. Departments, Receive Fleet charges
Feb-16	Personnel costs are uploaded into the budget module
Feb-23	Revenue projections are due
Mar-04	Budget module is closed for input
Mar-06	Requested Budget is Compiled
Mar-08	Departmental Budget Overview due to Finance
Mar-13	City Council Budget & Finance Committee Review
Mar-15	Department Goals due to Finance
Mar-18	Goals, Overview, and Requested Budget to City Administrator
3/18-3/29	Department Meetings with City Administrator
5-Apr	Review Preliminary Budget Decisions. Balance City Budget
12-Apr	Final Department Overview Due to Finance
10-Apr	City Council Budget & Finance Committee Review
18-Apr	Produce Budget Overview Presentation, Review Fund Projections
2-May	Preliminary Budget Overview, Fees/Assessment Information to Steve
14-May	Budget and Fee Assessment Public Hearing Notice to City Clerk
10-Jun	Preliminary Budget and Fee/Assessment Resolutions to City Clerk
5/6-6/3	Departmental Presentations to Council
14-Jun	Non-Routine Capital Explanations Due
24-Jun	Public Hearing on Budget and Fees/Assessments. Adopt Final Budget. Adopt Fees and Rates, Adopt Special Assessment Changes & Levies
9-Sep	Resolution to set remaining Fees and Levy

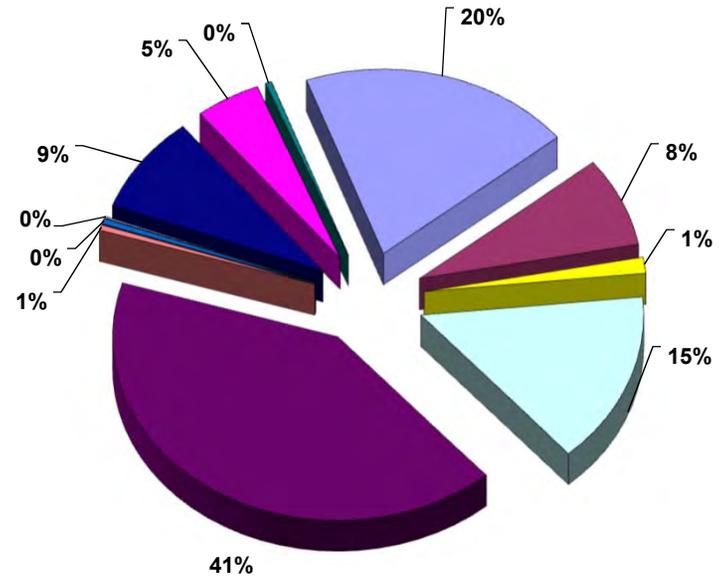
Summary Pages

All Funds Summary of Revenues

FY 25			FY 24	
\$	70,156,849	TAXES	\$	67,665,206
	29,721,512	SPECIAL ASSESSMENTS		27,024,911
	4,252,576	LICENSES & PERMITS		4,840,228
	69,475,721	INTER-GOVERNMENTAL		51,943,579
	159,777,726	CHARGES FOR SERVICE		141,410,385
	1,725,046	FINES & FORFEITS		1,620,696
	5,677,060	INVESTMENT EARNINGS		1,589,058
	604,990	DONATIONS / CONTRIBUTIONS		437,000
	40,785,728	INTERFUND TRANSFERS		29,280,853
	43,442,500	DEBT PROCEEDS		16,123,900
	2,434,117	MISCELLANEOUS		1,537,975
\$	<u>428,053,825</u>	TOTAL	\$	<u>343,473,791</u>



Fiscal Year 2025

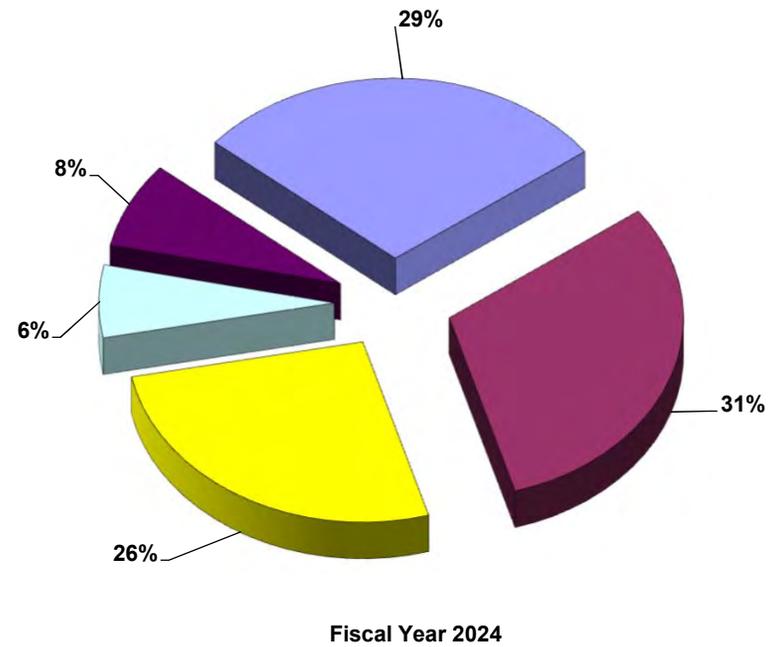
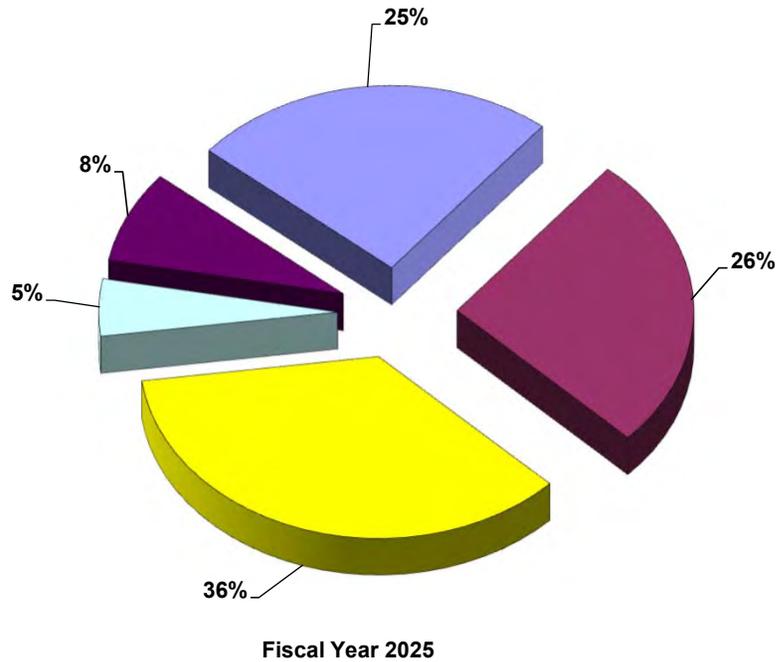


Fiscal Year 2024

All Funds

Summary of Expenditures

<u>FY 25</u>			<u>FY 24</u>	
\$	118,773,439	PERSONAL SERVICES	\$	109,407,468
	126,646,165	OPERATION & MAINTENANCE		116,166,572
	170,719,720	CAPITAL		100,259,970
	24,319,375	DEBT SERVICE		24,754,681
	39,175,728	INTERFUND TRANSFERS		29,280,853
<u>\$</u>	<u>479,634,427</u>	<u>TOTAL</u>	<u>\$</u>	<u>379,869,544</u>



TOTAL CITY STAFFING AUTHORIZATION

Full-Time & Temporary Staffing

	FY 23 FTE	FY 23 TEMP	FY 24 FTE	FY 24 TEMP	FY 25 FTE	FY 25 TEMP
GENERAL FUND						
Mayor and City Council	11.0	-	11.0	-	11.0	-
City Administrator	7.0	-	7.0	-	7.0	-
Human Resources	7.0	-	7.0	-	7.0	-
City Attorney	17.0	-	17.0	-	20.0	-
Municipal Court	19.9	2.0	22.0	2.0	19.0	2.0
Finance	12.0	-	12.0	-	13.0	-
Code Enforcement	6.3	-	9.3	-	9.0	-
Parks, Recreation and Public Land	30.0	285.0	30.0	285.0	30.0	285.0
Cemetery	4.0	2.0	4.0	2.0	4.0	2.0
TOTAL GENERAL FUND	114.2	289.0	119.3	289.0	120.0	289.0
OTHER FUNDS						
Planning	11.4	-	11.4	-	12.0	-
Library	33.8	2.0	34.8	2.0	37.8	2.0
Building	17.0	-	18.3	-	18.3	-
Attorney Grants	5.0	-	5.0	-	6.0	-
Development Serv. Block Grant	4.5	-	4.5	-	4.5	-
Police	201.8	-	201.8	-	214.3	-
Animal Shelter	7.0	-	7.0	-	7.0	-
Police Grants	4.0	-	4.0	-	4.0	-
Fire	175.3	-	175.3	-	181.3	-
Emergency Operating Center	1.3	-	1.3	-	1.3	-
Street/Traffic Operating	51.0	12.0	56.0	12.0	56.0	7.0
Public Works Belknap	98.0	12.0	100.0	12.0	98.8	12.0
Solid Waste	73.0	14.0	86.0	14.0	86.0	8.0
Parking	13.0	-	11.0	-	10.0	-
Aviation	56.2	8.0	57.2	8.0	57.2	8.0
Transit	59.3	1.0	65.3	1.0	68.3	1.0
Municipal Court Grants	2.4	-	3.0	-	3.0	-
Property Insurance Fund	1.0	-	1.0	-	1.0	-
Facilities Management	8.3	-	10.0	-	10.0	-
Fleet Services	18.0	-	18.0	-	19.0	-
Public Works Administration	21.0	1.0	22.0	1.0	22.0	1.0
Public Works Engineering	24.0	2.0	24.0	2.0	26.0	2.0
Information Technologies	21.5	-	21.5	-	21.5	-
Central Telephone Services	1.3	-	1.4	-	1.4	-
TOTAL OTHER FUNDS	909.1	52.0	939.8	52.0	966.7	41.0
TOTALS	1,023.3	341.0	1,059.1	341.0	1,086.7	330.0

FTE - Full Time Equivalent Employees

TEMP - Temporary Employees

**SUMMARY
ALL FUNDS
OPERATING BUDGET
FY 25**

	GENERAL	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	ENTERPRISE	INTERNAL SERVICE	PERMANENT
FUND BALANCE - BEGINNING	\$ 12,398,052	\$ 151,450	\$ 7,264,783	\$ 5,217,390			\$ 798,006
WORKING CAPITAL - BEGINNING					\$ 128,216,864	\$ 17,405,940	
REVENUES:							
TAXES	\$ 22,920,627	\$ 42,487,703	\$ 1,451,272	\$ 200,000	\$ 3,097,247	\$ -	\$ -
SPECIAL ASSESSMENTS	-	27,806,512	1,795,000	-	-	120,000	-
LICENSES & PERMITS	1,845,576	2,291,500	-	-	15,500	100,000	-
INTER-GOVERNMENTAL	14,107,744	22,807,018	-	650,000	31,910,959	-	-
CHARGES FOR SERVICE	3,790,321	17,006,558	-	-	103,132,287	35,829,810	18,750
FINES & FORFEITS	1,294,046	283,500	-	-	147,500	-	-
INVESTMENT EARNINGS	97,000	1,435,060	134,800	182,200	3,369,000	440,500	18,500
DONATIONS / CONTRIBUTIONS	-	599,990	-	5,000	-	-	-
INTERFUND TRANSFERS	769,802	35,400,799	2,010,000	2,465,585	139,542	-	-
DEBT PROCEEDS	-	-	-	3,442,500	40,000,000	-	-
MISCELLANEOUS	-	519,375	-	1,080	259,179	1,654,483	-
TOTAL REVENUES	<u>\$ 44,825,116</u>	<u>\$ 150,638,015</u>	<u>\$ 5,391,072</u>	<u>\$ 6,946,365</u>	<u>\$ 182,071,214</u>	<u>\$ 38,144,793</u>	<u>\$ 37,250</u>
EXPENDITURES:							
PERSONAL SERVICES	\$ 8,819,240	\$ 69,605,768	\$ -	\$ -	\$ 29,683,644	\$ 10,664,787	\$ -
OPERATION & MAINTENANCE	4,026,912	53,042,975	86,048	45,362	40,660,239	28,784,629	-
CAPITAL	1,800	28,584,560	-	5,366,369	136,262,641	504,350	-
DEBT SERVICE	-	3,125,171	5,588,145	-	15,606,059	-	-
INTERFUND TRANSFERS	31,919,087	6,476,639	-	-	410,000	334,802	35,200
TOTAL EXPENDITURES	<u>\$ 44,767,039</u>	<u>\$ 160,835,113</u>	<u>\$ 5,674,193</u>	<u>\$ 5,411,731</u>	<u>\$ 222,622,583</u>	<u>\$ 40,288,568</u>	<u>\$ 35,200</u>
FUND BALANCE - ENDING	<u>\$ 12,456,129</u>	<u>\$ (10,045,648)</u>	<u>\$ 6,981,662</u>	<u>\$ 6,752,024</u>			<u>\$ 800,056</u>
WORKING CAPITAL NOT BUDGETED					-	-	
WORKING CAPITAL - ENDING					\$ 87,665,495	\$ 15,262,165	
LESS OPERATING RESERVE					15,020,000	4,151,372	
LESS BOND/LOAN RESERVE REQUIREMENTS					5,255,000	-	
AVAILABLE WORKING CAPITAL					<u>\$ 67,390,495</u>	<u>\$ 11,110,793</u>	

**SUMMARY
ALL FUNDS
OPERATING BUDGET
FY 25**

	BUDGET FY 25	BUDGET FY 24	INCREASE (DECREASE)	ACTUAL FY 23
FUND BALANCE - BEGINNING	<u>\$ 25,829,682</u>	<u>\$ 107,266,189</u>	<u>\$ (81,436,507)</u>	<u>\$ 98,807,772</u>
WORKING CAPITAL - BEGINNING	<u>\$ 145,622,804</u>	<u>\$ 100,321,227</u>	<u>\$ 45,301,577</u>	<u>\$ 145,590,137</u>
REVENUES:				
TAXES	\$ 70,156,849	\$ 67,665,206	\$ 2,491,643	\$ 58,942,052
SPECIAL ASSESSMENTS	29,721,512	27,024,911	2,696,601	29,342,636
LICENSES & PERMITS	4,252,576	4,840,228	(587,652)	4,706,110
INTER-GOVERNMENTAL	69,475,721	51,943,579	17,532,142	48,396,991
CHARGES FOR SERVICE	159,777,726	141,410,385	18,367,341	139,861,709
FINES & FORFEITS	1,725,046	1,620,696	104,350	1,567,456
INVESTMENT EARNINGS	5,677,060	1,589,058	4,088,002	6,785,122
DONATIONS / CONTRIBUTIONS	604,990	437,000	167,990	501,270
INTERFUND TRANSFERS	40,785,728	29,280,853	11,504,875	40,955,593
DEBT PROCEEDS	43,442,500	16,123,900	27,318,600	1,710,593
MISCELLANEOUS	<u>2,434,117</u>	<u>1,537,975</u>	<u>896,142</u>	<u>6,150,876</u>
TOTAL REVENUES	<u>\$ 428,053,825</u>	<u>\$ 343,473,791</u>	<u>\$ 84,580,034</u>	<u>\$ 338,920,408</u>
EXPENDITURES:				
PERSONAL SERVICES	\$ 118,773,439	\$ 109,407,468	\$ 9,365,971	\$ 100,473,014
OPERATION & MAINTENANCE	126,646,165	116,166,572	10,479,593	98,769,397
CAPITAL	170,719,720	100,259,970	70,459,750	55,458,213
DEBT SERVICE	24,319,375	24,754,681	(435,306)	12,410,444
INTERFUND TRANSFERS	<u>39,175,728</u>	<u>29,280,853</u>	<u>9,894,875</u>	<u>31,291,784</u>
TOTAL EXPENDITURES	<u>\$ 479,634,427</u>	<u>\$ 379,869,544</u>	<u>\$ 99,764,883</u>	<u>\$ 298,402,852</u>
FUND BALANCE - ENDING	<u>\$ 16,944,224</u>	<u>\$ 97,590,096</u>	<u>\$ (80,645,872)</u>	<u>\$ 123,521,695</u>
WORKING CAPITAL NOT BUDGETED	-	-	-	(1,125,558)
WORKING CAPITAL - ENDING	<u>\$ 102,927,660</u>	<u>\$ 73,601,597</u>	<u>\$ 29,326,063</u>	<u>\$ 160,268,212</u>
LESS OPERATING RESERVE	19,171,372	17,641,258	1,530,114	14,134,661
LESS BOND/LOAN RESERVE REQUIREMENTS	<u>5,255,000</u>	<u>5,255,000</u>	<u>-</u>	<u>10,516,097</u>
AVAILABLE WORKING CAPITAL	<u>\$ 78,501,288</u>	<u>\$ 50,705,309</u>	<u>\$ 27,795,979</u>	<u>\$ 135,617,454</u>

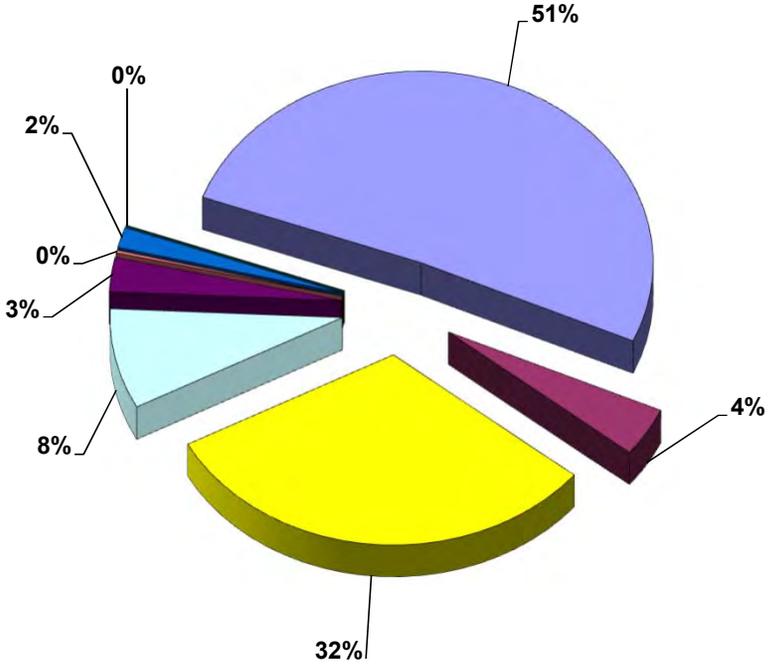
General Fund

GENERAL FUND

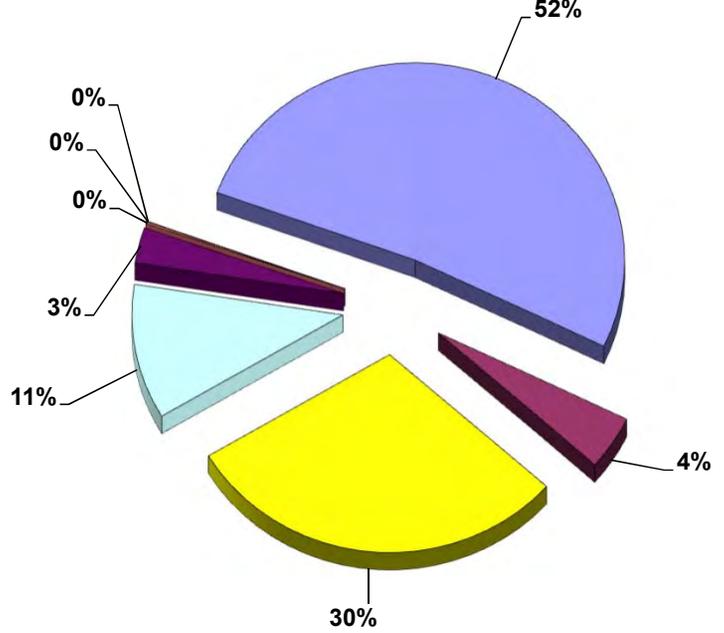
The General Fund is used to account for resources traditionally associated with government that are not required legally or by sound financial management to be accounted for in another fund. Property taxes, licenses and permits, charges for services, fines and forfeitures, and state intergovernmental revenue provide revenue to the general fund. The expenditures of the following departments are accounted for in the general fund: Mayor and City Council, City Administrator, Human Resources, City Attorney, Municipal Court, Code Enforcement, Parks, Recreation and Public Lands, and Finance. The largest use of general fund revenue is the transfer to the Public Safety Fund.

General Fund Summary of Revenues

FY 25		FY 24
\$ 22,920,627	TAXES	\$ 23,004,702
1,845,576	LICENSES & PERMITS	1,974,028
14,107,744	INTER-GOVERNMENTAL	13,279,363
3,790,321	CHARGES FOR SERVICE	4,924,395
1,294,046	FINES & FORFEITS	1,294,046
97,000	INVESTMENT EARNINGS	65,000
769,802	INTERFUND TRANSFERS	10,600
-	OTHER	-
<u>\$ 44,825,116</u>	TOTAL	<u>\$ 44,552,134</u>



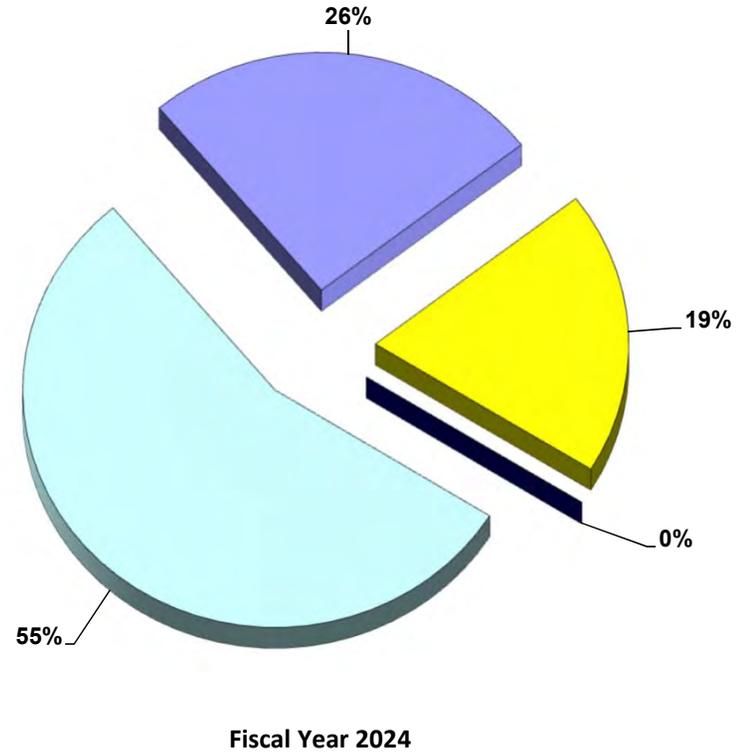
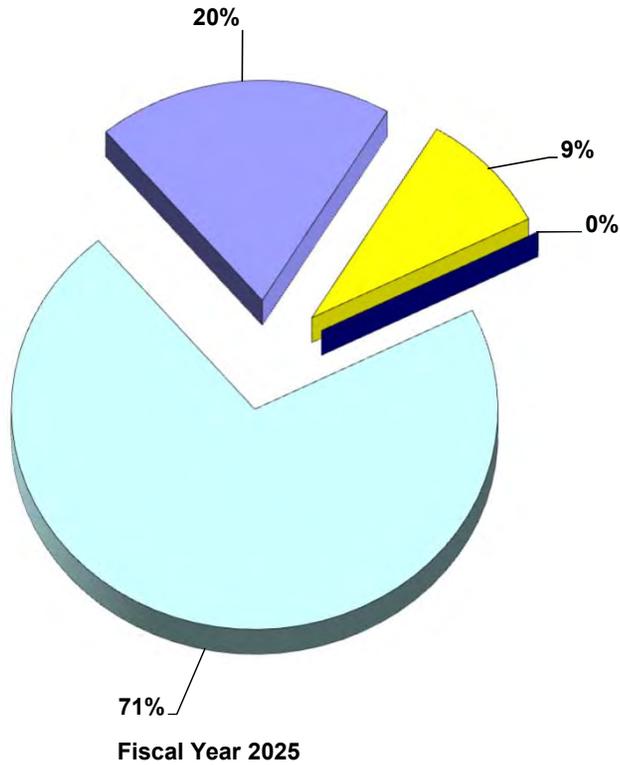
Fiscal Year 2025



Fiscal Year 2024

General Fund Summary of Expenditures

<u>FY 25</u>			<u>FY 24</u>	
\$	8,819,240	PERSONAL SERVICES	\$	11,789,018
	4,026,912	OPERATION & MAINTENANCE		8,866,706
	1,800	CAPITAL		19,345
	31,919,087	INTERFUND TRANSFERS		25,302,233
<u>\$</u>	<u>44,767,039</u>	<u>TOTAL</u>	<u>\$</u>	<u>45,977,302</u>



**GENERAL OPERATING FUND
SUMMARY
OPERATING BUDGET
FY25**

	APPROVED BUDGET FY 25	APPROVED BUDGET FY 24	INCREASE (DECREASE)	ACTUAL FY 23
FUND BALANCE - BEGINNING	<u>\$ 12,398,052</u>	<u>\$ 14,247,913</u>	<u>\$ (1,849,861)</u>	<u>\$ 11,579,301</u>
REVENUES:				
TAXES	\$ 22,920,627	\$ 23,004,702	\$ (84,075)	\$ 19,195,911
SPECIAL ASSESSMENTS	-	-	-	17,005
LICENSES & PERMITS	1,845,576	1,974,028	(128,452)	1,986,222
INTER-GOVERNMENTAL	14,107,744	13,279,363	828,381	12,853,964
CHARGES FOR SERVICE	3,790,321	4,924,395	(1,134,074)	4,677,141
FINES & FORFEITS	1,294,046	1,294,046	-	1,152,957
INVESTMENT EARNINGS	97,000	65,000	32,000	139,063
INTERFUND TRANSFERS	769,802	10,600	759,202	19,303
MISCELLANEOUS	<u>-</u>	<u>-</u>	<u>-</u>	<u>13,184</u>
TOTAL REVENUES	<u>\$ 44,825,116</u>	<u>\$ 44,552,134</u>	<u>\$ 272,982</u>	<u>\$ 40,054,750</u>
EXPENDITURES:				
PERSONAL SERVICES	\$ 8,819,240	\$ 11,789,018	\$ (2,969,778)	\$ 10,738,021
OPERATION & MAINTENANCE	4,026,912	8,866,706	(4,839,794)	3,855,832
CAPITAL	1,800	19,345	(17,545)	116,859
INTERFUND TRANSFERS	<u>31,919,087</u>	<u>25,302,233</u>	<u>6,616,854</u>	<u>24,168,462</u>
TOTAL EXPENDITURES	<u>\$ 44,767,039</u>	<u>\$ 45,977,302</u>	<u>\$ (1,210,263)</u>	<u>\$ 38,879,174</u>
FUND BALANCE - ENDING	<u>\$ 12,456,129</u>	<u>\$ 12,822,745</u>	<u>\$ (366,616)</u>	<u>\$ 12,754,877</u>

**GENERAL OPERATING FUND
OPERATING BUDGET**

FUND 0100

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
FUND BALANCE BEGINNING	<u>\$ 33,457,280</u>	<u>\$ 11,579,301</u>	<u>\$ 11,762,131</u>	<u>\$ 12,754,877</u>	<u>\$ 12,398,052</u>
REVENUES:					
TAXES	\$ 18,635,569	\$ 19,195,911	\$ 23,004,702	\$ 23,423,710	\$ 22,920,627
SPECIAL ASSESSMENTS	12,378	17,005	-	15,000	-
LICENSES & PERMITS	1,978,414	1,986,222	1,974,028	1,850,000	1,845,576
INTER-GOVERNMENTAL	12,780,222	12,853,964	13,279,363	13,493,106	14,107,744
CHARGES FOR SERVICE	4,720,626	4,677,141	4,924,395	4,440,000	3,790,321
FINES & FORFEITS	1,136,323	1,152,957	1,294,046	1,204,000	1,294,046
INVESTMENT EARNINGS	(206,021)	139,064	65,000	160,000	97,000
INTERFUND TRANSFERS	1,565,491	19,303	10,600	10,600	769,802
MISCELLANEOUS	351	13,184	-	10,000	-
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL REVENUE	<u>\$ 40,623,353</u>	<u>\$ 40,054,751</u>	<u>\$ 44,552,134</u>	<u>\$ 44,606,416</u>	<u>\$ 44,825,116</u>
EXPENDITURES:					
MAYOR AND CITY COUNCIL	\$ 577,113	\$ 336,053	\$ 393,729	\$ 363,443	\$ 396,897
CITY ADMINISTRATOR	969,973	1,192,468	1,347,937	1,143,776	1,424,672
HUMAN RESOURCES	848,739	997,892	1,089,704	975,000	1,130,791
CITY ATTORNEY	2,346,528	2,474,916	2,924,845	2,700,032	3,383,409
MUNICIPAL COURT	1,383,573	1,495,343	2,002,135	1,722,444	2,159,094
FINANCE	1,626,034	1,696,798	1,987,872	1,852,920	2,182,499
CODE ENFORCEMENT	722,168	976,587	1,111,845	967,993	1,200,866
PARKS, RECREATION AND PUBLIC LANDS	4,926,090	4,916,695	5,004,486	4,826,973	-
NON-DEPARTMENTAL	49,101,114	24,792,423	30,114,749	30,410,660	32,888,811
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL EXPENDITURES	<u>\$ 62,501,332</u>	<u>\$ 38,879,175</u>	<u>\$ 45,977,302</u>	<u>\$ 44,963,241</u>	<u>\$ 44,767,039</u>
FUND BALANCE ENDING	<u>\$ 11,579,301</u>	<u>\$ 12,754,877</u>	<u>\$ 10,336,963</u>	<u>\$ 12,398,052</u>	<u>\$ 12,456,129</u>
LESS:					
COMMITTED	12,198,022	11,826,034	11,210,074	11,210,074	12,795,472
UNASSIGNED	<u>\$ (618,721)</u>	<u>\$ 928,843</u>	<u>\$ (873,111)</u>	<u>\$ 1,187,978</u>	<u>\$ (339,343)</u>

Special Revenue Funds

SPECIAL REVENUE FUNDS

The Special Revenue funds are used to account for the proceeds of specific revenue sources (other than those for expendable trusts and major capital projects and enterprise activities) to finance specified activities as required by law or administrative regulation.

The City's special revenue funds and their purposes:

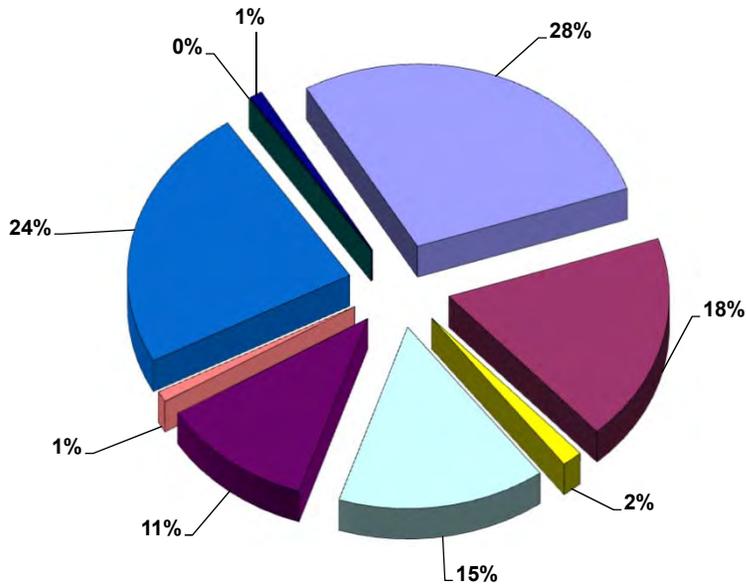
- ✓ The **Public Safety Fund** accounts for the Fire Department operations and the Police Department operations, including Animal Control.
- ✓ The **South Tax Increment Operating Fund** accounts for revenues from property tax levies in the South Tax Increment District on increased taxable values. Amounts collected are used for the benefit of the tax increment district from which collections were assessed.
- ✓ The **East Tax Increment Operating Fund** accounts for revenues from property tax levies on increased taxable values in the East Tax Increment District. Amounts collected are used for the benefit of the tax increment district from which collections were assessed.
- ✓ The **North 27th Street District Tax Increment Operating Fund** accounts for revenues from property tax levies on increased taxable values in the North 27th Street Tax Increment District. Amounts collected are used for the benefit of the tax increment district from which collections were assessed.
- ✓ The **Gas Tax Fund** accounts for revenues received from the State of Montana gasoline tax.
- ✓ The **Building Inspection Fund** accounts for building permits and inspections for private construction in the City.
- ✓ The **Street and Traffic Fund** accounts for street cleaning, snow removal, minor street repairs, signage, street striping, forestry, and traffic signal maintenance.
- ✓ The **Anti-Graffiti Fund** accounts for rewards offered to the public for information that leads to the identification, apprehension and conviction of graffiti vandals.
- ✓ The **Fire Programs Fund** accounts for the Regional HazMat Team, grants, donations, and other fire related programs.
- ✓ The **Emergency Operating Center 9-1-1 Fund** accounts for monies received from the State of Montana 9-1-1 Program.
- ✓ The **City-County Planning Fund**, through an inter-local agreement, accounts for the operation of the Planning department, which promotes the health, safety, convenience, and welfare of the Community.

- ✓ The **City Attorney Grants Fund** accounts for grants through the Montana Board of Crime Control that includes the Victim/Witness Grant and the Domestic Violence Unit Grant to supplement the City Attorney's efforts.
- ✓ The **Municipal Court Grants Fund** is funded by grants. The grants are the Billings Adult Misdemeanor Drug Court Award from the Supreme Court of Montana, Mental Health Court Award from the Department of Justice, the DUI Task Force Award from the State of Montana, and the Substance Abuse and Mental Health Services Administration from the Department of Health and Human Services from the State of Montana.
- ✓ The **Police Programs Fund** accounts for the following programs: Montana Board of Crime Control, Justice Assistance Grants, High Intensity Drug Traffic Area, Technology Grants, Internet Crimes Against Children, Highway Traffic Safety Grants, Downtown Central Beat Officer, and other law enforcement related programs.
- ✓ The **City-County Library Fund** accounts for operations of the Parmlly Billings Library.
- ✓ The **American Rescue Plan Fund** accounts is funded by a Federal Grant in response to the negative impact of the Coronavirus economy in 2020 and 2021. These funds may be used for Revenue Loss Replacement, Infrastructure, Public Health Expenditures, Economic Impact Programs and Premium Pay for Essential Workers.
- ✓ The **Community Development Grants Fund** accounts for revenues from the Federal government for community and housing related programs.
- ✓ The **Park Programs Fund** accounts for revenues and expenditures related to park acquisitions and improvements, Urban Forestry Grant, Kiwanis License Plates, Trash for Trees, and Cottonwood Park.
- ✓ The **Downtown Revolving Loan Program Fund** accounts for low-interest loans funded by local banks and the City of Billings.
- ✓ The **Cemetery Improvements Fund** accounts for expansion projects at the cemetery.
- ✓ The **Bike Trail Donations Fund** accounts for the funds accumulated for trails development.
- ✓ The **Animal Control Donation Fund** accounts for donations to the Animal Control for specific purposes.
- ✓ The **Street Maintenance Districts Fund** accounts for various street programs.
- ✓ The **Street Light Maintenance Districts Fund** accounts for the maintenance of street lighting systems within several such districts in the City.
- ✓ The **Storm Sewer Fund** accounts for the operation and maintenance of the storm sewer system.

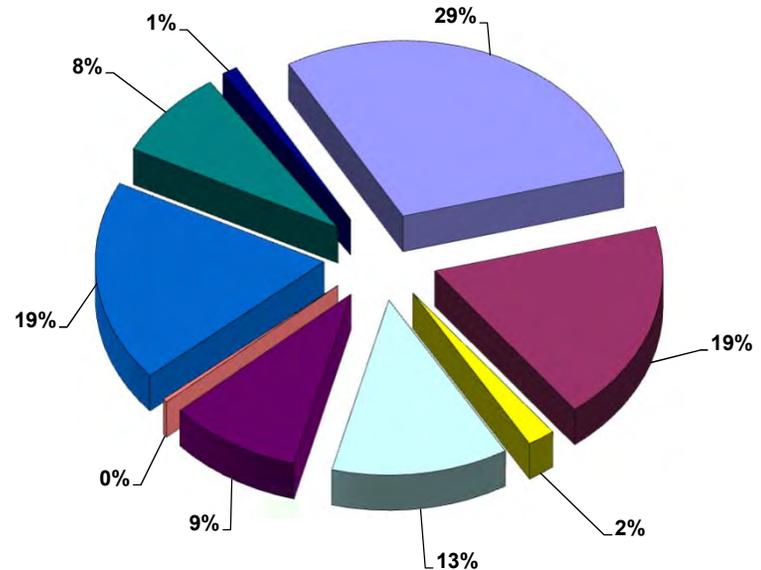
- ✓ The **Park Maintenance Districts Fund** accounts for special assessments that support maintenance of various, individual parks.
- ✓ The **PRPL Operations Fund** accounts for the city-wide park assessment, maintenance, and improvements.
- ✓ The **Amend Park Fund** accounts for funds designated to support Amend Park.
- ✓ The **Ballfield / Stadium Donation for Capital Maintenance Fund** accounts for donations to fund future capital maintenance for the ball field and stadium.
- ✓ The **Road Maintenance Fund** accounts for special assessments that support maintenance for an emergency route in and out of Briarwood subdivision.
- ✓ The **Sidewalk Hazard Repair Fund** accounts for minor repairs to sidewalks and is funded by assessing adjacent property owners.
- ✓ The **Ballpark Repair Fund** accounts for regular maintenance to the ball field and stadium.

Special Revenue Funds Summary of Revenues

FY 25			FY 24	
\$	42,487,703	TAXES	\$	40,047,100
	27,806,512	SPECIAL ASSESSMENTS		25,424,911
	2,291,500	LICENSES & PERMITS		2,690,700
	22,807,018	INTER-GOVERNMENTAL		17,109,067
	17,006,558	CHARGES FOR SERVICE		12,897,882
	1,435,060	INVESTMENT EARNINGS		456,853
	35,400,799	INTERFUND TRANSFERS		25,460,506
	-	DEBT PROCEEDS		11,200,160
	1,402,865	OTHER		1,565,460
\$	<u>150,638,015</u>	TOTAL	\$	<u>136,852,639</u>



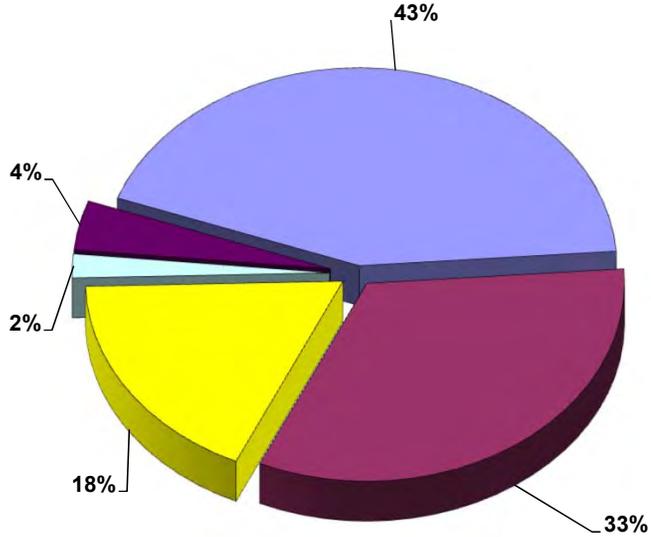
Fiscal Year 2025



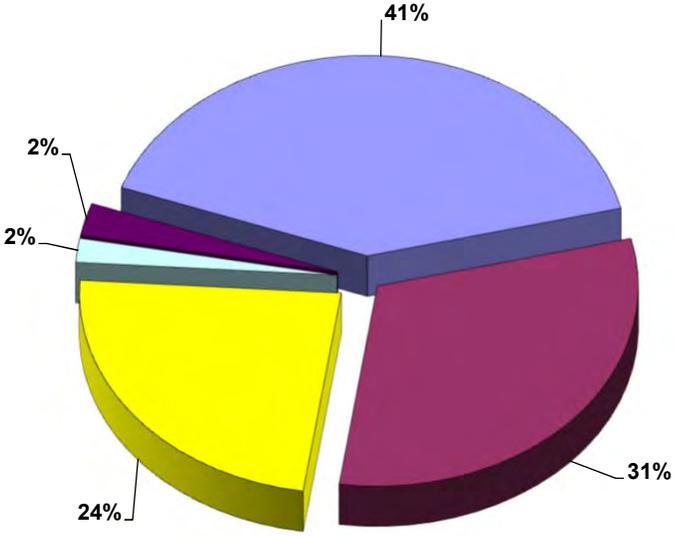
Fiscal Year 2024

Special Revenue Funds Summary of Expenditures

<u>FY 25</u>		<u>FY 24</u>
\$ 69,605,768	PERSONAL SERVICES	\$ 59,080,514
53,042,975	OPERATION & MAINTENANCE	45,311,739
28,584,560	CAPITAL	34,462,533
3,125,171	DEBT SERVICE	2,802,054
6,476,639	INTERFUND TRANSFERS	3,791,941
<u>\$ 160,835,113</u>	TOTAL	<u>\$ 145,448,781</u>



Fiscal Year 2025



Fiscal Year 2024

**SPECIAL REVENUE FUNDS
SUMMARY
OPERATING BUDGET
FY 25**

	PUBLIC SAFETY	SOUTH TAX INCREMENT	EAST TAX INCREMENT	NORTH 27th STREET TAX INCREMENT	GAS TAX	BUILDING INSPECTION	STREET & TRAFFIC	ANTI GRAFFITI	FIRE PROGRAMS
FUND BALANCE - BEGINNING	\$ 2,240,356	\$ 6,852,830	\$ 2,068,937	\$ 3,522,374	\$ 8,539,212	\$ 3,664,667	\$ 5,803,492	\$ -	\$ 374,373
REVENUE:									
TAXES	\$ 32,245,639	\$ 4,318,168	\$ 1,105,420	\$ 2,627,000	\$ -	\$ -	\$ -	\$ -	\$ -
SPECIAL ASSESSMENTS	-	-	-	-	-	-	-	-	-
LICENSES & PERMITS	37,000	-	-	-	-	2,158,000	-	-	-
INTER-GOVERNMENTAL	3,757,267	292,587	171,479	266,796	4,542,352	-	220,000	-	69,875
CHARGES FOR SERVICE	3,171,309	-	-	-	-	-	11,188,500	-	22,000
FINES & FORFEITS	51,900	-	-	-	-	-	-	500	-
INVESTMENT EARNINGS	19,991	150,000	30,000	59,400	150,000	104,000	100,000	-	4,525
CONTRIBUTIONS / DONATIONS	-	-	-	-	-	-	-	2,000	18,000
INTERFUND TRANSFERS	24,662,000	-	-	-	-	-	-	-	-
DEBT PROCEEDS	-	-	-	-	-	-	-	-	-
MISCELLANEOUS	122,200	-	-	-	-	-	7,500	-	2,500
TOTAL REVENUE	\$ 64,067,306	\$ 4,760,755	\$ 1,306,899	\$ 2,953,196	\$ 4,692,352	\$ 2,262,000	\$ 11,516,000	\$ 2,500	\$ 116,900
EXPENDITURES:									
PERSONAL SERVICES	\$ 51,007,079	\$ -	\$ -	\$ -	\$ 95,723	\$ 1,700,135	\$ 5,034,353	\$ -	\$ 7,500
OPERATION & MAINTENANCE	10,440,814	4,456,334	1,171,886	1,661,560	366,844	750,764	5,240,168	2,500	150,000
CAPITAL	642,922	850,000	439,000	100,000	6,427,000	20,744	2,287,000	-	-
DEBT SERVICE	301,891	865,676	466,895	1,490,709	-	-	-	-	-
INTERFUND TRANSFERS	1,951,793	2,247,000	-	139,542	-	-	25,000	-	-
TOTAL EXPENDITURES	\$ 64,344,499	\$ 8,419,010	\$ 2,077,781	\$ 3,391,811	\$ 6,889,567	\$ 2,471,643	\$ 12,586,521	\$ 2,500	\$ 157,500
FUND BALANCE ENDING	\$ 1,963,163	\$ 3,194,575	\$ 1,298,055	\$ 3,083,759	\$ 6,341,997	\$ 3,455,024	\$ 4,732,971	\$ -	\$ 333,773

**SPECIAL REVENUE FUNDS
SUMMARY
OPERATING BUDGET
FY 25**

	EOC 9-1-1	CITY COUNTY PLANNING	CITY ATTORNEY GRANTS	MUNCIPAL COURT GRANTS	POLICE PROGRAMS	CITY COUNTY LIBRARY	AMERICAN RESCUE PLAN FUND	COMMUNITY DEVELOPMENT GRANTS	PARK PROGRAMS
FUND BALANCE - BEGINNING	\$ 644,244	\$ 988,330	\$ 4,614	\$ 2,384	\$ 794,842	\$ 5,044,262	\$ 884,504	\$ 1,586,698	\$ 2,260,353
REVENUE:									
TAXES	\$ -	\$ 642,650	\$ -	\$ -	\$ -	\$ 1,548,826	\$ -	\$ -	\$ -
SPECIAL ASSESSMENTS	-	-	-	-	-	-	-	-	-
LICENSES & PERMITS	-	90,000	-	-	-	-	-	-	-
INTER-GOVERNMENTAL	1,112,010	1,499,281	270,000	523,826	380,000	1,761,922	-	2,169,623	1,000,000
CHARGES FOR SERVICE	-	383,075	-	-	294,706	15,370	-	15,000	-
FINES & FORFEITS	-	-	46,000	-	170,000	15,100	-	-	-
INVESTMENT EARNINGS	96,375	18,000	-	-	17,540	98,300	10,000	30,058	50,760
CONTRIBUTIONS / DONATIONS	-	20,000	-	-	50,000	93,490	-	-	142,500
INTERFUND TRANSFERS	-	100,000	310,693	-	-	1,392,818	-	69,285	5,000
DEBT PROCEEDS	-	-	-	-	-	-	-	-	-
MISCELLANEOUS	1,205	-	-	-	-	86,550	-	200,000	-
TOTAL REVENUE	\$ 1,209,590	\$ 2,753,006	\$ 626,693	\$ 523,826	\$ 912,246	\$ 5,012,376	\$ 10,000	\$ 2,483,966	\$ 1,198,260
EXPENDITURES:									
PERSONAL SERVICES	\$ 197,344	\$ 1,587,763	\$ 623,773	\$ 213,618	\$ 502,316	\$ 3,108,666	\$ -	\$ 518,000	\$ -
OPERATION & MAINTENANCE	1,225,683	1,195,211	-	310,208	312,000	2,007,408	-	1,735,908	1,753,752
CAPITAL	-	-	-	-	-	-	-	-	-
DEBT SERVICE	-	-	-	-	-	-	-	-	-
INTERFUND TRANSFERS	-	2,414	-	-	-	33,632	-	-	-
TOTAL EXPENDITURES	\$ 1,423,027	\$ 2,785,388	\$ 623,773	\$ 523,826	\$ 814,316	\$ 5,149,706	\$ -	\$ 2,253,908	\$ 1,753,752
FUND BALANCE ENDING	\$ 430,807	\$ 955,948	\$ 7,534	\$ 2,384	\$ 892,772	\$ 4,906,932	\$ 894,504	\$ 1,816,756	\$ 1,704,861

**SPECIAL REVENUE FUNDS
SUMMARY
OPERATING BUDGET
FY 25**

	DOWNTOWN REVOLVING LOAN PGM	CEMETERY IMPROVE- MENT	BIKE PATH/ TRAIL DONATIONS	ANIMAL CONTROL DONATIONS	STREET MAINTENANCE DISTRICTS	STREET LIGHT MAINT DISTRICTS	STORM SEWER	PARK MAINT. DISTRICTS	PRPL OPERATIONS
FUND BALANCE - BEGINNING	\$ 1,918,036	\$ 61,127	\$ (66,612)	\$ 23,642	\$ 9,381,240	\$ 1,856,869	\$ 2,533,393	\$ 2,273,279	\$ 4,221,394
REVENUE:									
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SPECIAL ASSESSMENTS	-	-	-	-	16,666,000	2,870,000	6,630,000	1,464,637	-
LICENSES & PERMITS	-	-	-	-	-	-	500	-	6,000
INTER-GOVERNMENTAL CHARGES FOR SERVICE	-	20,000	4,730,000	-	-	-	-	-	1,856,598
FINES & FORFEITS	-	-	-	-	-	-	-	-	-
INVESTMENT EARNINGS	66,600	4,665	120	526	155,000	30,000	102,000	42,000	74,000
CONTRIBUTIONS / DONATIONS	-	-	200,000	-	-	-	-	-	4,000
INTERFUND TRANSFERS	-	-	669,703	-	-	-	-	-	8,161,300
DEBT PROCEEDS	-	-	-	-	-	-	-	-	-
MISCELLANEOUS	93,520	-	-	-	-	-	5,900	-	-
TOTAL REVENUE	\$ 160,120	\$ 24,665	\$ 5,599,823	\$ 526	\$ 16,821,000	\$ 2,900,000	\$ 6,738,400	\$ 1,506,637	\$ 10,141,898
EXPENDITURES:									
PERSONAL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,009,498
OPERATION & MAINTENANCE	815,515	-	-	-	8,218,996	3,228,775	3,506,227	1,374,623	2,649,746
CAPITAL	-	-	5,545,000	-	6,654,000	-	3,897,000	200,000	1,421,894
DEBT SERVICE	-	-	-	-	-	-	-	-	-
INTERFUND TRANSFERS	-	-	-	-	-	-	1,015,000	-	1,057,258
TOTAL EXPENDITURES	\$ 815,515	\$ -	\$ 5,545,000	\$ -	\$ 14,872,996	\$ 3,228,775	\$ 8,418,227	\$ 1,574,623	\$ 10,138,396
FUND BALANCE ENDING	\$ 1,262,641	\$ 85,792	\$ (11,789)	\$ 24,168	\$ 11,329,244	\$ 1,528,094	\$ 853,566	\$ 2,205,293	\$ 4,224,896

**SPECIAL REVENUE FUNDS
SUMMARY
OPERATING BUDGET
FY 25**

	AMEND PARK	BALLFIELD STADIUM DONATIONS	ROAD MAINTENANCE DISTRICT	SIDEWALK HAZARD REPAIR	BALLPARK REPAIR FUND
FUND BALANCE - BEGINNING	<u>\$ 220,173</u>	<u>\$ 492,667</u>	<u>\$ 24,301</u>	<u>\$ 83,323</u>	<u>\$ 151,450</u>
REVENUE:					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
SPECIAL ASSESSMENTS	-	-	2,875	173,000	-
LICENSES & PERMITS	-	-	-	-	-
INTER-GOVERNMENTAL CHARGES FOR SERVICE	25,000	-	-	15,000	-
FINES & FORFEITS	-	-	-	-	-
INVESTMENT EARNINGS	5,000	10,300	500	2,000	3,400
CONTRIBUTIONS / DONATIONS	-	70,000	-	-	-
INTERFUND TRANSFERS	-	-	-	-	30,000
DEBT PROCEEDS	-	-	-	-	-
MISCELLANEOUS	-	-	-	-	-
TOTAL REVENUE	<u>\$ 30,000</u>	<u>\$ 80,300</u>	<u>\$ 3,375</u>	<u>\$ 190,000</u>	<u>\$ 33,400</u>
EXPENDITURES:					
PERSONAL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -
OPERATION & MAINTENANCE	235,964	10,855	501	190,000	30,733
CAPITAL	-	100,000	-	-	-
DEBT SERVICE	-	-	-	-	-
INTERFUND TRANSFERS	5,000	-	-	-	-
TOTAL EXPENDITURES	<u>\$ 240,964</u>	<u>\$ 110,855</u>	<u>\$ 501</u>	<u>\$ 190,000</u>	<u>\$ 30,733</u>
FUND BALANCE ENDING	<u>\$ 9,209</u>	<u>\$ 462,112</u>	<u>\$ 27,175</u>	<u>\$ 83,323</u>	<u>\$ 154,117</u>

**SPECIAL REVENUE FUNDS
SUMMARY
OPERATING BUDGET
FY 25**

	APPROVED BUDGET FY 25	APPROVED BUDGET FY 24	INCREASE (DECREASE)	ACTUAL FY 23
FUND BALANCE - BEGINNING	<u>\$ 68,450,754</u>	<u>\$ 59,854,612</u>	<u>\$ 8,596,142</u>	<u>\$ 73,208,108</u>
REVENUE:				
TAXES	\$ 42,487,703	\$ 40,047,100	\$ 2,440,603	\$ 35,235,552
SPECIAL ASSESSMENTS	27,806,512	25,424,911	2,381,601	27,712,577
LICENSES & PERMITS	2,291,500	2,690,700	(399,200)	2,620,142
INTER-GOVERNMENTAL	22,807,018	17,109,067	5,697,951	14,021,035
CHARGES FOR SERVICE	17,006,558	12,897,882	4,108,676	13,109,355
FINES & FORFEITS	283,500	215,800	67,700	267,127
INVESTMENT EARNINGS	1,435,060	456,853	978,207	2,721,743
CONTRIBUTIONS / DONATIONS	599,990	432,000	167,990	426,932
INTERFUND TRANSFERS	35,400,799	25,460,506	9,940,293	24,186,400
DEBT PROCEEDS	-	11,200,160	(11,200,160)	-
MISCELLANEOUS	519,375	917,660	(398,285)	1,794,225
TOTAL REVENUE	<u>\$ 150,638,015</u>	<u>\$ 136,852,639</u>	<u>\$ 13,785,376</u>	<u>\$ 122,095,088</u>
EXPENDITURES:				
PERSONAL SERVICES	\$ 69,605,768	\$ 59,080,514	\$ 10,525,254	\$ 54,769,452
OPERATION & MAINTENANCE	53,042,975	45,311,739	7,731,236	34,558,710
CAPITAL	28,584,560	34,462,533	(5,877,973)	13,011,569
DEBT SERVICE	3,125,171	2,802,054	323,117	4,759,202
INTERFUND TRANSFERS	6,476,639	3,791,941	2,684,698	7,007,096
TOTAL EXPENDITURES	<u>\$ 160,835,113</u>	<u>\$ 145,448,781</u>	<u>\$ 15,386,332</u>	<u>\$ 114,106,029</u>
FUND BALANCE ENDING	<u>\$ 58,253,656</u>	<u>\$ 51,258,470</u>	<u>\$ 6,995,186</u>	<u>\$ 81,197,168</u>

**PUBLIC SAFETY FUND
OPERATING BUDGET**

FUND 1500, 1510

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
FUND BALANCE BEGINNING	\$ 1,769,303	\$ 2,044,487	\$ 1,800,000	\$ 2,567,456	\$ 2,240,356
REVENUE:					
PROPERTY TAXES	\$ 18,026,824	\$ 26,147,771	\$ 30,638,138	\$ 29,392,313	\$ 31,820,639
MARIJUANA EXCISE TAX	-	161,849	369,000	266,701	425,000
LICENSES & PERMITS	34,627	18,385	34,200	43,250	37,000
INTER-GOVERNMENTAL	3,639,740	3,438,908	3,796,880	3,276,022	3,757,267
CHARGES FOR SERVICE	2,342,940	2,783,602	2,607,756	2,520,518	3,171,309
FINES & FORFEITS	8,339	45,662	34,800	49,286	51,900
INVESTMENT EARNINGS	(31,942)	65,533	5,000	39,540	19,991
INTERFUND TRANSFERS-SOUTH TIF PD	214,077	204,898	312,294	312,294	-
INTERFUND TRANSFERS-GENERAL FD	26,400,000	21,876,136	19,294,455	19,294,455	24,662,000
MISCELLANEOUS	83,597	88,153	117,210	138,992	122,200
TOTAL REVENUE	\$ 50,718,202	\$ 54,830,897	\$ 57,209,733	\$ 55,333,371	\$ 64,067,306
EXPENDITURES:					
POLICE:					
ADMINISTRATION	\$ 1,444,525	\$ 1,907,194	\$ 2,328,138	\$ 2,303,211	\$ 2,486,814
OPERATIONS	19,426,772	20,274,631	19,834,398	19,580,947	21,985,836
INVESTIGATIONS	2,795,051	4,227,764	4,516,090	3,922,471	4,456,471
SUPPORT SERV.	2,238,719	2,317,468	2,896,454	2,477,587	4,871,061
ANIMAL CONTROL	945,544	936,329	1,118,268	1,113,117	1,267,857
TOTAL POLICE	\$ 26,850,612	\$ 29,663,386	\$ 30,693,348	\$ 29,397,333	\$ 35,068,039
FIRE:					
ADMINISTRATION	\$ 1,509,013	\$ 1,815,568	\$ 2,053,238	\$ 1,879,952	\$ 2,213,310
PREVENTION/INVESTIGATIONS	970,699	917,397	984,365	980,404	1,148,752
TRAINING	416,769	421,092	505,730	400,000	501,279
EQUIPMENT/MAINTENANCE	1,669,945	1,908,329	2,180,467	1,916,828	2,021,372
SUPPRESSION	16,056,708	16,211,166	16,333,988	17,267,248	18,395,474
9-1-1 EMERGENCY OP CENTER	2,886,470	3,045,489	3,555,878	3,404,290	3,545,889
COMMUNICATIONS EQUIPMENT	82,802	64,915	105,023	65,000	106,233
TOTAL FIRE	\$ 23,592,406	\$ 24,383,956	\$ 25,718,689	\$ 25,913,722	\$ 27,932,309
MENTAL HEALTH:					
CRISIS RESPONSE UNITS	-	61,237	233,730	94,674	194,151
OTHER MH/SA PROGRAMS	-	199,349	1,018,966	254,742	1,150,000
TOTAL MENTAL HEALTH	\$ -	\$ 260,586	\$ 1,252,696	\$ 349,416	\$ 1,344,151
TOTAL EXPENDITURES	\$ 50,443,018	\$ 54,307,928	\$ 57,664,733	\$ 55,660,471	\$ 64,344,499
FUND BALANCE-ENDING	\$ 2,044,487	\$ 2,567,456	\$ 1,345,000	\$ 2,240,356	\$ 1,963,163
LESS:					
RESTRICTED	2,044,487	2,567,456	1,345,000	2,240,356	1,963,163
UNASSIGNED	\$ -				

**SOUTH TAX INCREMENT OPERATING FUND
OPERATING BUDGET**

FUND 1990

	ACTUAL FY 22	ACTUAL FY 23	APPROVED FY 24	ESTIMATE FY 24	APPROVED FY 25
FUND BALANCE BEGINNING	\$ 7,122,007	\$ 5,019,603	\$ 5,206,533	\$ 7,800,374	\$ 6,852,830
REVENUE:					
TAXES	\$ 3,678,969	\$ 3,739,610	\$ 3,756,660	\$ 4,394,785	\$ 4,318,168
INTERGOVERNMENTAL	287,860	292,587	292,587	292,587	292,587
INVESTMENT EARNINGS	(84,710)	141,525	50,000	238,864	150,000
PROCEEDS FROM DEBT	-	3,000,000	6,500,000	-	-
TOTAL REVENUE	\$ 3,882,119	\$ 7,173,722	\$ 10,599,247	\$ 4,926,236	\$ 4,760,755
EXPENDITURES:					
OPERATION AND MAINTENANCE					
CHARGE FOR SERVICES	\$ 65,534	\$ 59,392	\$ 73,075	\$ 73,076	\$ 84,133
DEVELOPMENT INCENTIVES	179,843	272,341	1,967,641	2,039,687	4,196,201
SBURA OPERATING AGREEMENT	120,999	79,291	186,000	202,336	176,000
BOND DISCOUNT	-	14,905	15,000	-	-
MISCELLANEOUS	-	9	-	2	-
CAPITAL	4,759,701	3,003,721	10,529,622	2,310,937	850,000
DEBT SERVICE	644,369	758,394	1,091,269	942,069	865,676
TRANSFER TO OTHER FUNDS	214,077	204,898	312,294	305,673	2,247,000
TOTAL EXPENDITURES	\$ 5,984,523	\$ 4,392,951	\$ 14,174,901	\$ 5,873,780	\$ 8,419,010
PRIOR PERIOD ADJUSTMENT	\$ -	\$ -	\$ -	\$ -	\$ -
FUND BALANCE ENDING	\$ 5,019,603	\$ 7,800,374	\$ 1,630,879	\$ 6,852,830	\$ 3,194,575
LESS:					
NONSPENDABLE	-	-	-	-	-
RESTRICTED	5,019,603	7,800,374	1,630,879	6,852,830	3,194,575

SOUTH TAX INCREMENT OPERATING FUND BUDGET NARRATIVE

The Tax Increment Fund is used to account for the South Tax Increment District.

Revenues

Revenues include property taxes paid by the South district property owners and earnings on cash and investments.

Expenditures

Expenditures are for development incentives within the South district and costs allocated for the administration of the district.

**EAST TAX INCREMENT OPERATING FUND
OPERATING BUDGET**

FUND 2010

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
FUND BALANCE BEGINNING	<u>\$ 1,708,122</u>	<u>\$ 1,806,426</u>	<u>\$ 1,963,356</u>	<u>\$ 1,940,737</u>	<u>\$ 2,068,937</u>
REVENUE:					
TAXES	\$ 776,384	\$ 763,862	\$ 801,340	\$ 1,000,400	\$ 1,105,420
INTERGOVERNMENTAL	171,479	171,479	171,479	171,479	171,479
INVESTMENT EARNINGS	<u>(20,809)</u>	<u>39,196</u>	<u>15,000</u>	<u>54,685</u>	<u>30,000</u>
TOTAL REVENUE	<u>\$ 927,054</u>	<u>\$ 974,537</u>	<u>\$ 987,819</u>	<u>\$ 1,226,564</u>	<u>\$ 1,306,899</u>
EXPENDITURES:					
OPERATIONS AND MAINTENANCE					
CHARGE FOR SERVICES	\$ 52,452	\$ 38,014	\$ 43,356	\$ 43,361	\$ 51,225
EBURD OPERATING AGREEMENT	139,946	104,961	139,948	186,595	165,535
DEVELOPMENT INCENTIVES	172,336	230,185	643,226	321,182	955,126
DEBT SERVICE	464,016	467,066	464,626	464,726	466,895
CAPITAL	<u>-</u>	<u>-</u>	<u>110,000</u>	<u>82,500</u>	<u>439,000</u>
TOTAL EXPENDITURES	<u>\$ 828,750</u>	<u>\$ 840,226</u>	<u>\$ 1,401,156</u>	<u>\$ 1,098,364</u>	<u>\$ 2,077,781</u>
FUND BALANCE ENDING	<u>\$ 1,806,426</u>	<u>\$ 1,940,737</u>	<u>\$ 1,550,019</u>	<u>\$ 2,068,937</u>	<u>\$ 1,298,055</u>
LESS:					
RESTRICTED	<u>1,806,426</u>	<u>1,940,737</u>	<u>1,550,019</u>	<u>2,068,937</u>	<u>1,298,055</u>

EAST TAX INCREMENT OPERATING FUND BUDGET NARRATIVE

The Tax Increment Fund is used to account for the East Tax Increment District.

Revenues

Revenues include property taxes as paid by the East district property owners and earnings on cash and investments.

Expenditures

Expenditures are for development incentives within the East district, debt service costs for the bonds that have been sold, and costs allocated for the administration of the district.

Capital

None

**NORTH 27th STREET TAX INCREMENT OPERATING FUND
OPERATING BUDGET**

FUND 2020,2030

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
FUND BALANCE BEGINNING	<u>\$ 3,477,689</u>	<u>\$ 3,364,016</u>	<u>\$ 2,544,175</u>	<u>\$ 2,768,951</u>	<u>\$ 3,522,374</u>
REVENUE:					
TAXES	\$ 2,686,875	\$ 2,572,011	\$ 2,651,476	\$ 2,466,946	\$ 2,627,000
INTERGOVERNMENTAL	259,373	266,797	266,797	266,797	266,796
INVESTMENT EARNINGS	(42,717)	70,911	27,000	68,092	59,400
CONTRIBUTIONS/DONATIONS	-	10,844	-	-	-
DEBT PROCEEDS	-	-	4,700,000	4,700,000	-
INTERFUND TRANSER	<u>179,373</u>	<u>43,000</u>	<u>-</u>	<u>147,502</u>	<u>-</u>
TOTAL REVENUE	<u>\$ 3,082,904</u>	<u>\$ 2,963,563</u>	<u>\$ 7,645,273</u>	<u>\$ 7,649,337</u>	<u>\$ 2,953,196</u>
EXPENDITURES:					
OPERATION AND MAINTENANCE:					
CHARGE FOR SERVICES	\$ 108,855	\$ 114,791	\$ 128,600	\$ 153,559	\$ 143,478
DEVELOPMENT INCENTIVES	1,246,452	1,610,886	1,546,122	842,663	1,201,475
DBP OPERATING AGREEMENT	279,441	279,441	307,385	239,077	316,607
DEBT SERVICE	1,079,949	1,083,509	1,083,865	1,084,265	1,490,709
CAPITAL	172,507	297,001	4,300,000	4,300,000	100,000
INTERFUND TRANSFER TO PARKING	<u>309,373</u>	<u>173,000</u>	<u>130,000</u>	<u>276,350</u>	<u>139,542</u>
TOTAL EXPENDITURES	<u>\$ 3,196,577</u>	<u>\$ 3,558,628</u>	<u>\$ 7,495,972</u>	<u>\$ 6,895,914</u>	<u>\$ 3,391,811</u>
FUND BALANCE ENDING	<u>\$ 3,364,016</u>	<u>\$ 2,768,951</u>	<u>\$ 2,693,476</u>	<u>\$ 3,522,374</u>	<u>\$ 3,083,759</u>
LESS:					
RESTRICTED	<u>3,364,016</u>	<u>2,768,951</u>	<u>2,693,476</u>	<u>3,522,374</u>	<u>3,083,759</u>

NORTH 27TH STREET TAX INCREMENT OPERATING FUND BUDGET NARRATIVE

The Tax Increment Fund is used to account for the North 27th Street Tax Increment District.

Revenues

Revenues are maintaining the same levels. No large increases are expected.

Expenditures

Expenditures are for development incentives within the District, cost allocation charges, the debt service costs to build the parking garage, and payment to Downtown Billings Association in accordance with the underlying agreement.

Capital

None

**GAS TAX FUND
OPERATING BUDGET**

FUND 2050 & 2060

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
FUND BALANCE BEGINNING	\$ 8,588,839	\$ 7,432,295	\$ 2,715,697	\$ 6,309,023	\$ 8,539,212
REVENUE:					
STATE GAS TAX	\$ 3,944,961	\$ 1,779,937	\$ 4,275,000	\$ 8,480,000	\$ 4,400,000
COUNTY CONTRACT SERVICE	88,488	101,565	95,334	95,334	142,352
INTEREST ON INVESTMENTS	(91,523)	190,687	21,000	400,000	150,000
CONTRIBUTIONS/DONATIONS	-	60,471	-	-	-
TRANSFERS:					
STREET MAINT DISTRICTS	<u>1,760,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	\$ 5,701,926	\$ 2,132,660	\$ 4,391,334	\$ 8,975,334	\$ 4,692,352
EXPENDITURES:					
PERSONAL SERVICES	\$ 87,944	\$ 92,893	\$ 95,333	\$ 95,293	\$ 95,723
OPERATION & MAINTENANCE	3,462,048	1,131,397	353,760	379,260	366,844
CAPITAL PROJECTS	3,293,478	2,031,642	3,647,000	6,270,592	6,427,000
TRANSFERS	<u>15,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENDITURES	\$ 6,858,470	\$ 3,255,932	\$ 4,096,093	\$ 6,745,145	\$ 6,889,567
FUND BALANCE ENDING	\$ 7,432,295	\$ 6,309,023	\$ 3,010,938	\$ 8,539,212	\$ 6,341,997
LESS:					
RESTRICTED:					
OTHER PROJECTS	<u>7,432,295</u>	<u>6,309,023</u>	<u>3,010,938</u>	<u>8,539,212</u>	<u>6,341,997</u>
UNASSIGNED	\$ -	\$ -	\$ -	\$ -	\$ -

**BUILDING INSPECTION FUND
OPERATING BUDGET**

FUND 2090

	ACTUAL FY 22	ACTUAL FY 22	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
FUND BALANCE BEGINNING	<u>\$ 3,506,256</u>	<u>\$ 4,348,335</u>	<u>\$ 4,154,457</u>	<u>\$ 4,547,344</u>	<u>\$ 3,664,667</u>
REVENUE:					
LICENSES & PERMITS	\$ 3,065,110	\$ 2,601,757	\$ 2,571,000	\$ 2,175,000	\$ 2,158,000
INTEREST ON INVESTMENTS	(56,199)	103,347	72,000	100,929	104,000
MISCELLANEOUS	<u>37,107</u>	<u>6,175</u>	<u>-</u>	<u>1,700</u>	<u>-</u>
TOTAL REVENUE	<u>\$ 3,046,018</u>	<u>\$ 2,711,279</u>	<u>\$ 2,643,000</u>	<u>\$ 2,277,629</u>	<u>\$ 2,262,000</u>
EXPENDITURES:					
PERSONAL SERVICES	\$ 1,380,499	\$ 1,597,581	\$ 1,757,328	\$ 1,501,180	\$ 1,700,135
OPERATIONS & MAINT.	776,228	685,773	793,675	750,000	750,764
CAPITAL	47,212	228,916	75,000	600,000	20,744
INTERFUND TRANSFERS	<u>-</u>	<u>-</u>	<u>-</u>	<u>309,126</u>	<u>-</u>
TOTAL EXPENDITURES	<u>\$ 2,203,939</u>	<u>\$ 2,512,270</u>	<u>\$ 2,626,003</u>	<u>\$ 3,160,306</u>	<u>\$ 2,471,643</u>
FUND BALANCE ENDING	<u>\$ 4,348,335</u>	<u>\$ 4,547,344</u>	<u>\$ 4,171,454</u>	<u>\$ 3,664,667</u>	<u>\$ 3,455,024</u>
LESS:					
RESTRICTED	<u>4,348,335</u>	<u>4,547,344</u>	<u>4,171,454</u>	<u>3,664,667</u>	<u>3,455,024</u>
UNASSIGNED	<u><u>\$ -</u></u>				

**STREET AND TRAFFIC FUND
OPERATING BUDGET**

FUND 2110

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
FUND BALANCE BEGINNING	\$ 5,323,361	\$ 6,804,812	\$ 5,552,676	\$ 7,789,639	\$ 5,803,492
REVENUE:					
STATE REIMBURSEMENTS	\$ 760,485	\$ 792,049	\$ 463,800	\$ 515,510	\$ 220,000
CONCRETE REPAIR	-	-	150,000	-	-
FIRE SERVICES FEES	11,948	13,955	11,000	11,000	11,000
STREET LIGHT	181,945	469,772	251,932	251,932	281,000
STREET MAINTENANCE	7,900,000	6,953,028	7,612,000	7,612,000	7,855,000
SOLID WASTE	115,388	100,000	100,000	100,000	100,000
STORM SEWER MAINT.	953,158	1,058,231	1,108,807	1,108,807	2,635,000
BBWA LATERAL MAINT.	4,500	4,500	4,500	4,500	4,500
UTILITY CHG FOR SERVICES	528,509	568,756	300,000	400,000	300,000
INTERDEPARTMENTAL CHGS	1,058	41,605	1,000	2,000	2,000
INVESTMENT EARNINGS	(62,443)	88,423	10,000	200,000	100,000
MISCELLANEOUS	20,573	12,227	10,000	98,464	7,500
TOTAL REVENUE	\$ 10,415,121	\$ 10,102,546	\$ 10,023,039	\$ 10,304,213	\$ 11,516,000
EXPENDITURES:					
PERSONAL SERVICES	\$ 4,005,181	\$ 4,432,277	\$ 5,057,646	\$ 4,743,680	\$ 5,034,353
OPERATIONS AND MAINTENANCE	3,606,609	3,884,867	4,873,193	4,720,163	5,240,168
CAPITAL	1,196,377	595,247	1,832,186	2,743,388	2,287,000
TRANSFERS	125,503	205,328	83,129	83,129	25,000
TOTAL EXPENDITURES	\$ 8,933,670	\$ 9,117,719	\$ 11,846,154	\$ 12,290,360	\$ 12,586,521
FUND BALANCE ENDING	\$ 6,804,812	\$ 7,789,639	\$ 3,729,561	\$ 5,803,492	\$ 4,732,971
LESS:					
RESTRICTED	6,804,812	7,789,639	3,729,561	5,803,492	4,732,971
UNASSIGNED	\$ -	\$ -	\$ -	\$ -	\$ -

		ANTI-GRAFFITI FUND OPERATING BUDGET				
FUND 2140		ACTUAL	ACTUAL	BUDGET	ESTIMATE	APPROVED
		FY 22	FY 23	FY 24	FY 24	FY 25
FUND BALANCE BEGINNING		<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
REVENUE:						
ANTI-GRAFFITI:						
	FINES AND FORFEITURES	\$ -	\$ -	\$ -	\$ -	\$ 500
	CONTRIBUTIONS/DONATIONS	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>2,000</u>
TOTAL REVENUE		<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 2,500</u>
EXPENDITURES:						
ANTI-GRAFFITI:						
	OPERATION & MAINTENANCE	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 2,500</u>
TOTAL EXPENDITURES		<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 2,500</u>
FUND BALANCE ENDING		<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>

**FIRE PROGRAMS FUND
OPERATING BUDGET**

FUND 2190-2240

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
FUND BALANCE BEGINNING	<u>\$ 274,955</u>	<u>\$ 264,106</u>	<u>\$ 261,082</u>	<u>\$ 283,873</u>	<u>\$ 374,373</u>
REVENUE:					
INTER-GOVERNMENTAL-STATE	\$ 1,984	\$ 9,073	\$ 83,500	\$ 65,000	\$ 52,000
INTER-GOVERNMENTAL-FEDERAL	68,723	308,020	120,875	40,000	17,875
INVESTMENT EARNINGS	(3,921)	3,762	2,006	8,000	4,525
HAZARD MAT CHARGE FOR SERVICE	-	22,683	22,000	10,000	22,000
CONTRIBUTIONS / DONATIONS	43,138	48,075	42,000	30,000	18,000
MISCELLANEOUS	<u>-</u>	<u>2,500</u>	<u>2,500</u>	<u>2,500</u>	<u>2,500</u>
TOTAL REVENUE	<u>\$ 109,924</u>	<u>\$ 394,113</u>	<u>\$ 272,881</u>	<u>\$ 155,500</u>	<u>\$ 116,900</u>
EXPENDITURES:					
PERSONAL SERVICES	\$ -	\$ -	\$ 7,500	\$ -	\$ 7,500
OPERATION & MAINTENANCE	<u>\$ 120,773</u>	<u>\$ 374,346</u>	<u>\$ 250,500</u>	<u>\$ 65,000</u>	<u>\$ 150,000</u>
TOTAL EXPENDITURES	<u>\$ 120,773</u>	<u>\$ 374,346</u>	<u>\$ 258,000</u>	<u>\$ 65,000</u>	<u>\$ 157,500</u>
FUND BALANCE ENDING	<u>\$ 264,106</u>	<u>\$ 283,873</u>	<u>\$ 275,963</u>	<u>\$ 374,373</u>	<u>\$ 333,773</u>
LESS:					
RESTRICTED	<u>264,106</u>	<u>283,873</u>	<u>275,963</u>	<u>374,373</u>	<u>333,773</u>
UNASSIGNED	<u>\$ -</u>				

**EMERGENCY OPERATING CENTER 9-1-1 FUND
OPERATING BUDGET**

FUND 2250, 2260

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
FUND BALANCE BEGINNING	<u>\$ 3,758,403</u>	<u>\$ 3,970,522</u>	<u>\$ 4,204,522</u>	<u>\$ 4,585,553</u>	<u>\$ 644,244</u>
REVENUE:					
STATE SHARED REVENUE	\$ 1,026,691	\$ 1,180,253	\$ 1,112,010	\$ 1,023,000	\$ 1,112,010
MISCELLANEOUS	454	1,206	-	1,500	1,205
INTEREST ON INVESTMENTS	<u>(54,959)</u>	<u>96,898</u>	<u>26,236</u>	<u>203,500</u>	<u>96,375</u>
TOTAL REVENUE	<u>\$ 972,186</u>	<u>\$ 1,278,357</u>	<u>\$ 1,138,246</u>	<u>\$ 1,228,000</u>	<u>\$ 1,209,590</u>
EXPENDITURES:					
PERSONAL SERVICES	\$ 236,338	\$ 162,919	\$ 165,074	\$ 1,958,284	\$ 197,344
OPERATION & MAINTENANCE	523,729	500,407	1,238,438	1,219,000	1,225,683
TRANSFERS OUT	-	-	-	995,000	-
CAPITAL	<u>-</u>	<u>-</u>	<u>-</u>	<u>997,025</u>	<u>-</u>
TOTAL EXPENDITURES	<u>\$ 760,067</u>	<u>\$ 663,326</u>	<u>\$ 1,403,512</u>	<u>\$ 5,169,309</u>	<u>\$ 1,423,027</u>
FUND BALANCE ENDING	<u>\$ 3,970,522</u>	<u>\$ 4,585,553</u>	<u>\$ 3,939,256</u>	<u>\$ 644,244</u>	<u>\$ 430,807</u>
LESS:					
RESTRICTED	<u>3,970,522</u>	<u>4,585,553</u>	<u>3,939,256</u>	<u>644,244</u>	<u>430,807</u>
UNASSIGNED	<u>\$ -</u>				

**CITY-COUNTY PLANNING FUND
OPERATING BUDGET**

FUND 2380, 2390, 2400

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
FUND BALANCE BEGINNING	\$ 704,623	\$ 836,230	\$ 725,641	\$ 1,115,708	\$ 988,330
REVENUE:					
CITY-COUNTY PLANNING:					
COUNTY PROPERTY TAX	\$ 555,899	\$ 564,140	\$ 508,247	\$ 424,991	\$ 642,650
LICENSES & PERMITS	83,637	95,507	85,000	106,675	90,000
FEDERAL/ LOCAL GRANTS	1,029,321	1,285,511	1,200,469	988,646	1,481,781
CONTRIBUTION-COUNTY	1,000	1,000	1,000	2,959	1,000
CHARGES FOR SERVICE	487,745	455,018	373,347	403,756	383,075
INTEREST ON INVESTMENTS	(5,775)	16,692	6,000	38,114	18,000
TRANSFERS IN	-	16,000	300,000	310,000	100,000
CONTRIBUTIONS/DONATIONS	-	9,070	5,000	16,000	20,000
MISCELLANEOUS	(110)	88	-	597	-
HISTORIC PRESERVATION GRANT	6,000	6,000	8,500	10,173	16,500
TOTAL REVENUE	\$ 2,157,717	\$ 2,449,026	\$ 2,487,563	\$ 2,301,911	\$ 2,753,006
EXPENDITURES:					
CITY-COUNTY PLANNING:					
PERSONAL SERVICES	\$ 1,292,871	\$ 1,298,749	\$ 1,433,083	\$ 1,420,691	\$ 1,587,763
OPERATION & MAINTENANCE	696,492	859,691	1,243,036	988,802	1,176,211
CAPITAL	23,966	-	-	6,299	-
TRANSFERS	3,712	3,705	2,497	2,497	2,414
HISTORIC PRESERVATION GRANT	9,069	7,403	11,000	11,000	19,000
TOTAL EXPENDITURES	\$ 2,026,110	\$ 2,169,548	\$ 2,689,616	\$ 2,429,289	\$ 2,785,388
FUND BALANCE ENDING	\$ 836,230	\$ 1,115,708	\$ 523,588	\$ 988,330	\$ 955,948
LESS:					
RESTRICTED	<u>836,230</u>	<u>1,115,708</u>	<u>523,588</u>	<u>988,330</u>	<u>955,948</u>
UNASSIGNED	\$ -	\$ -	\$ -	\$ -	\$ -

**CITY ATTORNEY GRANTS FUND
OPERATING BUDGET**

FUNDS 2410-2430

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
FUND BALANCE BEGINNING	<u>\$ (7,978)</u>	<u>\$ (7,751)</u>	<u>\$ 7,249</u>	<u>\$ (9,163)</u>	<u>\$ 4,614</u>
REVENUE:					
INTER-GOVERNMENTAL-ATTORNEY VICTIM/WITNESS	\$ 73,632	\$ 49,332	\$ 70,000	\$ 62,000	\$ 120,000
INTER-GOVERNMENTAL-DOMESTIC VIOLENCE UNIT	69,517	55,641	90,000	86,000	150,000
FINES & FORFEITS	53,084	47,573	46,000	52,000	46,000
INVESTMENT EARNINGS	(183)	(4)	-	235	-
INTERFUND TRANSFERS-GENERAL FUND	<u>335,883</u>	<u>443,777</u>	<u>418,036</u>	<u>255,000</u>	<u>310,693</u>
TOTAL REVENUE	<u>\$ 531,933</u>	<u>\$ 596,319</u>	<u>\$ 624,036</u>	<u>\$ 455,235</u>	<u>\$ 626,693</u>
EXPENDITURES:					
GRANT-ATTORNEY VICTIM/WITNESS	\$ 66,075	\$ 82,610	\$ 194,035	\$ 79,676	\$ 206,080
GRANT-DOMESTIC VIOLENCE UNIT	359,519	405,450	311,417	252,301	303,638
SURCHARGE-DOMESTIC VIOLENCE	<u>106,112</u>	<u>109,671</u>	<u>112,942</u>	<u>109,481</u>	<u>114,055</u>
TOTAL EXPENDITURES	<u>\$ 531,706</u>	<u>\$ 597,731</u>	<u>\$ 618,394</u>	<u>\$ 441,458</u>	<u>\$ 623,773</u>
FUND BALANCE ENDING	<u>\$ (7,751)</u>	<u>\$ (9,163)</u>	<u>\$ 12,891</u>	<u>\$ 4,614</u>	<u>\$ 7,534</u>
LESS:					
RESTRICTED	<u>(7,751)</u>	<u>(9,163)</u>	<u>12,891</u>	<u>4,614</u>	<u>7,534</u>
UNASSIGNED	<u><u>\$ -</u></u>				

**MUNICIPAL COURT GRANTS
OPERATING BUDGET**

FUNDS 2450-2480, 7370-7380

	ACTUAL FY 22	ACTUAL FY 22	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
FUND BALANCE BEGINNING	<u>\$ 48,439</u>	<u>\$ (56,487)</u>	<u>\$ (32,050)</u>	<u>\$ 12,606</u>	<u>\$ 2,384</u>
REVENUE:					
INTER-GOVERNMENTAL CHARGES FOR SERVICE	\$ 254,341	\$ 451,369	\$ 547,827	\$ 375,000	\$ 523,826
INTEREST	1,028	3	-	61	-
	<u>25</u>	<u>3</u>	<u>-</u>	<u>61</u>	<u>-</u>
TOTAL REVENUE	<u>\$ 255,394</u>	<u>\$ 451,372</u>	<u>\$ 547,827</u>	<u>\$ 375,061</u>	<u>\$ 523,826</u>
EXPENDITURES:					
PERSONAL SERVICES	\$ 161,835	\$ 144,165	\$ 197,514	\$ 180,283	\$ 213,618
OPERATION & MAINTENANCE	198,485	238,114	350,313	205,000	310,208
	<u>198,485</u>	<u>238,114</u>	<u>350,313</u>	<u>205,000</u>	<u>310,208</u>
TOTAL EXPENDITURES	<u>\$ 360,320</u>	<u>\$ 382,279</u>	<u>\$ 547,827</u>	<u>\$ 385,283</u>	<u>\$ 523,826</u>
FUND BALANCE ENDING	<u>\$ (56,487)</u>	<u>\$ 12,606</u>	<u>\$ (32,050)</u>	<u>\$ 2,384</u>	<u>\$ 2,384</u>
LESS:					
RESTRICTED	<u>(56,487)</u>	<u>12,606</u>	<u>(32,050)</u>	<u>2,384</u>	<u>2,384</u>
UNASSIGNED	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

POLICE PROGRAMS (PAGE 1 OF 5)
OPERATING BUDGET

FUNDS 2490-2590,7080-7100, 7170-7200

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
<u>MONTANA BOARD OF CRIME CONTROL (FUND 2490)</u>					
FUND BALANCE BEGINNING	\$ 1,701	\$ 1,732	\$ 1,732	\$ 1,342	\$ 1,342
REVENUE:					
INTER-GOVERNMENTAL	\$ 69,341	\$ 70,971	\$ 54,750	\$ 54,750	\$ 50,000
INVESTMENT EARNINGS	21	15	-	43	-
TOTAL REVENUE	\$ 69,362	\$ 70,986	\$ 54,750	\$ 54,793	\$ 50,000
EXPENDITURES:					
PERSONAL SERVICES	\$ 46,517	\$ 46,349	\$ 37,000	\$ 36,740	\$ 40,000
OPERATION & MAINTENANCE	22,814	25,027	17,750	18,053	10,000
TOTAL EXPENDITURES	\$ 69,331	\$ 71,376	\$ 54,750	\$ 54,793	\$ 50,000
FUND BALANCE ENDING	\$ 1,732	\$ 1,342	\$ 1,732	\$ 1,342	\$ 1,342

INTERNET CRIMES AGAINST CHILDREN-LOCAL DONATION (FUND 2520)

FUND BALANCE BEGINNING	\$ 36,810	\$ 2,449	\$ 2,449	\$ 2,449	\$ 2,449
REVENUE:					
INVESTMENT EARNINGS	14	-	-	-	-
TOTAL REVENUE	\$ 14	\$ -	\$ -	\$ -	\$ -
EXPENDITURES:					
OPERATION & MAINTENANCE	34,375	-	-	-	-
TOTAL EXPENDITURES	\$ 34,375	\$ -	\$ -	\$ -	\$ -
FUND BALANCE ENDING	\$ 2,449	\$ 2,449	\$ 2,449	\$ 2,449	\$ 2,449

INTERNET CRIMES AGAINST CHILDREN (FUND 2510)

FUND BALANCE BEGINNING	\$ (6,397)	\$ (2,316)	\$ (2,316)	\$ (2,316)	\$ (2,316)
TOTAL REVENUE	\$ 2	\$ -	\$ -	\$ -	\$ -
EXPENDITURES:					
OPERATION & MAINTENANCE	(4,079)	-	-	-	-
TOTAL EXPENDITURES	\$ (4,079)	\$ -	\$ -	\$ -	\$ -
FUND BALANCE ENDING	\$ (2,316)				

POLICE PROGRAMS (PAGE 2 OF 5)
OPERATING BUDGET

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
<u>TRAFFIC SAFETY (FUND 2540)</u>					
FUND BALANCE BEGINNING	\$ 22,533	\$ 26,381	\$ 26,381	\$ 26,936	\$ 26,935
INVESTMENT EARNINGS	\$ (291)	\$ 555	\$ -	\$ 889	\$ 550
INTER-GOVERNMENTAL	18,596	27,149	80,000	38,882	70,000
TOTAL REVENUE	\$ 18,305	\$ 27,704	\$ 80,000	\$ 39,771	\$ 70,550
EXPENDITURES:					
PERSONAL SERVICES	\$ 14,457	\$ 27,149	\$ 80,000	\$ 39,772	\$ 70,000
TOTAL EXPENDITURES	\$ 14,457	\$ 27,149	\$ 80,000	\$ 39,772	\$ 70,000
FUND BALANCE ENDING	\$ 26,381	\$ 26,936	\$ 26,381	\$ 26,935	\$ 27,485

JUSTICE ASSISTANCE GRANTS (FUND 2500)

FUND BALANCE BEGINNING	\$ (42,749)	\$ (42,634)	\$ 70,000	\$ (162)	\$ -
INVESTMENT EARNINGS	\$ 115	\$ -	\$ -	\$ 46	\$ -
INTER-GOVERNMENTAL	63,959	175,374	90,000	73,750	60,000
TOTAL REVENUE	\$ 64,074	\$ 175,374	\$ 90,000	\$ 73,796	\$ 60,000
EXPENDITURES:					
OPERATION & MAINTENANCE	\$ 63,959	\$ 132,902	\$ 90,000	\$ 73,634	\$ 60,000
TOTAL EXPENDITURES	\$ 63,959	\$ 132,902	\$ 90,000	\$ 73,634	\$ 60,000
FUND BALANCE ENDING	\$ (42,634)	\$ (162)	\$ 70,000	\$ -	\$ -

HIDTA-ONDCP (FUND 2550)

FUND BALANCE BEGINNING	\$ 21,261	\$ 19,559	\$ 19,559	\$ 27,414	\$ 27,414
INVESTMENT EARNINGS	\$ 122	\$ 210	\$ -	\$ 52	\$ -
INTER-GOVERNMENTAL	396,311	378,507	333,101	364,623	165,000
TOTAL REVENUE	\$ 396,433	\$ 378,717	\$ 333,101	\$ 364,675	\$ 165,000
EXPENDITURES:					
PERSONAL SERVICES	\$ 95,984	\$ 123,308	\$ 119,945	\$ 117,187	\$ 109,610
OPERATION & MAINTENANCE	302,151	247,554	213,156	247,488	79,000
TOTAL EXPENDITURES	\$ 398,135	\$ 370,862	\$ 333,101	\$ 364,675	\$ 188,610
FUND BALANCE ENDING	\$ 19,559	\$ 27,414	\$ 19,559	\$ 27,414	\$ 3,804

POLICE PROGRAMS (PAGE 3 OF 5)
OPERATING BUDGET

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
<u>DOWNTOWN CENTRAL BEAT OFFICER (FUND 2560)</u>					
FUND BALANCE BEGINNING	\$ 8,455	\$ 8,455	\$ 8,455	\$ 8,455	\$ 8,455
REVENUE-CHARGES FOR SERVICE					
CHARGES FOR SERVICE	\$ 157,213	\$ 212,914	\$ 262,890	\$ 262,890	\$ 282,706
TOTAL REVENUE	\$ 157,213	\$ 212,914	\$ 262,890	\$ 262,890	\$ 282,706
EXPENDITURES:					
PERSONAL SERVICES	\$ 157,213	\$ 211,514	\$ 262,890	\$ 261,540	\$ 282,706
OPERATION & MAINTENANCE	-	1,400	-	1,350	-
TOTAL EXPENDITURES	\$ 157,213	\$ 212,914	\$ 262,890	\$ 262,890	\$ 282,706
FUND BALANCE ENDING	\$ 8,455				

<u>POLICE DONATIONS (FUNDS 2590, 7090, 7190, 7200)</u>					
FUND BALANCE BEGINNING	\$ 235,472	\$ 214,134	\$ 297,534	\$ 224,740	\$ 228,205
REVENUE:					
CHARGES FOR SERVICE	\$ 10,088	\$ 9,430	\$ 12,000	\$ 12,000	\$ 12,000
INVESTMENT EARNINGS	(133)	5,811	2,450	8,077	5,320
CONTRIBUTIONS / DONATIONS	107,401	54,114	85,000	50,018	50,000
TOTAL REVENUE	\$ 117,356	\$ 69,355	\$ 99,450	\$ 70,095	\$ 67,320
EXPENDITURES:					
OPERATION & MAINTENANCE	\$ 138,694	\$ 58,749	\$ 57,150	\$ 66,630	\$ 60,000
TOTAL EXPENDITURES	\$ 138,694	\$ 58,749	\$ 57,150	\$ 66,630	\$ 60,000
FUND BALANCE ENDING	\$ 214,134	\$ 224,740	\$ 339,834	\$ 228,205	\$ 235,525

<u>COMMUNITY POLICING (FUND 257)</u>					
FUND BALANCE BEGINNING	\$ (1,230)	\$ -	\$ -	\$ -	\$ -
REVENUE-INTER-GOVERNMENTAL	\$ 16,824	\$ -	\$ -	\$ -	\$ -
EXPENDITURES-PERSONAL SERVICES	\$ 15,593	\$ -	\$ -	\$ -	\$ -
FUND BALANCE ENDING	\$ -	\$ -	\$ -	\$ -	\$ -

<u>SOCIAL HOST RESTITUTION (FUND 7080)</u>					
FUND BALANCE BEGINNING	\$ 80	\$ 180	\$ 180	\$ 180	\$ 180
REVENUE-FINES & FORFEITS	\$ 100	\$ -	\$ -	\$ -	\$ -
EXPENDITURES-OPERATION & MAINTENANCE	\$ -				
FUND BALANCE ENDING	\$ 180				

POLICE PROGRAMS (PAGE 4 OF 5)

OPERATING BUDGET

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 23	ESTIMATE FY 24	APPROVED FY 25
<u>HOMELAND SECURITY (FUND 2580)</u>					
FUND BALANCE BEGINNING	\$ 19,451	\$ 21,621	\$ 21,621	\$ 19,079	\$ 19,079
REVENUE:					
INTER-GOVERNMENTAL	\$ 95,970	\$ 84,594	\$ 35,000	\$ 99,631	\$ 35,000
INVESTMENT EARNINGS	10	387	-	179	-
TOTAL REVENUE	\$ 95,980	\$ 84,981	\$ 35,000	\$ 99,810	\$ 35,000
EXPENDITURES:					
CAPITAL	\$ -	\$ -	\$ -	\$ -	\$ -
OPERATION & MAINTENANCE	93,810	87,523	35,000	99,810	35,000
TOTAL EXPENDITURES	\$ 93,810	\$ 87,523	\$ 35,000	\$ 99,810	\$ 35,000
FUND BALANCE ENDING	\$ 21,621	\$ 19,079	\$ 21,621	\$ 19,079	\$ 19,079

POLICE DRUG FORFEITURES (Funds 7170 & 7180)

FUND BALANCE BEGINNING	\$ 1,314,583	\$ 1,158,650	\$ 595,888	\$ 427,958	\$ 466,290
REVENUE:					
FINES & FORFEITS	\$ 275,267	\$ 158,157	\$ 120,000	\$ 285,584	\$ 170,000
MISCELLANEOUS	(897)	-	-	-	-
INVESTMENT EARNINGS	(18,931)	22,451	11,600	27,544	11,670
INTERFUND TRANSFERS	-	353,818	-	-	-
TOTAL REVENUE	\$ 255,439	\$ 534,426	\$ 131,600	\$ 313,128	\$ 181,670
EXPENDITURES:					
OPERATION & MAINTENANCE	\$ 411,372	\$ 411,300	\$ 446,856	\$ 274,796	\$ 68,000
CAPITAL	-	853,818	-	-	-
TOTAL EXPENDITURES	\$ 411,372	\$ 1,265,118	\$ 446,856	\$ 274,796	\$ 68,000
FUND BALANCE ENDING	\$ 1,158,650	\$ 427,958	\$ 280,632	\$ 466,290	\$ 579,960

FUND 7100-POLICE SURCHARGE FOR TECHNOLOGY

FUND BALANCE BEGINNING	\$ 16,566	\$ 16,681	\$ 16,751	\$ 16,761	\$ 16,808
REVENUE:					
FINES & FORFEITS	\$ 115	\$ 80	\$ -	\$ 47	\$ -
TOTAL REVENUE	\$ 115	\$ 80	\$ -	\$ 47	\$ -
EXPENDITURES-OPERATION & MAINTENANCE	\$ -				
FUND BALANCE ENDING	\$ 16,681	\$ 16,761	\$ 16,751	\$ 16,808	\$ 16,808

POLICE PROGRAMS (PAGE 5 OF 5)

TOTAL OPERATING BUDGET

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
FUND BALANCE BEGINNING	\$ 1,626,536	\$ 1,424,893	\$ 1,058,235	\$ 752,837	\$ 794,842
REVENUE:					
INTER-GOVERNMENTAL	\$ 661,001	\$ 736,595	\$ 592,851	\$ 631,636	\$ 380,000
CHARGES FOR SERVICE	167,301	222,344	274,890	274,890	294,706
FINES & FORFEITS	275,482	158,237	120,000	285,631	170,000
INVESTMENT EARNINGS	(19,071)	29,429	14,050	36,830	17,540
CONTRIBUTIONS / DONATIONS	107,401	54,114	85,000	50,018	50,000
MISCELLANEOUS	(897)	-	-	-	-
INTERFUND TRANSFERS	-	353,818	-	-	-
TOTAL REVENUE	\$ 1,191,217	\$ 1,554,537	\$ 1,086,791	\$ 1,279,005	\$ 912,246
EXPENDITURES:					
PERSONAL SERVICES	\$ 329,764	\$ 408,320	\$ 499,835	\$ 455,239	\$ 502,316
OPERATION & MAINTENANCE	1,063,096	964,455	859,912	781,761	312,000
CAPITAL	-	853,818	-	-	-
TOTAL EXPENDITURES	\$ 1,392,860	\$ 2,226,593	\$ 1,359,747	\$ 1,237,000	\$ 814,316
FUND BALANCE ENDING	\$ 1,424,893	\$ 752,837	\$ 785,279	\$ 794,842	\$ 892,772
LESS:					
RESTRICTED	1,424,893	752,837	785,279	794,842	892,772

**CITY-COUNTY LIBRARY FUND
OPERATING BUDGET**

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
FUND BALANCE BEGINNING	\$ 4,000,822	\$ 4,395,910	\$ 4,778,915	\$ 4,925,758	\$ 5,044,262
REVENUE:					
CITY TAXES	\$ 1,256,370	\$ 1,286,309	\$ 1,322,239	\$ 1,368,479	\$ 1,548,826
FEDERAL GRANT	-	-			
COUNTY PROPERTY TAX	1,202,098	1,234,448	1,270,233	1,500,000	1,419,020
STATE GRANTS/AID	2,247	2,252	2,000	2,125	2,200
STATE REIMBURSEMENTS	529,910	544,815	410,167	424,710	340,702
CHARGES FOR SERVICE	12,884	15,455	14,650	15,405	15,370
FINES & FORFEITURES	12,589	15,655	15,000	15,700	15,100
INTEREST ON INVESTMENTS	(53,220)	97,413	23,500	115,500	98,300
DONATIONS/CONTRIBUTIONS	14,927	13,183	87,500	73,500	93,490
TRANSFER FR GENERAL FUND	1,127,533	1,144,540	1,196,458	1,198,831	1,392,818
SALE OF SURPLUS EQUIP	-	56	50		50
MISCELLANEOUS	95,258	81,208	32,450	133,510	86,500
TOTAL REVENUE	\$ 4,200,596	\$ 4,435,334	\$ 4,374,247	\$ 4,847,760	\$ 5,012,376
EXPENDITURES:					
ADMINISTRATION	\$ 668,014	\$ 794,980	\$ 844,297	\$ 862,034	\$ 996,052
FACILITIES	695,158	700,187	847,768	877,694	1,028,496
CIRCULATION	467,113	540,363	643,479	578,808	632,264
REFERENCE	574,834	503,270	523,655	511,349	636,307
YOUTH SERVICES	256,831	189,416	216,895	217,047	240,678
TECHNICAL PROCESS	253,763	215,051	203,668	248,639	287,208
OUTREACH SERVICES	200,895	269,646	283,477	282,167	373,759
SYSTEM ADMINISTRATION	376,391	349,678	799,965	817,567	563,640
LIBRARY RESOURCES	273,419	297,463	340,070	308,345	352,400
LIBRARY BOARD	2,220	1,727	5,020	2,730	5,270
GRANT EXPENDITURES					
INTERFUND TRANSFERS	36,869	43,705	22,876	22,876	33,632
TOTAL EXPENDITURES	\$ 3,805,507	\$ 3,905,486	\$ 4,731,170	\$ 4,729,256	\$ 5,149,706
FUND BALANCE ENDING	\$ 4,395,910	\$ 4,925,758	\$ 4,421,992	\$ 5,044,262	\$ 4,906,932
LESS:					
NONSPENDABLE	-	-	-	-	-
RESTRICTED	4,395,910	4,925,758	4,421,992	5,044,262	4,906,932
UNASSIGNED	\$ -	\$ -	\$ -	\$ -	\$ -

**AMERICAN RESCUE PLAN ACT FUND
OPERATING BUDGET**

FUND 2640

	ACTUAL FY 22	ACTUAL FY 23	APPROVED FY 24	ESTIMATE FY 24	APPROVED FY 25
FUND BALANCE BEGINNING	<u>\$ -</u>	<u>\$ 4,593,035</u>	<u>\$ 4,661,602</u>	<u>\$ 841,093</u>	<u>\$ 884,504</u>
REVENUE:					
INTER-GOVERNMENTAL	\$ 7,000,000	\$ 8,940,314	\$ -	\$ -	\$ -
INVESTMENT EARNINGS	<u>(108,215)</u>	<u>257,783</u>	<u>-</u>	<u>43,412</u>	<u>10,000</u>
TOTAL REVENUE	<u>\$ 6,891,785</u>	<u>\$ 9,198,097</u>	<u>\$ -</u>	<u>\$ 43,412</u>	<u>\$ 10,000</u>
EXPENDITURES:					
PERSONAL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -
CAPITAL	2,298,750	3,235,040	-	-	-
TRANSFERS	<u>-</u>	<u>9,715,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENDITURES	<u>\$ 2,298,750</u>	<u>\$ 12,950,040</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
FUND BALANCE-ENDING	<u>\$ 4,593,035</u>	<u>\$ 841,093</u>	<u>\$ 4,661,602</u>	<u>\$ 884,504</u>	<u>\$ 894,504</u>
LESS:					
RESTRICTED	<u>4,593,035</u>	<u>841,093</u>	<u>4,661,602</u>	<u>884,504</u>	<u>894,504</u>
UNASSIGNED	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

COMMUNITY DEVELOPMENT GRANT FUNDS (PAGE 1 OF 4)
OPERATING BUDGET

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
COMMUNITY DEV BLOCK GRANTS(FUNDS 2900-2990)					
FUND BALANCE BEGINNING	\$ 451,003	\$ 595,929	\$ 771,059	\$ 132,290	\$ 275,253
REVENUE:					
HUD GRANTS	\$ 448,915	\$ 245,995	\$ 623,918	\$ 1,324,573	\$ 650,000
INTEREST ON LOANS	(5,933)	10,263	6,760	15,397	5,700
PROGRAM INCOME	521,186	263,187	150,000	115,257	100,000
TOTAL REVENUE	\$ 964,168	\$ 519,445	\$ 780,678	\$ 1,455,227	\$ 755,700
EXPENDITURES:					
PROJECTS	\$ 693,695	\$ 541,900	\$ 433,918	\$ 766,126	\$ 415,000
ADMINISTRATION	120,579	116,665	190,000	112,937	235,000
CAPITAL OUTLAY	4,968	324,519	-	433,201	-
TOTAL EXPENDITURES	\$ 819,242	\$ 983,084	\$ 623,918	\$ 1,312,264	\$ 650,000
FUND BALANCE ENDING	\$ 595,929	\$ 132,290	\$ 927,819	\$ 275,253	\$ 380,953
<hr/>					
HOME PROGRAM (FUNDS 2800-2890)					
FUND BALANCE BEGINNING	\$ 54,674	\$ 257,175	\$ 659,392	\$ 712,226	\$ 1,220,003
REVENUE:					
HUD GRANTS	\$ 114,768	\$ 37,889	\$ 378,085	\$ 241,751	\$ 350,000
INTEREST ON INVESTMENTS	(7,905)	21,213	4,800	47,006	22,900
PROGRAM INCOME	416,911	446,208	500,000	488,553	100,000
TOTAL REVENUE	\$ 523,774	\$ 505,310	\$ 882,885	\$ 777,310	\$ 472,900
EXPENDITURES:					
AFFORDABLE HOUSING PROJ	\$ 167,152	\$ 508	\$ 280,086	\$ 233,826	\$ 207,000
ADMINISTRATION	110,170	46,980	98,000	30,662	143,000
FIRST TIME HOME BUYER ADM	43,951	2,771	-	5,045	-
TOTAL EXPENDITURES	\$ 321,273	\$ 50,259	\$ 378,086	\$ 269,533	\$ 350,000
FUND BALANCE ENDING	\$ 257,175	\$ 712,226	\$ 1,164,191	\$ 1,220,003	\$ 1,342,903

COMMUNITY DEVELOPMENT GRANT FUNDS (PAGE 2 OF 4)
OPERATING BUDGET

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
<u>VISTA ADMINISTRATION (FUND 2650, 2690)</u>					
FUND BALANCE BEGINNING	\$ (5,347)	\$ 10,526	\$ 12,426	\$ 6,966	\$ 8,611
REVENUE					
GRANT	\$ 194,172	\$ 83,128	\$ 85,300	\$ 58,328	\$ 85,710
CHARGES FOR SERVICE	5,000	5,500	15,000	13,193	15,000
TOTAL REVENUE	\$ 199,172	\$ 88,628	\$ 100,300	\$ 71,521	\$ 100,710
EXPENDITURES:					
ADMINISTRATION	127,176	81,718	85,000	55,683	85,000
OPERATIONS & MAINTENANCE	56,123	10,470	15,000	14,193	15,000
TOTAL EXPENDITURES	\$ 183,299	\$ 92,188	\$ 100,000	\$ 69,876	\$ 100,000
FUND BALANCE ENDING	\$ 10,526	\$ 6,966	\$ 12,726	\$ 8,611	\$ 9,321

BILLINGS COMMUNITY CONNECT & HOMELESS PLAY (FUND 2720)

FUND BALANCE BEGINNING	\$ 3,513	\$ 3,464	\$ 3,462	\$ 3,542	\$ 3,705
REVENUE:					
INTEREST ON INVESTMENTS	(49)	78	36	163	80
TOTAL REVENUE	\$ (49)	\$ 78	\$ 36	\$ 163	\$ 80
EXPENDITURES-OPERATIONS & MAINTENANCE	\$ -				
FUND BALANCE ENDING	\$ 3,464	\$ 3,542	\$ 3,498	\$ 3,705	\$ 3,785

COMMUNITY DEVELOPMENT GRANT FUNDS (PAGE 3 OF 4)
OPERATING BUDGET

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
<u>COMMUNITY DEVELOPMENT RENT (FUND 2740)</u>					
FUND BALANCE BEGINNING	\$ 17,095	\$ 17,506	\$ 6,391	\$ 11,954	\$ 24,215
REVENUE					
INTERGOVERNMENTAL REVENUE	\$ (87)	\$ 165	\$ 90	\$ 382	\$ 160
TRANSFER IN	65,000	65,183	79,750	79,750	69,285
TOTAL REVENUE	\$ 64,913	\$ 65,348	\$ 79,840	\$ 80,132	\$ 69,445
EXPENDITURES					
ADMINISTRATION	\$ -	\$ -	\$ -	\$ -	\$ -
OPERATIONS & MAINTENANCE	64,502	70,900	79,750	67,871	69,285
TOTAL EXPENDITURES	\$ 64,502	\$ 70,900	\$ 79,750	\$ 67,871	\$ 69,285
FUND BALANCE ENDING	\$ 17,506	\$ 11,954	\$ 6,481	\$ 24,215	\$ 24,375

GRANT WRITING/ ENVIRON REVIEW (FUND 2780)

FUND BALANCE BEGINNING	\$ 888	\$ 876	\$ 876	\$ 894	\$ 932
REVENUE					
INTEREST ON INVESTMENTS	\$ (12)	\$ 18	\$ 15	\$ 38	\$ 18
TOTAL REVENUE	\$ (12)	\$ 18	\$ 15	\$ 38	\$ 18
EXPENDITURES-TRANSFER	\$ -	\$ -	\$ -	\$ -	\$ -
FUND BALANCE ENDING	\$ 876	\$ 894	\$ 891	\$ 932	\$ 950

CDBG-CV Grant (Fund 2790)

FUND BALANCE BEGINNING	\$ -	\$ -	\$ -	\$ (9,785)	\$ -
REVENUE					
INTEREST ON INVESTMENTS	\$ -	\$ 209	\$ -	\$ 27	\$ -
INTERGOVERNMENTAL REVENUE	235,028	471,048	1,150,755	564,273	1,084,623
CHARGE FOR SERVICES	-	-	-	-	-
TOTAL REVENUE	\$ 235,028	\$ 471,257	\$ 1,150,755	\$ 564,300	\$ 1,084,623
EXPENDITURES					
PROJECTS	\$ 141,741	\$ 130,663	\$ 1,029,623	\$ 12,789	\$ 1,029,623
ADMINISTRATION	93,287	161,745	121,132	75,651	55,000
CAPITAL	-	188,634	-	466,075	-
TOTAL EXPENDITURES-TRANSFER	\$ 235,028	\$ 481,042	\$ 1,150,755	\$ 554,515	\$ 1,084,623
FUND BALANCE ENDING	\$ -	\$ (9,785)	\$ -	\$ -	\$ -

COMMUNITY DEVELOPMENT GRANT FUNDS (PAGE 4 OF 4)
OPERATING BUDGET

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
<u>COUNCIL REVOLVING HOME LOAN FUND (FUND 2770)</u>					
FUND BALANCE BEGINNING	\$ 115,857	\$ 145,592	\$ 35,341	\$ 97,032	\$ 53,979
MISCELLANEOUS	\$ 29,735	\$ 30,425	\$ 500	\$ 73,983	\$ 490
EXPENDITURES-PROJECTS	\$ -	\$ 78,985	\$ -	\$ 117,036	\$ -
FUND BALANCE ENDING	\$ 145,592	\$ 97,032	\$ 35,841	\$ 53,979	\$ 54,469

COMMUNITY DEVELOPMENT GRANT FUNDS (PAGE 5 OF 5)
OPERATING BUDGET

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 21	ESTIMATE FY 24	APPROVED FY 25
<u>TOTAL OF COMMUNITY DEVELOPMENT GRANT FUNDS</u>					
FUND BALANCE BEGINNING	\$ 637,683	\$ 1,031,068	\$ 1,488,947	\$ 955,119	\$ 1,586,698
REVENUE:					
INTER-GOVERNMENTAL	\$ 992,796	\$ 838,225	\$ 2,238,148	\$ 2,189,307	\$ 2,170,493
CHARGE FOR SERVICES	5,000	5,500	15,000	13,193	15,000
INTEREST ON INVESTMENTS	(13,899)	31,781	11,611	62,631	28,698
MISCELLANEOUS	967,832	739,820	650,500	677,793	200,490
TRANSFERS	65,000	65,183	79,750	79,750	69,285
TOTAL REVENUE	\$ 2,016,729	\$ 1,680,509	\$ 2,995,009	\$ 3,022,674	\$ 2,483,966
EXPENDITURES:					
PERSONAL SERVICES			-		
PROJECTS	1,002,588	752,056	1,743,627	1,129,777	1,651,623
ADMINISTRATION	495,163	409,879	494,132	279,978	518,000
OPERATIONS & MAINTENANCE	120,625	81,370	94,750	82,064	84,285
CAPITAL	4,968	513,153	-	899,276	-
TOTAL EXPENDITURES	\$ 1,623,344	\$ 1,756,458	\$ 2,332,509	\$ 2,391,095	\$ 2,253,908
FUND BALANCE - ENDING	\$ 1,031,068	\$ 955,119	\$ 2,151,447	\$ 1,586,698	\$ 1,816,756
LESS:					
RESTRICTED	1,031,068	955,119	2,151,447	1,586,698	1,816,756

**PARKS PROGRAMS
OPERATING BUDGET**

FUND 7690-7750, 7770

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
FUND BALANCE BEGINNING	<u>\$ 2,267,133</u>	<u>\$ 2,250,177</u>	<u>\$ 2,311,377</u>	<u>\$ 2,147,853</u>	<u>\$ 2,260,353</u>
REVENUE:					
PARK ACQUISITION & IMPROVEMENTS					
INVESTMENT EARNINGS	\$ (34,864)	\$ 53,566	\$ 20,250	\$ 50,000	\$ 50,760
CONTRIBUTIONS-MISC	29,927	84,778	68,000	56,950	135,000
TRANSFER IN	342	20,000	5,000	25,000	5,000
PAY IN LIEU PARK DEDICATION	131,562	30,675	67,000	-	-
USDA-FORESTRY GRANT	-	-	-	-	1,000,000
KIWANIS-LICENSE PLATES	1,716	1,579	1,500	1,550	1,500
TRASH FOR TREES	<u>10,820</u>	<u>15,259</u>	<u>6,000</u>	<u>3,500</u>	<u>6,000</u>
TOTAL REVENUE	<u>\$ 139,503</u>	<u>\$ 205,857</u>	<u>\$ 167,750</u>	<u>\$ 137,000</u>	<u>\$ 1,198,260</u>
EXPENDITURES:					
PARK ACQUISITION & IMPROVEMENTS					
OPERATIONS & MAINTENANCE	\$ 5,764	\$ 10,242	\$ 11,893	\$ 10,000	\$ 131,252
USDA-FORESTRY GRANT	-	-	-	-	1,000,000
KIWANIS-LICENSE PLATES	1,035	-	1,500	1,500	1,500
CAPITAL OUTLAY	22,270	62,988	-	-	-
TRASH FOR TREES	<u>6,390</u>	<u>9,951</u>	<u>13,000</u>	<u>13,000</u>	<u>6,000</u>
TOTAL EXPENDITURES	<u>\$ 156,459</u>	<u>\$ 308,181</u>	<u>\$ 26,393</u>	<u>\$ 24,500</u>	<u>\$ 1,753,752</u>
FUND BALANCE ENDIN	<u>\$ 2,250,177</u>	<u>\$ 2,147,853</u>	<u>\$ 2,452,734</u>	<u>\$ 2,260,353</u>	<u>\$ 1,704,861</u>
LESS:					
RESTRICTED	<u>2,250,177</u>	<u>2,147,853</u>	<u>2,452,734</u>	<u>2,260,353</u>	<u>1,704,861</u>
UNASSIGNED	<u><u>\$ -</u></u>				

**DOWNTOWN REVOLVING LOAN PROGRAM
OPERATING BUDGET**

FUND 7230

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
FUND BALANCE BEGINNING	<u>\$ 915,226</u>	<u>\$ 1,408,309</u>	<u>\$ 1,632,486</u>	<u>\$ 1,880,036</u>	<u>\$ 1,918,036</u>
REVENUE:					
INVESTMENT EARNINGS:					
INTEREST ON LOANS	\$ 5,438	\$ 77,963	\$ 25,000	\$ 75,000	\$ 121,600
MISCELLANEOUS-REPAYMENT OF LOANS	<u>620,158</u>	<u>623,408</u>	<u>100,000</u>	<u>130,000</u>	<u>38,520</u>
TOTAL REVENUE	<u>\$ 625,596</u>	<u>\$ 701,371</u>	<u>\$ 125,000</u>	<u>\$ 205,000</u>	<u>\$ 160,120</u>
EXPENDITURES:					
OPERATION & MAINTENANCE:					
CHARGES FOR SERVICE	\$ 27,828	\$ 229,644	\$ 43,892	\$ 42,000	\$ 15,515
LOANS	<u>104,685</u>	<u>-</u>	<u>800,000</u>	<u>125,000</u>	<u>800,000</u>
TOTAL EXPENDITURES	<u>\$ 132,513</u>	<u>\$ 229,644</u>	<u>\$ 843,892</u>	<u>\$ 167,000</u>	<u>\$ 815,515</u>
FUND BALANCE ENDING	<u>\$ 1,408,309</u>	<u>\$ 1,880,036</u>	<u>\$ 913,594</u>	<u>\$ 1,918,036</u>	<u>\$ 1,262,641</u>
LESS:					
RESTRICTED	<u>1,408,309</u>	<u>1,880,036</u>	<u>913,594</u>	<u>1,918,036</u>	<u>1,262,641</u>
UNASSIGNED	<u>\$ -</u>				

**CEMETERY IMPROVEMENTS FUND
OPERATING BUDGET**

FUND 7020

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
FUND BALANCE - BEGINNING	<u>\$ 214,542</u>	<u>\$ 243,995</u>	<u>\$ 232,495</u>	<u>\$ 224,465</u>	<u>\$ 61,127</u>
REVENUE:					
SALE OF LOTS	\$ 32,742	\$ 19,559	\$ 14,000	\$ 24,000	\$ 20,000
INTEREST ON INVESTMENTS	<u>(3,289)</u>	<u>5,151</u>	<u>2,500</u>	<u>6,000</u>	<u>4,665</u>
TOTAL REVENUE	<u>\$ 29,453</u>	<u>\$ 24,710</u>	<u>\$ 16,500</u>	<u>\$ 30,000</u>	<u>\$ 24,665</u>
EXPENDITURES:					
OPERATION & MAINTENANCE	\$ -	\$ 44,240	\$ -	\$ 193,338	\$ -
CAPITAL	<u>-</u>	<u>-</u>	<u>230,000</u>	<u>-</u>	<u>-</u>
TOTAL EXPENDITURES	<u>\$ -</u>	<u>\$ 44,240</u>	<u>\$ 230,000</u>	<u>\$ 193,338</u>	<u>\$ -</u>
FUND BALANCE - ENDING	<u>\$ 243,995</u>	<u>\$ 224,465</u>	<u>\$ 18,995</u>	<u>\$ 61,127</u>	<u>\$ 85,792</u>
LESS:					
RESTRICTED	<u>243,995</u>	<u>224,465</u>	<u>18,995</u>	<u>61,127</u>	<u>85,792</u>
UNASSIGNED	<u>\$ -</u>				

CEMETERY IMPROVEMENTS BUDGET NARRATIVE

65% of the proceeds of graves and niches sold are placed in this fund to be used for the upgrades and improvements to Mountview Cemetery. City Council approves all funds used from this account for the betterment of the cemetery.

Revenues

No significant changes.

Expenditures

None

Capital

Expenditures of \$230,000 in FY2024 are for improvements to the pump station that irrigates Mountview Cemetery.

**TRAIL GRANT FUND
OPERATING BUDGET**

FUND 2360

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
FUND BALANCE - BEGINNING	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (67,029)</u>	<u>\$ (66,612)</u>
REVENUES:					
INTERGOVERNMENTAL	\$ -	\$ 2,104,185	\$ -	\$ 2,439,065	\$ 4,730,000
INVESTMENTS	(504)	94	200	417	120
CONTRIBUTIONS/DONATIONS	85,000	-	-	-	200,000
TRANSFERS	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>669,703</u>
TOTAL REVENUE	<u>\$ 84,496</u>	<u>\$ 2,104,279</u>	<u>\$ 200</u>	<u>\$ 2,439,481</u>	<u>\$ 5,599,823</u>
EXPENDITURES:					
CAPITAL OUTLAY	<u>\$ 72,580</u>	<u>\$ 2,171,308</u>	<u>\$ -</u>	<u>\$ 2,439,065</u>	<u>\$ 5,545,000</u>
TOTAL EXPENDITURES	<u>\$ 72,580</u>	<u>\$ 2,171,308</u>	<u>\$ -</u>	<u>\$ 2,439,065</u>	<u>\$ 5,545,000</u>
FUND BALANCE - ENDING	\$ 11,916	\$ (67,029)	\$ 200	\$ (66,612)	\$ (11,789)
LESS:					
RESTRICTED	<u>11,916</u>	<u>(67,029)</u>	<u>200</u>	<u>(66,612)</u>	<u>(11,789)</u>
UNASSIGNED	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**ANIMAL CONTROL DONATIONS
OPERATING BUDGET**

FUNDS 7120,7130,7150,7160

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
FUND BALANCE BEGINNING	<u>\$ 39,896</u>	<u>\$ 39,342</u>	<u>\$ 39,362</u>	<u>\$ 22,832</u>	<u>\$ 23,642</u>
REVENUE:					
INTEREST ON INVESTMENTS	\$ (554)	\$ 595	\$ 410	\$ 810	\$ 526
TOTAL REVENUE	<u>\$ (554)</u>	<u>\$ 595</u>	<u>\$ 410</u>	<u>\$ 810</u>	<u>\$ 526</u>
EXPENDITURES:					
OPERATION AND MAINTENANCE					
BUILDING IMPROVEMENTS	\$ -	\$ 3,121	\$ -	\$ -	\$ -
SPAY & NEUTER	\$ -	\$ 210	\$ -	\$ -	\$ -
GENERAL	-	<u>13,774</u>	-	-	-
TOTAL EXPENDITURES	<u>\$ -</u>	<u>\$ 17,105</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
FUND BALANCE ENDING	<u>\$ 39,342</u>	<u>\$ 22,832</u>	<u>\$ 39,772</u>	<u>\$ 23,642</u>	<u>\$ 24,168</u>
LESS:					
COMMITTED	<u>39,342</u>	<u>22,832</u>	<u>39,772</u>	<u>23,642</u>	<u>24,168</u>

ANIMAL CONTROL DONATIONS BUDGET NARRATIVE

These funds are used to account for donations to Animal Control.

Revenues

With the privatization of the Animal Shelter in 2009, projected revenues for the Animal Control building improvements, spay/neuter, education, and general donation accounts are not expected this fiscal year. Although revenues for these donation accounts are not expected, the accounts have been left open in case a donation is received.

Expenditures

Expenditures will be used for spay and neuter relief, education, animal health and welfare, facility improvements, and other projects and initiatives to benefit animals.

Capital

None

**STREET MAINTENANCE DISTRICTS FUND
OPERATING BUDGET**

FUND 8010 & 8020

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
FUND BALANCE BEGINNING	\$ 4,631,883	\$ 4,423,655	\$ 6,109,865	\$ 10,294,185	\$ 9,381,240
REVENUE:					
SPECIAL ASSESSMENTS	\$ 9,625,744	\$ 15,020,802	\$ 15,784,000	\$ 15,885,050	\$ 16,666,000
INTEREST ON INVESTMENTS	<u>(73,626)</u>	<u>231,633</u>	<u>20,500</u>	<u>289,500</u>	<u>155,000</u>
TOTAL REVENUE	\$ 9,552,118	\$ 15,252,435	\$ 15,804,500	\$ 16,174,550	\$ 16,821,000
EXPENDITURES:					
OPERATION & MAINTENANCE	\$ 8,000,346	\$ 7,649,002	\$ 7,883,111	\$ 7,883,111	\$ 8,218,996
CAPITAL	-	1,732,903	6,584,000	9,204,384	6,654,000
TRANSFER TO GAS TAX FUND	<u>1,760,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENDITURES	\$ 9,760,346	\$ 9,381,905	\$ 14,467,111	\$ 17,087,495	\$ 14,872,996
FUND BALANCE ENDING	\$ 4,423,655	\$ 10,294,185	\$ 7,447,254	\$ 9,381,240	\$ 11,329,244
LESS:					
RESTRICTED	<u>4,423,655</u>	<u>10,294,185</u>	<u>7,447,254</u>	<u>9,381,240</u>	<u>11,329,244</u>
UNASSIGNED	\$ -	\$ -	\$ -	\$ -	\$ -

**STREET LIGHT MAINTENANCE DISTRICTS FUND
OPERATING BUDGET**

FUND 8100

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
FUND BALANCE - BEGINNING	<u>\$ 2,245,385</u>	<u>\$ 2,419,169</u>	<u>\$ 2,255,418</u>	<u>\$ 2,178,365</u>	<u>\$ 1,856,869</u>
REVENUE:					
INTEREST EARNINGS	\$ (31,453)	\$ 52,096	\$ 6,000	\$ 56,000	\$ 30,000
SPECIAL ASSESSMENTS	2,377,577	2,482,477	2,700,000	2,658,000	2,870,000
MISCELLANEOUS	<u>14,621</u>	<u>28,365</u>	<u>-</u>	<u>5,650</u>	<u>-</u>
TOTAL REVENUE	<u>\$ 2,360,745</u>	<u>\$ 2,562,938</u>	<u>\$ 2,706,000</u>	<u>\$ 2,719,650</u>	<u>\$ 2,900,000</u>
EXPENDITURES:					
OPERATIONS & MAINTENANCE	\$ 2,186,961	\$ 2,803,742	\$ 3,239,446	\$ 3,041,146	\$ 3,228,775
TOTAL EXPENDITURES	<u>\$ 2,186,961</u>	<u>\$ 2,803,742</u>	<u>\$ 3,239,446</u>	<u>\$ 3,041,146</u>	<u>\$ 3,228,775</u>
FUND BALANCE - ENDING	<u>\$ 2,419,169</u>	<u>\$ 2,178,365</u>	<u>\$ 1,721,972</u>	<u>\$ 1,856,869</u>	<u>\$ 1,528,094</u>
LESS:					
RESTRICTED	<u>2,419,169</u>	<u>2,178,365</u>	<u>1,721,972</u>	<u>1,856,869</u>	<u>1,528,094</u>
UNASSIGNED	<u>\$ -</u>				

**STORM SEWER FUND
OPERATING BUDGET**

FUND 8400 & 2070

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
FUND BALANCE BEGINNING	<u>\$ 3,190,729</u>	<u>\$ 3,959,535</u>	<u>\$1,569,195</u>	<u>\$ 4,778,352</u>	<u>\$2,533,393</u>
REVENUE:					
SPECIAL ASSESSMENTS	\$ 4,912,574	\$ 5,286,125	\$ 5,440,000	\$ 5,525,000	\$ 6,630,000
INTEREST ON INVESTMENTS	(52,799)	123,148	15,500	169,200	102,000
LICENSES & PERMITS	-	-	500	-	500
OTHER	<u>52,553</u>	<u>5,712</u>	<u>5,610</u>	<u>5,837</u>	<u>5,900</u>
TOTAL REVENUE	<u>\$ 4,912,328</u>	<u>\$ 5,414,985</u>	<u>\$ 5,461,610</u>	<u>\$ 5,700,037</u>	<u>\$ 6,738,400</u>
EXPENDITURES:					
OPERATIONS & MAINTENANCE	\$ 2,015,987	\$ 1,925,327	\$ 1,987,497	\$ 2,246,247	\$ 3,506,227
CAPITAL	1,107,535	835,841	2,712,000	4,683,749	3,897,000
TRANSFERS TO BOND AND INTEREST	<u>1,020,000</u>	<u>1,835,000</u>	<u>1,015,000</u>	<u>1,015,000</u>	<u>1,015,000</u>
TOTAL EXPENDITURES	<u>\$ 4,143,522</u>	<u>\$ 4,596,168</u>	<u>\$ 5,714,497</u>	<u>\$ 7,944,996</u>	<u>\$ 8,418,227</u>
FUND BALANCE ENDING	<u>\$ 3,959,535</u>	<u>\$ 4,778,352</u>	<u>\$ 1,316,308</u>	<u>\$ 2,533,393</u>	<u>\$ 853,566</u>
LESS:					
RESTRICTED	<u>3,959,535</u>	<u>4,778,352</u>	<u>1,316,308</u>	<u>2,533,393</u>	<u>853,566</u>
UNASSIGNED	<u>\$ -</u>				

**PARK MAINTENANCE DISTRICTS FUNDS
OPERATING BUDGET**

FUND 8720

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
FUND BALANCE	\$ 1,609,906	\$ 1,778,101	\$ 1,804,802	\$ 2,088,279	\$ 2,273,279
REVENUE:					
SPECIAL ASSESSMENTS	\$ 1,157,470	\$ 1,273,855	\$ 1,348,036	\$ 1,355,000	\$ 1,464,637
INTEREST EARNINGS	(22,403)	38,826	13,000	75,000	42,000
TOTAL REVENUE	\$ 1,135,067	\$ 1,312,681	\$ 1,361,036	\$ 1,430,000	\$ 1,506,637
EXPENDITURES:					
OPERATIONS & MAINTENANCE	\$ 966,872	\$ 1,002,503	\$ 1,284,867	\$ 1,245,000	\$ 1,374,623
CAPITAL	-	-	-	-	\$ 200,000
TOTAL EXPENDITURES	\$ 966,872	\$ 1,002,503	\$ 1,284,867	\$ 1,245,000	\$ 1,574,623
FUND BALANCE ENDING	\$ 1,778,101	\$ 2,088,279	\$ 1,880,971	\$ 2,273,279	\$ 2,205,293
LESS:					
RESTRICTED	1,778,101	2,088,279	1,880,971	2,273,279	2,205,293
UNASSIGNED	\$ -				

PARK MAINTENANCE DISTRICTS BUDGET NARRATIVE

The Park Maintenance District Division manages and maintains 36 developed community and neighborhood parks throughout Billings. The fund is used for management and maintenance of the parks, including irrigation systems and water services, turf management and maintenance, weed management, playground inspections and maintenance, trash removal, snow removal, tree and shrub care, and other services.

Revenues

Revenue is generated through assessments to property owners within each of the 36 districts. Revenues in four districts increased due to new parkland being added to existing districts. Districts that have a playground within the park will have an increase to establish a fund balance to replace the playgrounds as they near the end of their life cycle.

Expenditures

Expenditures have increased for FY 25.

Capital

Pump station and irrigation upgrades are planned in the FY2025 CIP. These expenses are budgeted for the Olympic, Harvest and Ironwood PMD's.

**PRPL OPERATIONS FUNDS
OPERATING BUDGET**

FUND 8730

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
FUND BALANCE	<u>\$ 4,784,551</u>	<u>\$ 4,584,839</u>	<u>\$ 4,480,379</u>	<u>\$ 3,918,784</u>	<u>\$ 4,221,394</u>
REVENUE:					
SPECIAL ASSESSMENTS	\$ 3,120,556	\$ 3,616,121	\$ -	\$ -	\$ -
LICENSES & PERMITS	-	-	-	-	6,000
STATE GRANTS	198,503	64,731	-	-	40,000
CHARGES FOR SERVICE	-	-	-	-	1,856,598
INTEREST EARNINGS	(64,791)	95,853	42,000	102,610	74,000
CONTRIBUTION/DONATIONS	50,647	-	-	-	4,000
TRANSFER IN REVENUE	121,000	-	3,823,482	3,700,000	8,161,300
MISCELLANEOUS	<u>3,250</u>	<u>4,519</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	<u>\$ 3,429,165</u>	<u>\$ 3,781,224</u>	<u>\$ 3,865,482</u>	<u>\$ 3,802,610</u>	<u>\$ 10,141,898</u>
EXPENDITURES:					
PERSONAL SERVICES	\$ 335,151	\$ 357,326	\$ 446,579	\$ 260,000	\$ 5,009,498
OPERATIONS & MAINTENANCE	1,296,362	1,399,513	1,596,161	1,105,000	2,649,746
CAPITAL	1,920,664	2,361,980	3,182,991	1,770,454	1,421,894
TRANSFER OUT	<u>76,700</u>	<u>328,460</u>	<u>364,546</u>	<u>364,546</u>	<u>1,057,258</u>
TOTAL EXPENDITURES	<u>\$ 3,628,877</u>	<u>\$ 4,447,279</u>	<u>\$ 5,590,277</u>	<u>\$ 3,500,000</u>	<u>\$ 10,138,396</u>
FUND BALANCE ENDING	<u>\$ 4,584,839</u>	<u>\$ 3,918,784</u>	<u>\$ 2,755,584</u>	<u>\$ 4,221,394</u>	<u>\$ 4,224,896</u>
LESS:					
RESTRICTED	<u>4,584,839</u>	<u>3,918,784</u>	<u>2,755,584</u>	<u>4,221,394</u>	<u>4,224,896</u>
UNASSIGNED	<u>\$ -</u>				

PRPL OPERATIONS BUDGET NARRATIVE

Through the establishment and funding of the city-wide park maintenance district, deferred maintenance items in General Fund-Parks will be fixed and repaired; thus, improving the quality and enjoyment of these facilities for the public.

Revenues

Revenue comes from taxes assessed to property owners within the city limits of Billings. In FY 2025, a transfer will be used to move the necessary tax revenue from the General Fund to cover the costs in PD1.

Expenditures

Expenditures in FY 25 are anticipated at \$10,138,396. Also during FY25, all operating costs for Parks, Recreation, Cemetery and Forestry that were previously budget in the General Fund were moved out of the General Fund and into PD1.

Capital

Capital for FY 25 include projects throughout Billings that were approved in the the CIP Plan and also repairing and replacing items that have reached the end of their useful life.

**AMEND PARK FUND
OPERATING BUDGET**

FUND 7580

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
FUND BALANCE BEGINNING	\$ 250,372	\$ 231,669	\$ 228,669	\$ 223,173	\$ 220,173
REVENUE:					
PARK SERVICES	\$ 15,845	\$ 17,148	\$ 25,000	\$ 20,000	\$ 25,000
INTEREST ON INVESTMENTS	(3,295)	5,370	2,300	6,000	5,000
TOTAL REVENUE	\$ 12,550	\$ 22,521	\$ 27,300	\$ 26,000	\$ 30,000
EXPENDITURES:					
OPERATIONS & MAINT.	\$ 30,646	\$ 26,567	\$ 85,989	\$ 24,000	\$ 235,964
TRANSFER-GENERAL FUND	607	4,450	5,000	5,000	5,000
TOTAL EXPENDITURES	\$ 31,253	\$ 31,017	\$ 90,989	\$ 29,000	\$ 240,964
PRIOR PERIOD ADJUSTMENT	\$ -	\$ -	\$ -	\$ -	\$ -
FUND BALANCE ENDING	\$ 231,669	\$ 223,173	\$ 164,980	\$ 220,173	\$ 9,209
LESS:					
COMMITTED	231,669	223,173	164,980	220,173	9,209
UNASSIGNED	\$ -				

AMEND PARK FUND BUDGET NARRATIVE

This fund was established to support Amend Park. The interest earnings are transferred to the General Fund annually. The other revenue is used to help maintain Amend Park.

Revenues

Revenue is decreasing because it is being allocated to other funds.

Expenditures

For FY25, a parking lot repair of \$200,000 is scheduled in the CIP for Amend Park.

Capital

None

**BALLFIELD / STADIUM DONATION FOR CAPITAL MAINTENANCE FUND
OPERATING BUDGET**

FUNDS 7680

	ACTUAL	ACTUAL	BUDGET	ESTIMATE	APPROVED
	FY 22	FY 23	FY 24	FY 24	FY 25
FUND BALANCE BEGINNING	<u>\$ 372,308</u>	<u>\$ 424,707</u>	<u>\$ 482,927</u>	<u>\$ 428,023</u>	<u>\$ 492,667</u>
REVENUE:					
INTEREST ON INVESTMENTS	\$ (5,779)	\$ 9,511	\$ 4,500	\$ 15,000	\$ 10,300
LEASE - MUSTANGS	60,000	-	60,000	60,000	60,000
TRANSFERS	-	-	-	-	-
CONTRIBUTIONS	<u>7,487</u>	<u>13,680</u>	<u>10,000</u>	<u>400</u>	<u>10,000</u>
TOTAL REVENUE	<u>\$ 61,708</u>	<u>\$ 23,191</u>	<u>\$ 74,500</u>	<u>\$ 75,400</u>	<u>\$ 80,300</u>
EXPENDITURES:					
PARK REPAIRS AND MAINTENANCE					
OPERATIONS & MAINTENANCE	\$ 9,309	\$ 19,875	\$ 80,759	\$ 10,756	\$ 10,855
CAPITAL	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>100,000</u>
TOTAL EXPENDITURES	<u>\$ 9,309</u>	<u>\$ 19,875</u>	<u>\$ 80,759</u>	<u>\$ 10,756</u>	<u>\$ 110,855</u>
PRIOR PERIOD ADJUSTMENT	<u>\$ -</u>				
FUND BALANCE ENDING	<u>\$ 424,707</u>	<u>\$ 428,023</u>	<u>\$ 476,668</u>	<u>\$ 492,667</u>	<u>\$ 462,112</u>
LESS:					
COMMITTED	<u>424,707</u>	<u>428,023</u>	<u>476,668</u>	<u>492,667</u>	<u>462,112</u>
UNASSIGNED	<u>\$ -</u>				

BALLFIELD/STADIUM DONATION BUDGET NARRATIVE

This fund accounts for donations to fund future capital maintenance for the ballfield and stadium.

Revenues

No significant changes.

Expenditures

No significant changes.

Capital

The Netting at Dehler Ball Park is scheduled for replacement in FY2025.

**ROAD MAINTENANCE FUND
OPERATING BUDGET**

FUND 8060

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
FUND BALANCE BEGINNING	<u>\$ 16,819</u>	<u>\$ 18,973</u>	<u>\$ 20,528</u>	<u>\$ 21,637</u>	<u>\$ 24,301</u>
REVENUE:					
SPECIAL ASSESSMENTS	\$ 2,822	\$ 2,798	\$ 2,875	\$ 2,750	\$ 2,875
INTEREST ON INVESTMENT	<u>(251)</u>	<u>454</u>	<u>200</u>	<u>477</u>	<u>500</u>
TOTAL REVENUE	<u>\$ 2,571</u>	<u>\$ 3,252</u>	<u>\$ 3,075</u>	<u>\$ 3,227</u>	<u>\$ 3,375</u>
EXPENDITURES:					
OPERATION & MAINTENANC	<u>\$ 417</u>	<u>\$ 588</u>	<u>\$ 563</u>	<u>\$ 563</u>	<u>\$ 501</u>
TOTAL EXPENDITURES	<u>\$ 417</u>	<u>\$ 588</u>	<u>\$ 563</u>	<u>\$ 563</u>	<u>\$ 501</u>
FUND BALANCE ENDING	<u>\$ 18,973</u>	<u>\$ 21,637</u>	<u>\$ 23,040</u>	<u>\$ 24,301</u>	<u>\$ 27,175</u>
LESS:					
RESTRICTED	<u>18,973</u>	<u>21,637</u>	<u>23,040</u>	<u>24,301</u>	<u>27,175</u>
UNASSIGNED	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**SIDEWALK HAZARD
OPERATING BUDGET**

FUND 2080

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
FUND BALANCE BEGINNING	<u>\$ 80,646</u>	<u>\$ 95,763</u>	<u>\$ 9,016</u>	<u>\$ 81,553</u>	<u>\$ 83,323</u>
REVENUE:					
SPECIAL ASSESSMENTS	\$ 1,324	\$ 17,926	\$ 150,000	\$ 140,000	\$ 173,000
CHARGE FOR SERVICES	-	4,610	12,000	8,000	15,000
INTEREST ON INVESTMENTS	(1,296)	1,924	200	2,850	2,000
TRANSFERS	<u>15,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	<u>\$ 15,028</u>	<u>\$ 24,460</u>	<u>\$ 162,200</u>	<u>\$ 150,850</u>	<u>\$ 190,000</u>
EXPENDITURES:					
OPERATION & MAINTENANCE	<u>(89)</u>	<u>38,670</u>	<u>150,000</u>	<u>149,080</u>	<u>190,000</u>
TOTAL EXPENDITURES	<u>\$ (89)</u>	<u>\$ 38,670</u>	<u>\$ 150,000</u>	<u>\$ 149,080</u>	<u>\$ 190,000</u>
FUND BALANCE ENDING	\$ 95,763	\$ 81,553	\$ 21,216	\$ 83,323	\$ 83,323
LESS:					
RESTRICTED:					
OTHER PROJECTS	<u>95,763</u>	<u>81,553</u>	<u>-</u>	<u>83,323</u>	<u>83,323</u>
UNASSIGNED	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**BALLPARK REPAIR FUND
OPERATING BUDGET**

FUNDS 7670

	ACTUAL	ACTUAL	BUDGET	ESTIMATE	APPROVED
	FY 22	FY 23	FY 24	FY 24	FY 25
FUND BALANCE BEGINNING	<u>\$ 119,260</u>	<u>\$ 132,150</u>	<u>\$ 69,489</u>	<u>\$ 149,176</u>	<u>\$ 151,450</u>
REVENUE:					
TRANSFERS	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
INTEREST EARNINGS	<u>(2,037)</u>	<u>3,296</u>	<u>2,000</u>	<u>3,000</u>	<u>3,400</u>
TOTAL REVENUE	<u>\$ 27,963</u>	<u>\$ 33,296</u>	<u>\$ 32,000</u>	<u>\$ 33,000</u>	<u>\$ 33,400</u>
EXPENDITURES:					
OPERATIONS & MAINTENANCE	\$ 15,073	\$ 16,270	\$ 30,726	\$ 30,726	\$ 30,733
TOTAL EXPENDITURES	<u>\$ 15,073</u>	<u>\$ 16,270</u>	<u>\$ 30,726</u>	<u>\$ 30,726</u>	<u>\$ 30,733</u>
FUND BALANCE ENDING	\$ 132,150	\$ 149,176	\$ 70,763	\$ 151,450	\$ 154,117
LESS:					
COMMITTED	<u>132,150</u>	<u>149,176</u>	<u>70,763</u>	<u>151,450</u>	<u>154,117</u>
UNASSIGNED	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

BALLPARK REPAIR FUND BUDGET NARRATIVE

This fund accounts for regular maintenance to the ball field and stadium.

Revenues

No significant changes.

Expenditures

No significant changes.

Capital

None

Debt Service Funds

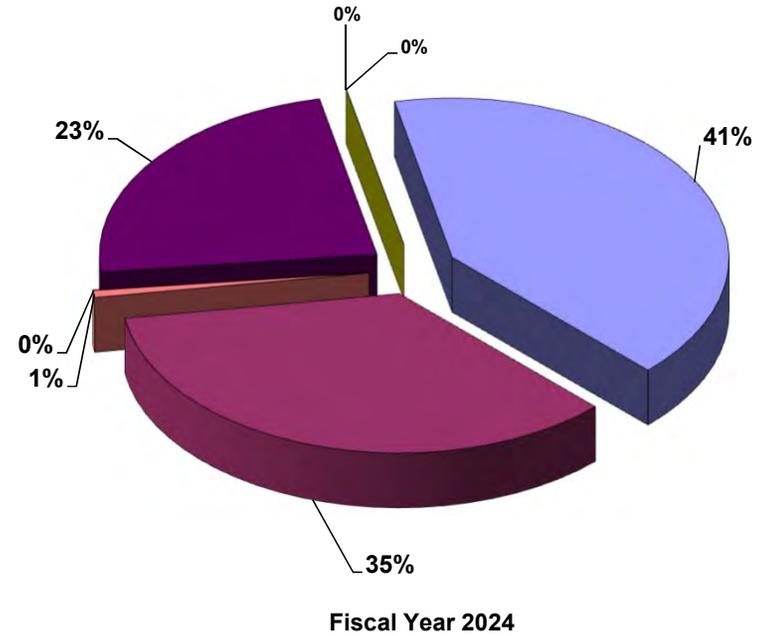
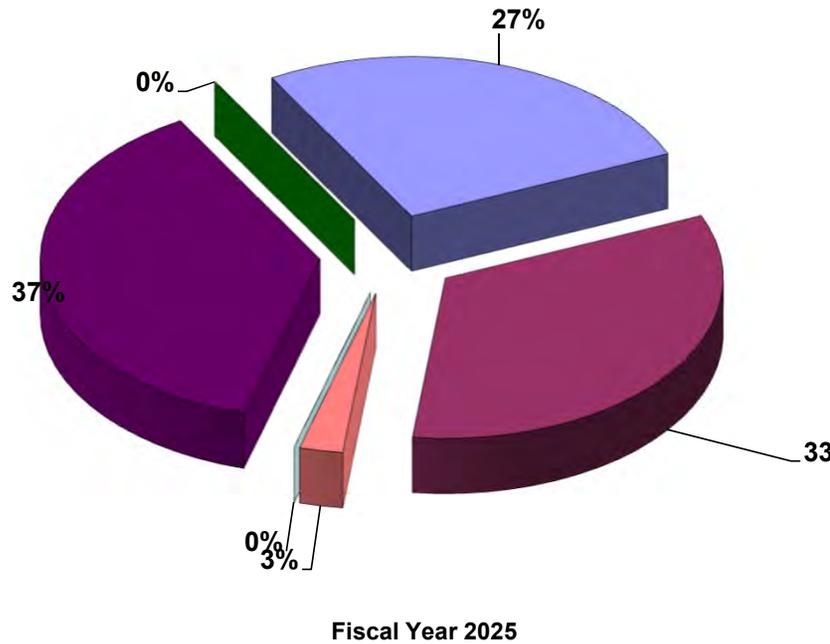
DEBT SERVICE FUNDS

The Debt Service Funds are used to account for the accumulation of resources for the payment of general obligation bond principal and interest from governmental resources, tax increment bond principal, and interest from taxes levied on the incremental value of the tax increment district, and special assessment bond principal and interest from special assessment levies when the government is obligated in some manner for the payment. The debt limit for the City of Billings by state law is 2.50% of the total assessed market value. The City's debt service funds and their purposes are:

- ✓ The **Special Improvement Districts Fund** accounts for the payment of the debt used for the construction of streets, water, and wastewater trunk lines.
- ✓ The **City Hall Debt Fund** accounts for the payment of debt used for the construction of the new City Hall.
- ✓ The **Series 2004A Street Improvements Fund** accounts for the payment of debt issued for road improvement projects on Alkali Creek Road, South Billings Boulevard from Laurel Road to King Avenue East, and the Arlene Corridor.
- ✓ The **Storm Sewer Debt Fund** accounts for the payment of debt used for the construction of storm sewers.
- ✓ The **Sidewalk and Curb Districts Fund** accounts for the payment of debt used for the construction of sidewalks and curbs.
- ✓ The **Series 2015 Refunding Baseball Field & Stadium Fund** accounts for the payment of the 2007A Baseball Field & Stadium Fund. A crossover refunding was done in 2015 to retire the debt on 7/1/2017.
- ✓ The **2021 Refunding Library Series Fund** accounts for the payment of debt issued for the construction of the new library building. The bonds were refunded at a lower interest rate in FY 2022.

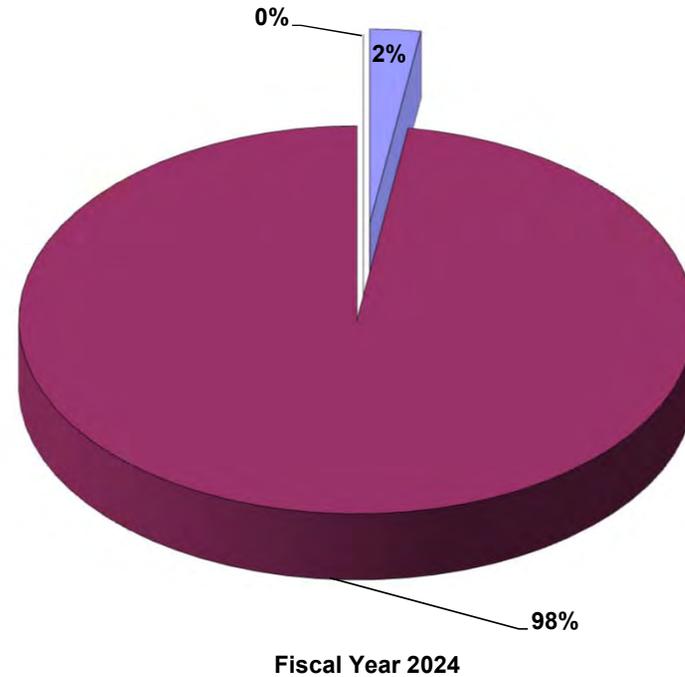
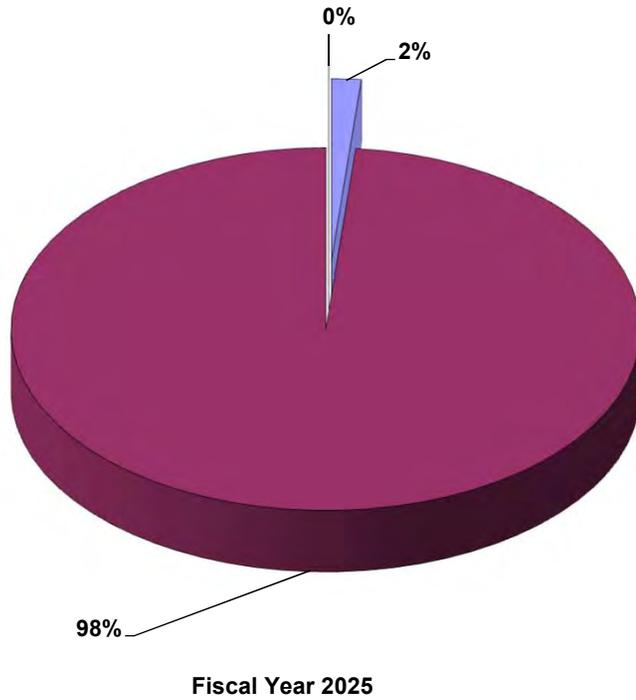
Debt Service Funds Summary of Revenues

<u>FY 25</u>		<u>FY 24</u>
\$ 1,451,272	TAXES	\$ 1,769,299
1,795,000	SPECIAL ASSESSMENTS	1,515,000
134,800	INVESTMENT EARNINGS	30,250
-	DONATIONS	-
2,010,000	INTERFUND TRANSFERS	1,015,000
-	DEBT PROCEEDS	-
-	MISCELLANEOUS	-
<u>\$ 5,391,072</u>	TOTAL	<u>\$ 4,329,549</u>



Debt Service Funds Summary of Expenditures

<u>FY 25</u>			<u>FY 24</u>	
\$	86,048	OPERATION & MAINTENANCE	\$	108,993
	5,588,145	DEBT SERVICE		4,383,694
	-	INTERFUND TRANSFERS		-
<u>\$</u>	<u>5,674,193</u>	TOTAL	<u>\$</u>	<u>4,492,687</u>



**DEBT SERVICE FUNDS
SUMMARY
OPERATING BUDGET
FY 25**

	SPECIAL IMPROVEMENT DISTRICTS	CITY HALL	SERIES 2004A STREET IMPROVEMENTS	STORM SEWER	SIDEWALK & CURB DISTRICTS	SERIES 2015 BASEBALL FIELD REFUNDING	SERIES 2021 LIBRARY
FUND BALANCE - BEGINNING	\$ 1,913,449	\$ -	\$ 370,270	\$ 2,729,780	\$ 679,091	\$ 823,634	\$ 748,559
REVENUE:							
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 745,755	\$ 705,517
SPECIAL ASSESSMENTS	1,020,000	-	-	-	775,000	-	-
INVESTMENT EARNINGS	100,000	-	-	24,300	5,000	1,000	4,500
DONATIONS	-	-	-	-	-	-	-
INTERFUND TRANSFERS	-	995,000	-	1,015,000	-	-	-
TOTAL REVENUE	\$ 1,120,000	\$ 995,000	\$ -	\$ 1,039,300	\$ 780,000	\$ 746,755	\$ 710,017
EXPENDITURES:							
OPERATION & MAINTENANCE	\$ 43,600	\$ -	\$ 8,951	\$ 8,500	\$ 13,800	\$ 10,547	\$ 650
DEBT SERVICE	1,076,500	995,000	350,175	995,095	670,000	736,600	764,775
INTERFUND TRANSFERS	-	-	-	-	-	-	-
TOTAL EXPENDITURES	\$ 1,120,100	\$ 995,000	\$ 359,126	\$ 1,003,595	\$ 683,800	\$ 747,147	\$ 765,425
FUND BALANCE ENDING	\$ 1,913,349	\$ -	\$ 11,144	\$ 2,765,485	\$ 775,291	\$ 823,242	\$ 693,151

**DEBT SERVICE FUNDS
SUMMARY
OPERATING BUDGET
FY 25**

	APPROVED BUDGET FY 25	APPROVED BUDGET FY 24	INCREASE (DECREASE)	ACTUAL FY 23
FUND BALANCE - BEGINNING	\$ 7,264,783	\$ 6,362,847	\$ 901,936	\$ 6,520,291
REVENUE:				
TAXES	\$ 1,451,272	\$ 1,769,299	\$ (318,027)	\$ 1,742,930
SPECIAL ASSESSMENTS	1,795,000	1,515,000	280,000	1,526,674
INVESTMENT EARNINGS	134,800	30,250	104,550	98,059
DONATIONS	-	-	-	-
INTERFUND TRANSFERS	<u>2,010,000</u>	<u>1,015,000</u>	<u>995,000</u>	<u>1,844,647</u>
TOTAL REVENUE	<u>\$ 5,391,072</u>	<u>\$ 4,329,549</u>	<u>\$ 1,061,523</u>	<u>\$ 5,212,310</u>
EXPENDITURES:				
OPERATION & MAINTENANCE	\$ 86,048	\$ 108,993	\$ (22,945)	\$ 22,512
DEBT SERVICE	5,588,145	4,383,694	1,204,451	4,301,431
INTERFUND TRANSFERS	<u>-</u>	<u>-</u>	<u>-</u>	<u>2</u>
TOTAL EXPENDITURES	<u>\$ 5,674,193</u>	<u>\$ 4,492,687</u>	<u>\$ 1,181,506</u>	<u>\$ 4,323,945</u>
FUND BALANCE ENDING	<u>\$ 6,981,662</u>	<u>\$ 6,199,709</u>	<u>\$ 781,953</u>	<u>\$ 7,408,656</u>

**SPECIAL IMPROVEMENT DISTRICTS FUNDS
OPERATING BUDGET**

FUND 2300, & 8200-8340

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
FUND BALANCE BEGINNING	<u>\$ 3,254,065</u>	<u>\$ 1,898,307</u>	<u>\$ 1,897,307</u>	<u>\$ 2,041,749</u>	<u>\$ 1,913,449</u>
REVENUES:					
SPECIAL ASSESSMENTS	\$ 1,140,897	\$ 910,697	\$ 980,000	\$ 925,000	\$ 1,020,000
INTEREST ON INVESTMENTS	(25,040)	38,955	14,000	7,000	100,000
TRANSFER	<u>276,555</u>	<u>2,456</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	<u>\$ 1,392,412</u>	<u>\$ 952,108</u>	<u>\$ 994,000</u>	<u>\$ 932,000</u>	<u>\$ 1,120,000</u>
EXPENDITURES:					
ARBITRAGE COST	\$ 15,084	\$ 3,100	\$ 52,700	\$ 38,300	\$ 37,000
PRINCIPAL	\$ 773,107	\$ 538,079	\$ 720,000	\$ 755,000	\$ 710,000
INTEREST AND FISCAL CHARGES	219,232	265,487	335,000	265,000	366,500
TRANSFER	1,735,847	-	-	-	-
PAYING AGENT FEE	<u>4,900</u>	<u>2,000</u>	<u>2,400</u>	<u>2,000</u>	<u>6,600</u>
TOTAL EXPENDITURES	<u>\$ 2,748,170</u>	<u>\$ 808,666</u>	<u>\$ 1,110,100</u>	<u>\$ 1,060,300</u>	<u>\$ 1,120,100</u>
FUND BALANCE ENDING	<u>\$ 1,898,307</u>	<u>\$ 2,041,749</u>	<u>\$ 1,781,207</u>	<u>\$ 1,913,449</u>	<u>\$ 1,913,349</u>
LESS:					
RESTRICTED	<u>1,898,307</u>	<u>2,041,749</u>	<u>1,781,207</u>	<u>1,913,449</u>	<u>1,913,349</u>
UNASSIGNED	<u>\$ -</u>				

SPECIAL IMPROVEMENT DISTRICTS FUNDS

When a new Special Improvement District (SID) is created, the City sells bonds to cover the construction cost of improvements. That construction cost is covered in the capital project funds. In the following years, the benefiting citizens are billed for that year's portion of the (SID) costs. When the money comes in, the City calls the bonds that were issued to fund the construction. Included in the fund balance is the SID Revolving Fund. This fund is available to "loan" money to SIDs for which tax payments are not received timely enough to make the bond payments when due.

Principal payments are due July 1st of the following fiscal year; therefore, revenue needs to be budgeted the fiscal year prior to the actual principal payment.

Revenues and Expenditures

Expenditures are dependent upon debt service required payments and actual assessment collections.

**CITY HALL DEBT FUND
OPERATING BUDGET**

FUND 3200

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
FUND BALANCE BEGINNING	\$ -	\$ -	\$ -	\$ -	\$ -
REVENUE:					
INTEREST ON INVESTMENTS					
TRANSFER GENERAL FUND	-	-	-	-	995,000
TOTAL REVENUE	\$ -	\$ -	\$ -	\$ -	\$ 995,000
EXPENDITURES:					
PRINCIPAL	\$ -	\$ -	\$ -	\$ -	\$ 430,000
INTEREST	-	-	-	-	565,000
TOTAL EXPENDITURES	\$ -	\$ -	\$ -	\$ -	\$ 995,000
FUND BALANCE ENDING	\$ -	\$ -	\$ -	\$ -	\$ -
LESS:					
RESTRICTED	-	-	-	-	-
UNASSIGNED	\$ -	\$ -	\$ -	\$ -	\$ -

CITY HALL DEBT FUND BUDGET NARRATIVE

This fund is for repayment of debt for the new City Hall construction

**2004A SERIES STREET IMPROVEMENTS
OPERATING BUDGET**

FUND 3130

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
FUND BALANCE BEGINNING	\$ 381,929	\$ 352,992	\$ 353,934	\$ 355,969	\$ 370,270
REVENUE:					
PROPERTY TAXES	\$ 323,427	\$ 350,503	\$ 354,896	\$ 364,000	\$ -
INTEREST ON INVESTMENTS	<u>(2,996)</u>	<u>4,078</u>	<u>450</u>	<u>600</u>	<u>-</u>
TOTAL REVENUE	\$ 320,431	\$ 354,581	\$ 355,346	\$ 364,600	\$ -
EXPENDITURES:					
PRINCIPAL 2012 REFUNDING	\$ 310,000	\$ 320,000	\$ 330,000	\$ 330,000	\$ 345,000
FISCAL CHARGES	150	150	3,600	600	3,800
INTEREST 2012 REFUNDING	34,500	25,050	15,300	15,300	5,175
FISCAL AGENT FEES	350	400	400	400	450
COST ALLOCATION PLAN	<u>4,368</u>	<u>6,004</u>	<u>3,999</u>	<u>3,999</u>	<u>4,701</u>
TOTAL EXPENDITURES	\$ 349,368	\$ 351,604	\$ 353,299	\$ 350,299	\$ 359,126
FUND BALANCE ENDING	\$ 352,992	\$ 355,969	\$ 355,981	\$ 370,270	\$ 11,144
LESS:					
RESTRICTED	<u>\$ 323,427</u>	<u>355,969</u>	<u>355,981</u>	<u>370,270</u>	<u>11,144</u>
UNASSIGNED	\$ -	\$ -	\$ -	\$ -	\$ -

SERIES 2004A STREET IMPROVEMENT BUDGET NARRATIVE

This debt service fund is for the construction of Alkali Creek Road, South Billings Boulevard. Principal payments are due July 1st of the following fiscal year; therefore, revenue below is the debt service schedule for the Refunded Series.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>
2025	345,000	5,175
	<u>\$ 345,000</u>	<u>\$ 5,175</u>

Revenues and Expenditures

Revenues are dependent upon required debt payments.

**STORM SEWER DEBT FUND
OPERATING BUDGET**

FUND 3350-3360

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
FUND BALANCE BEGINNING	\$ 1,817,686	\$ 1,833,297	\$ 1,846,732	\$ 2,694,404	\$ 2,729,780
REVENUE:					
INTEREST ON INVESTMENTS	\$ (987)	\$ 29,172	\$ 10,400	\$ 32,000	\$ 24,300
TRANS.STORM SEW. OPER.	<u>1,020,000</u>	<u>1,835,000</u>	<u>1,015,000</u>	<u>1,015,000</u>	<u>1,015,000</u>
TOTAL REVENUE	<u>\$ 1,019,013</u>	<u>\$ 1,864,172</u>	<u>\$ 1,025,400</u>	<u>\$ 1,047,000</u>	<u>\$ 1,039,300</u>
EXPENDITURES:					
PRINCIPAL					
2013 STORM SEWER	\$ 190,000	\$ 195,000	\$ 200,000	\$ 200,000	\$ 205,000
2015 STORM SEWER	400,000	420,000	\$ 440,000	\$ 440,000	\$ 450,000
INTEREST					
2013 STORM SEWER	135,750	129,975	124,050	124,050	117,000
2015 STORM SEWER	269,844	251,344	235,344	235,344	223,095
FISCAL AGENT FEES	700	1,150	800	800	900
OPERATION AND MAINTENANCE	1,300	1,300	6,200	6,200	7,600
COST ALLOCATION PLAN	<u>5,808</u>	<u>4,296</u>	<u>5,230</u>	<u>5,230</u>	<u></u>
TOTAL EXPENDITURES	<u>\$ 1,003,402</u>	<u>\$ 1,003,065</u>	<u>\$ 1,011,624</u>	<u>\$ 1,011,624</u>	<u>\$ 1,003,595</u>
FUND BALANCE ENDING	\$ 1,833,297	\$ 2,694,404	\$ 1,860,508	\$ 2,729,780	\$ 2,765,485
LESS:					
RESTRICTED	<u>1,833,297</u>	<u>2,694,404</u>	<u>1,860,508</u>	<u>2,729,780</u>	<u>2,765,485</u>
UNASSIGNED	<u>\$ -</u>				

STORM SEWER DEBT FUND BUDGET NARRATIVE

The City issued \$4,270,000 in FY 14 for the Shiloh Conservation Area. The bonds financed

Below is the debt service schedule for the bonds.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>
2025	655,000	340,095
2026	680,000	317,919
2027	700,000	294,425
2028	730,000	267,669
2029	755,000	236,807
2030	785,000	203,507
2031	820,000	168,782
2032	860,000	132,407
2033	895,000	96,613
2034	930,000	61,575
2035	635,000	32,991
2036	<u>660,000</u>	<u>11,138</u>
	<u>\$ 9,105,000</u>	<u>\$ 2,163,928</u>

Revenues and Expenditures

Revenues are dependent upon required debt payments that are obtained through storm

**SIDEWALK AND CURB DISTRICTS FUND
OPERATING BUDGET**

FUND 8500-8690 & 8800-8990

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
FUND BALANCE BEGINNING	\$ 362,373	\$ 417,397	\$ 610,497	\$ 641,991	\$ 679,091
REVENUE:					
SPECIAL ASSESSMENTS	\$ 528,671	\$ 615,977	\$ 535,000	\$ 572,000	\$ 775,000
INTEREST ON INVESTMENTS	(1,690)	6,203	1,500	5,000	5,000
TRANSFER	-	7,191	-	-	-
TOTAL REVENUE	\$ 526,981	\$ 629,371	\$ 536,500	\$ 577,000	\$ 780,000
EXPENDITURES:					
PRINCIPAL	\$ 344,000	\$ 256,114	\$ 340,000	\$ 360,000	\$ 445,000
INTEREST AND FISCAL CHARGES	116,918	143,861	135,000	176,000	225,000
REFUNDS					
OTHER CONTRACT SERVICES	10,339	4,400	14,300	3,100	12,400
FEES	700	400	1,400	800	1,400
TOTAL EXPENDITURES	\$ 471,957	\$ 404,777	\$ 490,700	\$ 539,900	\$ 683,800
FUND BALANCE ENDING	\$ 417,397	\$ 641,991	\$ 656,297	\$ 679,091	\$ 775,291
LESS:					
RESTRICTED	417,397	641,991	656,297	679,091	775,291
UNASSIGNED	\$ -	\$ -	\$ -	\$ -	\$ -

SIDEWALK AND CURB DISTRICTS FUND BUDGET NARRATIVE

These bonds are issued to finance the repair and/or replacement of sidewalks throughout the community. The City orders the repair work and finances the improvements through the bond issues. The debt service is provided through special assessments on the effected properties.

Revenues and Expenditures

Expenditures are dependent upon debt service required payments and actual assessment collections.

**SERIES 2015 REFUNDING BASEBALL FIELD & STADIUM FUND
OPERATING BUDGET**

FUND 3120

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
FUND BALANCE BEGINNING	\$ 884,144	\$ 821,507	\$ 821,996	\$ 829,334	\$ 823,634
REVENUE:					
PROPERTY TAXES	\$ 697,919	\$ 751,091	\$ 743,468	\$ 741,000	\$ 745,755
INTEREST ON INVESTMENTS	<u>(5,819)</u>	<u>7,877</u>	<u>400</u>	<u>1,600</u>	<u>1,000</u>
TOTAL REVENUE	\$ 692,100	\$ 758,968	\$ 743,868	\$ 742,600	\$ 746,755
EXPENDITURES:					
PRINCIPAL	\$ 590,000	\$ 605,000	\$ 620,000	\$ 620,000	\$ 640,000
INTEREST	158,200	140,675	121,900	121,900	96,600
PAYING AGENT FEE	350	350	400	400	450
FISCAL CHARGES	<u>6,187</u>	<u>5,116</u>	<u>9,110</u>	<u>6,000</u>	<u>10,097</u>
TOTAL EXPENDITURES	\$ 754,737	\$ 751,141	\$ 751,410	\$ 748,300	\$ 747,147
FUND BALANCE ENDING	\$ 821,507	\$ 829,334	\$ 814,454	\$ 823,634	\$ 823,242
LESS:					
RESTRICTED	<u>821,507</u>	<u>829,334</u>	<u>814,454</u>	<u>823,634</u>	<u>823,242</u>
UNASSIGNED	\$ -	\$ -	\$ -	\$ -	\$ -

SERIES 2015 REFUNDING BASEBALL FIELD & STADIUM FUND BUDGET NARRATIVE

The City issued crossover bonds for the refunding of Series 2007A ballpark bonds.

Principal payments are due July 1st of the following fiscal year; therefore, revenue needs to be budgeted the fiscal year prior to the actual principal payment.

Below is the debt service schedule for the Series 2015 fund.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2025	640,000	96,600	736,600
2026	675,000	63,725	738,725
2027	710,000	36,200	746,200
2028	<u>730,000</u>	<u>12,775</u>	<u>742,775</u>
	<u>\$2,755,000</u>	<u>\$209,300</u>	<u>\$2,964,300</u>

Revenues and Expenditures

Revenues are dependent upon required debt service payments.

**2021 SERIES LIBRARY
OPERATING BUDGET**

FUND 3040

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
FUND BALANCE BEGINNING	<u>\$ 9,583,221</u>	<u>\$ 1,196,791</u>	<u>\$ 832,381</u>	<u>\$ 845,209</u>	<u>\$ 748,559</u>
REVENUE:					
PROPERTY TAXES	\$ 746,535	\$ 641,336	\$ 670,935	\$ 670,000	\$ 705,517
DONATIONS	300,000		-	-	-
LOAN PROCEEDS	-		-	-	
INTEREST ON INVESTMENTS	<u>(12,283)</u>	<u>11,774</u>	<u>3,500</u>	<u>8,800</u>	<u>4,500</u>
TOTAL REVENUE	<u>\$ 1,034,252</u>	<u>\$ 653,110</u>	<u>\$ 674,435</u>	<u>\$ 678,800</u>	<u>\$ 710,017</u>
EXPENDITURES:					
PRINCIPAL	\$ 9,075,000	\$ 735,000	\$ 530,000	\$ 530,000	\$ 555,000
INTEREST AND FISCAL CHARGES	345,282	269,292	244,854	244,800	209,775
FISCAL AGENT FEES	<u>400</u>	<u>400</u>	<u>700</u>	<u>650</u>	<u>650</u>
TOTAL EXPENDITURES	<u>\$ 9,420,682</u>	<u>\$ 1,004,692</u>	<u>\$ 775,554</u>	<u>\$ 775,450</u>	<u>\$ 765,425</u>
FUND BALANCE ENDING	<u>\$ 1,196,791</u>	<u>\$ 845,209</u>	<u>\$ 843,871</u>	<u>\$ 748,559</u>	<u>\$ 693,151</u>
LESS:					
RESTRICTED	<u>1,196,791</u>	<u>845,209</u>	<u>843,871</u>	<u>748,559</u>	<u>693,151</u>
UNASSIGNED	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

2021 REFUNDING SERIES LIBRARY BUDGET NARRATIVE

In 2012, G.O. bonds were sold to build the new library. The bonds were refunded at a lower interest rate in FY2022. The revenue to pay the debt service is derived from a levy on tax bills.

Principal payments are due July 1st of the following fiscal year; therefore, revenue needs to be budgeted the fiscal year prior to the actual principal payment.

Below is the debt service schedule for the Series 2021 Library fund.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2025	555,000	200,061	755,061
2026	585,000	171,561	756,561
2027	610,000	141,686	751,686
2028	645,000	110,311	755,311
2029	680,000	77,186	757,186
2030	705,000	42,561	747,561
2031	745,000	21,211	766,211
2032	755,000	13,333	768,333
2033	<u>765,000</u>	<u>4,590</u>	<u>769,590</u>
	<u>\$6,045,000</u>	<u>\$782,500</u>	<u>\$6,827,500</u>

Revenues and Expenditures

Revenues are dependent upon required debt service payments.

Capital Projects Funds

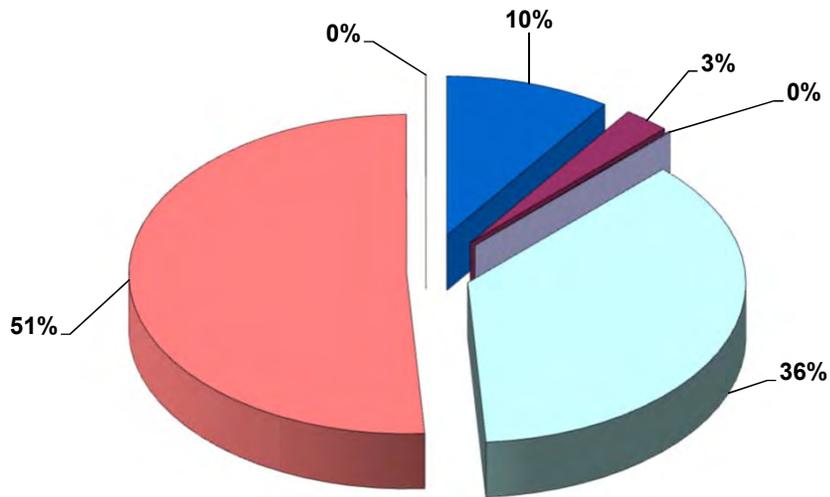
CAPITAL PROJECT FUNDS

The capital projects funds account for financial resources to be used for the acquisition or construction of major capital facilities and the construction of public improvements that are financed through assessments to individual property owners. The City's capital projects funds and their purposes are:

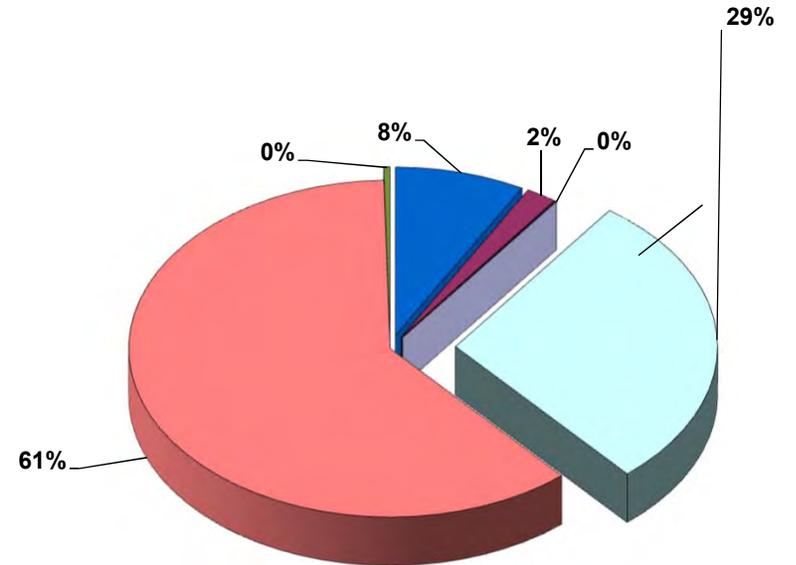
- ✓ The **Urban Renewal Property Acquisition Fund** is used to account for the local urban renewal projects.
- ✓ The **Sidewalk and Curb District Fund** accounts for the construction of sidewalks and curbs.
- ✓ The **Special Improvement Districts Fund** accounts for the construction of streets, water, and wastewater trunk lines.
- ✓ The **City Hall Construction Fund** will be utilized to pay for the relocation of City Hall to the Stillwater Building.
- ✓ The **Fire Station Construction Fund** accounts for the costs of construction for Fire Station 8.
- ✓ The **Capital Replacement Fund** is used for equipment replacement for all governmental fund departments.
- ✓ The **Dog Park Construction Fund** accounts for the construction of the dog park in the Billings' Heights.
- ✓ The **Park Construction Fund** accounts for the costs of construction of parks.

Capital Project Funds Summary of Revenues

FY 25			FY 24	
\$	650,000	INTER-GOVERNMENTAL	\$	650,000
	182,200	INVESTMENT EARNINGS		153,970
	5,000	DONATIONS		5,000
	2,465,585	INTERFUND TRANSFERS		2,308,884
	3,442,500	DEBT PROCEEDS		4,923,900
	1,080	MISCELLANEOUS		31,116
<u>\$</u>	<u>6,746,365</u>	TOTAL	<u>\$</u>	<u>8,072,870</u>



Fiscal Year 2025



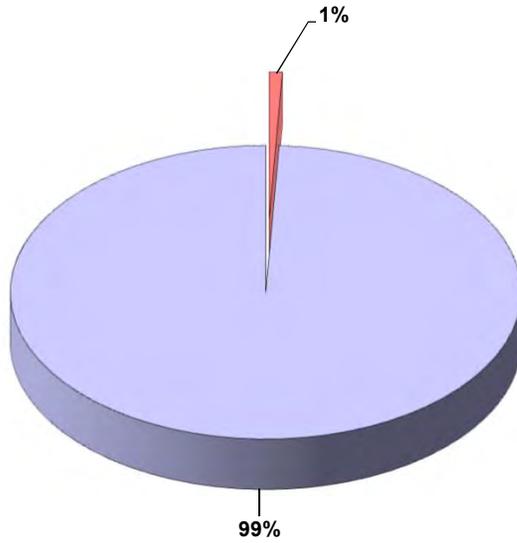
Fiscal Year 2024

Capital Project Funds Summary of Expenditures

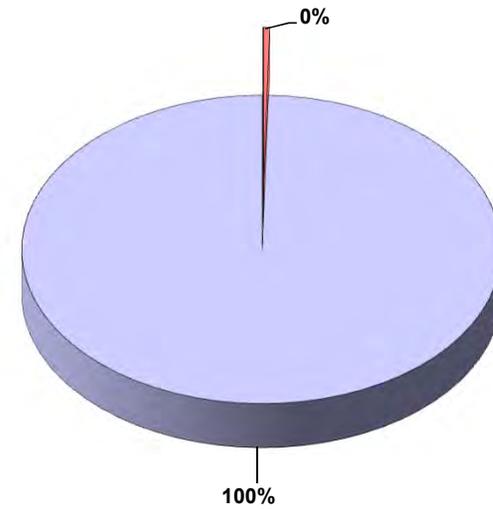
FY 25	
\$	45,362
	5,366,369
	-
\$	5,411,731

OPERATION & MAINTENANCE
CAPITAL
TRANSFERS
TOTAL

FY 24	
\$	88,185
	21,216,106
	-
\$	21,304,291



Fiscal Year 2025



Fiscal Year 2024

**CAPITAL PROJECT FUNDS
SUMMARY
OPERATING BUDGET
FY 25**

	URBAN RENEWAL PROP. ACQUIST.	SIDEWALK AND CURB DISTRICTS	SPECIAL IMPROVEMENT DISTRICTS	CITY HALL CONSTRUCTION	FIRE STATION CONSTR.	CAPITAL REPLACEMENT	DOG PARK CONSTRUCTION	PARK CONSTRUCTION
FUND BALANCE - BEGINNING	\$ 195,314	\$ -	\$ -	\$ (1,775,083)	\$ -	\$ 6,718,273	\$ 5,230	\$ 73,656
REVENUE:								
TAXES	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -
INTER-GOVERNMENTAL	-	-	-	650,000	-	-	-	-
INVESTMENT EARNINGS	500	-	-	30,000	11,000	137,700	-	3,000
DONATIONS	-	-	-	-	-	-	5,000	-
INTERFUND TRANSFERS	-	-	-	100,000	-	2,365,585	-	-
DEBT PROCEEDS	-	1,635,000	1,807,500	-	-	-	-	-
MISCELLANEOUS	-	-	-	-	-	1,080	-	-
TOTAL REVENUE	\$ 500	\$ 1,635,000	\$ 1,807,500	\$ 980,000	\$ 11,000	\$ 2,504,365	\$ 5,000	\$ 3,000
EXPENDITURES:								
OPERATION & MAINTENANCE	\$ 13,381	\$ -	\$ 25,000	\$ -	\$ -	\$ 6,981	\$ -	\$ -
CAPITAL	7,000	1,635,000	1,782,500	995,000	-	941,869	5,000	-
DEBT SERVICE	-	-	-	-	-	-	-	-
INTERFUND TRANSFERS	-	-	-	-	-	-	-	-
TOTAL EXPENDITURES	\$ 20,381	\$ 1,635,000	\$ 1,807,500	\$ 995,000	\$ -	\$ 948,850	\$ 5,000	\$ -
FUND BALANCE ENDING	\$ 175,433	\$ -	\$ -	\$ (1,790,083)	\$ 11,000	\$ 8,273,788	\$ 5,230	\$ 76,656

**CAPITAL PROJECT FUNDS
SUMMARY
OPERATING BUDGET
FY 25**

	APPROVED BUDGET FY 25	APPROVED BUDGET FY 24	INCREASE (DECREASE)	ACTUAL FY 23
FUND BALANCE - BEGINNING	<u>\$ 5,217,390</u>	<u>\$ 17,321,281</u>	<u>\$ (12,103,891)</u>	<u>\$ 6,722,066</u>
REVENUE:				
TAXES	\$ 200,000	\$ 200,000	\$ -	\$ -
INTER-GOVERNMENTAL	650,000	650,000	-	-
INVESTMENT EARNINGS	182,200	153,970	28,230	307,006
DONATIONS	5,000	5,000	-	68,500
INTERFUND TRANSFERS	2,465,585	2,308,884	156,701	14,197,208
DEBT PROCEEDS	3,442,500	4,923,900	(1,481,400)	1,710,593
MISCELLANEOUS	<u>1,080</u>	<u>31,116</u>	<u>(30,036)</u>	<u>61,451</u>
TOTAL REVENUE	<u>\$ 6,946,365</u>	<u>\$ 8,272,870</u>	<u>\$ (1,326,505)</u>	<u>\$ 16,344,758</u>
EXPENDITURES:				
OPERATION & MAINTENANCE	\$ 45,362	\$ 88,185	\$ (42,823)	\$ 448,460
CAPITAL	5,366,369	21,216,106	(15,849,737)	1,491,599
DEBT SERVICE	-	-	-	-
INTERFUND TRANSFERS	<u>-</u>	<u>-</u>	<u>-</u>	<u>2,456</u>
TOTAL EXPENDITURES	<u>\$ 5,411,731</u>	<u>\$ 21,304,291</u>	<u>\$ (15,892,560)</u>	<u>\$ 1,942,515</u>
FUND BALANCE ENDING	<u>\$ 6,752,024</u>	<u>\$ 4,289,860</u>	<u>\$ 2,462,164</u>	<u>\$ 21,124,309</u>

**URBAN RENEWAL PROPERTY ACQUISITION FUND
OPERATING BUDGET**

FUND 4280

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
FUND BALANCE BEGINNING	<u>\$ 223,683</u>	<u>\$ 213,601</u>	<u>\$ 204,086</u>	<u>\$ 205,729</u>	<u>\$ 195,314</u>
REVENUE:					
TRANSFERS IN	\$ -	\$ -	\$ -	\$ -	\$ -
INTEREST ON INVESTMENTS	<u>(410)</u>	<u>455</u>	<u>270</u>	<u>1,260</u>	<u>500</u>
TOTAL REVENUE	<u>\$ (410)</u>	<u>\$ 455</u>	<u>\$ 270</u>	<u>\$ 1,260</u>	<u>\$ 500</u>
EXPENDITURES:					
OPERATIONS & MAINTENANCE	\$ 9,672	\$ 8,327	\$ 13,045	\$ 11,674	\$ 13,381
LAND & IMPROVEMENTS	<u>-</u>	<u>-</u>	<u>7,000</u>	<u>-</u>	<u>7,000</u>
TOTAL EXPENDITURES	<u>\$ 9,672</u>	<u>\$ 8,327</u>	<u>\$ 20,045</u>	<u>\$ 11,674</u>	<u>\$ 20,381</u>
FUND BALANCE ENDING	<u>\$ 213,601</u>	<u>\$ 205,729</u>	<u>\$ 184,311</u>	<u>\$ 195,314</u>	<u>\$ 175,433</u>
LESS:					
RESTRICTED	<u>213,601</u>	<u>205,729</u>	<u>184,311</u>	<u>195,314</u>	<u>175,433</u>
UNASSIGNED	<u>\$ -</u>				

URBAN RENEWAL PROPERTY ACQUISITION FUND BUDGET NARRATIVE

This fund is used to account for Tax Increment assets primarily related to property on South 27th Street. As the City sells property previously acquired through the Tax Increment Program the funds are deposited in Fund 4280, making them available for additional Tax Increment-related activities or for on-going operating and maintenance costs associated with the property previously acquired, such as snow removal and weed control.

Revenues

No significant changes.

Expenditures

No significant changes.

Capital

None

**SIDEWALK AND CURB DISTRICTS FUND
OPERATING BUDGET**

FUNDS 4340

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
FUND BALANCE BEGINNING	\$ (487,460)	\$ (832,177)	\$ -	\$ 24,388	\$ -
REVENUE:					
INTEREST EARNINGS	\$ (3,254)	\$ 2,034	\$ 100	\$ 11,358	\$ -
PRIVATE CONTRIBUTIONS	393,842	-	-	140,295	-
SALE OF BONDS	<u>960,000</u>	<u>1,710,593</u>	<u>1,847,650</u>	<u>2,568,876</u>	<u>1,635,000</u>
TOTAL REVENUE	<u>\$ 1,350,588</u>	<u>\$ 1,712,627</u>	<u>\$ 1,847,750</u>	<u>\$ 2,720,529</u>	<u>\$ 1,635,000</u>
EXPENDITURES:					
OPERATIONS & MAINTENANCE	\$ -	\$ 32,641	\$ -	\$ -	\$ -
BOND ISSUANCE COSTS	15,000	44,950	25,000	-	25,000
CONST-SIDEWALK BY CITY	1,680,305	771,282	1,822,750	2,744,917	1,610,000
TRANSFER OTHER FUNDS	<u>-</u>	<u>7,189</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENDITURES	<u>\$ 1,695,305</u>	<u>\$ 856,062</u>	<u>\$ 1,847,750</u>	<u>\$ 2,744,917</u>	<u>\$ 1,635,000</u>
FUND BALANCE ENDING	\$ (832,177)	\$ 24,388	\$ -	\$ -	\$ -
LESS: RESTRICTED	<u>(832,177)</u>	<u>24,388</u>	<u>-</u>	<u>-</u>	<u>-</u>
UNASSIGNED	<u>\$ -</u>				

**SPECIAL IMPROVEMENT DISTRICT FUNDS
OPERATING BUDGET**

FUND 4500

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
FUND BALANCE BEGINNING	\$ 308,574	\$ 345,979	\$ -	\$ 180,301	\$ -
REVENUE:					
INTEREST EARNINGS	\$ (12,326)	\$ 7,289	\$ -	\$ 1,750	\$ -
PRIVATE CONTRIBUTIONS	2,889	68,500	-	808,408	-
SALE OF BONDS	<u>3,040,000</u>	<u>-</u>	<u>3,076,250</u>	<u>4,607,295</u>	<u>1,807,500</u>
TOTAL REVENUE	<u>\$ 3,030,563</u>	<u>\$ 75,789</u>	<u>\$ 3,076,250</u>	<u>\$ 5,417,453</u>	<u>\$ 1,807,500</u>
EXPENDITURES:					
BOND ISSUANCE COSTS	\$ 159,777	\$ -	\$ -	\$ 23,000	\$ 25,000
REFUNDS	34,494	18,694	-	-	-
CONST-ROADS/STREET/PARKING	2,746,652	220,317	3,076,250	5,272,915	1,782,500
TRANSFER OTHER FUNDS	<u>52,235</u>	<u>2,456</u>	<u>-</u>	<u>301,839</u>	<u>-</u>
TOTAL EXPENDITURES	<u>\$ 2,993,158</u>	<u>\$ 241,467</u>	<u>\$ 3,076,250</u>	<u>\$ 5,597,754</u>	<u>\$ 1,807,500</u>
FUND BALANCE ENDING	\$ 345,979	\$ 180,301	\$ -	\$ -	\$ -
LESS:					
RESTRICTED	<u>345,979</u>	<u>180,301</u>	<u>-</u>	<u>-</u>	<u>-</u>
UNASSIGNED	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**CITY HALL CONSTRUCTION FUND
OPERATING BUDGET**

FUND 4940

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
FUND BALANCE - BEGINNING	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 4,677,759</u>	<u>\$ 8,722,308</u>	<u>\$ (1,775,083)</u>
REVENUES:					
INVESTMENT EARNINGS	\$ 3,788	\$ 146,200	\$ 67,000	\$ 400,000	\$ 30,000
TAXES	31,543	200,000	200,000	200,000	200,000
INTERGOVERNMENTAL	-	-	650,000	657,109	650,000
MISCELLANEOUS	-	144,278	30,000	489,000	-
TRANSFER OTHER FUNDS	20,350,560	11,725,000	100,000	100,000	100,000
GEN. OBLIGATION BONDS	<u>-</u>	<u>-</u>	<u>-</u>	<u>9,267,000</u>	<u>-</u>
TOTAL REVENUE	<u>\$ 20,385,891</u>	<u>\$ 12,215,478</u>	<u>\$ 1,047,000</u>	<u>\$ 11,113,109</u>	<u>\$ 980,000</u>
EXPENDITURES:					
OPERATION & MAINTENANCE	\$ 125,863	\$ -	\$ -	\$ 122,500	\$ -
TRANSFERS OUT	\$ -	\$ -	\$ -	\$ -	\$ 995,000
CAPITAL OUTLAY	<u>13,696,881</u>	<u>3,493,170</u>	<u>1,200,000</u>	<u>21,488,000</u>	<u>-</u>
TOTAL EXPENDITURES	<u>\$ 13,822,744</u>	<u>\$ 3,493,170</u>	<u>\$ 1,200,000</u>	<u>\$ 21,610,500</u>	<u>\$ 995,000</u>
FUND BALANCE - ENDING	<u>\$ 6,563,147</u>	<u>\$ 8,722,308</u>	<u>\$ 4,524,759</u>	<u>\$ (1,775,083)</u>	<u>\$ (1,790,083)</u>
LESS:					
RESTRICTED	<u>6,563,147</u>	<u>8,722,308</u>	<u>4,524,759</u>	<u>(1,775,083)</u>	<u>(1,790,083)</u>
UNASSIGNED	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>

FACILITY CONSTRUCTION FUND BUDGET NARRATIVE

Estimated costs for relocation of City Hall and Justice Center.

**FIRE STATION CONSTRUCTION FUND
OPERATING BUDGET**

FUND 4950

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
FUND BALANCE - BEGINNING	\$ -	\$ 1,477,766	\$ -	\$ 448,134	\$ -
REVENUES:					
TRANSFER-P. SAFETY	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -
TRANSFER-GEN FUND	-	500,000	-	-	-
INTEREST	(22,234)	18,501	15,000	18,000	11,000
TOTAL REVENUE	\$ 1,477,766	\$ 518,501	\$ 15,000	\$ 18,000	\$ 11,000
EXPENDITURES:					
OPERATION & MAINTENANCE	\$ -	\$ 2,603	\$ -	\$ 6,134	\$ -
CAPITAL OUTLAY	-	680,530	490,000	460,000	-
TRANSFER OUT	-	865,000	-	-	-
TOTAL EXPENDITURES	\$ -	\$ 1,548,133	\$ -	\$ 466,134	\$ -
FUND BALANCE - ENDING	\$ 1,477,766	\$ 448,134	\$ 15,000	\$ -	\$ 11,000
LESS:					
RESTRICTED	1,477,766	448,134	15,000	-	11,000
UNASSIGNED	\$ -	\$ -	\$ -	\$ -	\$ -

FIRE STATION CONSTRUCTION FUND BUDGET NARRATIVE

Estimated costs for new fire station

Revenues: Transfer of \$1,500,000 from the Public Safety Fund in FY2022.
Transfer of \$500,000 from the General Fund in FY2023.

Expenditures:

**CAPITAL REPLACEMENT FUND
OPERATING BUDGET**

FUND 6400 - 6410

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
FUND BALANCE - BEGINNING	\$ 6,796,871	\$ 6,919,192	\$ 6,538,594	\$ 6,405,015	\$ 6,718,273
REVENUES:					
TRANSFERS IN	\$ 1,870,156	\$ 2,472,208	\$ 2,208,884	\$ 2,208,884	\$ 2,365,585
INTEREST EARNINGS	(85,079)	149,653	71,000	200,000	137,700
REFUNDS/REIMBURSEMENTS	1,128	32,456	1,116	-	1,080
SALE OF EQUIPMENT	10,806	28,995	-	12,025	-
TOTAL REVENUE	\$ 1,797,011	\$ 2,683,312	\$ 2,281,000	\$ 2,420,909	\$ 2,504,365
EXPENDITURES:					
CHARGE FOR SERVICES	\$ 3,264	\$ 2,616	\$ 2,565	\$ 2,568	\$ 6,981
TECHNOLOGY EQUIPMENT	-	341,232	-	-	-
TRANSFERS OUT	-	500,000	-	-	-
CAPITAL	1,671,426	2,353,641	1,565,093	2,105,083	941,869
TOTAL EXPENDITURES	\$ 1,674,690	\$ 3,197,489	\$ 1,567,658	\$ 2,107,651	\$ 948,850
FUND BALANCE - ENDING	\$ 6,919,192	\$ 6,405,015	\$ 7,251,936	\$ 6,718,273	\$ 8,273,788
LESS:					
COMMITTED	6,919,192	6,405,015	7,251,936	6,718,273	8,273,788
UNASSIGNED	\$ -	\$ -	\$ -	\$ -	\$ -

CAPITAL REPLACEMENT FUND BUDGET NARRATIVE

This fund is used for equipment replacement for all governmental fund departments. The equipment budgeted in FY 2025 was approved through the Equipment Replacement Program (ERP) and adopted by City Council. The revenue source for this fund will be through contributions from each governmental department based on the department's share of the 20-year equipment replacement plan. Also, starting in FY19, technology equipment that is unique to the Public Safety Fund will be funded and purchased through an ERP-Tech Fund.

Revenues

No significant changes.

Capital

Equipment is scheduled to be replaced in FY 2025 in the amount of \$941,869. Within that total, anticipated expenditures from the Public Safety Technology Equipment Replacement for FY25 are \$237,268 for the Fire Dept.

**DOG PARK CONSTRUCTION FUND
OPERATING BUDGET**

FUND 4990

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
FUND BALANCE - BEGINNING	<u>\$ 4,973</u>	<u>\$ 4,979</u>	<u>\$ 4,979</u>	<u>\$ 5,090</u>	<u>\$ 5,230</u>
REVENUES:					
LOCAL CONTRIBUTIONS	\$ -	\$ -	\$ 5,000	\$ -	\$ 5,000
INTEREST	<u>6</u>	<u>111</u>	<u>-</u>	<u>140</u>	<u>-</u>
TOTAL REVENUE	<u>\$ 6</u>	<u>\$ 111</u>	<u>\$ 5,000</u>	<u>\$ 140</u>	<u>\$ 5,000</u>
EXPENDITURES:					
CAPITAL OUTLAY	<u>-</u>	<u>-</u>	<u>5,000</u>	<u>-</u>	<u>5,000</u>
TOTAL EXPENDITURES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 5,000</u>	<u>\$ -</u>	<u>\$ 5,000</u>
FUND BALANCE - ENDING	\$ 4,979	\$ 5,090	\$ 4,979	\$ 5,230	\$ 5,230
LESS:					
RESTRICTED	<u>4,979</u>	<u>5,090</u>	<u>4,979</u>	<u>5,230</u>	<u>5,230</u>
UNASSIGNED	<u><u>\$ -</u></u>				

DOG PARK CONSTRUCTION FUND BUDGET NARRATIVE

The Dog Park construction occurred in FY12 and FY13. Donations were received and fund-raisers were conducted to raise the necessary funding for the construction. Other donations are used for upgrades and maintenance.

Revenues

Estimated contributions for FY 25 are \$5,000.

Expenditures

Estimated Dog Park expenditures for FY 25 are \$5,000.

**PARK CONSTRUCTION FUND
OPERATING BUDGET**

FUND 4240

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
FUND BALANCE - BEGINNING	<u>\$ 149,687</u>	<u>\$ 70,492</u>	<u>\$ 71,092</u>	<u>\$ 71,756</u>	<u>\$ 73,656</u>
REVENUES:					
INTEREST EARNINGS	<u>1,414</u>	<u>1,264</u>	<u>600</u>	<u>1,900</u>	<u>3,000</u>
TOTAL REVENUE	<u>\$ 1,414</u>	<u>\$ 1,264</u>	<u>\$ 600</u>	<u>\$ 1,900</u>	<u>\$ 3,000</u>
EXPENDITURES:					
OPERATIONS & MAINT	\$ 1,912	\$ -	\$ -	\$ -	\$ -
CAPITAL OUTLAY	<u>78,697</u>	<u>-</u>	<u>65,662</u>	<u>-</u>	<u>-</u>
TOTAL EXPENDITURES	<u>\$ 80,609</u>	<u>\$ -</u>	<u>\$ 65,662</u>	<u>\$ -</u>	<u>\$ -</u>
FUND BALANCE - ENDING	\$ 70,492	\$ 71,756	\$ 6,030	\$ 73,656	\$ 76,656
LESS:					
RESTRICTED	<u>70,492</u>	<u>71,756</u>	<u>6,030</u>	<u>73,656</u>	<u>76,656</u>
UNASSIGNED	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

PARK CONSTRUCTION FUND BUDGET NARRATIVE

This fund will be used to construct parks. In FY 2019, funds were transferred from the General Fund to begin the construction of the infrastructure at Centennial Park. Also, cash in lieu of parks was transferred from the Parks Programs Fund.

Revenues

Revenues for Interest Earnings are estimated for FY 2025.

Expenditures

Expenses for Trail Development at the Centennial Pk Dog Park are budgeted in FY 2025.

Enterprise Funds

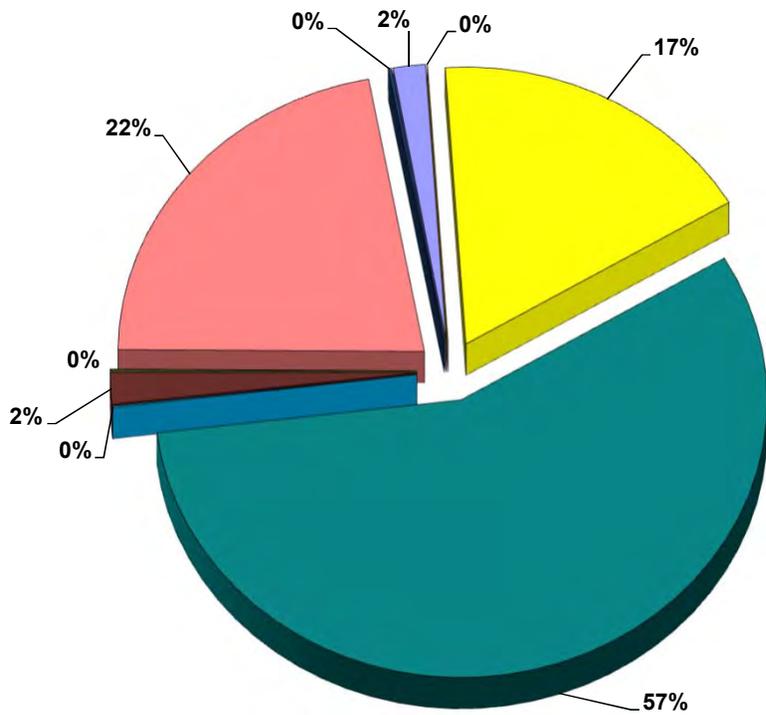
ENTERPRISE FUNDS

Enterprise funds are used to account for operations that are financed and operated in a manner similar to private business enterprises – where the intent of the government’s council is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or where the government’s council has decided that periodic determination of net income is appropriate for accountability purposes. The City’s enterprise funds and their purposes are:

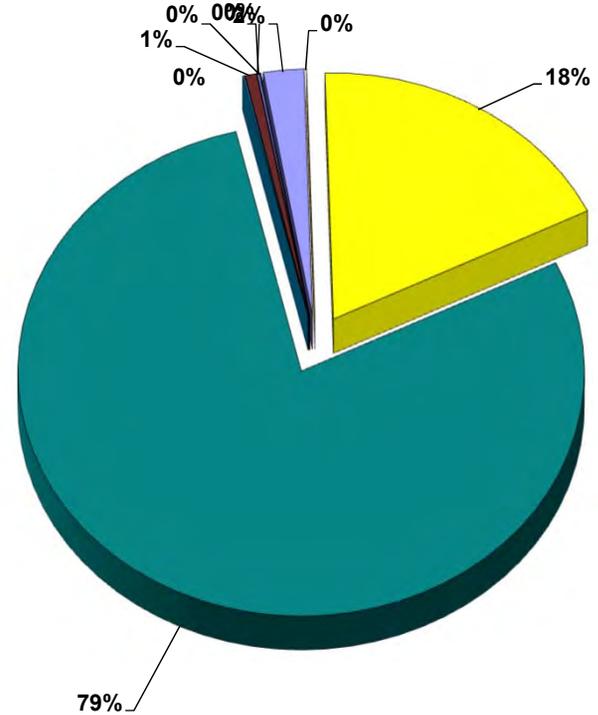
- ✓ The **Water Fund** accounts for the operations of the City water system.
- ✓ The **Wastewater Fund** accounts for the operations of the City wastewater system.
- ✓ The **Parking Fund** accounts for the operations of the City parking operation.
- ✓ The **Solid Waste Fund** accounts for the operations of the City garbage collection and landfill activities.
- ✓ The **Airport Fund** accounts for the Billings Logan International Airport operations and for all the resources received and used for acquisition and development of airport capital improvements and equipment.
- ✓ The **Transit Fund** accounts for the operations of the City public transportation system.

Enterprise Funds Summary of Revenues

<u>FY 25</u>			<u>FY 24</u>	
\$	3,097,247	TAXES	\$	2,644,105
	-	SPECIAL ASSESSMENTS		-
	31,910,959	INTER-GOVERNMENTAL		20,905,149
	103,132,287	CHARGES FOR SERVICE		90,100,176
	147,500	FINES & FORFEITS		110,850
	3,369,000	INVESTMENT EARNINGS		737,985
	139,542	INTERFUND TRANSFERS		130,000
	40,000,000	DEBT PROCEEDS		-
	259,179	MISCELLANEOUS		89,039
<u>\$</u>	<u>182,055,714</u>	TOTAL	<u>\$</u>	<u>114,717,304</u>



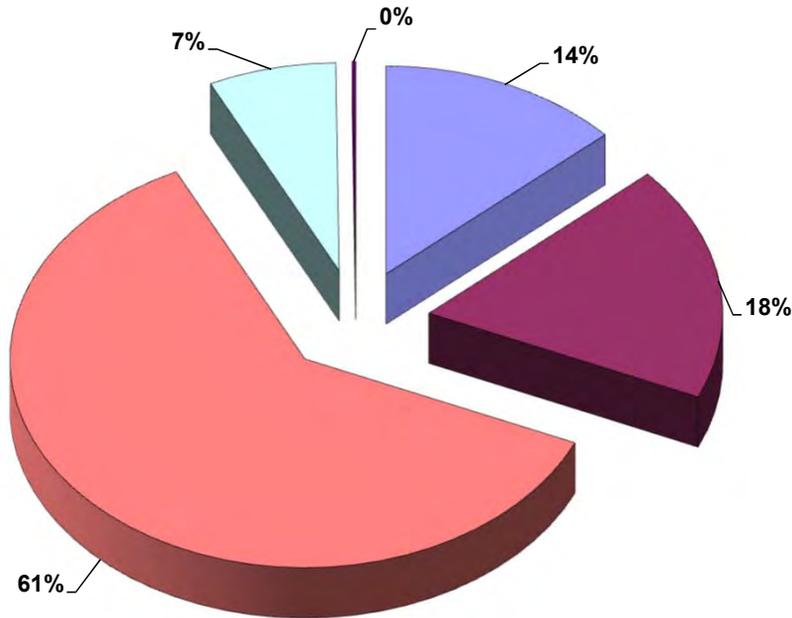
Fiscal Year 2025



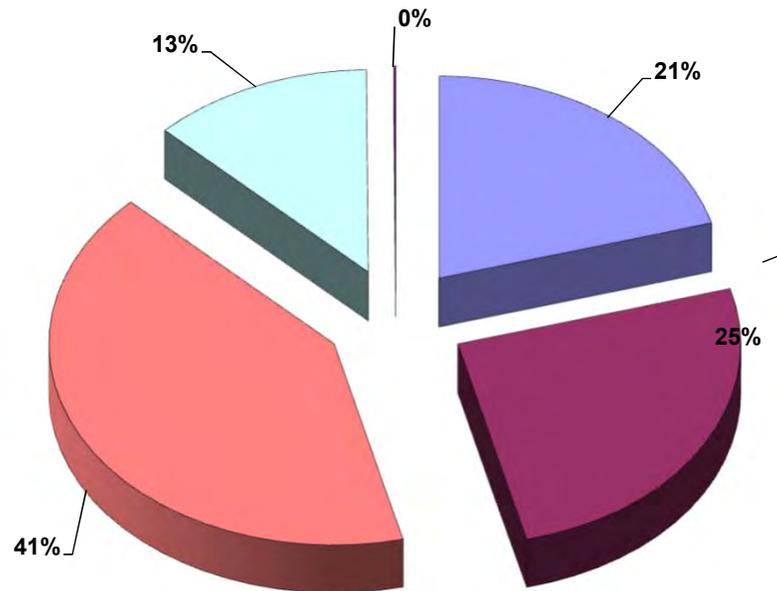
Fiscal Year 2024

Enterprise Funds Summary of Expenses

FY 25			FY 24	
\$	29,683,644	PERSONAL SERVICES	\$	28,592,210
	40,660,239	OPERATION & MAINTENANCE		35,463,312
	136,262,641	CAPITAL		57,289,293
	15,606,059	DEBT SERVICE		17,418,933
	410,000	INTERFUND TRANSFERS		143,743
<u>\$</u>	<u>222,622,583</u>	TOTAL	<u>\$</u>	<u>138,907,491</u>



Fiscal Year 2025



Fiscal Year 2024

**ENTERPRISE FUNDS
SUMMARY
OPERATING BUDGET
FY 25**

	WATER	WASTE- WATER	PARKING	SOLID WASTE	AIRPORT	TRANSIT
WORKING CAPITAL -BEGINNING	<u>\$ 62,571,001</u>	<u>\$ 17,735,796</u>	<u>\$ 1,627,232</u>	<u>\$ 10,189,268</u>	<u>\$ 30,124,481</u>	<u>\$ 5,969,086</u>
REVENUE:						
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,097,247
LICENSES & PERMITS	-	-	15,500	-	-	-
INTER-GOVERNMENTAL	13,832,473	-	-	-	13,597,425	4,481,061
CHARGES FOR SERVICE	35,081,000	26,628,600	2,340,020	23,685,000	14,634,424	763,243
FINES & FORFEITS	-	-	147,500	-	-	-
INVESTMENT EARNINGS	1,678,000	505,000	30,000	497,000	520,000	139,000
INTERFUND TRANSFERS	-	-	139,542	-	-	-
DEBT PROCEEDS	40,000,000	-	-	-	-	-
MISCELLANEOUS	15,000	-	-	-	228,480	15,699
TOTAL REVENUE	<u>\$ 90,606,473</u>	<u>\$ 27,133,600</u>	<u>\$ 2,672,562</u>	<u>\$ 24,182,000</u>	<u>\$ 28,980,329</u>	<u>\$ 8,496,250</u>
EXPENSES:						
PERSONAL SERVICES	\$ 5,233,906	\$ 4,728,145	\$ 773,189	\$ 7,551,689	\$ 5,568,098	\$ 5,828,617
OPERATION & MAINTENANCE	14,705,731	7,815,935	1,029,278	10,552,208	4,564,664	1,992,423
CAPITAL	93,983,050	14,534,740	207,720	7,565,000	19,203,131	769,000
DEBT SERVICE	7,796,000	5,331,000	255,783	1,565,000	658,276	-
INTERFUND TRANSFERS	-	-	-	410,000	-	-
TOTAL EXPENSES	<u>\$ 121,718,687</u>	<u>\$ 32,409,820</u>	<u>\$ 2,265,970</u>	<u>\$ 27,643,897</u>	<u>\$ 29,994,169</u>	<u>\$ 8,590,040</u>
WORKING CAPITAL NOT BUDGETED						
WORKING CAPITAL - ENDING	<u>\$ 31,458,787</u>	<u>\$ 12,459,576</u>	<u>\$ 2,033,824</u>	<u>\$ 6,727,371</u>	<u>\$ 29,110,641</u>	<u>\$ 5,875,296</u>
LESS OPERATING RESERVE	<u>5,400,000</u>	<u>2,260,000</u>	<u>290,000</u>	<u>4,070,000</u>	<u>1,700,000</u>	<u>1,300,000</u>
LESS BOND/LOAN RESERVE REQUIREMENTS	<u>1,385,000</u>	<u>1,445,000</u>	<u>-</u>	<u>-</u>	<u>2,425,000</u>	<u>-</u>
AVAILABLE WORKING CAPITAL	<u>\$ 24,673,787</u>	<u>\$ 8,754,576</u>	<u>\$ 1,743,824</u>	<u>\$ 2,657,371</u>	<u>\$ 24,985,641</u>	<u>\$ 4,575,296</u>

**ENTERPRISE FUNDS
SUMMARY
OPERATING BUDGET
FY 25**

	APPROVED BUDGET FY 25	APPROVED BUDGET FY 24	INCREASE (DECREASE)	ACTUAL FY 23
WORKING CAPITAL -BEGINNING	<u>\$ 128,216,864</u>	<u>\$ 84,799,113</u>	<u>\$ 43,417,751</u>	<u>\$ 128,498,451</u>
REVENUE:				
TAXES	\$ 3,097,247	\$ 2,644,105	\$ 453,142	\$ 2,567,659
LICENSES & PERMITS	15,500	35,000	(19,500)	-
INTER-GOVERNMENTAL CHARGES FOR SERVICE	31,910,959	20,905,149	11,005,810	20,770,075
FINES & FORFEITS	103,132,287	90,100,176	13,032,111	91,311,320
INVESTMENT EARNINGS	147,500	110,850	36,650	147,372
INTERFUND TRANSFERS	3,369,000	737,985	2,631,015	3,062,804
DEBT PROCEEDS	139,542	130,000	9,542	175,978
MISCELLANEOUS	40,000,000	-	40,000,000	-
	<u>259,179</u>	<u>89,039</u>	<u>170,140</u>	<u>4,173,796</u>
TOTAL REVENUE	<u>\$ 182,071,214</u>	<u>\$ 114,752,304</u>	<u>\$ 67,318,910</u>	<u>\$ 122,214,842</u>
EXPENSES:				
PERSONAL SERVICES	\$ 29,683,644	\$ 28,592,210	\$ 1,091,434	\$ 27,391,721
OPERATION & MAINTENANCE	40,660,239	35,463,312	5,196,927	34,615,419
CAPITAL	136,262,641	57,289,293	78,973,348	39,608,471
DEBT SERVICE	15,606,059	17,418,933	(1,812,874)	3,349,811
INTERFUND TRANSFERS	410,000	143,743	266,257	1,616
TOTAL EXPENSES	<u>\$ 222,622,583</u>	<u>\$ 138,907,491</u>	<u>\$ 83,715,092</u>	<u>\$ 104,967,038</u>
WORKING CAPITAL NOT BUDGETED				(5,956,964)
WORKING CAPITAL - ENDING	\$ 87,665,495	\$ 60,643,926	\$ 27,021,569	\$ 139,789,291
LESS OPERATING RESERVE	15,020,000	13,707,000	1,313,000	8,934,147
LESS BOND/LOAN RESERVE REQUIREMENTS	<u>5,255,000</u>	<u>5,255,000</u>	<u>-</u>	<u>10,516,097</u>
AVAILABLE WORKING CAPITAL	<u>\$ 67,390,495</u>	<u>\$ 41,681,926</u>	<u>\$ 25,708,569</u>	<u>\$ 120,339,047</u>

**WATER FUND
OPERATING BUDGET**

FUNDS 5020-5090,4160,8700

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
WORKING CAPITAL - BEGINNING	\$ 46,359,048	\$ 53,126,848	\$ 26,268,476	\$ 61,987,139	\$ 62,571,001
REVENUES:					
WATER SALES	\$ 27,412,980	\$ 28,697,524	\$ 28,229,500	\$ 29,950,500	\$ 32,201,000
FIRE HYDRANT CHARGES	478,180	510,878	480,000	515,000	515,000
WATER SERVICE LINE INS.	469,820	459,250	450,000	468,000	465,000
OTHER CHARGES FOR SERV.	579,296	423,064	417,000	427,125	435,000
LATE PAYMENT CHARGES	32,827	37,133	35,000	38,000	40,000
SYSTEM DEVELOPMENT FEE	2,623,428	1,643,560	1,650,000	1,250,000	1,400,000
STATE FEE	62,899	63,671	60,000	63,331	65,000
DEBT PROCEEDS	-	-	-	73,935,931	40,000,000
ARPA FEMA GRANTS	1,763,546	5,537,977	7,063,546	7,063,549	13,832,473
MISCELLANEOUS	13,769	13,769	13,000	861,866	15,000
SALE OF EQUIPMENT/LAND	10,012	-	-	700	-
INTEREST ON INVESTMENTS	(660,374)	1,237,671	62,700	4,210,235	1,638,000
TOTAL REVENUE	\$ 32,786,383	\$ 38,624,497	\$ 38,460,746	\$ 118,784,237	\$ 90,606,473
EXPENSES:					
ADMINISTRATION	\$ 2,531,158	\$ 2,520,954	\$ 2,848,681	\$ 2,901,262	\$ 3,527,273
FISCAL SERVICES	1,891,559	2,005,370	292,070	269,366	298,055
TREATMENT PLANT	6,505,981	7,208,968	10,449,195	7,479,760	10,999,343
DISTRIB/COLLECT/METERS	2,893,542	3,002,405	4,603,826	4,541,482	4,764,966
CAPITAL	8,968,077	13,363,256	19,092,742	96,286,649	93,983,050
WATER SERVICE INS. PROG	380,836	468,016	350,000	387,095	350,000
INTRA-FUND TRANSFERS	22,800	144	-	-	-
BOND PRINCIPAL	-	-	7,200,000	3,620,000	4,120,000
BOND INTEREST	503,055	443,805	2,700,000	2,714,761	3,676,000
TOTAL EXPENSES	\$ 23,697,008	\$ 29,012,918	\$ 47,536,514	\$ 118,200,375	\$ 121,718,687
W.C. CHANGES NOT BUDGETED	(2,321,575)	(751,288)	-	-	-
WORKING CAPITAL - ENDING	\$ 53,126,848	\$ 61,987,139	\$ 17,192,708	\$ 62,571,001	\$ 31,458,787
LESS OPERATING RESERVE	3,646,000	4,020,000	5,000,000	4,020,000	5,400,000
LESS SRF LOAN RESERVE	1,386,571	1,386,571	1,385,000	1,385,000	1,385,000
AVAILABLE WORKING CAPITAL	\$ 48,094,277	\$ 56,580,568	\$ 10,807,708	\$ 57,166,001	\$ 24,673,787

**WASTEWATER FUND
OPERATING BUDGET**

FUNDS 5120,5130,5170-5190,4210

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
WORKING CAPITAL - BEGINNING	<u>\$ 34,689,881</u>	<u>\$ 27,143,989</u>	<u>\$ 15,470,542</u>	<u>\$ 30,568,505</u>	<u>\$ 17,735,796</u>
REVENUES:					
WASTEWATER CHARGES	\$ 20,487,507	\$ 21,022,316	\$ 21,049,600	\$ 23,200,105	\$ 24,528,600
PERMITS	65,285	50,825	65,000	52,000	55,000
OTHER CHARGES FOR SERV.	265,703	321,805	338,360	339,899	375,000
WHOLESALE SURCHARGE	90,568	89,528	93,000	110,000	115,000
LATE PAYMENT CHARGES	44,917	42,988	45,000	42,000	45,000
SYSTEM DEVELOPMENT FEE	2,661,255	2,040,706	1,800,000	1,400,000	1,500,000
STATE FEE	58,120	44,434	55,000	45,000	55,000
ARPA GRANT	-	5,838	-	-	-
ARMY CORPS OF ENGINEERS GR	-	1,800,000	200,000	200,000	-
MISCELLANEOUS	15,127	9,129	-	259,775	-
SALE OF EQUIPMENT	2,600	-	-	12,700	-
TRANSFERS IN-OTHER FUNDS	8,000	-	-	-	-
INTEREST ON INVESTMENTS	<u>(485,564)</u>	<u>653,519</u>	<u>145,000</u>	<u>1,037,000</u>	<u>460,000</u>
TOTAL REVENUE	<u>\$ 23,213,518</u>	<u>\$ 26,081,088</u>	<u>\$ 23,790,960</u>	<u>\$ 26,698,479</u>	<u>\$ 27,133,600</u>
EXPENSES:					
ADMINISTRATION	\$ 1,689,791	\$ 1,711,790	\$ 2,225,151	\$ 2,191,178	\$ 2,569,378
FISCAL SERVICES	(23,148)	228,404	80,324	78,477	79,168
TREATMENT PLANT	6,585,357	6,560,451	7,072,620	7,370,094	7,100,247
COLLECTION SYSTEM	1,750,455	1,915,647	2,227,173	2,223,241	2,262,729
ENVIRONMENTAL AFFAIRS	398,629	414,712	520,132	430,768	532,558
REPLACEMENT EXPEND.	13,275,330	8,330,134	14,023,379	21,879,430	14,534,740
INTRA-FUND TRANSFERS	15,200	-	-	-	-
BOND PRINCIPAL	-	-	2,840,000	2,840,000	3,265,000
BOND INTEREST	<u>2,141,143</u>	<u>2,025,353</u>	<u>2,518,000</u>	<u>2,518,000</u>	<u>2,066,000</u>
TOTAL EXPENSES	<u>\$ 25,832,757</u>	<u>\$ 21,186,491</u>	<u>\$ 31,506,779</u>	<u>\$ 39,531,188</u>	<u>\$ 32,409,820</u>
W.C. CHANGES NOT BUDGETED	<u>(4,926,653)</u>	<u>(1,470,081)</u>	<u>-</u>	<u>-</u>	<u>-</u>
WORKING CAPITAL - ENDING	<u>\$ 27,143,989</u>	<u>\$ 30,568,505</u>	<u>\$ 7,754,723</u>	<u>\$ 17,735,796</u>	<u>\$ 12,459,576</u>
LESS OPERATING RESERVE	1,845,000	2,180,000	2,180,000	1,800,000	2,260,000
LESS SRF LOAN RESERVE	<u>1,444,526</u>	<u>1,444,526</u>	<u>1,445,000</u>	<u>1,445,000</u>	<u>1,445,000</u>
AVAILABLE WORKING CAPITAL	<u>\$ 23,854,463</u>	<u>\$ 26,943,979</u>	<u>\$ 4,129,723</u>	<u>\$ 14,490,796</u>	<u>\$ 8,754,576</u>

**PARKING FUND
OPERATING BUDGET**

FUND 5210

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
WORKING CAPITAL - BEGINNING	<u>\$ 341,322</u>	<u>\$ 566,558</u>	<u>\$ 1,070,088</u>	<u>\$ 1,042,342</u>	<u>\$ 1,627,232</u>
REVENUES:					
PARKING METER INCOME	\$ 490,577	\$ 497,995	\$ 592,900	\$ 473,227	\$ 591,850
VIOLATIONS	102,051	147,372	110,850	114,740	147,500
SURFACE LOTS	40,945	40,687	45,450	39,785	44,875
PARK 1 - GARAGE	260,409	267,843	283,400	293,440	306,370
PARK 1 - STORE RENTAL	55,683	61,077	55,683	60,710	60,800
PARK 2	612,909	661,940	684,115	673,818	716,525
PARK 3	292,370	305,965	337,000	291,095	331,900
EMPIRE PARKING GARAGE	207,591	260,505	283,100	277,705	287,700
INVESTMENT EARNINGS	(11,647)	24,688	9,000	64,323	30,000
VEHICLE PERMITS	13,224	17,252	35,000	12,658	15,500
TIF TRANSFER	130,000	130,000	130,000	139,542	139,542
TRANSFERS IN	-	-	-	4,000	-
MISC. REVENUE	<u>4,572</u>	<u>10,263</u>	<u>-</u>	<u>2,274</u>	<u>-</u>
TOTAL REVENUE	<u>\$ 2,198,684</u>	<u>\$ 2,425,587</u>	<u>\$ 2,566,498</u>	<u>\$ 2,447,317</u>	<u>\$ 2,672,562</u>
	ACTUAL FY 22	ACTUAL FY 23	APPROVED FY 24	ESTIMATE FY 24	APPROVED FY 25
EXPENSES:					
ADMINISTRATION	\$ 307,242	\$ 255,171	\$ 279,458	\$ 250,972	\$ 290,988
ENFORCEMENT	322,829	257,265	276,897	261,397	312,677
METER COLLECT. & MAINT.	254,134	234,413	249,719	246,674	280,103
SURFACE LOTS	26,101	26,912	26,194	14,667	28,220
PARK 1 - GARAGE	145,647	168,183	186,273	158,971	210,838
PARK 1 - STORE RENTAL	14,828	19,892	21,700	20,410	19,765
PARK 2	318,631	310,524	337,725	216,753	294,747
PARK 3	203,056	171,948	149,181	163,839	164,796
EMPIRE PARKING GARAGE	116,690	144,111	151,838	159,489	200,333
DEBT SERVICE-PRINCIPAL	-	-	177,092	177,092	185,070
DEBT SERVICE-INTEREST	89,186	81,684	78,691	78,691	70,713
CONSTRUCTION & CAPITAL	<u>25,397</u>	<u>86,587</u>	<u>123,204</u>	<u>113,472</u>	<u>207,720</u>
TOTAL EXPENSES	<u>\$ 1,823,741</u>	<u>\$ 1,756,690</u>	<u>\$ 2,057,972</u>	<u>\$ 1,862,427</u>	<u>\$ 2,265,970</u>
PRIOR PERIOD ADJUSTMENT	\$ -	\$ -	\$ -	\$ -	\$ -
WORKING CAP. CHANGES NOT BUDGETED	<u>(149,707)</u>	<u>(193,113)</u>	<u>\$ -</u>	<u>-</u>	<u>\$ -</u>
WORKING CAPITAL - ENDING	<u>\$ 566,558</u>	<u>\$ 1,042,342</u>	<u>\$ 972,336</u>	<u>\$ 1,627,232</u>	<u>\$ 2,033,824</u>
LESS OPERATING RESERVE	<u>273,465</u>	<u>254,147</u>	<u>264,000</u>	<u>238,000</u>	<u>290,000</u>
LESS GARAGE CAPITAL RESERVE	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
AVAILABLE WORKING CAPITAL	<u>\$ 293,093</u>	<u>\$ 788,195</u>	<u>\$ 708,336</u>	<u>\$ 1,389,232</u>	<u>\$ 1,743,824</u>

**SOLID WASTE FUND
OPERATING BUDGET**

FUNDS 5410,5420,5440,5450

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
WORKING CAPITAL - BEGINNING	<u>\$ 15,460,105</u>	<u>\$ 17,963,506</u>	<u>\$ 7,209,643</u>	<u>\$ 17,968,624</u>	<u>\$ 10,189,268</u>
REVENUES:					
GARBAGE COLLECTION-RES	\$ 6,091,303	\$ 6,329,044	\$ 6,150,000	\$ 7,200,000	\$ 7,488,000
GARBAGE COLLECTION-COMM	4,807,288	5,107,667	4,910,000	6,000,000	6,240,000
CONATINER SALES	35,600	-	-	-	-
COLLECTION-BILLED	1,411,872	1,561,928	1,482,700	1,740,000	1,838,000
LANDFILL CHARGES	6,460,887	6,840,635	6,817,250	7,273,754	7,985,000
MISC CHARGE FOR SERVICES	82,831	140,959	113,500	139,781	134,000
SURCHARGES	19,460	56	21,000	-	-
SPECIAL ASSESSMENTS	-	-	-	1,977	-
INTEREST ON INVSTMNT/LOANS	(393,599)	420,107	121,300	735,500	497,000
SALE OF SURPLUS EQUIP/LAND	10,374	-	-	-	-
TRANSFERS IN	-	-	-	174,000	-
REFUNDS/REIMBURSEMENTS	<u>755,856</u>	<u>2,260,572</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	<u>\$ 19,281,872</u>	<u>\$ 22,660,968</u>	<u>\$ 19,615,750</u>	<u>\$ 23,265,012</u>	<u>\$ 24,182,000</u>
EXPENSES:					
ADMINISTRATION	\$ 4,038,902	\$ 2,593,728	\$ 1,689,801	\$ 1,695,786	\$ 2,457,790
TRANSFER OUT-FACILITIES	-	-	143,743	143,743	410,000
COLLECTION	9,938,534	9,713,539	12,135,243	15,194,694	14,820,136
LANDFILL	<u>4,770,874</u>	<u>10,534,565</u>	<u>7,516,925</u>	<u>14,010,145</u>	<u>9,955,971</u>
TOTAL EXPENSES	<u>\$ 18,748,310</u>	<u>\$ 22,841,832</u>	<u>\$ 21,485,712</u>	<u>\$ 31,044,368</u>	<u>\$ 27,643,897</u>
WORKING CAP. CHANGES NOT BUDGETED	<u>1,969,839</u>	<u>185,982</u>	<u>-</u>	<u>-</u>	<u>-</u>
WORKING CAPITAL - ENDING	<u>\$ 17,963,506</u>	<u>\$ 17,968,624</u>	<u>\$ 5,339,681</u>	<u>\$ 10,189,268</u>	<u>\$ 6,727,371</u>
LESS OPERATING RESERVE	5,260,000	5,260,000	3,445,781	3,445,781	4,070,000 *
LESS DEBT RESERVE	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
AVAILABLE WORKING CAPITAL	<u>\$ 12,703,506</u>	<u>\$ 12,708,624</u>	<u>\$ 1,893,900</u>	<u>\$ 6,743,487</u>	<u>\$ 2,657,371</u>

**The reserve for solid waste was initially established at 44% of operating revenues which was the amount needed when solid waste collection fees were billed on the annual tax statement and revenues were only received twice per year. The collection fees are now billed on the monthly utility bill and the reserve needs to be modified to 22%. Starting in FY2023 the operating reserve needed will be reduced from 44% to 22%.*

**AIRPORT FUND
OPERATING BUDGET**

FUNDS 5600-5690 & 4050-4090

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
WORKING CAPITAL - BEGINNING	<u>\$ 17,902,911</u>	<u>\$ 23,446,631</u>	<u>\$ 26,959,601</u>	<u>\$ 23,446,631</u>	<u>\$ 30,124,481</u>
REVENUES:					
CHARGE FOR SERVICES	\$ 9,525,717	\$ 10,646,186	\$ 10,975,604	\$ 11,500,000	\$ 12,484,424
FEDERAL/STATE GRANT REVENUE	15,044,060	10,620,450	7,450,000	12,700,000	11,997,425
PFC REVENUE	1,497,293	1,625,377	1,200,000	1,200,000	1,400,000
CFC REVENUE	669,099	723,405	714,000	750,000	750,000
INVESTMENT INTEREST	(203,878)	609,231	241,485	510,000	520,000
CARES GRANT	-	-	-	-	1,600,000
REFUNDS/REIMBURSEMENTS	<u>107,215</u>	<u>65,684</u>	<u>192,300</u>	<u>120,000</u>	<u>228,480</u>
TOTAL REVENUE	<u>\$ 26,639,506</u>	<u>\$ 24,290,333</u>	<u>\$ 20,773,389</u>	<u>\$ 26,780,000</u>	<u>\$ 28,980,329</u>
EXPENSES:					
ADMINISTRATION	\$ 1,668,179	\$ 1,913,160	\$ 2,184,941	\$ 2,233,000	\$ 2,806,578
BUILDING MAINTENANCE	1,934,310	2,088,589	2,283,370	2,315,000	2,377,434
AIRFIELD MAINTENANCE	1,363,996	1,618,820	1,653,987	1,690,000	1,613,226
AIRPORT POLICE	994,652	1,024,577	1,018,277	1,076,000	1,155,860
AIRCRAFT RESCUE FIREFIGHTING	1,137,494	1,169,386	1,271,491	1,335,000	1,378,125
BUSINESS PARK	187,666	190,905	201,205	179,000	247,986
CAR RENTAL FUELING	327,188	406,428	399,000	220,000	336,664
CAR WASH FACILITY O&M	152,305	166,358	195,685	195,000	216,889
AIRPORT AIP GRANT PROJECTS	19,315,247	10,222,610	12,422,714	4,114,000	12,275,000
AIRPORT PFC PROJECTS	-	-	-	-	5,108,333
CAPITAL OUTLAY	1,292,249	1,441,626	4,518,888	6,386,000	1,819,798
DEBT SERVICE-PRINCIPAL	-	-	275,000	275,000	346,682
DEBT SERVICE-INTEREST	<u>117,721</u>	<u>114,700</u>	<u>84,150</u>	<u>84,150</u>	<u>311,594</u>
TOTAL EXPENSES	<u>\$ 28,491,007</u>	<u>\$ 20,357,159</u>	<u>\$ 26,508,708</u>	<u>\$ 20,102,150</u>	<u>\$ 29,994,169</u>
WORKING CAPITAL CHANGES NOT BUDGETED:	<u>7,395,221</u>	<u>(3,933,174)</u>	<u>-</u>	<u>-</u>	<u>-</u>
WORKING CAPITAL - ENDING	<u>\$ 23,446,631</u>	<u>\$ 23,446,631</u>	<u>\$ 21,224,282</u>	<u>\$ 30,124,481</u>	<u>\$ 29,110,641</u>
LESS OPERATING RESERVE	<u>1,429,000</u>	<u>1,480,000</u>	<u>1,565,000</u>	<u>1,700,000</u>	<u>1,700,000</u>
LESS REVENUE BOND RESERVE	<u>2,425,000</u>	<u>2,425,000</u>	<u>2,425,000</u>	<u>2,425,000</u>	<u>2,425,000</u>
AVAILABLE WORKING CAPITAL	<u>\$ 19,592,631</u>	<u>\$ 19,541,631</u>	<u>\$ 17,234,282</u>	<u>\$ 25,999,481</u>	<u>\$ 24,985,641</u>

**TRANSIT FUND
OPERATING BUDGET**

FUNDS 5710,5720,4110,4120,2040

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
WORKING CAPITAL - BEGINNING	\$ 5,011,999	\$ 6,250,919	\$ 7,820,766	\$ 6,888,083	\$ 5,969,086
REVENUES:					
STATE AND FEDERAL GRANTS	\$ 4,637,037	\$ 3,238,827	\$ 3,356,665	\$ 3,962,552	\$ 3,877,640
FTA CAPITAL GRANT	5,493,896	841,336	2,371,500	4,694,965	251,400
TAX REVENUE	2,508,073	2,567,659	2,644,105	2,659,356	3,097,247
INTER GOVERNMENTAL	501,903	517,716	334,478	334,478	352,021
OPERATING REVENUES	613,023	775,117	747,014	771,500	763,243
INTEREST ON INVESTMENTS	(59,817)	117,588	78,500	135,059	139,000
MISCELLANEOUS	11,916	28,148	7,050	13,156	10,050
SALE SURPLUS EQUIP	471	45,978	5,649	7,499	5,649
TOTAL REVENUE	\$ 13,706,502	\$ 8,132,369	\$ 9,544,961	\$ 12,578,565	\$ 8,496,250
EXPENSES:					
ADMINISTRATION	\$ 713,888	\$ 889,205	\$ 798,039	\$ 692,323	\$ 848,112
OPERATIONS/DRIVERS	2,409,211	2,674,084	3,247,269	2,996,588	3,508,304
OPERATIONS/NON-DRIVERS	516,555	505,013	399,908	418,935	572,205
MAINTENANCE	983,364	1,129,703	1,261,200	1,098,328	1,296,489
MARKETING	262,618	56,591	92,409	106,365	158,809
PARATRANSIT	1,034,352	974,302	1,025,004	1,068,166	1,395,821
DOWNTOWN TRANSFER CNTR	23,355	32,496	25,500	24,841	41,300
CAPITAL-LOCAL	-	9,306	20,000	20,000	50,000
CAPITAL - FEDERAL	6,531,026	1,429,215	2,942,475	7,072,016	719,000
O & M - LOCAL	15,912	-	-	-	-
TOTAL EXPENSES	\$ 12,490,281	\$ 7,699,915	\$ 9,811,804	\$ 13,497,562	\$ 8,590,040
WORKING CAP. CHANGES NOT BUDGETED	22,699	204,710	-	-	-
WORKING CAPITAL - ENDING	\$ 6,250,919	\$ 6,888,083	\$ 7,553,923	\$ 5,969,086	\$ 5,875,296
LESS OPERATING RESERVE	1,000,000	1,000,000	1,165,000	1,046,000	1,300,000
AVAILABLE WORKING CAPITAL	\$ 5,250,919	\$ 5,888,083	\$ 6,388,923	\$ 4,923,086	\$ 4,575,296

Internal Service Funds

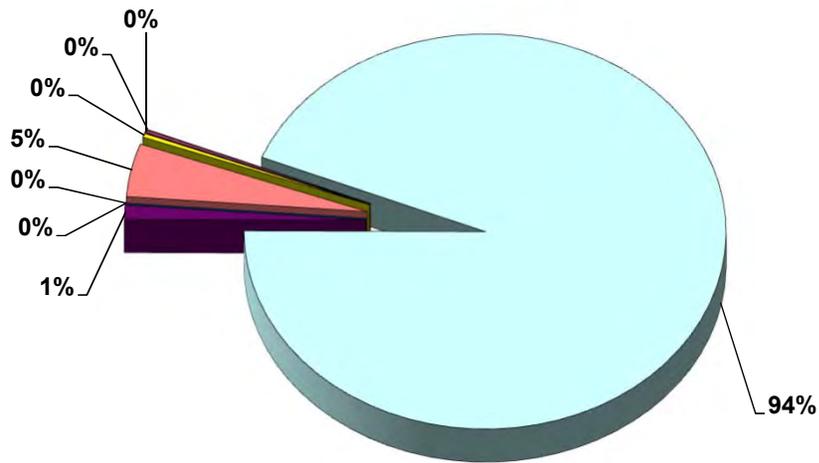
INTERNAL SERVICE FUNDS

The internal service fund accounts for activities and services performed for other organizational units within the City. Charges to other City Departments are made on a cost-reimbursement basis to support these activities. The City's internal service funds and their purposes are:

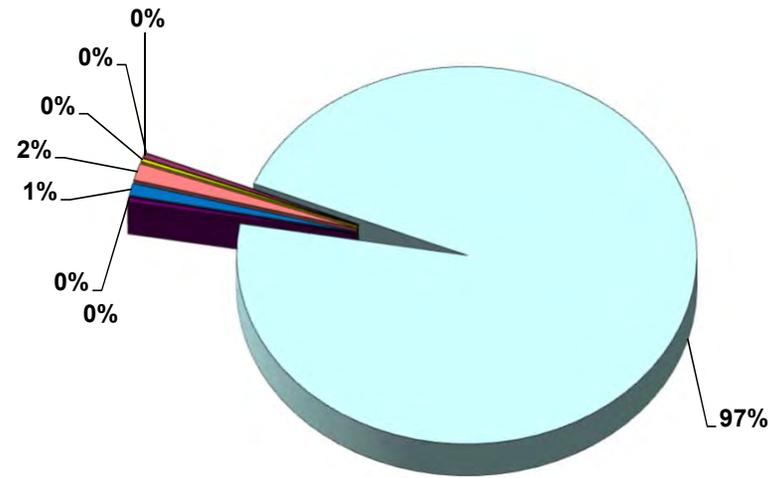
- ✓ The **Fleet Services Fund** provides for the maintenance and repair of vehicles used in the operation of City services.
- ✓ The **Central Services Fund** provides postage and copying service used in the operation of City services.
- ✓ The **Information Technology Fund** provides the City with technology related strategic planning, project management, integration, technology procurement, E-mail, networking, communications, application development, GIS, mapping, overall hardware and software support, vendor relations, and training services.
- ✓ The **City Health Benefits Fund** accounts for amounts received for use in paying health costs of City employees. Those health care costs are paid directly from this fund.
- ✓ The **Central Telephone Services Fund** provides for the maintenance and operation of the city-wide telephone system.
- ✓ The **Radio Communications Fund** provides for the maintenance and operation of the city-wide radio system.
- ✓ The **Property Insurance Fund** purchases liability insurance from MMIA and property insurance from a third party provider for the City and provides for the cost of claims, deductibles, and equipment damages.
- ✓ The **Facilities Management Fund** provides operating and maintenance services to the City Hall and Billings Operations Center buildings and provides project management, project specifications, and/or advice to all City departments by request.
- ✓ The **Public Works Administration Fund** provides administration services to the Public Works operational divisions.
- ✓ The **Public Works Engineering Fund** provides engineering services to the Public Works projects.

Internal Service Fund Summary of Revenues

FY 25			FY 24	
\$	120,000	SPECIAL ASSESSMENTS	\$	85,000
	100,000	LICENSES AND PERMITS		140,500
	-	INTER-GOVERNMENTAL		-
	35,829,810	CHARGES FOR SERVICE		33,472,182
	440,500	INVESTMENT EARNINGS		137,300
	-	INTERFUND TRANSFERS		356,894
	1,654,483	MISCELLANEOUS		500,000
<u>\$</u>	<u>38,144,793</u>	TOTAL	<u>\$</u>	<u>34,691,876</u>



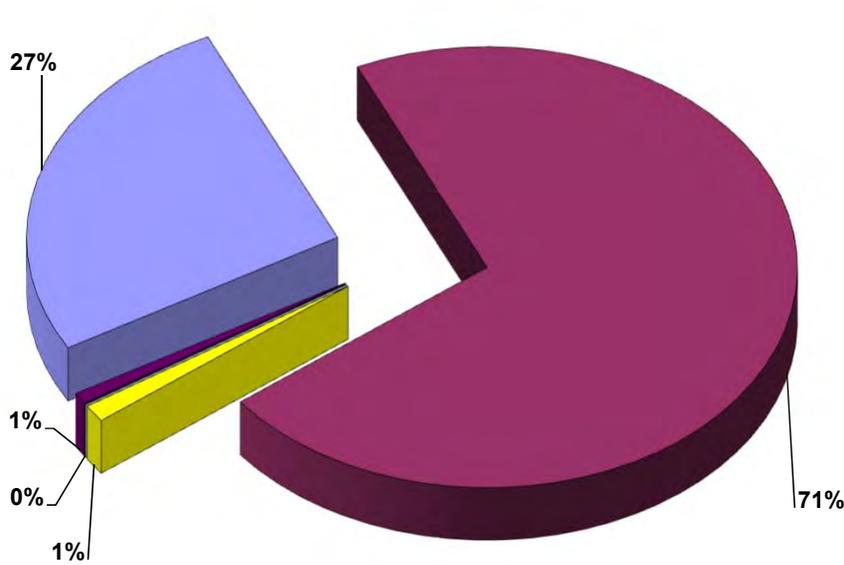
Fiscal Year 2025



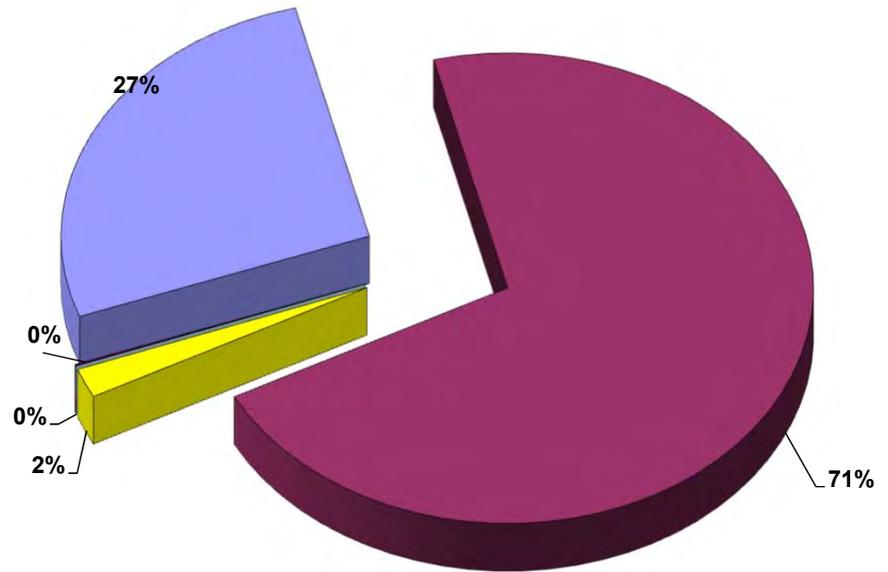
Fiscal Year 2024

Internal Service Fund Summary of Expenses

<u>FY 25</u>		<u>FY 24</u>
\$ 10,664,787	PERSONAL SERVICES	\$ 9,945,726
28,784,629	OPERATION & MAINTENANCE	26,525,212
504,350	CAPITAL	747,044
-	DEBT SERVICE	-
334,802	INTERFUND TRANSFERS	38,367
<u>\$ 40,288,568</u>	TOTAL	<u>\$ 37,256,349</u>



Fiscal Year 2025



Fiscal Year 2024

**INTERNAL SERVICE FUNDS
SUMMARY
OPERATING BUDGET
FY 25**

	FLEET SERVICES	CENTRAL SERVICES	INFORMATION TECHNOLOGY	CITY HEALTH BENEFITS	CENTRAL TELEPHONE	RADIO COMMUNICATIONS	PROPERTY INSURANCE	FACILITIES MANAGEMENT
WORKING CAPITAL - BEGINNING	\$ 2,842,243	\$ 230,191	\$ 873,502	\$ 7,208,819	\$ 350,730	\$ 535,443	\$ 45,907	\$ 4,363,199
REVENUE:								
SPECIAL ASSESSMENTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES & PERMITS	-	-	-	-	-	-	-	-
INTER-GOVERNMENTAL	-	-	-	-	-	-	-	-
CHARGES FOR SERVICE	3,523,174	113,427	4,018,763	14,247,000	471,799	218,096	4,993,742	891,847
INVESTMENT EARNINGS	48,000	5,300	25,000	239,000	8,200	16,000	6,700	69,300
INTERFUND TRANSFERS	-	-	-	-	-	-	-	-
MISCELLANEOUS	-	-	500	-	-	-	-	1,653,983
TOTAL REVENUE	\$ 3,571,174	\$ 118,727	\$ 4,044,263	\$ 14,486,000	\$ 479,999	\$ 234,096	\$ 5,000,442	\$ 2,615,130
EXPENSES:								
PERSONAL SERVICES	\$ 1,717,262	\$ -	\$ 2,543,266	\$ 55,000	\$ 203,927	\$ -	\$ 125,668	\$ 834,389
OPERATION & MAINTENANCE	608,685	99,790	1,494,995	18,449,012	276,039	392,450	4,168,577	1,269,906
CAPITAL	-	-	42,000	-	-	-	-	320,000
DEBT SERVICE	-	-	-	-	-	-	-	-
INTERFUND TRANSFERS	81,931	-	-	-	-	-	-	252,871
TOTAL EXPENSES	\$ 2,407,878	\$ 99,790	\$ 4,080,261	\$ 18,504,012	\$ 479,966	\$ 392,450	\$ 4,294,245	\$ 2,677,166
WORKING CAPITAL- ENDING	\$ 4,005,539	\$ 249,128	\$ 837,504	\$ 3,190,807	\$ 350,763	\$ 377,089	\$ 752,104	\$ 4,301,163
WORKING CAPITAL NOT BUDGETED	-	-	-	-	-	-	-	-
LESS RESERVED/DESIGNATED	860,600	-	1,009,565	-	38,397	-	1,374,158	214,173
UNDESIGNATED WORKING CAPITAL BALANCE ENDING	\$ 3,144,939	\$ 249,128	\$ (172,061)	\$ 3,190,807	\$ 312,366	\$ 377,089	\$ (622,054)	\$ 4,086,990

**INTERNAL SERVICE FUNDS
SUMMARY
OPERATING BUDGET
FY 25**

	PUBLIC WORKS ADMINISTRATION	PUBLIC WORKS ENGINEERING	APPROVED BUDGET FY 25	APPROVED BUDGET FY 24	INCREASE (DECREASE)	ACTUAL FY 23
WORKING CAPITAL - BEGINNING	\$ 1,044,603	\$ (88,697)	\$ 17,405,940	\$ 15,522,114	\$ 1,883,826	\$ 17,091,686
REVENUE:						
SPECIAL ASSESSMENTS	\$ -	\$ 120,000	\$ 120,000	\$ 85,000	\$ 35,000	\$ 86,380
LICENSES & PERMITS	-	100,000	100,000	140,500	(40,500)	99,746
INTER-GOVERNMENTAL CHARGES FOR SERVICE	3,114,119	4,237,843	35,829,810	33,472,182	2,357,628	30,744,197
INVESTMENT EARNINGS	20,000	3,000	440,500	137,300	303,200	438,555
INTERFUND TRANSFERS	-	-	-	356,894	(356,894)	532,057
MISCELLANEOUS	-	-	1,654,483	500,000	1,154,483	108,220
TOTAL REVENUE	\$ 3,134,119	\$ 4,460,843	\$ 38,144,793	\$ 34,691,876	\$ 3,452,917	\$ 32,761,072
EXPENSES:						
PERSONAL SERVICES	\$ 2,245,282	\$ 2,939,993	\$ 10,664,787	\$ 9,945,726	\$ 719,061	\$ 7,573,820
OPERATION & MAINTENANCE	1,083,074	942,101	28,784,629	26,525,212	2,259,417	25,268,463
CAPITAL	20,000	122,350	504,350	747,044	(242,694)	1,265,661
DEBT SERVICE	-	-	-	-	-	-
INTERFUND TRANSFERS	-	-	334,802	38,367	296,435	97,299
TOTAL EXPENSES	\$ 3,348,356	\$ 4,004,444	\$ 40,288,568	\$ 37,256,349	\$ 3,032,219	\$ 34,205,243
WORKING CAPITAL- ENDING	\$ 830,366	\$ 367,702	\$ 15,262,165	\$ 12,957,641	\$ 2,304,524	\$ 15,647,515
WORKING CAPITAL NOT BUDGETED	-	-	-	-	-	4,831,406
LESS RESERVED/DESIGNATED	266,268	388,209	4,151,372	3,493,218	658,154	5,200,514
UNDESIGNATED WORKING CAPITAL BALANCE ENDING	\$ 564,098	\$ (20,507)	\$ 11,110,793	\$ 9,464,423	\$ 1,646,370	\$ 15,278,407

**FLEET SERVICES FUND
OPERATING BUDGET**

FUND 6010

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
WORKING CAPITAL - BEGINNING	\$ 1,428,187	\$ 1,492,871	\$ 1,689,977	\$ 1,969,858	\$ 2,842,243
REVENUES:					
FLEET SERVICES	\$ 1,827,996	\$ 2,342,425	\$ 2,296,369	\$ 2,650,000	\$ 3,480,379
COURIER	40,752	42,016	40,750	40,752	42,795
INTEREST EARNINGS	(19,764)	39,637	18,000	65,000	48,000
INTERGOVERNMENTAL	72,132	40,134	-	-	-
MISCELLANEOUS	30,573	74,912	-	25,000	-
TOTAL REVENUE	\$ 1,951,689	\$ 2,539,124	\$ 2,355,119	\$ 2,780,752	\$ 3,571,174
EXPENSES:					
PERSONAL SERVICES	\$ 1,251,179	\$ 1,668,370	\$ 1,556,035	\$ 1,390,000	\$ 1,717,262
OPERATION & MAINTENANCE	323,416	501,096	611,375	480,000	608,685
CAPITAL	26,200	-	-	-	-
TRANSFERS OUT	95,770	95,770	38,367	38,367	81,931
TOTAL EXPENSES	\$ 1,696,565	\$ 2,265,236	\$ 2,205,777	\$ 1,908,367	\$ 2,407,878
WORKING CAP. CHANGES NOT BUDGETED	(190,440)	203,099	-	-	-
WORKING CAPITAL - ENDING	\$ 1,492,871	\$ 1,969,858	\$ 1,839,319	\$ 2,842,243	\$ 4,005,539
LESS OPERATING RESERVE	\$ 582,600	\$ 802,702	\$ 801,942	\$ 691,900	\$ 860,600
AVAILABLE WORKING CAPITAL	\$ 910,271	\$ 1,167,156	\$ 1,037,377	\$ 2,150,343	\$ 3,144,939

CENTRAL SERVICES FUND OPERATING BUDGET					
FUND 6050	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
WORKING CAPITAL-BEGINNING	<u>\$ 230,438</u>	<u>\$ 226,793</u>	<u>\$ 212,627</u>	<u>\$ 222,456</u>	<u>\$ 230,191</u>
REVENUES:					
MAIL SERVICE	\$ 62,348	\$ 60,677	\$ 68,000	\$ 50,497	\$ 68,000
DUPLICATION	42,428	42,809	44,473	43,879	45,427
INTEREST EARNINGS	<u>(3,277)</u>	<u>4,953</u>	<u>2,500</u>	<u>7,500</u>	<u>5,300</u>
TOTAL REVENUE	<u>\$ 101,499</u>	<u>\$ 108,439</u>	<u>\$ 114,973</u>	<u>\$ 101,876</u>	<u>\$ 118,727</u>
EXPENSES:					
MAIL SERVICE	\$ 62,348	\$ 61,283	\$ 68,000	\$ 50,497	\$ 68,000
CAPITAL OUTLAY	20,386	27,666	7,544	7,544	-
DUPLICATION	<u>22,410</u>	<u>23,827</u>	<u>27,836</u>	<u>36,100</u>	<u>31,790</u>
TOTAL EXPENSES	<u>\$ 105,144</u>	<u>\$ 112,776</u>	<u>\$ 103,380</u>	<u>\$ 94,141</u>	<u>\$ 99,790</u>
WORKING CAP. CHANGES NOT BUDGETED	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
WORKING CAPITAL-ENDING	<u>\$ 226,793</u>	<u>\$ 222,456</u>	<u>\$ 224,220</u>	<u>\$ 230,191</u>	<u>\$ 249,128</u>

CENTRAL SERVICES BUDGET NARRATIVE

The mail and duplication services are provided to the departments for their postage and copier needs. The departments are charged for these services based on their usage. By providing these central services in major work areas or locations in the City, lower costs can be provided to users. The lower cost factors include less equipment being leased or purchased, lower maintenance costs, and large volume discount for supplies.

Revenue

No significant changes.

Expenses

No significant changes.

Capital

None

**INFORMATION TECHNOLOGY FUND
OPERATING BUDGET**

FUND 6200

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
WORKING CAPITAL-BEGINNING	\$ 616,118	\$ 548,580	\$ 569,842	\$ 763,201	\$ 873,502
REVENUES:					
CHARGE FOR SERVICES	\$ 2,809,960	\$ 3,458,378	\$ 3,642,449	\$ 3,561,316	\$ 4,018,763
INTEREST EARNINGS	(12,732)	24,786	10,000	27,097	25,000
INTERGOVERNMENTAL	114,380	61,588	-	-	-
OTHER	-	2,852	-	773	500
TRANSFERS	-	-	-	2,000	-
TOTAL REVENUE	\$ 2,911,608	\$ 3,547,604	\$ 3,652,449	\$ 3,591,186	\$ 4,044,263
EXPENSES:					
PERSONAL SERVICES	\$ 1,992,919	\$ 2,337,445	\$ 2,343,364	\$ 2,254,717	\$ 2,543,266
OPERATIONS & MAINTENANCE	845,082	865,923	1,274,656	1,125,033	1,494,995
CAPITAL	31,914	151,319	155,500	101,135	42,000
INTEREST	-	1,529	-	-	-
TOTAL EXPENSES	\$ 2,869,915	\$ 3,356,216	\$ 3,773,520	\$ 3,480,885	\$ 4,080,261
WORKING CAP. CHANGES NOT BUDGETED	(97,675)	23,233	-	-	-
WORKING CAPITAL - ENDING	\$ 548,580	\$ 763,201	\$ 448,771	\$ 873,502	\$ 837,504
LESS OPERATING RESERVE	709,500	800,842	904,505	844,937	1,009,565
AVAILABLE WORKING CAPITAL	\$ (160,920)	\$ (37,641)	\$ (455,734)	\$ 28,565	\$ (172,061)

**CITY HEALTH BENEFITS FUND
OPERATING BUDGET**

FUND 6270

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
WORKING CAPITAL - BEGINNING	<u>\$ 9,617,432</u>	<u>\$ 8,853,076</u>	<u>\$ 8,899,157</u>	<u>\$ 9,971,757</u>	<u>\$ 7,208,819</u>
REVENUES:					
INVESTMENT EARNINGS	\$ (135,142)	\$ 231,379	\$ 50,000	\$ 260,000	\$ 239,000
CHARGES FOR SERVICE:					
CITY CONTRIBUTION HEALTH	8,830,775	9,451,685	9,400,000	9,900,000	9,700,000
CITY CONTRIBUTION LIFE \$5,000	11,481	11,305	12,000	12,000	12,000
CITY CONTRIBUTION DENTAL	151,465	174,209	180,000	173,000	180,000
EMPLOYEE FLEX CONTRIB.	361,420	349,925	310,000	281,000	385,000
EMPLOYEE DENTAL CONTRIB	151,465	174,210	200,000	175,000	200,000
EMPLOYEE HEALTH CONTRIB.	1,704,713	1,899,756	1,790,000	1,950,000	1,940,000
RETIREE/COBRA CONTRIB	805,349	740,447	800,000	705,000	800,000
CLAIM OVERPAYMENTS	54,303	129,306	65,000	40,000	80,000
PRESCRIPTION DRUG REBATE	1,172,923	995,882	475,000	600,000	775,000
STOP LOSS REIMBURSEMENTS	333,678	134,505	200,000	140,000	175,000
OTHER	7	-	-	-	-
TOTAL REVENUE	<u>\$ 13,442,437</u>	<u>\$ 14,292,609</u>	<u>\$ 13,482,000</u>	<u>\$ 14,236,000</u>	<u>\$ 14,486,000</u>
EXPENSES:					
PERSONAL SERVICES:					
HEALTH INCENTIVES	\$ 413,062	\$ 54,475	\$ 50,000	\$ 52,000	\$ 55,000
OPERATION AND MAINTENANCE:					
HEALTH CLAIMS	11,003,960	10,278,041	12,775,000	13,800,000	14,946,855
LIFE INSURANCE PREMIUMS	11,637	12,055	12,000	12,000	12,000
DENTAL CLAIMS	720,423	755,057	778,680	755,000	813,875
FLEX PLAN CLAIMS	361,420	349,884	370,000	290,000	358,000
125K FLEX ADMIN. CHGS.	11,675	10,650	14,000	12,700	14,000
HEALTH/DENTAL ADMIN. CHGS.	339,095	367,221	435,072	480,000	490,234
EMPLOYEE ASSISTANCE PROGRAM	27,900	27,900	25,000	28,000	28,750
FIDUCIARY LIABILITY INS.	3,667	(21,000)	5,000	-	5,000
ACA ADMIN. CHGS	21,516	26,940	30,000	25,000	30,000
STOP LOSS PREMIUM	711,548	729,274	950,000	925,000	1,034,901
H.S.A. ADMIN. FEES	14,580	14,952	18,000	19,000	19,057
VSP ADMIN FEES	6,845	7,160	7,000	7,500	7,925
WELLNESS EVENTS	3,430	-	10,000	-	10,000
CONSULTANT SERVICES	84,288	93,429	100,000	123,000	119,400
NURSE/SCREENING PROGRAM	259,417	269,733	274,000	250,000	325,000
CARE LINK SERVICES	4,838	9,692	30,000	10,000	20,000
COST ALLOCATION / OTHER	207,492	188,465	202,038	209,738	214,015
TOTAL EXPENSES	<u>\$ 14,206,793</u>	<u>\$ 13,173,928</u>	<u>\$ 16,085,790</u>	<u>\$ 16,998,938</u>	<u>\$ 18,504,012</u>
WORKING CAPITAL - ENDING	<u>\$ 8,853,076</u>	<u>\$ 9,971,757</u>	<u>\$ 6,295,367</u>	<u>\$ 7,208,819</u>	<u>\$ 3,190,807</u>

**CENTRAL TELEPHONE SERVICES FUND
OPERATING BUDGET**

FUND 6060

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
WORKING CAPITAL-BEGINNING	\$ 282,940	\$ 294,398	\$ 317,124	\$ 319,602	\$ 350,730
REVENUES:					
CHARGE FOR SERVICES	\$ 424,486	\$ 454,812	\$ 461,830	\$ 461,832	\$ 471,799
INTERGOVERNMENTAL	9,204	4,790	-	-	-
INTEREST EARNINGS	(4,857)	7,328	3,500	15,918	8,200
OTHER INCOME	-	53	-	52	-
TOTAL REVENUE	\$ 428,833	\$ 466,983	\$ 465,330	\$ 477,803	\$ 479,999
EXPENSES:					
PERSONAL SERVICES	\$ 150,915	\$ 182,704	\$ 178,617	\$ 171,637	\$ 203,927
OPERATIONS & MAINTENANCE	250,350	264,260	279,498	275,038	276,039
TOTAL EXPENSES	\$ 401,265	\$ 446,964	\$ 458,115	\$ 446,675	\$ 479,966
WORKING CAP. CHANGES NOT BUDGETED	(16,110)	5,186	-	-	-
WORKING CAPITAL-ENDING	\$ 294,398	\$ 319,602	\$ 324,339	\$ 350,730	\$ 350,763
LESS OPERATING RESERVE	32,101	35,757	36,649	35,734	38,397
AVAILABLE WORKING CAPITAL	\$ 262,296	\$ 283,845	\$ 287,690	\$ 314,996	\$ 312,366

STAFFING AUTHORIZATION

POSITION	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	APPROVED FY 25
TELECOMMUNICATIONS SYSTEM MANAGER	1.0	1.0	1.0	1.0
IT DIRECTOR	0.1	0.1	0.1	0.1
IT SECURITY ENGINEER	0.1	0.1	0.1	0.1
IT ADMINISTRATIVE SUPPORT II	-	-	0.2	0.2
TOTAL	1.2	1.2	1.4	1.4

**RADIO COMMUNICATIONS FUND
OPERATING BUDGET**

FUND 6070

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
WORKING CAPITAL-BEGINNING	<u>\$ 750,828</u>	<u>\$ 682,812</u>	<u>\$ 505,568</u>	<u>\$ 383,944</u>	<u>\$ 535,443</u>
REVENUES:					
CHARGES FOR SERVICE	\$ 302,568	\$ 299,969	\$ 333,499	\$ 333,499	\$ 218,096
INTEREST EARNINGS	(11,360)	1,552	9,000	18,000	16,000
OTHER	<u>350</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	<u>\$ 291,558</u>	<u>\$ 301,521</u>	<u>\$ 342,499</u>	<u>\$ 351,499</u>	<u>\$ 234,096</u>
EXPENSES					
OPERATIONS & MAINTENANCE	\$ 234,574	\$ 292,179	\$ 383,601	\$ 200,000	\$ 392,450
CAPITAL	<u>125,000</u>	<u>308,210</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	<u>\$ 359,574</u>	<u>\$ 600,389</u>	<u>\$ 383,601</u>	<u>\$ 200,000</u>	<u>\$ 392,450</u>
WORKING CAPITAL-ENDING	<u>\$ 682,812</u>	<u>\$ 383,944</u>	<u>\$ 464,466</u>	<u>\$ 535,443</u>	<u>\$ 377,089</u>

**PROPERTY INSURANCE FUND
OPERATING BUDGET**

FUND 6300

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
WORKING CAPITAL-BEGINNING	<u>\$ 860,405</u>	<u>\$ 570,542</u>	<u>\$ (109,085)</u>	<u>\$ (358,186)</u>	<u>\$ 45,907</u>
REVENUES:					
CHARGE FOR SERVICES	\$ 2,523,228	\$ 2,593,495	\$ 3,770,946	\$ 3,770,947	\$ 4,993,742
INTEREST EARNINGS	(13,588)	(1,155)	3,800	11,000	6,700
OTHER	<u>7,053</u>	<u>3,314</u>	<u>-</u>	<u>6,000</u>	<u>-</u>
TOTAL REVENUE	<u>\$ 2,516,693</u>	<u>\$ 2,595,654</u>	<u>\$ 3,774,746</u>	<u>\$ 3,787,947</u>	<u>\$ 5,000,442</u>
EXPENSES:					
PERSONAL SERVICES	\$ 112,000	\$ 127,545	\$ 119,912	\$ 122,000	\$ 125,669
OPERATIONS & MAINTENANCE	<u>2,686,401</u>	<u>3,397,557</u>	<u>4,011,308</u>	<u>3,261,854</u>	<u>4,168,577</u>
TOTAL EXPENSES	<u>\$ 2,798,401</u>	<u>\$ 3,525,102</u>	<u>\$ 4,131,220</u>	<u>\$ 3,383,854</u>	<u>\$ 4,294,246</u>
WORKING CAP. CHANGES NOT BUDGETED	(8,155)	720	-	-	-
WORKING CAPITAL - ENDING	<u>\$ 570,542</u>	<u>\$ (358,186)</u>	<u>\$ (465,559)</u>	<u>\$ 45,907</u>	<u>\$ 752,103</u>
LESS OPERATING RESERVE	<u>895,488</u>	<u>1,128,033</u>	<u>1,321,990</u>	<u>1,082,833</u>	<u>1,374,159</u>
AVAILABLE WORKING CAPITAL	<u>\$ (324,946)</u>	<u>\$ (1,486,219)</u>	<u>\$ (1,787,549)</u>	<u>\$ (1,036,926)</u>	<u>\$ (622,056)</u>

PROPERTY INSURANCE BUDGET NARRATIVE

The property insurance fund is a City-wide internal service fund that accounts for revenues and expenditures associated with property and liability insurance. Each department receives charges for their share of the insurance.

**FACILITIES MANAGEMENT FUND
OPERATING BUDGET**

FUNDS 6500-6540

	ACTUAL FY 22	ACTUAL FY 22	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
WORKING CAPITAL-BEGINNING	\$ 4,174,140	\$ 3,327,682	\$ 2,310,259	\$ 2,720,401	\$ 4,363,199
REVENUES:					
CHARGE FOR SERVICES - ADMIN	\$ 113,381	\$ 107,414	\$ 620,405	\$ 120,406	\$ 208,786
CHARGE FOR SERVICES - STILLWATER	258,021	-	215,428	-	430,676
RENTS - BOC	843,938	828,488	1,147,393	1,147,393	1,240,372
RENTS - STILLWATER BLDG	-	395,719	407,592	407,592	413,611
CHARGE FOR SERVICES - ANIMAL SHEL	-	34,162	35,187	35,187	42,330
CHARGE FOR SERVICES - N 27TH	577,343	581,987	611,804	611,804	210,055
GRANT INCOME	28,205	13,743	-	-	-
MISCELLANEOUS	32,422	26,816	-	2,099,732	-
INTEREST EARNINGS	(62,432)	99,292	34,000	95,500	69,300
TRANSFER IN	532,057	532,057	356,894	356,894	-
TOTAL REVENUE	\$ 2,322,935	\$ 2,619,678	\$ 3,428,703	\$ 4,874,508	\$ 2,615,130
EXPENSES:					
ADMINISTRATION	\$ 1,228,217	\$ 1,658,348	\$ 879,682	\$ 1,948,072	\$ 452,105
STILLWATER BUILDING	323,043	352,963	621,000	220,000	565,046
BOC	807,972	735,464	1,134,519	728,638	1,313,634
ANIMAL SHELTER	-	14,062	15,000	10,000	17,000
N 27TH	356,844	391,479	355,537	325,000	329,381
TRANSFERS OUT	-	1,000,000	-	-	-
BABCOCK THEATRE	19,732	-	-	-	-
TOTAL EXPENSES	\$ 2,735,808	\$ 4,152,316	\$ 3,005,738	\$ 3,231,710	\$ 2,677,166
WORKING CAP. CHANGES NOT BUDGETED	(433,585)	925,357	-	-	-
WORKING CAPITAL-ENDING	\$ 3,327,682	\$ 2,720,401	\$ 2,733,224	\$ 4,363,199	\$ 4,301,163
LESS OPERATING RESERVE	218,865	332,185	240,459	258,537	214,173
AVAILABLE WORKING CAPITAL	\$ 3,108,817	\$ 2,388,216	\$ 2,492,765	\$ 4,104,662	\$ 4,086,990

**PUBLIC WORKS ADMINISTRATION
OPERATING BUDGET**

FUND 6600

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
WORKING CAPITAL-BEGINNING	\$ 615,971	\$ 875,032	\$ 857,000	\$ 932,576	\$ 1,044,603
REVENUES:					
CHARGE FOR SERVICES	2,794,737	2,924,383	3,166,871	3,166,871	3,114,119
INTERGOVERNMENTAL	89,689	49,675	-	-	-
INVESTMENT EARNINGS	<u>(13,651)</u>	<u>28,384</u>	<u>4,000</u>	<u>40,300</u>	<u>20,000</u>
TOTAL REVENUE	\$ 2,870,775	\$ 3,002,442	\$ 3,170,871	\$ 3,207,171	\$ 3,134,119
EXPENSES:					
PERSONAL SERVICES	\$ 1,612,923	\$ 2,081,413	\$ 2,137,224	\$ 2,052,310	\$ 2,245,282
OPERATIONS & MAINTENANCE	860,628	979,111	1,078,202	1,042,834	1,083,074
CAPITAL	<u>12,598</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>20,000</u>
TOTAL EXPENSES	\$ 2,486,149	\$ 3,060,524	\$ 3,215,426	\$ 3,095,144	\$ 3,348,356
WORKING CAP. CHANGES NOT BUDGETED	<u>(125,565)</u>	<u>115,626</u>	<u>-</u>	<u>-</u>	<u>-</u>
WORKING CAPITAL-ENDING	\$ 875,032	\$ 932,576	\$ 812,445	\$ 1,044,603	\$ 830,366
LESS OPERATING RESERVE	<u>197,884</u>	<u>244,842</u>	<u>257,234</u>	<u>247,612</u>	<u>266,268</u>
AVAILABLE WORKING CAPITAL	\$ 677,148	\$ 687,734	\$ 555,211	\$ 796,991	\$ 564,098

FUND 6700

**PUBLIC WORKS ENGINEERING
OPERATING BUDGET**

	ACTUAL FY 22	ACTUAL FY 22	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
WORKING CAPITAL-BEGINNING	<u>\$ 234,065</u>	<u>\$ 219,901</u>	<u>\$ 269,645</u>	<u>\$ (6,756)</u>	<u>\$ (88,697)</u>
REVENUES:					
SPECIAL ASSESSMENTS	\$ 60,979	\$ 86,380	\$ 85,000	\$ 105,000	\$ 120,000
LICENSES & PERMITS	127,936	99,746	140,500	74,500	100,000
CHARGE FOR SERVICES	2,984,796	3,024,963	3,677,186	3,561,198	4,237,843
INTERGOVERNMENTAL	135,891	73,257	-	-	-
INVESTMENT EARNINGS	(3,637)	2,399	2,500	4,900	3,000
MISCELLANEOUS	<u>2,455</u>	<u>326</u>	<u>-</u>	<u>191</u>	<u>-</u>
TOTAL REVENUE	<u>\$ 3,308,420</u>	<u>\$ 3,287,071</u>	<u>\$ 3,905,186</u>	<u>\$ 3,745,789</u>	<u>\$ 4,460,843</u>
EXPENSES:					
PERSONAL SERVICES	\$ 2,386,123	\$ 2,894,501	\$ 2,771,437	\$ 2,773,694	\$ 2,939,993
OPERATIONS & MAINTENANCE	763,061	768,611	943,345	911,419	942,101
CAPITAL	<u>32,762</u>	<u>-</u>	<u>179,000</u>	<u>142,617</u>	<u>122,350</u>
TOTAL EXPENSES	<u>\$ 3,181,946</u>	<u>\$ 3,663,112</u>	<u>\$ 3,893,782</u>	<u>\$ 3,827,730</u>	<u>\$ 4,004,444</u>
WORKING CAP. CHANGES NOT BUDGETED	<u>(140,638)</u>	<u>149,384</u>	<u>-</u>	<u>-</u>	<u>-</u>
WORKING CAPITAL-ENDING	<u>\$ 219,901</u>	<u>\$ (6,756)</u>	<u>\$ 281,049</u>	<u>\$ (88,697)</u>	<u>\$ 367,702</u>
LESS OPERATING RESERVE	<u>314,918</u>	<u>366,311</u>	<u>371,478</u>	<u>368,511</u>	<u>388,209</u>
AVAILABLE WORKING CAPITAL	<u>\$ (95,017)</u>	<u>\$ (373,067)</u>	<u>\$ (90,429)</u>	<u>\$ (457,208)</u>	<u>\$ (20,507)</u>

Permanent Fund

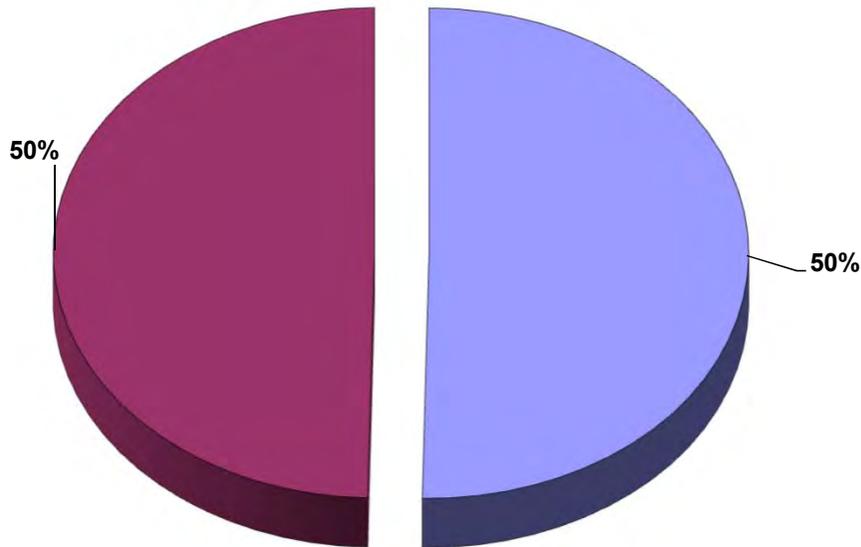
PERMANENT FUND

Permanent funds are used to account for resources that are legally restricted to the extent that only earnings, and not principal, may be used for purposes that support the City's programs – that is, for the benefit of the government or its citizenry.

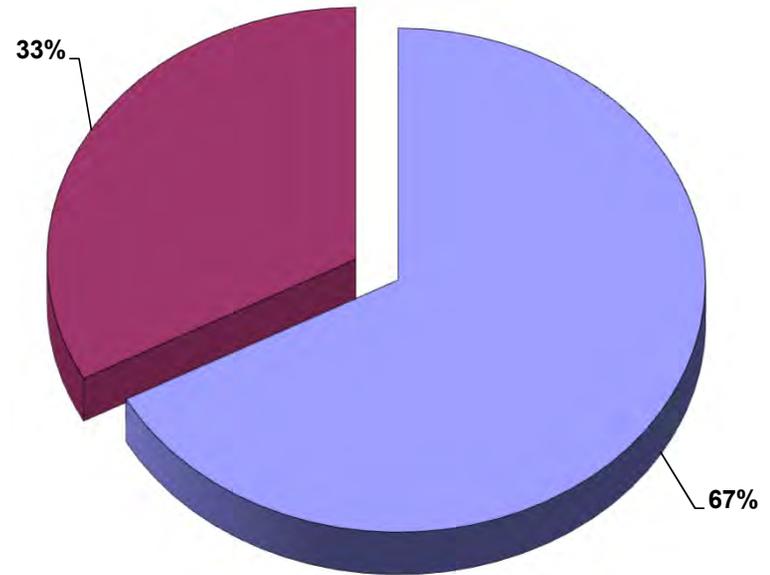
- The **Cemetery Perpetual Care Fund** accounts for private contributions to the cemetery.

Permanent Fund Summary of Revenues

<u>FY 25</u>			<u>FY 24</u>	
\$	18,750	CHARGES FOR SERVICE	\$	15,750
	18,500	INVESTMENT EARNINGS		7,700
<u>\$</u>	<u>37,250</u>	TOTAL	<u>\$</u>	<u>23,450</u>



Fiscal Year 2025



Fiscal Year 2024

**PERMANENT FUND
SUMMARY
OPERATING BUDGET
FY 25**

	CEMETERY PERPETUAL CARE	APPROVED BUDGET FY 25	APPROVED BUDGET FY 24	INCREASE (DECREASE)	ACTUAL FY 23
FUND BALANCE - BEGINNING	<u>\$ 798,006</u>	<u>\$ 798,006</u>	<u>\$ 789,168</u>	<u>\$ 8,838</u>	<u>\$ 778,006</u>
REVENUE:					
CHARGES FOR SERVICE	\$ 18,750	\$ 18,750	\$ 15,750	\$ 3,000	\$ 19,696
INVESTMENT EARNINGS	<u>18,500</u>	<u>18,500</u>	<u>7,700</u>	<u>10,800</u>	<u>17,891</u>
TOTAL REVENUE	<u>\$ 37,250</u>	<u>\$ 37,250</u>	<u>\$ 23,450</u>	<u>\$ 13,800</u>	<u>\$ 37,587</u>
EXPENDITURES:					
INTERFUND TRANSFERS	<u>\$ 35,200</u>	<u>\$ 35,200</u>	<u>\$ 5,600</u>	<u>\$ 29,600</u>	<u>\$ 14,853</u>
TOTAL EXPENDITURES	<u>\$ 35,200</u>	<u>\$ 35,200</u>	<u>\$ 5,600</u>	<u>\$ 29,600</u>	<u>\$ 14,853</u>
FUND BALANCE ENDING	<u><u>\$ 800,056</u></u>	<u><u>\$ 800,056</u></u>	<u><u>\$ 807,018</u></u>	<u><u>\$ (6,962)</u></u>	<u><u>\$ 800,740</u></u>

**CEMETERY PERPETUAL CARE FUND
OPERATING BUDGET**

FUNDS 7010 & 7030

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
FUND BALANCE BEGINNING	\$ 765,418	\$ 778,006	\$ 798,006	\$ 800,740	\$ 826,240
REVENUE:					
PERPETUAL CARE FEES	\$ 25,532	\$ 19,696	\$ 15,750	\$ 19,000	\$ 18,750
INTEREST ON INVESTMENTS	<u>(10,972)</u>	<u>17,891</u>	<u>7,700</u>	<u>36,500</u>	<u>18,500</u>
TOTAL REVENUE	\$ 14,560	\$ 37,587	\$ 23,450	\$ 55,500	\$ 37,250
EXPENDITURES:					
TRANSFER-GENERAL FUND	\$ 1,972	\$ 14,853	\$ 5,600	\$ 30,000	\$ 35,200
TOTAL EXPENDITURES	\$ 1,972	\$ 14,853	\$ 5,600	\$ 30,000	\$ 35,200
FUND BALANCE ENDING	\$ 778,006	\$ 800,740	\$ 815,856	\$ 826,240	\$ 828,290
LESS:					
NONSPENDABLE	<u>778,006</u>	<u>800,740</u>	<u>800,762</u>	<u>826,240</u>	<u>828,290</u>
UNASSIGNED	\$ -				

CEMETERY PERPETUAL CARE FUND BUDGET NARRATIVE

City ordinance requires 35% of the proceeds from the sale of grave lots and mausoleum spaces to be placed in this fund and maintained for perpetuity. The interest income generated by this fund is transferred annually into the General Fund to be used for care of the cemetery.

Business Improvement Districts

Downtown Business Improvement District



Business
Improvement
District

Downtown Billings Business Improvement District

Work Plan FY25

Mission Statement

The Billings Business Improvement District (BID) is dedicated to improving the cleanliness, appearance, and perception of safety in Downtown Billings to further enhance and make Billings a vibrant destination for visitors, residents, owners, employees, and students.

The BID operates certain revitalization, maintenance, safety, outreach, public art, and hospitality functions under the corporate entity known as the Downtown Billings Business Improvement District.

Financial Forecast

The Business Improvement District is an organizing and financing mechanism used by property owners to determine the future of their retail, commercial and industrial areas. The BID is based on state and local law, which permits property owners to cooperatively use the city's tax collection powers to "assess" themselves. These funds are collected by the county and returned in their entirety to the BID and are used for purchasing supplemental services and improvements beyond those services and improvements provided by the city.

The Billings BID is publicly-sanctioned, assessment -financed, and property owner managed.

Products and Services

The BID will provide the following services within the designated boundaries:

Clean program (street level)

- Sidewalk sweeping
- Sidewalk power washing, rotating basis in district, spot cleaning as well
- *Snow removal, 4' pedestrian right of way
- Fixed Can Trash removal, approximately 75 cans removed three times per week
- Graffiti removal, street level

Safe program

- Expanded Safety BID
- Cooperative Safety Program, Downtown Resource Officers
- Resource Outreach Coordinator, MAAP Program

- Homeless Outreach Team (HOT Team) in partnership with Rimrock
- In-house CPTED program (Smart Design + Safer Space) in partnership with Billings Police Department and Billings Chamber.

Public Art Program

- Community Murals
- Downtown Billings LightBike Trail
- Sculpture installation and display
- Alley Activation

Landscape/Beautification/Planter Maintenance

- Purchase, maintain, daily watering of hanging flower baskets
- Trash removal in PMD planters

Kit of Parts

- Street Furniture
- Kiosks

Community Engagement and Events

- creating marketing and events that attract, retain, and engage the community in order to support the growth, promotion, and development of downtown Billings as an exceptional, vibrant, and diverse urban core.

Key Staff

The BID is managed by the BID Board of Directors via the DBA CEO and includes the following staff:

- BID Director – Joe Stout, full time
- Events Director – Lexie Mann, full time
- BID Street Team – James Chandler, Adam Roebing, Robert Smith
- Billings Police Department Downtown Resource Officers (three officers) – 75% paid by BID, 25% paid by TIF
- Resource Outreach Coordinator – Kody Christensen-Linton (funded through grant funds)
- Additional seasonal staff as required

***The City of Billings wants to remind property owners they are responsible for removing snow on sidewalks in front or adjacent to their properties. According to City Code (Section 22-406), owners or their agents are required to remove all snow, ice, or slush within 24 hours after the storm event.**

GOAL	ACTION
General	<ul style="list-style-type: none"> • Condensing dumpsters as something that was observed in the most recent aspirational visit in Omaha, NE • Marketing / Advertising / PR Campaign
Planning	<ul style="list-style-type: none"> • Plan for additional Portland Loo facilities. <ul style="list-style-type: none"> ○ Locations ○ Fundraising • Pedestrian Mall – closing Broadway <ul style="list-style-type: none"> ○ Informational Meetings with Property Owners ○ Programming with Stakeholders ○ Design with City Staff for Closure ○ Identify Pedlet/Parklet Options with Budget and Designs ○ Temporary/Pilot Program for Designated Period • 4th Resource Officer or Community Service Officer <ul style="list-style-type: none"> ○ Identify Objective/Need ○ Proposal/Budget for Assessment Change
BID Renewal	<ul style="list-style-type: none"> • \$5,000 Budget • Identify Desired BID Boundary • Identify High % Property Owners Needed for Approval • One-on-One Meetings with High % Property Owners • Quarterly Informational Meetings with Property Owners • Media outreach
Built Environment	<ul style="list-style-type: none"> • Evaluate and fund one digital kiosk • Commission 10-15 new Trash Cans from local vendor • Commission and install new, branded bike racks • Evaluate seating options for downtown corners. Contract one new seating/play/sculptural seating arrangement. • Repair and Paint all kiosks • Identify and apply for one public art grant • Design and construct “Napa” style wayfinding structures • Identify dark areas downtown
Safe	<ul style="list-style-type: none"> • Continue CPTED evaluations and grants in partnership with DBP • Create HOT Team introduction and education program for BID properties • Meet with Parks Department re: PMD on Broadway and MT Ave.s
Events	<ul style="list-style-type: none"> • Evaluate opportunity for winter event. (Winter Fest, New Year’s Eve, Fire and Ice Fest) • Restaurant Week • Spring Fest • Share Placer AI contract with DBP, DBA, CI • Targeted Ad Budget for Events

Tourism Business Improvement District

FORGE  YOUR
VISIT *Billings*
OWN  PATH

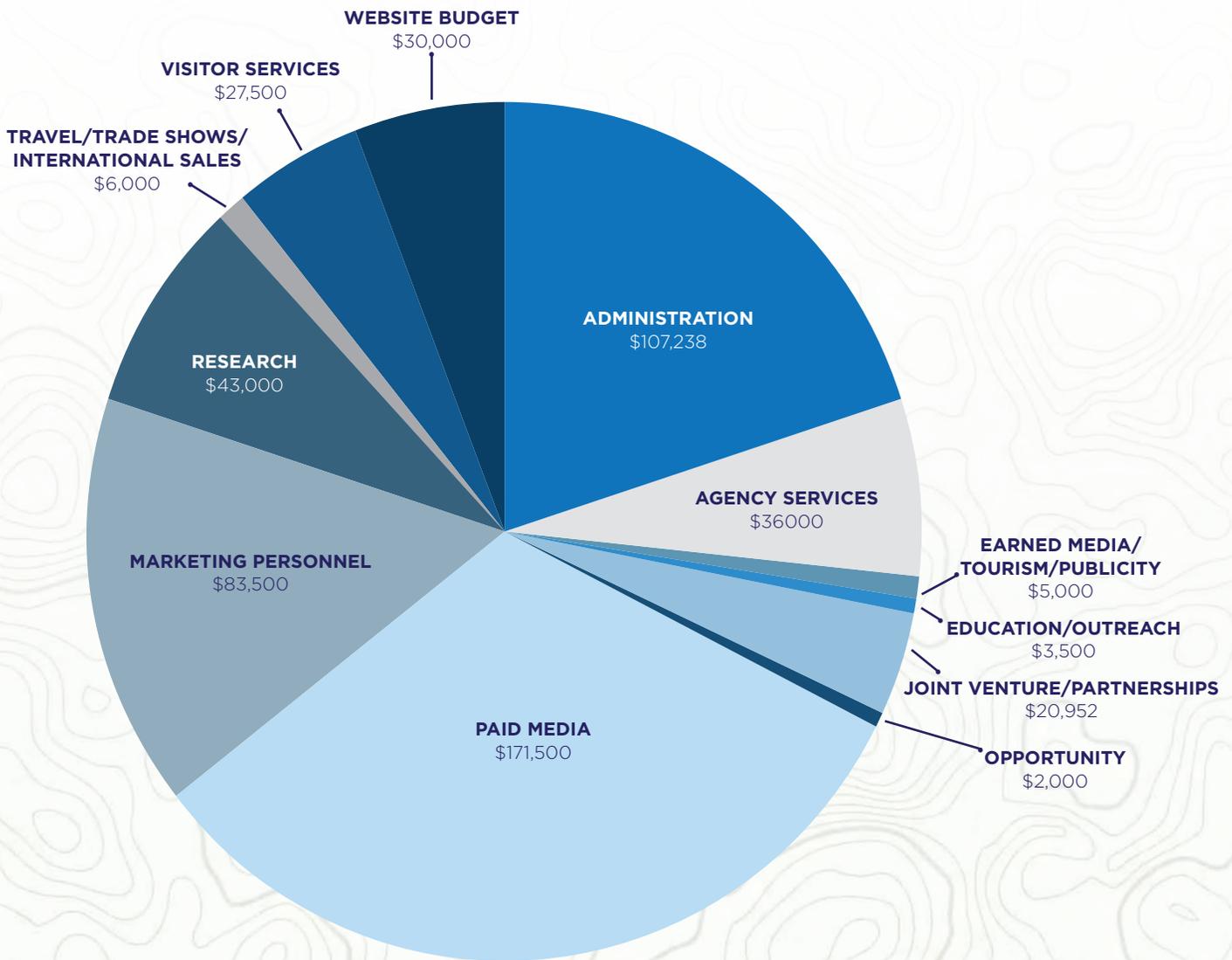
FY25 MARKETING PLAN & BUDGET

BILLINGS CONVENTION AND VISITORS BUREAU (BCVB) **FY25 BUDGET**

Administration	\$107,238
Agency Services	\$36,000
Earned Media/Tourism/Publicity	\$5,000
Education/Outreach	\$3,500
Joint Venture/Partnerships	\$20,952
Opportunity	\$2,000
Paid Media	\$171,500
Marketing Personnel	\$83,500
Research	\$43,000
Travel/Trade Shows/International Sales	\$6,000
Visitor Services	\$27,500
Website Budget	\$30,000
PROJECTED BCVB FY25 REVENUE	\$536,190



FY25 BUDGET BILLINGS CONVENTION AND VISITORS BUREAU (BCVB)



PROJECTED BCVB FY25 REVENUE
\$536,190

BILLINGS TOURISM BUSINESS IMPROVEMENT DISTRICT (BTBID)

FY25 BUDGET

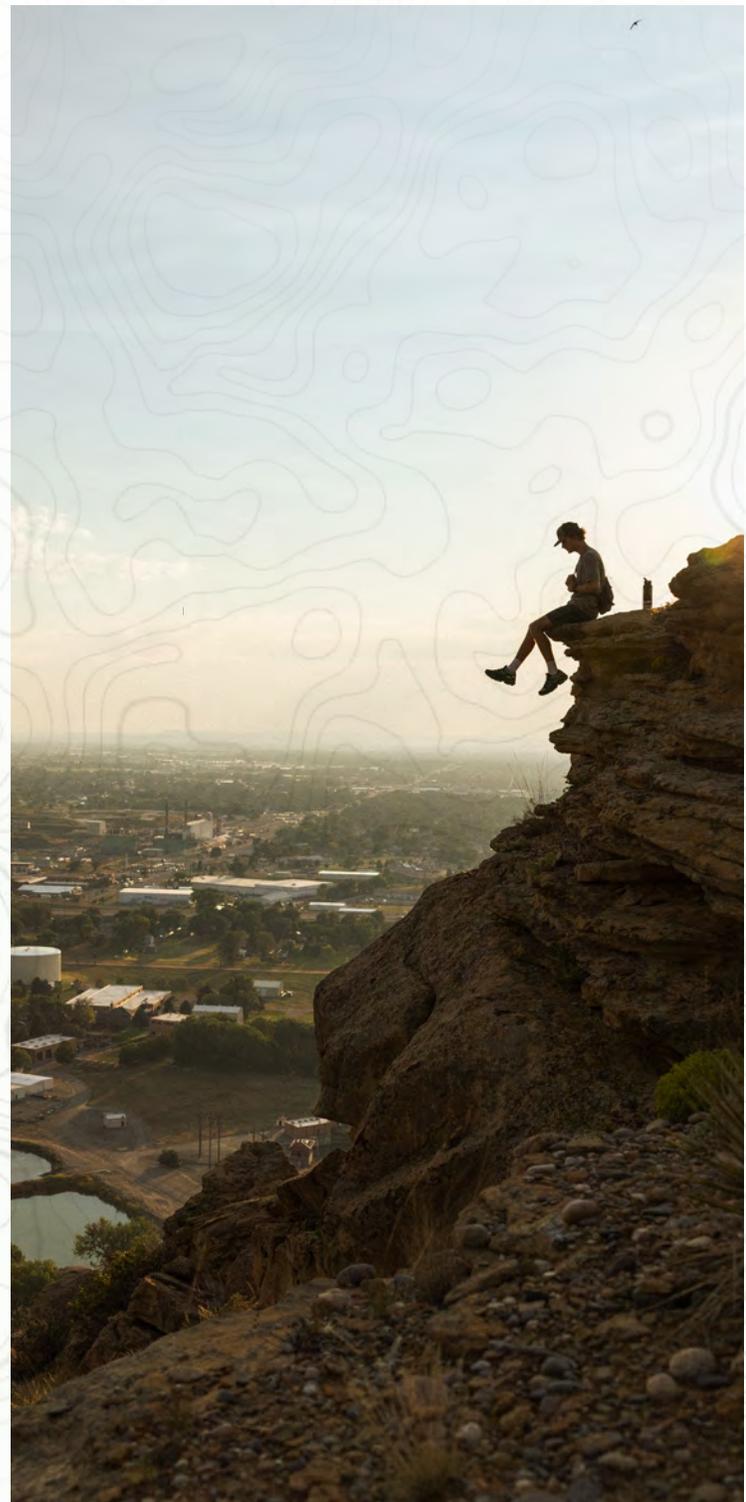
Leisure Visitation	\$681,930
Group Sales	\$315,474
Sports Tourism	\$276,851
Web/Digital Assets	\$90,610
Publicity/Advocacy	\$97,000
Reserves/Grants/Opportunity	\$49,500
Visitor Experience	\$183,363
Administrative	\$251,272
PROJECTED BTBID FY25 BUDGET	\$1,946,000

ADDITIONAL BTBID REVENUE BREAKDOWN:

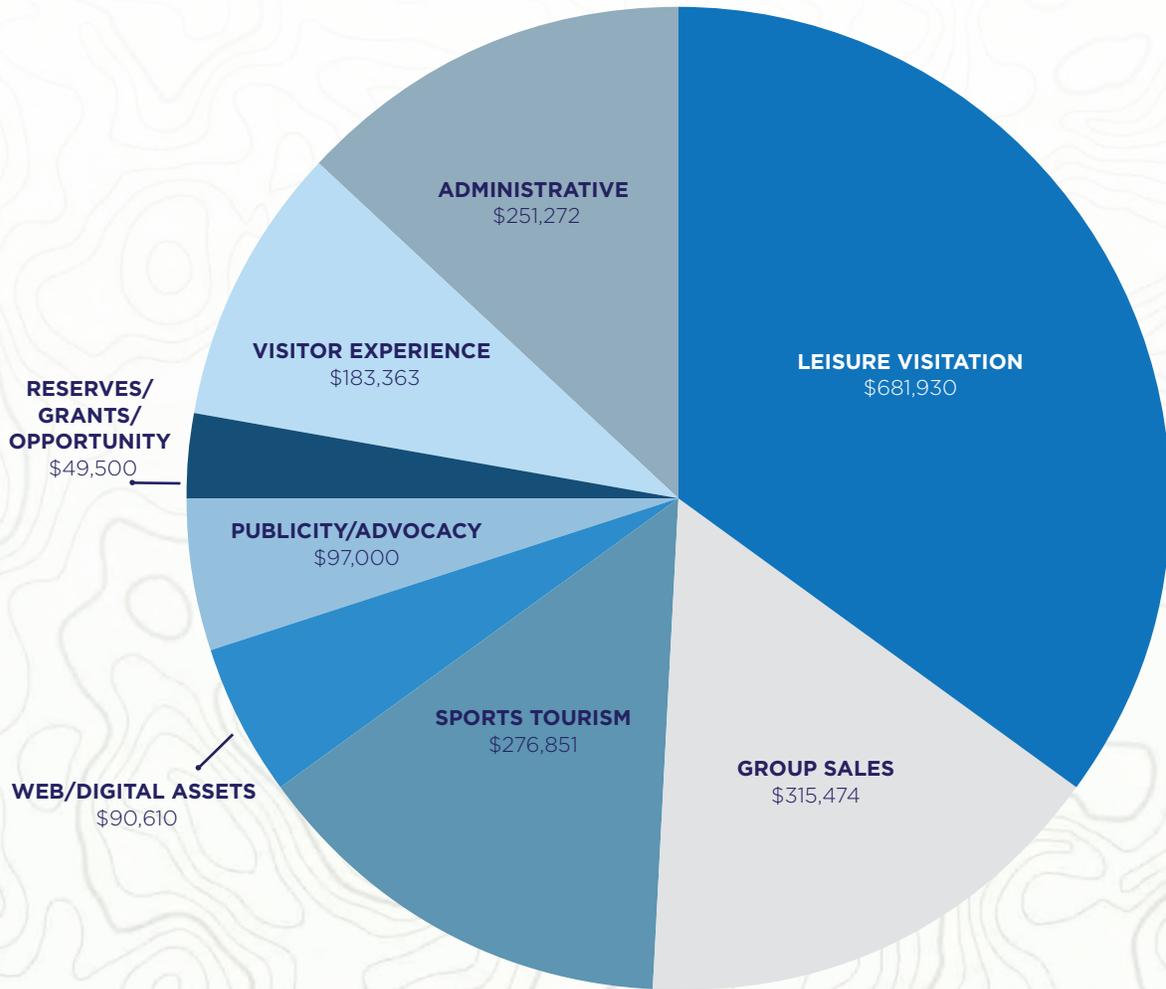
- Projected Revenue & Interest: \$1,715,000
- FY24 Carryover: \$131,000
- BTBID Reserves for Group Sales: \$100,000

OTHER BTBID NOTES:

- BTBID Board Restricted Reserves for BIL/Air Service Commitment: \$475,000
- General BTBID Board Restricted Reserves: \$225,447



FY25 BUDGET BILLINGS TOURISM BUSINESS IMPROVEMENT DISTRICT (BTBID)



TOTAL PROJECTED BTBID FY25 BUDGET:
\$1,946,000

Departmental Budget Overviews

City Administration

City Administration

Current Year Department Budgeted Expense Total:

City Administration: \$2,574,672

Change from Prior Year:

City Administration: \$76,735

Public Safety: \$131,034

City Administration's office includes the City Administrator, Assistant City Administrator, City Clerk and support staff. The department serves the role of coordination of overall city activity, consistent communication with City Council, and presentation of a balanced budget and its quarterly status.

New Programs:

The City will continue to seek new programs aimed at targeting mental health and substance abuse in an effort to reduce crime.

The Public Safety Fund has \$1,150,000 designated in FY25 for these efforts, which is a \$131,034 increase from the prior year's budget. These efforts will be funded from both the Marijuana Excise tax and 2 mills of the 2021 Public Safety Mill Levy so that the City can effectively deal with the root causes of crime.

FY25 funds set aside in the Public Safety Fund are focused to support key programs that address public safety, domestic violence and juvenile crime. The Nurse Family Partnership with Riverstone Health plans to use \$500,000 as a preferred strategy to try to prevent and mitigate the long-term effects of adverse childhood experiences. City Administration is also requesting \$750,000 to be used for the Yellowstone County Detention Facility and the remaining \$200,000 is to be used for the Family Justice Center.

Staffing Authorization:

STAFFING AUTHORIZATION

POSITION	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY24	APPROVED FY25
CITY ADMINISTRATOR	1.0	1.0	1.0	1.0
ASSISTANT CITY ADMINISTRATOR	1.0	1.0	1.0	1.0
PUBLIC INFORMATION OFFICER	1.0	1.0	1.0	1.0
EXECUTIVE SECRETARY	1.0	1.0	1.0	1.0
RECORDS SPECIALIST	-	1.0	1.0	1.0
CITY CLERK	1.0	1.0	1.0	1.0
DEPUTY CITY CLERK	1.0	1.0	1.0	1.0
TOTAL	<u>6.0</u>	<u>7.0</u>	<u>7.0</u>	<u>7.0</u>

Budgeted Revenues:

1000

CITY ADMINISTRATOR DEPARTMENT REVENUE

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY24	ESTIMATE FY24	APPROVED FY25
AMERICAN RESCUE PLAN FUND	\$ 6,891,785	\$ 9,198,097	\$ -	\$ 41,559	\$ 10,000
TOTAL REVENUES	<u>\$ 6,891,785</u>	<u>\$ 9,198,097</u>	<u>\$ -</u>	<u>\$ 41,559</u>	<u>\$ 10,000</u>

CITY ADMINISTRATOR DEPARTMENT ALL FUNDS

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY24	ESTIMATE FY24	APPROVED FY25
TAXES	\$ -		\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES	7,000,000	8,940,314	-	-	-
INVESTMENT EARNINGS	(108,215)	257,783	-	41,559	10,000
TOTAL REVENUES	<u>\$ 6,891,785</u>	<u>\$ 9,198,097</u>	<u>\$ -</u>	<u>\$ 41,559</u>	<u>\$ 10,000</u>

Budgeted Expenditures:

CITY ADMINISTRATOR DEPARTMENT FUNDS

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY24	ESTIMATE FY24	APPROVED FY25
AMERICAN RESCUE PLAN FUND	\$ 2,298,750	\$12,950,040	\$ -	\$ -	\$ -
PUBLIC SAFETY FUND	-	199,349	1,018,966	611,380	1,150,000
GENERAL FUND	969,973	1,192,468	1,347,937	1,143,776	1,424,672
TOTAL EXPENDITURES	<u>\$ 3,268,723</u>	<u>\$14,341,857</u>	<u>\$ 2,366,903</u>	<u>\$ 1,755,155</u>	<u>\$2,574,672</u>

CITY ADMINISTRATOR DEPARTMENT EXPENSES

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY24	ESTIMATE FY24	APPROVED FY25
PERSONAL SERVICES	\$ 788,914	\$ 937,801	\$ 971,278	\$ 903,338	\$1,032,444
OPERATIONS AND MAINTENANCE	181,059	454,016	1,395,625	851,817	1,542,228
TRANSFERS	-	9,715,000	-	-	-
CAPITAL	2,298,750	3,235,040	-	-	-
TOTAL EXPENDITURES	<u>\$ 3,268,723</u>	<u>\$14,341,857</u>	<u>\$ 2,366,903</u>	<u>\$ 1,755,155</u>	<u>\$2,574,672</u>

City Administration:

CITY ADMINISTRATOR GENERAL FUND OPERATING BUDGET

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY24	ESTIMATE FY24	APPROVED FY25
PERSONAL SERVICES	\$ 788,914	\$ 937,801	\$ 971,278	\$ 903,338	\$1,032,444
OPERATIONS AND MAINTENANCE	181,059	254,667	376,659	240,438	392,228
TOTAL EXPENDITURES	<u>\$ 969,973</u>	<u>\$ 1,192,468</u>	<u>\$ 1,347,937</u>	<u>\$ 1,143,776</u>	<u>\$1,424,672</u>

City Clerk

Administration – City Clerk’s Office

Current Year Department Budgeted Expense Total:

\$425,552

Change from Prior Year:

\$25,316



Overall Budget Justification:

The FY25 budget for the City Clerk’s office is \$425,552, this is an increase in costs of \$25,316 from the prior year. This amount is included in the overall City Administration budget of \$2,574,672. Increases are due to salaries and FICA increases. The current year’s budget reflects money set aside to pay a temp worker to scan documents from July-Oct, and a records intern for 10 hours per week, as well as \$15,000 to cover annual software fees for agenda management and public records requests. \$80,000.00 was unspent in FY24 and is carried over into FY25 for new records management software. Due to staffing fluctuations in the IT department and the City Clerk’s office, the RPF process to seek possible records management software solutions did not occur.

No technology components are due for replacement this year. The Council Chambers audio visual components will be replaced with the new City Hall relocation.

Services and support provided includes Council agendas, minutes, resolution and ordinance preparation, and indexing, records management and maintenance, elections, bid openings, acceptance of service of process for summons, subpoenas and tort claims on behalf of the City of Billings, and management of public records requests.

New or Expanded Programs:

During FY25 the Clerk’s office is asking for funds to expand the scanning and preservation of permanent records to be imported into Questys. Professional services from Data Imaging Solutions to also digitize 13 boxes of Special Improvement Light Maintenance Districts (SILMDs); 3 boxes of Park Maintenance District (PMDs); and 4 boxes of Protest Letters for Park District 1 (PD1).

Further, the Clerk’s office is asking for funding to hire a temporary worker for 30 hours a week from July-October to work in-house adding records into Questys and reducing more boxes from storage prior to the move to the new City Hall. The success of this effort will depend on obtaining a qualified Records Specialist as the Clerk’s office is already stretched to its limitations in workspace and productive work hours.

Accomplishments and Challenges:

The email capstone archiving policy was established in August 2023. The Clerk's office records have been inventoried and progress has been made on a comprehensive filing plan.

By the end of FY24, 45 banker boxes of SID records were successfully scanned and ready to be imported into the Questys document imaging solution. Approximately 100 of the 400 boxes have been scanned or have met their retention and been destroyed from the Clerk's office.

Progress has been made toward customized building of Questys to reflect the local government retention schedule, but it has been very slow.

It has been challenging to maintain a Records Specialist to move the centralized document imaging solution forward. The Clerk's office is now searching for its third candidate in less than two years. The struggle to retain a qualified records specialist has hindered progress to a point where organization-wide records training and expanded centralization of records archiving is nearly halted. Due to staffing fluctuations of key IT staff and the Records Specialist position, an RFP was not pursued for a new digital records storage system. The Clerk's office is seriously understaffed and will seek to add 3 FTEs in the next 5 years. Two of the FTEs will work the records program and one will be dedicated to public records requests. Also anticipated needs over the next 5 years will be RFPs for Agenda Management software, Public Records Request software, and document imaging and records management software.

Department Goals:

- Obtain a qualified, dedicated records specialist to further our efforts for implementation of Questys and developing records management training throughout the organization.
- Continue digitization of paper documents for greater public records access and minimize storage needs.
- Amend and update City Code sections affecting administration and City Clerk's office.

Facilities Management

Facilities Management

FY25 Department Budgeted Expense Total:

Facilities Funds: \$2,677,166

Change from Budget FY24:

Facilities Expenses: (\$328,572)

Overall Budget Justification:

The Facilities Division FY25 expense budget is \$2,677,166. This is a \$328,572 decrease from last year due to completion of various large hail repairs and a reduction in new City Hall repair funds.



Current City Hall

Base Rent and OPEX tenant charges at current City Hall have increased approximately 5% for all City Departments. Only six months of charges are being requested as we anticipate being moved out of existing City Hall by end of calendar year 2024. As only six months' charges are being requested there is a 43% decrease in the funds being paid into this account versus FY24.

Tenant charges have increased due to added facility management scope and increased material costs.

New City Hall

Base Rent and OPEX tenant charges at new City Hall have increased approximately 5% for all City Departments. Only six months of charges are being requested as we anticipate being moved into new City Hall by beginning of calendar year 2025. As six months' charges are being requested there is a 53% increase in the funds being paid into this account versus FY24.

Tenant charges have increased due to added facility management scope and increased material costs.

Yellowstone Valley Animal Shelter

Base Rent and OPEX tenant charges at YVAS have increased approximately 6% for Police. A \$5,000 capital charge is added to Animal Control for the purposes of building reserves for capital replacement.

Tenant charges have increased due to added facility management scope and increased material costs.

Billings Operations Center

Base Rent and OPEX tenant charges at BOC saw a decrease due to debt service being sunset and after conversations on how best to adjust charges based upon operational needs and capital replacement. Approximate changes in charges are as follows: Fleet decrease of 24%, Parks decrease of 40%, Police decrease of 40%, Solid Waste decrease of 28%, Streets/Traffic decrease of 38% for a total of 35% decrease in Base Rent and OPEX charges.

Directions were given to right-size Dept/Div allocation as there was no equity in charges and to ensure that each Dept/Div contribution is equitable and there is no subsidizing. To lessen the dramatic swing in charges this will be a phased approach over the next three to five years.

A proportionally accurate capital charge of \$500,000 is added to each department based upon the amount of space they occupy. The goal is to build reserves for capital replacement and anticipated BOC expansion.

The \$1.2 million debt service charge to pay back general fund is being paid in full this year by Departments to Finance. This was another reason to adjust charges down for Departments.

Personal services have increased \$45,252.

Fire Stations

Over the past three years the Fire Department and Facilities have partnered on various building/grounds related projects. For FY25 the decision is being made to centralize all hard services related to Fire Department buildings and grounds within the Facilities Division, including associated administrative responsibilities such as invoicing.



Budgeted Revenues:

**FACILITIES MANAGEMENT FUND
REVENUES BY CLASS**

ALL FUNDS

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY24	ESTIMATE FY24	APPROVED FY25
REVENUES:					
TAXES	\$ 31,543	\$ 200,000	\$ 200,000	\$ 200,000	200,000
CHARGES FOR SERVICES	690,724	722,563	1,482,824	900,000	\$ 891,847
INTERGOVERNMENTAL	28,205	13,743	650,000	650,000	650,000
RENTS	1,101,959	1,224,207	1,554,985	1,592,614	1,653,983
INVESTMENT EARNINGS	(58,644)	220,115	101,000	495,000	99,300
MISCELLANEOUS	10,676	197,471	30,000	4,148,806	1
TRANSFERS	20,882,617	12,257,057	456,894	456,894	100,000
TOTAL REVENUES	<u>\$ 22,687,080</u>	<u>\$ 14,835,156</u>	<u>\$ 4,475,703</u>	<u>\$ 8,443,314</u>	<u>\$ 3,595,131</u>

**FACILITIES MANAGEMENT FUND
REVENUES BY FUND**

ALL FUNDS

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY24	ESTIMATE FY24	APPROVED FY25
REVENUES:					
CITY HALL CONSTRUCTION	\$ 20,385,891	\$ 12,215,478	\$ 1,047,000	\$ 3,568,806	\$ 980,000
FACILITIES MANAGEMENT	2,301,189	2,619,678	3,428,703	4,874,508	2,615,130
TOTAL REVENUES	<u>\$ 22,687,080</u>	<u>\$ 14,835,156</u>	<u>\$ 4,475,703</u>	<u>\$ 8,443,314</u>	<u>\$ 3,595,130</u>



Budgeted Expenditures:

**FACILITIES MANAGEMENT FUND
OPERATING BUDGET BY CLASS**

ALL FUNDS	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY24	ESTIMATE FY24	APPROVED FY25
EXPENDITURES:					
PERSONAL SERVICES	\$ 650,805	\$ 570,563	\$ 789,137	\$ 624,582	\$ 834,389
OPERATIONS AND MAINTENANCE	1,918,384	2,517,891	1,811,601	2,504,628	1,269,906
CAPITAL	163,300	3,557,032	1,605,000	19,225,000	320,000
DEBT SERVICE	3,319	-	-	-	-
TRANSFERS OUT	-	1,000,000	-	-	1,247,871
TOTAL EXPENDITURES	\$ 2,735,808	\$ 7,645,486	\$ 4,205,738	\$ 22,354,210	\$ 3,672,166

**FACILITIES MANAGEMENT FUND
OPERATING BUDGET BY FUND**

ALL FUNDS	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY24	ESTIMATE FY24	APPROVED FY25
EXPENDITURES:					
CITY HALL CONSTRUCTION	\$ -	\$ 3,493,170	\$ 1,200,000	\$ 19,122,500	\$ 995,000
FACILITIES MANAGEMENT	2,735,808	4,152,316	3,005,738	3,231,710	2,677,166
TOTAL EXPENDITURES	\$ 2,735,808	\$ 7,645,486	\$ 4,205,738	\$ 22,354,210	\$ 3,672,166

New or Expanded Programs:

- Continued build-out for the New City Hall facility.
- Master Planning of BOC.
- Real Estate services in disposal of Real Property of City Hall, Park 1 retail space, and two surface lots.
- Management of Leases at Park 1.
- Fire Department hard service deliverability.



Staffing:

There are no staffing changes or requests for Facilities in FY25. The division is fully staffed at 10 FTE.

STAFFING AUTHORIZATION

POSITION	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY24	APPROVED FY25
FACILITIES MANAGER	0.3	0.3	1.0	1.0
FACILITIES SUPERINTENDENT	1.0	1.0	-	-
FACILITIES SPECIALIST	1.0	1.0	1.0	1.0
FACILITIES MAIN SUPPORT I	3.0	3.0	3.0	3.0
FACILITIES MAIN SUPPORT II	3.0	3.0	5.0	5.0
TOTAL	<u>8.3</u>	<u>8.3</u>	<u>10.0</u>	<u>10.0</u>

Additional Comments:

In the coming fiscal year, the Facilities Division will manage the New City Hall construction project, commissioning of the building, coordinating moving departments to the new facility, and decommissioning and disposal of the current City Hall.

Department Goals:

The Facilities Division strives to provide valuable and cost-effective services to the city departments and divisions it serves. Successful completion of the New City Hall facility, commission, and warranty phase is the Division’s primary goal for FY25.

Building Division

Building Division

FY25 Department Budgeted Expense Total:

Revenue: \$2,262,000

Change from FY24: (\$381,000)

Expenses: \$2,471,643

Change from FY24: (\$154,361)



Overall Budget Justification:

The Building Division is responsible for issuing permits, performing plan review, and conducting field inspections for commercial and residential construction within the City of Billings. The Division acts as an information source to both the construction community and the public as it relates to building codes and construction. The Building Division is a Special Revenue Fund, as all funding is obtained through user fees, which can only be utilized for building code enforcement.

Budgeted Revenues:

All revenue for the Building Division is collected through permitting and plan review fees. Permit and plan review revenues for FY25 are projected to be \$2,158,000, which is \$413,000 less than last year’s budget. Revenues can fluctuate a great deal based on actual construction activity, which can be difficult to predict. The actual FY24 revenue collected through the first eight months of FY24 is trending lower than what was estimated, which influences the estimate for FY25. There has been a decline in all construction types over the last several months, outside of the typical seasonal declines over the winter. Additionally, we had anticipated fees from a few projects that were in the planning stages and have since been put on hold or delayed. We believe the construction activity will continue generally at the current levels in the coming fiscal year.

	BUILDING INSPECTION FUND				
	REVENUES				
	ACTUAL FY 22	ACTUAL FY 22	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
REVENUE:					
LICENSES & PERMITS	\$ 3,065,110	\$ 2,601,757	\$ 2,571,000	\$ 2,175,000	\$ 2,158,000
INTEREST ON INVESTMEN	(56,199)	103,347	72,000	100,929	104,000
MISCELLANEOUS	37,107	6,175	-	1,700	-
TOTAL REVENUE	\$ 3,046,018	\$ 2,711,279	\$ 2,643,000	\$ 2,277,629	\$ 2,262,000

Budgeted Expenditures:

Expenditures are set at \$2,471,643 for FY25. Most of our expenses are personnel and O&M for our office and vehicles. Expenses for the coming fiscal year are budgeted to be \$154,360 less than FY24. There will be some expenses for new equipment and moving costs in FY25 with the move to new City Hall and capital expense of \$20,744 for a conference room build in the new building.

	BUILDING INSPECTION FUND				
	EXPENDITURES				
	ACTUAL	ACTUAL	BUDGET	ESTIMATE	APPROVED
	FY 22	FY 22	FY 24	FY 24	FY 25
EXPENDITURES:					
PERSONAL SERVICES	\$ 1,380,499	\$ 1,597,581	\$ 1,757,328	\$ 1,501,180	\$ 1,700,135
OPERATIONS & MAINT.	776,228	685,773	793,675	750,000	750,764
CAPITAL	47,212	228,916	75,000	600,000	20,744
INTERFUND TRANSFERS	-	-	-	309,126	-
TOTAL EXPENDITURES	<u>\$ 2,203,939</u>	<u>\$ 2,512,270</u>	<u>\$ 2,626,003</u>	<u>\$ 3,160,306</u>	<u>\$ 2,471,643</u>

Building Division Reserves:

A bill was passed in the 2023 legislative session that increased the reserve amount that Building Divisions may hold from a 12-month reserve to a 36-month reserve. The Building Division currently holds about 11 months of reserves. The last few years, we have made significant investments using reserve funds to lower our reserve amount to under one year.

New or Ongoing Programs:

We are currently working through the implementation of a new online permitting and plan review program that will be put into service toward the latter part of 2024. The new system will have features such as a user-friendly online portal for customers, online payment capability, electronic plan review, online inspection scheduling and correction notices, and a mobile app for use in the field.

In FY24, we improved our Special Inspection Program, along with records and data management by adding a Building Division Records Specialist position. This position will help to increase our efficiency and services to our customers. They are responsible for keeping inspection records organized and up to date during the course of a construction project so that inspectors can focus on providing timely and complete inspections to keep projects moving. This position also works to compile and provide timely and relevant data regarding construction and development in the City.

Staffing:

The Building Division has a total of 18.3 FTEs and we are not requesting any additional staff for FY25.

POSITION	ACTUAL	ACTUAL	BUDGET	APPROVED
	FY 22	FY 23	FY 24	FY 25
BUILDING OFFICIAL	-	-	1.0	1.0
BUILDING & FACILITIES MANAGER	0.7	0.7	-	-
ADMINISTRATIVE SUPPORT II	1.0	1.0	1.0	1.0
SR. COMBINATION INSPECTOR	1.0	1.0	1.0	1.0
DEPUTY BUILDING OFFICIAL	1.0	1.0	1.0	1.0
SR. PERMIT TECHNICIAN/COORD	1.0	1.0	1.0	1.0
BUILDING RECORDS SPECIALIST	-	-	1.0	1.0
PLANS EXAMINER	2.0	3.0	3.0	3.0
ELECTRICAL INSPECTOR I	1.0	1.0	1.0	1.0
ELECTRICAL INSPECTOR II	1.0	1.0	1.0	1.0
COMBINATION INSPECTOR III	1.0	1.0	1.0	1.0
COMBINATION INSPECTOR I	4.0	4.0	4.0	4.0
PLUMBING INSPECTOR	1.0	1.0	1.0	1.0
ADMINISTRATIVE SUPPORT I	0.3	0.3	0.3	0.3
BUILDING PERMIT TECH	1.0	1.0	1.0	1.0
TOTAL	<u>16.0</u>	<u>17.0</u>	<u>18.3</u>	<u>18.3</u>

Fleet Services

Fleet Services

Current Year Department Budgeted Expense Total:

\$2,407,878

Change from Prior year:

\$202,101

Overall Budget Justification:

The FY25 budget for the Fleet Services Division is \$2,407,878; this represents an increase of \$202,101 from the previous year. Services provided by the Fleet Service Division include the maintenance and repair of City vehicles and equipment; preventive maintenance programs; parts and fuel inventory management; Fleet inventory; Equipment Replacement Plan (ERP); Fleet computer module operation and maintenance; processing competitive bids for equipment procurement; assisting departments with vehicle specifications and vehicle disposal; preparing vehicles for service; maintenance activity reporting and City mail courier services. There will be increases in payroll, because of the estimated 5.0% COLA, IT charges, Building Rent charges & Liability Insurance.

There are no Capital expenditures budgeted for the FY25 fiscal year.

Fleet Services revenues are generated from user departments for services provided, including revenues from mechanic labor; parts, tires and fuel markup; courier services; pool vehicle rental and interest on investments. The total projected revenue for FY25 is \$3,571,174, an increase of 1,216,055 from the prior year. This will be subject to any changes in the cost of fuel.

Accomplished Programs:

We have completed the first full year of our new Asset Works Fleet Management Software. This new software has been challenging at times, but we have successfully implemented daily use and processes. This software is contributing to the overall success of managing a fleet of nearly 1200 pieces of equipment owned and operated by the City of Billings. This software has made our parts inventory more uniform and our billing system easier for other departments to access and understand. In addition, we have added 53 new vehicles and equipment to our fleet with 21 more on order to ensure the City of Billings fleet stays up to date, accurate and abides to the Equipment Replacement Plan.



Budgeted Revenues:

FLEET SERVICES FUND OPERATING BUDGET					
FUND 6010	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
REVENUES:					
FLEET SERVICES	\$ 1,827,996	\$ 2,342,425	\$ 2,296,369	\$ 2,650,000	\$ 3,480,379
COURIER	40,752	42,016	40,750	40,752	42,795
INTEREST EARNINGS	(19,764)	39,637	18,000	65,000	48,000
INTERGOVERNMENTAL	72,132	40,134	-	-	-
MISCELLANEOUS	30,573	74,912	-	25,000	-
TOTAL REVENUE	\$ 1,951,689	\$ 2,539,124	\$ 2,355,119	\$ 2,780,752	\$ 3,571,174

Budgeted Expenditures:

FLEET SERVICES FUND OPERATING BUDGET					
FUND 6010	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
EXPENSES:					
PERSONAL SERVICES	\$ 1,251,179	\$ 1,668,370	\$ 1,556,035	\$ 1,390,000	\$ 1,717,262
OPERATION & MAINTENANCE	323,416	501,096	611,375	480,000	608,685
CAPITAL	26,200	-	-	-	-
TRANSFERS OUT	95,770	95,770	38,367	38,367	81,931
TOTAL EXPENSES	\$ 1,696,565	\$ 2,265,236	\$ 2,205,777	\$ 1,908,367	\$ 2,407,878

Staffing:

A new mechanic will be added in 2025.

FLEET SERVICES FUND STAFFING AUTHORIZATION				
POSITION	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	APPROVED FY 25
FLEET SERVICES MANAGER	1.0	1.0	1.0	1.0
MECHANIC II	6.0	4.0	4.0	5.0
MECHANIC III	2.0	2.0	2.0	2.0
MECHANIC IV	1.0	2.0	2.0	2.0
LEAD MECHANIC		1.0	1.0	1.0
FLEET SERV SHOP FOREMAN	1.0	1.0	1.0	1.0
ADMINISTRATIVE SUPPORT II	1.0	1.0	1.0	1.0
STORES CLERK	1.0	-	-	-
VEHICLE SERVICE TECHNICIAN	3.0	3.0	3.0	3.0
INVENTORY CONTROL SPEC. I	1.0	2.0	2.0	2.0
COURIER/ACCOUNT CLERK II	1.0	1.0	1.0	1.0
	<u>18.0</u>	<u>18.0</u>	<u>18.0</u>	<u>19.0</u>
TOTAL	<u>18.0</u>	<u>18.0</u>	<u>18.0</u>	<u>19.0</u>

Department Goals:

Goal: Add an additional 10th mechanic to Fleet Services.

Action: Request and receive approval to add a 10th mechanic for the FY 25 fiscal year and beyond.

Action: Administer a plan to upgrade this 10th position or another Mechanic II or III position to a Mechanic IV to ensure we have an Emergency Vehicle Ambulance technician available for the future emergency fleet.

Outcome(s):

A 10th Mechanic will help Fleet Services keep up with the high demand for maintenance and equipment repairs in the ever-growing City of Billings fleet.

Goal: Implementation of a receipt module in Asset Works.

Action: Assist Asset Works in completing a billing and receipt module for billing charges.

Action: Ensure the billing module is correct in a test environment before it goes live.

Outcome(s):

A user-friendly system to quickly administer billing correctly will help I.T. and the Finance Department's staff.

Goal: Complete both Fuel and Oil Contracts.

Action: Work closely with our current vendors to ensure our contract language is correct and up to date in the gas and oil industry.

Action: Meet with Town and Country and A&I Distributors to discuss the changes in the gas and oil industry to better determine the direction and cost of fuel and maintenance charges with the City of Billings Fleet.

Outcome(s):

These contracts will ensure that our Fleet of nearly 1200 pieces of equipment is maintained using the latest technology in lubricity, this will ensure that the City of Billings usage of over 800,000 gallons of fuel each year will be secured.

Goal: Groom Fleet employees for potential promotions.

Action: Recognize employee potential and willingness for increased responsibilities.

Action: Allow employees to solve difficult problems and to shadow higher-level positions.

Action: Provide the required training for additional responsibilities.

Outcome(s): A well-trained staff that is recognized for their skills and abilities.

Which increases employee morale and retention.

The potential for Fleet Services Division to have qualified employees ready to move into higher-level positions.

Goal: Update the Equipment Replacement Plan (ERP) for the FY2025 and future year's budgets.

Action: Assist departments with plan preparation and presentation.

Action: Prepare replacement documents for committee review and recommendations.

Action: Prepare and participate in presentation of plan documents for City Administration and Council approval.

Action: Formalize final plan documents for incorporation into the FY2025 budget.

Outcome(s): An established comprehensive plan designed to systematically replace and fund City vehicles and equipment.

Mayor & City Council

Mayor and City Council

Current Year Department Budgeted Expense Total:

\$396,897

Change from Prior year:

\$3,168

Overall Budget Justification:

The Mayor and City Council are funded through the General Fund. The Mayor is elected at large, and two councilpersons are elected in each of the five wards. The Mayor and Councilors serve four year terms and are limited to two consecutive terms. Members must reside within the Ward from which they are elected and must be qualified voters of the city.



The Mayor and City Council budget reflects an increase of \$3,168 from FY24. Personal Services decreased \$15,846 due to a decrease in pay-based benefit costs, while Salary & Wages remained at FY23 and FY24 budgeted amounts. Operations and Maintenance increased \$19,014 which includes a 50% increase of Facility Charges paying \$45,397 for the year and the \$10,000 yearly Executive Committee Contribution to Substance Abuse Connect.

This year's budget also includes \$25,000 for Council Contingency, which is the same amount budgeted in FY24. Council Contingency is an amount available for directed use by the City Council upon affirmative vote by the majority of City Council.

Budget Expenditures:

MAYOR AND CITY COUNCIL

DEPARTMENT EXPENSE

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
GENERAL FUND	\$ 577,112	\$ 336,053	\$ 393,729	\$ 353,443	\$ 396,897
TOTAL EXPENDITURES	<u>\$ 577,112</u>	<u>\$ 336,053</u>	<u>\$ 393,729</u>	<u>\$ 353,443</u>	<u>\$ 396,897</u>

MAYOR AND CITY COUNCIL

OPERATING BUDGET

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
PERSONAL SERVICES	\$ 153,381	\$ 188,050	\$ 233,735	\$ 188,485	\$ 217,889
OPERATIONS AND MAINTENANCE	423,731	148,003	159,994	154,958	179,008
TRANSFERS	-	-	-	10,000	-
TOTAL EXPENDITURES	<u>\$ 577,112</u>	<u>\$ 336,053</u>	<u>\$ 393,729</u>	<u>\$ 353,443</u>	<u>\$ 396,897</u>

STAFFING AUTHORIZATION

POSITION	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	APPROVED FY 25
MAYOR	1.0	1.0	1.0	1.0
COUNCIL MEMBERS	10.0	10.0	10.0	10.0
TOTAL	<u>11.0</u>	<u>11.0</u>	<u>11.0</u>	<u>11.0</u>

Non-Departmental

Non-Departmental – General Fund

Current Year Department Budgeted Expense Total:

\$32,888,811

Change from Prior year:

\$2,774,062

Overall Budget Justification:

The non-departmental budget consists of items that do not fit within a specific department/division budget. This includes transfers for Public Safety, Library, Planning, Parks and Recreation, strategic planning initiatives and various other expenditures. The \$2.7 million overall increase in expenditures from FY24 is a result of a \$3.6 million increase in interdepartmental transfers to move the Parks Rec Department out of the General Fund, a reduction of \$3.6 million resulting from the settlement of the franchise fee lawsuit, \$400,000 decrease in liability insurance costs offset by a \$3.1 million increase in the transfer to the Public Safety Fund.

Budgeted Expenditures:

NON-DEPARTMENTAL					
GENERAL FUND	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
PERSONAL SERVICES	\$ 68,393	\$ 165,645	\$ 115,566	\$ 68,206	\$ 110,000
OPERATIONS AND MAINTENANCE	1,086,730	1,004,973	5,205,038	5,064,084	1,195,608
CAPITAL	-	35,946	-	-	-
TRANSFERS	<u>47,943,093</u>	<u>23,585,859</u>	<u>24,794,145</u>	<u>24,794,145</u>	<u>31,583,203</u>
TOTAL EXPENDITURES	<u>\$ 49,098,216</u>	<u>\$ 24,792,422</u>	<u>\$ 30,114,749</u>	<u>\$29,926,435</u>	<u>\$32,888,811</u>

NON-DEPARTMENTAL					
GENERAL FUND	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
SICK AND VACATION PAY OFF	\$ 68,393	\$ 165,645	\$ 115,566	\$ 68,206	\$ 110,000
LIABILITY INSURANCE	531,623	593,796	983,318	983,318	558,252
PROFESSIONAL SERVICES	545,124	394,102	597,720	462,440	617,356
SPECIAL ASSESSMENTS	9,984	17,074	24,000	18,325	20,000
FRANCHISE FEE SETTLEMENT	-	-	3,600,000	3,600,000	-
CAPITAL	-	35,946	-	-	-
TRANSFERS TO OTHER FUNDS					
LIBRARY	1,127,533	1,144,540	1,196,458	1,196,458	1,392,818
COMMUNITY DEVELOPMENT	65,000	65,183	79,750	79,750	69,285
CITY HALL CONSTRUCTION	20,350,560	500,000	100,000	100,000	100,000
PARKS AND RECREATION	-	-	3,823,482	3,823,482	7,506,100
PLANNING	-	-	300,000	300,000	100,000
PUBLIC SAFETY	<u>26,400,000</u>	<u>21,876,136</u>	<u>19,294,455</u>	<u>19,294,455</u>	<u>22,415,000</u>
TOTAL EXPENDITURES	<u>\$ 49,098,216</u>	<u>\$ 24,792,422</u>	<u>\$ 30,114,749</u>	<u>\$29,926,435</u>	<u>\$32,888,811</u>

Parking

FY25 Budget Overview

Department: Parking

Current Year Department Budgeted Expense Total: \$2,265,970

Change from Prior year: \$207,998

Overall Budget Justification:

The FY25 budget for the Parking Department is \$2,265,970 with an increase in costs of \$207,998 compared to the prior year. Previous year services may change for FY25 pending sale of properties. The Parking Division services include both on-street and off-street parking in downtown Billings as well as being the clearinghouse for all citywide parking citations. The Division currently operates and maintains four parking structures, three city-owned parking lots, approximately 849 parking meters and 6 Level Two Electric Vehicle charging ports. Increases in the FY25 budget are associated with the following: Capital Outlay increasing by \$84,516; Operations and Maintenance is increasing by \$159,444. Personal Services expenses will decrease by \$35,962 due to the elimination of a staff position.

New or Expanded Programs:

The Delivery Permit program will be conducted entirely through the Parking Division at the start of FY'25. The Delivery Permit rate will increase from \$12.00 per year to \$25.00 per year in FY25 and increase again by \$25.00 per year in FY26.

Staffing Changes:

The Parking Division is not proposing any new staffing changes.

Additional Comments:

None

Department Goals:

The main goal of the Parking Division is to continue addressing the financial status of the division. Parking enforcement routes will expand as necessary. The Parking Division will continue researching and possibly implementing programs that would increase revenue along with exploring options to reduce the expenses.

PARKING DIVISION
Goals for FY25

Department Goals:

Goal: Continue to address the financial status of the Parking Division.

Action:

- Resume collections on unpaid parking citations.
- Research and potentially implement programs that would improve parking revenues.
- Explore options to reduce expenses.

Outcome(s):

- Progression to a more self-sustaining operation reducing the reliance on TIF.
- Improves parking operations by staying current on Capital Projects and required operational equipment.

Goal: Improve Aesthetic Appeal of Parking Properties

Action:

- Improve graphics and signage system.
- Improve the interior appearance of garages with high pressure washing and painting.
- Add landscaping around garages.
- Add additional cameras where needed.
- Paint meter poles same color.
- Improvements to Skate Lot.

Outcome(s):

- Reduce confusion and improve safety in parking structures.
- Parking structures appear cleaner and more appealing.
- Visiting patrons encounter a positive experience.

**PARKING FUND
OPERATING BUDGET**

FUND 5210

	ACTUAL	ACTUAL	BUDGET	ESTIMATE	APPROVED
	FY 22	FY 23	FY 24	FY 24	FY 25
WORKING CAPITAL - BEGINNING	\$ 341,322	\$ 566,558	\$ 1,070,088	\$ 1,042,342	\$ 1,627,232
REVENUES:					
PARKING METER INCOME	\$ 490,577	\$ 497,995	\$ 592,900	\$ 473,227	\$ 591,850
VIOLATIONS	102,051	147,372	110,850	114,740	147,500
SURFACE LOTS	40,945	40,687	45,450	39,785	44,875
PARK 1 - GARAGE	260,409	267,843	283,400	293,440	306,370
PARK 1 - STORE RENTAL	55,683	61,077	55,683	60,710	60,800
PARK 2	612,909	661,940	684,115	673,818	716,525
PARK 3	292,370	305,965	337,000	291,095	331,900
EMPIRE PARKING GARAGE	207,591	260,505	283,100	277,705	287,700
INVESTMENT EARNINGS	(11,647)	24,688	9,000	64,323	30,000
VEHICLE PERMITS	13,224	17,252	35,000	12,658	15,500
TIF TRANSFER	130,000	130,000	130,000	139,542	139,542
TRANSFERS IN	-	-	-	4,000	-
MISC. REVENUE	4,572	10,263	-	2,274	-
TOTAL REVENUE	\$ 2,198,684	\$ 2,425,587	\$ 2,566,498	\$ 2,447,317	\$ 2,672,562
	ACTUAL	ACTUAL	APPROVED	ESTIMATE	APPROVED
	FY 22	FY 23	FY 24	FY 24	FY 25
EXPENSES:					
ADMINISTRATION	\$ 307,242	\$ 255,171	\$ 279,458	\$ 250,972	\$ 290,988
ENFORCEMENT	322,829	257,265	276,897	261,397	312,677
METER COLLECT. & MAINT.	254,134	234,413	249,719	246,674	280,103
SURFACE LOTS	26,101	26,912	26,194	14,667	28,220
PARK 1 - GARAGE	145,647	168,183	186,273	158,971	210,838
PARK 1 - STORE RENTAL	14,828	19,892	21,700	20,410	19,765
PARK 2	318,631	310,524	337,725	216,753	294,747
PARK 3	203,056	171,948	149,181	163,839	164,796
EMPIRE PARKING GARAGE	116,690	144,111	151,838	159,489	200,333
DEBT SERVICE-PRINCIPAL	-	-	177,092	177,092	185,070
DEBT SERVICE-INTEREST	89,186	81,684	78,691	78,691	70,713
CONSTRUCTION & CAPITAL	25,397	86,587	123,204	113,472	207,720
TOTAL EXPENSES	\$ 1,823,741	\$ 1,756,690	\$ 2,057,972	\$ 1,862,427	\$ 2,265,970
PRIOR PERIOD ADJUSTMENT	\$ -	\$ -	\$ -	\$ -	\$ -
WORKING CAP. CHANGES NOT BUDGETED	(149,707)	(193,113)	-	-	-
WORKING CAPITAL - ENDING	\$ 566,558	\$ 1,042,342	\$ 972,336	\$ 1,627,232	\$ 2,033,824
LESS OPERATING RESERVE	273,465	254,147	264,000	238,000	290,000
LESS GARAGE CAPITAL RESERVE	-	-	-	-	-
AVAILABLE WORKING CAPITAL	\$ 293,093	\$ 788,195	\$ 708,336	\$ 1,389,232	\$ 1,743,824

**PARKING FUND
OPERATING BUDGET**

FUND 5210

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY24	ESTIMATE FY24	APPROVED FY25
PERSONAL SERVICES	\$ 850,444	\$ 785,777	\$ 809,151	\$ 690,000	\$ 773,189
OPERATIONS AND MAINTENANCE	858,714	802,642	869,834	803,172	1,029,278
CAPITAL	25,397	86,587	123,204	113,472	207,720
DEBT SERVICE	<u>89,186</u>	<u>81,684</u>	<u>255,783</u>	<u>255,783</u>	<u>255,783</u>
TOTAL EXPENSES	<u>\$1,823,741</u>	<u>\$1,756,690</u>	<u>\$2,057,972</u>	<u>\$ 1,862,427</u>	<u>\$ 2,265,970</u>

**PARKING FUND
STAFFING AUTHORIZATION**

POSITION	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY24	APPROVED FY25
PARKING MANAGER	1.0	1.0	1.0	1.0
PARKING GARAGE ATTENDANT	1.0	1.0	-	
PARKING METER COLLECTION / MAINTENANCE WORKER	2.0	2.0	2.0	2.0
PKG GARAGE ATTNDT/ACCT CLERK I	2.0	2.0	1.0	-
FACILITIES MAINT SUPPORT I	3.0	3.0	3.0	3.0
PARKING ENFORCEMENT OFFICERS	3.0	3.0	3.0	3.0
ADMINISTRATIVE SUPPORT II/ACCT CLEK 1	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
TOTAL	<u>13.0</u>	<u>13.0</u>	<u>11.0</u>	<u>10.0</u>

Aviation & Transit

Airport

Aviation & Transit Department

Airport

Current Year Department (Aviation Division) Budgeted Expense Total: \$29,994,169

Change from Prior Year Budget Expense: \$3,485,461

Overall Budget Justification:

The Aviation Division of the Aviation and Transit Department operates and maintains the City of Billings Logan International Airport, providing the facilities for commercial service airline operators to offer transportation for travelers utilizing the Airport's Terminal Building. In pre-COVID years, the annual number of passengers totaled around 900,000. In 2020, the passenger numbers dropped to just over 500,000 and bounced back to more than 840,000 during 2023. Other businesses



and activities located at the Airport include car rentals, restaurant/deli/lounge, gift shop, public parking, Fixed Base Operators (FBO), radio/avionics repair shops, executive hangars, a general aviation hangar complex, air freight/mail operators, the Transportation Security Administration (TSA), the Federal Aviation Administration (FAA), as well as numerous other State and Federal agencies. The Airport operation is a self-supporting Enterprise Fund that does not receive any General Fund or local tax revenue support. Airline landing fees, parking fees, as well as tenant concession, rental, and lease revenues offset the costs to operate and maintain the Airport facilities. Additionally, the Airport received COVID relief funds from the Federal Government in the form of operating grants, which will continue to be used to offset the revenue short-falls for Fiscal Years 2024 and 2025.

Revenues

The Airport's FY 2025 budgeted revenues total \$28,980,329, which is an increase of \$8,206,940 from the FY 2024 budget. The increase is primarily due to future Federal grant funding provided by the Infrastructure Bill passed by Congress that will be used for the Runway 7/25 improvements. PFC collections are expected to increase as passenger traffic rebounds from the lows experienced during the COVID-19 pandemic and the funds will be applied to the purchase of two replacement fire trucks and the improvements to Runway 7/25. Operating revenues increased \$1,476,575 to reflect the additional square footage from the Terminal Expansion project along with the anticipated recovery of passengers, while lease rates increased due to CPI-U adjustments that are written into most ground, building, and hangar leases. Those increases will be higher than normal due to the increases seen in the CPI-U, the result of inflationary pressures.

Expenses

The Airport's Personnel Services FY 2025 budget is \$245,531 more than the FY 2024 budget. This increase is due to step increases and the anticipated wage increase that all employees will receive when labor negotiations are finalized this summer. The Airport's FY 2025 Operations and Maintenance budget is \$679,275 more than that of FY 2024. This is the result of the Airport anticipating having to implement a new employee screening program required by TSA, along with higher insurance premiums, and the City of Billings cost allocation charges from other departments.

Capital

The FY 2025 capital projects include the following:

1. The Airport Improvement Program (AIP) will provide approximately \$11,000,000 to fund the Runway 7/25 improvements along with \$3,100,000 of local PFC funds to pay for the project.
2. Passenger Facility Charges (PFC) will provide approximately \$2,000,000 to fund the replacement of two new fire trucks.
3. There are no Car Rental Facility Charges (CFC) funded projects budgeted for FY 2025.
4. Other projects budgeted in FY 2025 include: the rehabilitation of an existing Airport Access Road - Overlook Drive (\$1,200,000), replacing the Airport Police vehicle with a new 4 X 4 SUV (\$46,000), improvement of the west end water line for commercial development (\$253,000), the addition of a plane skate that is a recovery device used to move disabled aircraft off of the runway (\$75,000), airfield software management program (\$50,000), airfield painting (\$35,000), and a compact vertical man lift (\$20,000) to reach the new higher ceilings built during the Terminal Expansion project.

Debt Service

The Airport's debt service payments consist of principal and interest payments on the Airport's Series 2020B Revenue Bonds secured with CFC revenue. The FY 2025 Debt Service Principal and Debt Service Interest budgets may be less than the FY 2024 budgets due to lower than anticipated borrowing for the Terminal Expansion project.

New or Expanded Programs:

Initiate a multi-year Airport Master Plan (AMP) update.

Expand the Airport's Air Service Development effort.

Staffing Changes:

Reclassify ten positions and adjust the pay due to increased responsibilities over the next five years.

Add one position each year to increase the number of Building Maintenance Mechanics and Custodians to maintain the additional terminal space and provide additional staff to cover longer hours of Airport operation.

AIRPORT GOALS:

Goal: Initiate the multi-year Airport Master Plan Update Project – Completion Target 2025

Action(s) Complete an Airport Master Plan Update using a robust public process.

Outcome: A twenty-year forecast of future Airport development with a detailed implementation/financial plan.

Goal: Expand the Air Service Development effort to increase air service at the Airport

Action: Continue to expand communication, coordination, and cooperation with air carriers regarding new flights, additional airline seats, and improved service for the community.

Outcome: Robust travel opportunities for the users of the Airport at a fair price.

Goal: Runway 7/25 Improvements

Action: Improve the existing crosswind Runway 7/25 by rehabilitating or replacing the pavement surface and extending the runway by an additional 500 feet on both ends.

Outcome: Safety and design standards will meet Federal Aviation Administration requirements.

Goal: Enhance the Airport's Marketing and Advertising Program

Action: Work with consultants to update, add, and install advertising amenities within the Airport Terminal Building to create highly visible and desirable advertising options.

Work with local tourism agencies and businesses to advertise and enhance the image of the Airport and the community.

Create print and digital advertising to promote the Airport.

Outcome: Generate additional Airport revenue from advertising, promote the Airport, and improve community relations.

Goal: Renew Airline Agreements

Action: Now that the Terminal Expansion Project is nearing completion, staff will need to renegotiate agreements with all of the Airlines.

Outcome: New Agreements will be finalized in 2025 and the Airlines will begin paying for the additional space that was added during the Terminal Expansion Project.

**AIRPORT FUND
OPERATING BUDGET**

FUNDS 5600-5690 & 4050-4090

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
WORKING CAPITAL - BEGINNING	<u>\$ 17,902,911</u>	<u>\$ 23,446,631</u>	<u>\$26,959,601</u>	<u>\$23,446,631</u>	<u>\$ 30,124,481</u>
REVENUES:					
CHARGE FOR SERVICES	\$ 9,525,717	\$ 10,646,186	\$10,975,604	\$11,500,000	\$ 12,484,424
FEDERAL/STATE GRANT REVENUE	15,044,060	10,620,450	7,450,000	12,700,000	11,997,425
PFC REVENUE	1,497,293	1,625,377	1,200,000	1,200,000	1,400,000
CFC REVENUE	669,099	723,405	714,000	750,000	750,000
INVESTMENT INTEREST	(203,878)	609,231	241,485	510,000	520,000
SALE OF EQUIPMENT/LAND	-	-	-	-	-
CARES GRANT	-	-	-	-	1,600,000
BOND REVENUE	-	-	-	-	-
REFUNDS/REIMBURSEMENTS	107,215	65,684	192,300	120,000	228,480
TOTAL REVENUE	<u>\$ 26,639,506</u>	<u>\$ 24,290,333</u>	<u>\$20,773,389</u>	<u>\$26,780,000</u>	<u>\$ 28,980,329</u>
EXPENSES:					
ADMINISTRATION	\$ 1,668,179	\$ 1,913,160	\$ 2,184,941	\$ 2,233,000	\$ 2,806,578
BUILDING MAINTENANCE	1,934,310	2,088,589	2,283,370	2,315,000	2,377,434
AIRFIELD MAINTENANCE	1,363,996	1,618,820	1,653,987	1,690,000	1,613,226
AIRPORT POLICE	994,652	1,024,577	1,018,277	1,076,000	1,155,860
AIRCRAFT RESCUE FIREFIGHTING	1,137,494	1,169,386	1,271,491	1,335,000	1,378,125
BUSINESS PARK	187,666	190,905	201,205	179,000	247,986
CAR RENTAL FUELING	327,188	406,428	399,000	220,000	336,664
CAR WASH FACILITY O&M	152,305	166,358	195,685	195,000	216,889
AIRPORT AIP GRANT PROJECTS	19,315,247	10,222,610	12,422,714	4,114,000	12,275,000
AIRPORT PFC PROJECTS	-	-	-	-	5,108,333
AIRPORT CFC PROJECTS	-	-	-	-	-
CAPITAL OUTLAY	1,292,249	1,441,626	4,518,888	6,386,000	1,819,798
BOND ISSUE COSTS	-	-	-	-	-
DEBT SERVICE-PRINCIPAL	-	-	275,000	275,000	346,682
DEBT SERVICE-INTEREST	117,721	114,700	84,150	84,150	311,594
TOTAL EXPENSES	<u>\$ 28,491,007</u>	<u>\$ 20,357,159</u>	<u>\$26,508,708</u>	<u>\$20,102,150</u>	<u>\$ 29,994,169</u>
WORKING CAPITAL CHANGES NOT BUDGETED:	<u>7,395,221</u>	<u>(3,933,174)</u>	<u>-</u>	<u>-</u>	<u>-</u>
WORKING CAPITAL - ENDING	<u>\$ 23,446,631</u>	<u>\$ 23,446,631</u>	<u>\$21,224,282</u>	<u>\$ 30,124,481</u>	<u>\$ 29,110,641</u>
LESS OPERATING RESERVE	<u>1,429,000</u>	<u>1,480,000</u>	<u>1,565,000</u>	<u>1,700,000</u>	<u>1,700,000</u>
LESS REVENUE BOND RESERVE	<u>2,425,000</u>	<u>2,425,000</u>	<u>2,425,000</u>	<u>2,425,000</u>	<u>2,425,000</u>
AVAILABLE WORKING CAPITAL	<u>\$ 19,592,631</u>	<u>\$ 19,541,631</u>	<u>\$17,234,282</u>	<u>\$25,999,481</u>	<u>\$ 24,985,641</u>

**AIRPORT FUND
OPERATING BUDGET**

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
PERSONAL SERVICES	\$ 5,126,523	\$ 5,338,901	\$ 5,322,567	\$ 5,165,000	\$ 5,568,098
OPERATIONS AND MAINTENANCE	2,639,267	3,239,322	3,885,389	4,078,000	4,564,664
CAPITAL	20,607,496	11,664,236	16,941,602	10,500,000	19,203,131
DEBT SERVICE	117,721	114,700	359,150	359,150	658,276
TOTAL EXPENSES	<u>\$ 28,491,007</u>	<u>\$ 20,357,159</u>	<u>\$ 26,508,708</u>	<u>\$20,102,150</u>	<u>\$ 29,994,169</u>

STAFFING AUTHORIZATION

POSITION	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	APPROVED FY 25
AVIATION & TRANSIT DIRECTOR	0.8	0.8	0.8	0.8
ASSISTANT AVIATION DIRECTOR	0.9	0.9	0.9	0.9
AVIATION & TRANS BUSINESS MGR	1.0	1.0	1.0	1.0
ADMINISTRATIVE SUPPORT II	1.0	1.0	1.0	1.0
MARKETING SPECIALIST	0.5	0.5	0.5	0.5
IT SPECIALIST	-	1.0	1.0	1.0
AIRPORT POLICE SUPERVISOR	1.0	1.0	1.0	1.0
AIRPORT POLICE OFFICERS	8.0	8.0	9.0	9.0
POLICE SUPPORT SPECIALIST	1.0	1.0	1.0	1.0
ARFF/AIRFIELD MAINT. WORKER	15.0	15.0	16.0	16.0
EQUIPMENT OPER/MAINT. WORKER	-	-	-	-
AFM/ELECTRICIAN II	1.0	1.0	1.0	1.0
AIRPORT FACILITIES SUPERVISOR	1.0	1.0	1.0	1.0
FACILITIES MAINT. MECHANIC	3.0	3.0	3.0	3.0
FACILITIES MAINT SUPPORT I	12.0	12.0	12.0	12.0
LEAD FAC MAINT SUPPORT 1	1.0	1.0	1.0	1.0
OPERATIONS ARFF SUPERVISOR	1.0	1.0	1.0	1.0
LEAD FACILITIES MAINT. MECHANIC	1.0	1.0	1.0	1.0
OPERATIONS AFM SUPERVISOR	1.0	1.0	1.0	1.0
ACCOUNTANT II	1.0	1.0	1.0	1.0
SR. ACCOUNT CLERK	1.0	1.0	1.0	1.0
AIRPORT ENG/PLAN MANAGER	1.0	1.0	-	-
AFM WORKER/MECHANIC I	1.0	1.0	1.0	1.0
LEAD AIRFIELD MAINT WORK/MECH	1.0	1.0	1.0	1.0
TOTAL	<u>55.2</u>	<u>56.2</u>	<u>57.2</u>	<u>57.2</u>

MET Transit

MET Transit Division

Current Year Department (Transit Division) Budgeted Expense Total: \$8,590,040

Change from Prior Year: (\$1,221,764)

Overall Budget Justification:

The Transit Division of the Aviation and Transit Department is responsible for providing Fixed Route bus and Paratransit van transportation service for the City's citizens. This service meets a significant percentage of the mobility needs for those citizens without access to private transportation (referred to as transit-dependent citizens), particularly students, seniors, low-income populations, and individuals with disabilities.



Revenues

The budget for Transit revenues totals \$8,496,250 for FY 2025, which is a decrease of \$1,048,711 from the FY 2024 budget. This decrease is mainly due to decreased capital projects and associated federal funding in the coming year. Anticipated generated operating revenue increased slightly by \$16,229 primarily due to growth of the advertising program while anticipated federal and state transit revenue increased by \$520,975 as a result of urbanized area census updates with the Infrastructure Investment and Jobs Act; local tax revenues also increased by \$453,142 primarily through anticipation of full mill authorization. Overall revenues to support operations increased by a total of \$1,071,389.

Expenses

Total FY 2025 budgeted operating expenses of \$7,821,040 reflect an increase of \$971,711 from FY 2024. Personnel services increased significantly by \$743,686, due to step increases for those employees with six years of service or less, an anticipated union negotiated cost of living increase, and the addition of three (3) requested FTEs to support the increased paratransit demand, facility support needs, and expanded service hours implemented in the previous fiscal year. Non-personnel related operating expenses increased by \$228,025 primarily due to increases in insurance charges as well as nominal increases across the board to support additional training for implementation of electric vehicles, increased maintenance costs, and additional technology systems.

Capital

Transit's FY 2025 capital expenditure budget totals \$769,000 and consists of two (2) replacement paratransit vehicles (\$244,000), refurbishment of the drive through bus wash originally planned for FY26 (\$250,000), security camera updates at the transfer centers (\$160,000), a replacement support vehicle (\$40,000), anticipated bus stop improvements (\$25,000), and furniture/fixtures/equipment to support the newly remodeled and expanded METroplex office area (\$50,000).

A Section 5310 Grant will fund 85% of the allowed costs for the Paratransit vehicles. Section 5339A federal formula funding will be used as available for 80% of allowable facility projects and the service vehicles; as federal legislative action regarding funding has been significantly delayed for the current federal fiscal year, MET is budgeting for the use of up to \$517,000 of Capital reserves to meet local match as well as execute needed projects. Once annual apportionments are awarded, the total capital reserve expenditure will decrease as MET will execute all projects utilizing pre-award authority and also anticipates applying for competitive grants to cover eligible projects.

New or Expanded Programs:

MET anticipates finalizing in house Commercial Driver's License testing for road tests in conjunction with continued growth of the MET Transit Entry Level Driver Training program.

Staffing Changes:

MET is adding three (3) FTEs for FY25 to support transit operations. These positions include:

- One (1) Transit Operator to fulfill the need for additional paratransit service on weekdays due to increasing demand; anticipated cost of position is \$66,930.
- One (1) Transit Customer Service Dispatcher to fulfill the need for additional dispatching and customer service demand due to service hours expansion as well as increased paratransit demand; anticipated cost of position is \$64,922.
- One (1) Transit Facilities Service Worker to fulfill the need for additional facilities maintenance in support of designated bus stops locations; anticipated cost of position is \$73,662.

Total anticipated cost of additional positions is \$204,152; this amount is reflected in the total personnel expenses for FY25.

MET GOALS:

Goal: Improve bus stop locations through assessment for accessibility and proper amenities.

Action(s): Finalize the MET Transit Bus stop master plan for guidance on assessment of bus stop locations for accessibility, amenities based on usage, and equity for the community. Implement identified improvements to designated locations.

Outcome: A more accessible transit system that equitably and effectively serves the riding public with appropriate amenities.

Goal: Improve daily Transit operations efficiency and effectiveness

Action(s): Continue with expansion and remodel of METroplex facility to centralize daily operations and provide for enhanced meeting and training space.

Outcome: More effective use of staff time and improved communication resulting in decreased service delay time frames when issues arise due to centralized operations; more expedient response to incidents and emergencies; improved training efficiency by utilizing dedicated classroom space; improved ability to host public meetings and outreach with improved conference and meeting space.

Goal: Deploy four (4) all electric heavy duty transit buses

Action(s): Finalize installation of charging infrastructure and facilitate, implement, and develop additional training systems in support of electric vehicles and charging systems with support of outside vendors.

Outcome: Ability to successfully deploy electric vehicles into service while ensuring proper usage, safety procedures, and maintenance.

Goal: Continue to improve Transit system convenience and usability

Action(s): Continue to assess implemented fixed-route improvements to scheduling and routes for potential modifications or changes to further enhance usability for the public.

Outcome: A more efficient and effective transit system resulting in increased ridership, convenience, and customer satisfaction.

Goal: Continue to increase Transit Division revenue generation

Action(s): Continue growth of Transit advertising program to increase generated revenue, better leverage existing customer contracts, and expand advertising options. Realize increased revenues from fares and user fees in conjunction with ridership growth.

Outcome: An increase in revenue generated providing improved ability to meet match requirements as well as additional funds for utilization in operations.

**TRANSIT FUND
OPERATING BUDGET**

FUNDS 5710,5720,4110,4120,2040

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
WORKING CAPITAL - BEGINNING	<u>\$ 5,011,999</u>	<u>\$ 6,250,919</u>	<u>\$ 7,820,766</u>	<u>\$ 6,888,083</u>	<u>\$ 5,969,086</u>
REVENUES:					
STATE AND FEDERAL GRANTS	\$ 4,637,037	\$ 3,238,827	\$ 3,356,665	\$ 3,962,552	\$ 3,877,640
FTA CAPITAL GRANT	5,493,896	841,336	2,371,500	4,694,965	251,400
TAX REVENUE	2,508,073	2,567,659	2,644,105	2,659,356	3,097,247
INTER GOVERNMENTAL	501,903	517,716	334,478	334,478	352,021
OPERATING REVENUES	613,023	775,117	747,014	771,500	763,243
INTEREST ON INVESTMENTS	(59,817)	117,588	78,500	135,059	139,000
MISCELLANEOUS	11,916	28,148	7,050	13,156	10,050
SALE SURPLUS EQUIP	471	45,978	5,649	7,499	5,649
TOTAL REVENUE	<u>\$ 13,706,502</u>	<u>\$ 8,132,369</u>	<u>\$ 9,544,961</u>	<u>\$ 12,578,565</u>	<u>\$ 8,496,250</u>
EXPENSES:					
ADMINISTRATION	\$ 713,888	\$ 889,205	\$ 798,039	\$ 692,323	\$ 848,112
OPERATIONS/DRIVERS	2,409,211	2,674,084	3,247,269	2,996,588	3,508,304
OPERATIONS/NON-DRIVERS	516,555	505,013	399,908	418,935	572,205
MAINTENANCE	983,364	1,129,703	1,261,200	1,098,328	1,296,489
MARKETING	262,618	56,591	92,409	106,365	158,809
PARATRANSIT	1,034,352	974,302	1,025,004	1,068,166	1,395,821
DOWNTOWN TRANSFER CNTR	23,355	32,496	25,500	24,841	41,300
CAPITAL-LOCAL	-	9,306	20,000	20,000	50,000
CAPITAL - FEDERAL	6,531,026	1,429,215	2,942,475	7,072,016	719,000
O & M - LOCAL	15,912	-	-	-	-
TOTAL EXPENSES	<u>\$ 12,490,281</u>	<u>\$ 7,699,915</u>	<u>\$ 9,811,804</u>	<u>\$ 13,497,562</u>	<u>\$ 8,590,040</u>
WORKING CAP. CHANGES NOT BUDGETED	<u>22,699</u>	<u>204,710</u>	<u>-</u>	<u>-</u>	<u>-</u>
WORKING CAPITAL - ENDING	<u>\$ 6,250,919</u>	<u>\$ 6,888,083</u>	<u>\$ 7,553,923</u>	<u>\$ 5,969,086</u>	<u>\$ 5,875,296</u>
LESS OPERATING RESERVE	<u>1,000,000</u>	<u>1,000,000</u>	<u>1,165,000</u>	<u>1,046,000</u>	<u>1,300,000</u>
AVAILABLE WORKING CAPITAL	<u>\$ 5,250,919</u>	<u>\$ 5,888,083</u>	<u>\$ 6,388,923</u>	<u>\$ 4,923,086</u>	<u>\$ 4,575,296</u>

**TRANSIT FUND
OPERATING BUDGET**

FUND 5710,5720,4110,4120,2040

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
PERSONAL SERVICES	\$ 4,138,393	\$ 4,533,264	\$ 5,084,931	\$ 4,814,026	\$ 5,828,617
OPERATIONS AND MAINTENANCE	1,820,862	1,728,130	1,764,398	1,591,520	1,992,423
CAPITAL	6,531,026	1,438,521	2,962,475	7,092,016	769,000
TOTAL EXPENSES	<u>\$ 12,490,281</u>	<u>\$ 7,699,915</u>	<u>\$ 9,811,804</u>	<u>\$ 13,497,562</u>	<u>\$ 8,590,040</u>

STAFFING AUTHORIZATION

POSITION	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	APPROVED FY 25
AVIATION & TRANSIT DIRECTOR	0.2	0.2	0.2	0.2
ASSISTANT AVIATION DIRECTOR	0.1	0.1	0.1	0.1
TRANSIT MANAGER	1.0	1.0	1.0	1.0
TRANSIT OPERATIONS COORDINATOR	-	-	-	1.0
TRANSIT MAINTENANCE SUPERVISOR	-	-	-	1.0
TRANSIT SUPERVISOR	4.0	3.0	2.0	-
TRANSIT TRAINING AND COMPLIANCE COORDINATOR	-	-	1.0	1.0
ROAD SUPERVISOR	-	2.0	3.0	3.0
MARKETING SPECIALIST	0.5	0.5	0.5	1.0
TRANSIT PLANNING & DEVELOPMENT COORD.	-	1.0	1.0	1.0
PC SUPPORT SPECIALIST	-	0.5	0.5	-
TRANSIT/PARATRANSIT OPERATORS	34.0	41.0	46.0	47.0
ADMINISTRATIVE SUPPORT III	1.0	-	-	-
ADMINISTRATIVE SUPPORT II	-	1.0	1.0	1.0
TRANSIT SERVICE WORKER	2.0	1.0	1.0	2.0
MECHANIC II	2.0	3.0	3.0	3.0
MECHANIC I	1.0	-	-	-
PARATRANSIT COORDINATOR	-	-	-	-
FACILITIES MAINT MECHANIC	-	1.0	1.0	1.0
ON CALL TRANSIT/PARATRANS OPR	6.3	-	-	-
TRANSIT SERVICES DISPATCHER	4.0	4.0	4.0	5.0
TOTAL	<u>56.1</u>	<u>59.3</u>	<u>65.3</u>	<u>68.3</u>

Finance

Finance Department

Current Year Department Budgeted Expense Total:

\$7,963,463

Change from Prior year:

\$1,376,959

Overall Budget Justification:

The finance department fills many roles at the City including Purchasing, Accounts Payable, Business Licenses, Debt and Investment Management, Property Tax and Assessment Administration, Accounting, Budgeting, and Financial Reporting. The operating budget for the Finance Department is paid for by the General Fund. The amount being requested for FY25 from the General Fund is \$2.2 million. This amount will be used to pay the salaries and the operation and maintenance of the department.

The FY25 budget for the Finance Department is \$7.9 million, this is an increase of \$1.3 from the prior year. The increases for Fiscal Year 2025 are primarily the result of an increase in debt service for sidewalk debt, an additional FTE, and the lease financing payment on the new City Hall that will be completed.

New or Expanded Programs:

There are no new expanded programs for FY25.

Staffing Changes:

The FY25 budget contains one additional FTE for the Finance Department. Currently the Finance Department has 12 FTE that report directly to the Finance Director. The FY25 budget contains an additional FTE, Controller, to begin putting in place management structure within the department to allow for future growth.



Department Goals:

Strategic Goal - Foster economic vibrancy through quality designed neighborhoods and business districts.

Objective 7 – Complete cost of services study and determine its impact on regulations and fee structures.

Actions:

- Apply Cost of Service Study findings to development processes that ensure the City is able to financially support extension and provision of services as the City grows.
- Use cost of services data to incentivize infill and redevelopment where infrastructure already exist.

Measurements:

Complete Cost of Service Study in the first half of 2024 and determine implementation strategy for the information provided in the study.

The project completion has been delayed, but is continuing towards completion. We hope to have a useful model in 2024.

Strategic Goal - Cultivate a High-Performance Organization Principled in our Core Values of Integrity, Service, Stewardship & Collaboration.

Objective 6 - Increase City general fund reserves by approximately \$400,000 to 500,000/year.

Actions:

- Amend administrative order establishing reserve minimums.
- Limit dollars we reappropriate that were unspent in the prior year.

Revenue:

FINANCE DEPARTMENT REVENUE

REVENUE BY FUND	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
GENERAL FUND	\$ 36,186,814	\$ 37,445,560	\$ 41,531,928	\$ 41,100,000	\$ 42,736,208
PUBLIC SAFETY FUND	46,425,341	50,349,437	52,476,488	52,475,000	56,925,615
CENTRAL SERVICES FUND	101,500	108,440	114,973	113,544	118,727
CAPITAL REPLACEMENT FUND	1,797,011	2,683,312	2,281,000	2,478,600	2,504,365
SPECIAL IMPROVEMENT DISTRICT BONDS	1,392,412	952,108	994,000	994,000	1,120,000
SIDEWALK DISTRICT BONDS	526,981	629,371	536,500	640,000	780,000
NEW CITY HALL FINANCING	-	-	-	-	995,000
STORM SEWER DEBT SERVICE	1,019,013	1,864,172	1,025,400	1,025,400	1,039,300
<i>GENERAL OBLIGATION DEBT</i>					
LIBRARY G.O.	1,034,252	653,109	674,435	675,000	710,017
PARKS G.O. SERIES 2000	92	6	-	-	-
STREET IMPROVEMENTS G.O. 2004A	320,431	354,581	355,346	356,000	-
BALLPARK G.O. 2015 REFUNDING	692,101	758,968	743,868	744,000	746,755
TOTAL REVENUE	<u>\$ 89,495,948</u>	<u>\$ 95,799,064</u>	<u>\$100,733,938</u>	<u>\$100,601,544</u>	<u>\$ 107,675,987</u>

FINANCE DEPARTMENT ALL FUNDS

REVENUE BY TYPE	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
TAXES	\$ 38,430,367	\$ 47,248,467	\$ 55,781,139	\$ 54,890,471	\$ 56,617,538
SPECIAL ASSESSMENTS	1,681,947	1,543,678	1,515,000	1,567,334	1,795,000
LICENSES & PERMITS	1,965,532	1,976,462	1,968,028	1,968,028	1,845,576
INTERGOVERNMENTAL	14,428,700	14,912,115	15,409,258	15,643,002	16,352,729
CHARGES FOR SERVICE	3,433,428	3,358,887	3,367,308	3,367,308	3,878,688
INVESTMENT EARNINGS	(375,706)	457,262	173,750	50,000	394,791
CONTRIBUTIONS/DONATIONS	300,000	-	-	-	-
INTERFUND TRANSFERS	29,604,623	26,192,991	22,518,339	23,114,285	26,790,585
MISCELLANEOUS	27,057	109,202	1,116	1,116	1,080
TOTAL REVENUE	<u>\$ 89,495,948</u>	<u>\$ 95,799,064</u>	<u>\$100,733,938</u>	<u>\$100,601,544</u>	<u>\$ 107,675,987</u>

Budgeted Expenditure:

EXPENSE BY FUND	FINANCE DEPARTMENT EXPENSE				
	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
GENERAL FUND	\$ 1,626,034	\$ 1,696,799	\$ 1,987,872	\$1,852,920	\$2,182,499
CENTRAL SERVICES FUND	105,144	112,777	103,380	103,380	99,790
CAPITAL REPLACEMENT FUND	3,264	502,616	2,565	2,565	6,981
SPECIAL IMPROVEMENT DISTRICT BONDS	2,748,171	808,665	1,110,100	1,110,100	1,120,100
SIDEWALK DISTRICT BONDS	471,958	401,676	490,700	490,700	683,800
STORM SEWER DEBT SERVICE	1,003,402	1,003,065	1,011,624	1,011,624	1,003,595
<i>GENERAL OBLIGATION DEBT</i>					
LIBRARY G.O.	9,420,682	1,004,692	775,554	775,554	765,425
STREET IMPROVEMENTS G.O. 2004A	349,368	351,604	353,299	353,299	359,126
CITY HALL FINANCING	-	-	-	-	995,000
BALLPARK G.O. 2015 REFUNDING	754,736	751,141	751,410	751,410	747,147
TOTAL EXPENDITURES	<u>\$16,482,759</u>	<u>\$ 6,633,035</u>	<u>\$ 6,586,504</u>	<u>\$6,451,552</u>	<u>\$7,963,463</u>

EXPENSE BY CLASSIFICATION	FINANCE DEPARTMENT ALL FUNDS				
	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
PERSONAL SERVICES	\$ 1,091,191	\$ 1,131,415	\$ 1,297,777	\$1,157,984	\$1,478,484
OPERATIONS AND MAINTENANCE	669,081	685,870	897,489	763,380	912,559
CAPITAL	22,410	35,904	7,544	37,501	-
DEBT SERVICE	12,950,758	4,279,844	4,383,694	4,492,687	5,572,420
TRANSFERS	1,749,319	500,002	-	-	-
TOTAL EXPENDITURES	<u>\$16,482,759</u>	<u>\$ 6,633,035</u>	<u>\$ 6,586,504</u>	<u>\$6,451,552</u>	<u>\$7,963,463</u>

**FINANCE
OPERATING BUDGET**

GENERAL FUND

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
PERSONAL SERVICES	\$ 1,091,191	\$ 1,131,415	\$ 1,297,777	\$1,157,984	\$1,478,484
OPERATIONS AND MAINTENANCE	534,843	557,146	690,095	660,000	704,015
CAPITAL	-	8,238	-	34,936	-
TOTAL EXPENDITURES	<u>\$ 1,626,034</u>	<u>\$ 1,696,799</u>	<u>\$ 1,987,872</u>	<u>\$1,852,920</u>	<u>\$2,182,499</u>

STAFFING AUTHORIZATION

POSITION	ACTUAL FY 23	ACTUAL FY 24	BUDGET FY 24	APPROVED FY 25
FINANCE DIRECTOR	1.0	1.0	1.0	1.0
ASST FINANCE DIRECTOR				1.0
ADMINISTRATIVE SUPPORT II	1.0	1.0	1.0	1.0
ACCOUNTANT II	3.0	3.0	3.0	3.0
ACCOUNTING TECHNICIAN	1.0	1.0	1.0	1.0
ACCOUNT CLERK II	3.0	3.0	3.0	3.0
DEBT/INVESTMENT COORDINATOR	1.0	1.0	1.0	1.0
GRANTS ADMINISTRATOR	1.0	1.0	1.0	1.0
PURCHASING AGENT	1.0	1.0	1.0	1.0
TOTAL	<u>12.0</u>	<u>12.0</u>	<u>12.0</u>	<u>13.0</u>

Urban Renewal Districts

Urban Renewal Districts:

Tax Increment Funds & Downtown Revolving Loan

Current Year Department Budgeted Expense Total:

\$14,704,117

Change from Prior year:

(\$9,211,804)

Overall Budget Justification:

The Tax Increment Funds are used to account for the Tax Increment Districts in Billings. The three districts are the South Billings Boulevard Urban Renewal District, North 27th Street Urban Renewal District and East Billings Urban Renewal District. Revenues include property taxes paid by the district property owners and earnings on cash and investments. Expenditures are used for development incentives, programs, projects and city infrastructure improvement within the associated district and costs allocated are for the administration of the district.

Administration of the districts is handled by their respective advisory boards. Each board is governed by a Memorandum of Understanding with the City and functions as a non-profit advisory board to the City Council. The City Council is the ultimate decision maker for expenditures of urban renewal district funds. Administrative fees are used by the boards for implementation and planning of district projects. The budget also includes cost allocation within each fund to cover the expenses for city time and resources from the Planning, Finance, and Administration Departments.

The Tax Increment Districts will continue to provide developmental incentives for business and city infrastructure improvement based on City Council approval.

The Downtown Revolving Loan was established to spur development downtown. The program was established in 1976 with a contribution from the Tax Increment Fund of approximately \$600,000. Loans are provided for eligible projects up to \$250,000. City Code section 13-1100 establishes the program and eligible uses of funds.

Budgeted Revenues:

**ALL TAX INCREMENT OPERATING FUNDS
URBAN RENEWAL DEVELOPMENT BY CLASSIFICATION**

	ACTUAL FY 22	ACTUAL FY 23	APPROVED FY 24	ESTIMATE FY 24	APPROVED FY 25
Contributions/Donations	\$ -	\$ 10,844	\$ -	\$ -	\$ -
Intergovernmental	718,713	730,863	730,863	730,863	730,862
Investment Earnings	(142,799)	329,596	134,000	425,745	306,000
Transfers	179,373	43,000	-	147,502	-
Other Financing	-	3,000,000	11,200,000	4,700,000	-
Miscellaneous	620,158	623,408	100,000	153,534	93,520
Taxes	7,142,228	7,075,482	7,209,476	7,862,131	8,050,588
TOTAL REVENUE	\$ 8,517,673	\$ 11,813,193	\$ 19,374,339	\$ 14,019,775	\$ 9,180,970

**ALL TAX INCREMENT OPERATING FUNDS
URBAN RENEWAL DEVELOPMENT BY FUND**

	ACTUAL FY 22	ACTUAL FY 23	APPROVED FY 24	ESTIMATE FY 24	APPROVED FY 25
Downtown Revolving Loan	\$ 625,596	\$ 701,371	\$ 142,000	\$ 217,638	\$ 160,120
South TIF	3,882,119	7,173,722	10,599,247	4,926,237	4,760,755
East TIF	927,054	974,537	987,819	1,226,563	1,306,899
N. 27th TIF	3,082,904	2,963,563	7,645,273	7,649,337	2,953,196
TOTAL REVENUE	\$ 8,517,673	\$ 11,813,193	\$ 19,374,339	\$ 14,019,775	\$ 9,180,970

Budgeted Expenditures:

**ALL TAX INCREMENT OPERATING FUNDS
URBAN RENEWAL DEVELOPMENT BY CLASSIFICATION**

	ACTUAL FY 22	ACTUAL FY 23	APPROVED FY 24	ESTIMATE FY 24	APPROVED FY 25
Bond Issuance Costs	\$ -	\$ 111,500	\$ 150,000	\$ -	\$ -
Capital Outlay	4,932,208	3,300,723	14,939,622	6,693,437	1,389,000
Interest and Fiscal Charges	1,203,334	1,167,469	1,304,760	1,306,060	1,643,280
Operation and Maintenance	2,498,373	3,033,858	5,894,245	4,311,514	8,105,295
Principal	985,000	1,030,000	1,185,000	1,185,000	1,180,000
Transfers Out	523,450	377,898	442,294	583,175	2,386,542
TOTAL EXPENDITURES	<u>\$ 10,142,365</u>	<u>\$ 9,021,448</u>	<u>\$ 23,915,921</u>	<u>\$ 14,079,186</u>	<u>\$ 14,704,117</u>

**ALL TAX INCREMENT OPERATING FUNDS
URBAN RENEWAL DEVELOPMENT BY FUND**

	ACTUAL FY 22	ACTUAL FY 23	APPROVED FY 24	ESTIMATE FY 24	APPROVED FY 25
Downtown Revolving Loan	\$ 132,513	\$ 229,644	\$ 843,892	209,976	\$ 815,515
South TIF	5,984,523	4,392,951	14,174,901	5,873,781	8,419,010
East TIF	828,751	840,226	1,401,156	1,099,515	2,077,781
N. 27th TIF	3,196,578	3,558,627	7,495,972	6,895,914	3,391,811
TOTAL EXPENDITURES	<u>\$ 10,142,365</u>	<u>\$ 9,021,448</u>	<u>\$ 23,915,921</u>	<u>\$ 14,079,186</u>	<u>\$ 14,704,117</u>

South Billings Boulevard Urban Renewal District

Current Year Budgeted Expense Total:

\$8,419,010

Change from Prior year:

(\$5,755,891)

Additional Comments:

Overall, expenses decreased \$5.7m which is primarily due to the Parks Bond not passing offset by the increased expense for the early payoff of the Police Evidence Center debt of \$2,247,000. FY24 included \$6.5m for Multi-Generational Community Recreation Center design and construction costs. In FY2025, the SBURA anticipates capital improvements of \$850,000 which includes \$500,000 for the Multi-Generational Community Recreation Center design and \$350,000 for improvements to Optimist Park Lighting.



The South Billings Boulevard Urban Renewal District (SBBURD) will decrease its proposed administrative costs by \$10,000. The administrative fee will be \$176,000 in fiscal year 2025, down from \$186,000 in the prior fiscal year.

The Police Evidence Center was finished in August of 2020 and the South Tax Increment Fund will make the final Debt Service payment in FY25. Cost allocations are \$26,493 specifically to cover Planning and Community Services Department employee time and \$57,640 to cover additional city time and resources.

FY25 budget for developmental incentives project list includes \$1.5m for an all-weather turf for Amend Park; Mitchell Courts \$500k; Woodspring Suites \$346,201; Solar Heat Panels for Riverside School \$100k; Miscellaneous categories include Community Enhancements \$250k and Unspecified Development Assistance estimated at \$1.5m.

SBURA is aware of multiple projects to be proposed in the near term. While no specific projects have been presented by the Board or approved by City Council, an amount of \$4,196,201 million is being requested in the FY25 budget for potential developmental incentive projects in the district. Before any expenditure of these funds, both the SBURA Board and City Council will need to approve the project(s).

North 27th Street Urban Renewal District

Current Year Budgeted Expense Total:

\$3,391,811

Change from Prior year:

(\$4,104,161)

Additional Comments:

Downtown Urban Renewal District will continue to reimburse the Police Department for three foot-patrol officers in the downtown area in FY25. The city will receive \$62,500 in FY25 from the Downtown Billings Partnership, Inc. for this program. Annually, \$100,000 is transferred to the City of Billings Parking Division for infrastructure projects. An additional \$39,542 will be added to the total transfer to the Parking Division for one month's free parking in downtown during the holiday period for FY25.



The Downtown Billings Partnership, Inc. increased their proposed administrative costs by approximately 3% from the prior year. The administrative fee will still be \$316,607 in fiscal year 2025.

Expenses in fiscal year 2025 for cost allocations are \$26,893 specifically to cover Planning and Community Services Department employee time and \$50,085 for additional city time and resources.

FY24 budget included \$4.3 million in bond sales to cover two major capital projects 1) Two Way Conversion estimated at \$3.8 million and 2) the 25th Street Bridge estimated at \$500,000. The only new capital project budgeted for FY25 was \$100,000 for North Broadway Pedestrian Lights.

Developmental incentives decreased \$344,647 from FY24. Two projects were approved in FY24, which have multiple payment streams, are to be paid in FY25 include the Stone Building \$221,922 and the Lincoln Apartments \$50,000. The DT TIF expects to complete the Kibler & Kirch project \$79,940 and MJ Shanks \$110,200 both of which have already been encumbered.

New development projects for FY25 include new money for the CPTED and Sign Programs at \$30,000 each; Montana Rescue Mission \$210,000; Battle of the Plans \$75,000; Streetscape Program \$100,000; Old Town Flats \$384,553; and Non-Profit TIFs \$100,000.

East Billings Urban Renewal District

Current Year Budgeted Expense Total:

\$2,077,781

Change from Prior year:

\$676,625

Additional Comments:

The East Billings Urban Renewal District (EBURD) increased their proposed administrative costs in fiscal year 2025 by approximately 18%. The administrative fee will still be \$165,535 in fiscal year 2025 compared to \$139,948 in the prior fiscal year.



Expenses in fiscal year 2025 for cost allocation are \$21,189 specifically to cover Planning and Community Services Department employee time and \$30,036 for additional city time and resources. FY25 has several capital improvement projects planned in fiscal year 2025 for sidewalk improvements \$200,000; main street improvements \$150,000; and 12th Street project paving \$89,000.

Development Incentives are budgeted at \$955,126 for FY25 include the final payment to J&S properties \$207,400; Tailwinds \$68,543; Undammed \$81,683; Youngren II \$130,000; Thomas Printing Project \$65,000; Beano Brewery \$60,000; Vet \$65,000; Billings Machine & Welding \$20,000; Condo \$57,500; Blind Cat Chocolate \$50,000 and Miscellaneous \$150,000.

Downtown Revolving Loan

Current Year Budgeted Expense Total:

\$815,515

Change from Prior year:

(\$28,377)

Additional Comments:

The Downtown Revolving Loan was established to spur development downtown. The program was established in 1976 with a contribution from the Tax Increment Fund of approximately \$600,000. Loans are provided for eligible projects up to \$250,000.



Fire

Fire Department

FY 2025 Department Budgeted Expense Total:

- Fire: \$27,932,309
- 911: \$1,423,027
- Radio: \$392,450
- Grants: \$157,500
- Road Maintenance District: \$501

Change from FY 2024:

- Fire: \$1,979,890
- 911: \$19,515
- Radio: \$8,849
- Grants: \$(100,500)
- Road Maintenance District: \$(62)

Overall Budget Justification:

The Fire Department's primary duty is to provide fire, emergency medical, hazardous materials mitigation, rescues of all types and service assists. Also, on the prevention side, fire and arson investigation, public education, code enforcement, plans reviews, and community risk reduction to the citizens of Billings and Yellowstone County residents residing within the BUFSA (Billings Urban Fire Service Area). We are an all-hazards department that must continue to evolve in order to meet the increasing and changing demands of our community. Our department has many divisions that specialize in multiple disciplines to stay proficient and safe to handle almost any call for service we receive. The Billings Fire Department must maintain and grow in three sides of our organization: Fire, EMS and Communications (911). In addition, Fire is responsible for the maintenance of 11 separate facilities, including the newer 911 Center. Funds associated with the Fire group are Public Safety Fire, 911 Center, Radio Communication Fund, Fire Grants, and Road Maintenance funds. Fiscal year 2024 provided us with great visibility into where the department needs to go in order to maintain the great level of service our citizens have come to expect. Therefore, BFD will ask for an increased overall budget in many areas of our organization.

PUBLIC SAFETY FUND

FIRE DEPARTMENT
OPERATING BUDGET

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
PERSONAL SERVICES	\$ 18,722,712	\$ 20,115,239	\$ 21,166,899	\$ 21,625,000	\$ 22,936,880
OPERATIONS AND MAINTENANCE	2,423,647	2,657,555	3,099,146	2,822,112	3,456,207
CAPITAL	136,831	79,292	586,034	600,000	578,000
TRANSFERS	2,309,216	1,531,870	866,610	866,610	961,222
	<u>23,592,406</u>	<u>24,383,956</u>	<u>25,718,689</u>	<u>25,913,722</u>	<u>27,932,309</u>
MENTAL HEALTH:					
CRISIS RESPONSE UNITS	-	61,237	233,730	94,674	194,151
	<u>-</u>	<u>61,237</u>	<u>233,730</u>	<u>94,674</u>	<u>194,151</u>
TOTAL EXPENDITURES	\$ 23,592,406	\$ 24,445,193	\$ 25,952,419	\$ 26,008,396	\$ 28,126,460

FIRE DEPARTMENT ALL FUNDS
OPERATING BUDGET BY FUND

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
FIRE DEPT GEN FUND	\$ 23,592,406	\$ 24,644,542	\$ 25,952,419	\$ 26,713,138	\$ 27,932,309
911 EMERGENCY OPS	760,067	663,326	1,403,512	5,169,309	1,423,027
FIRE GRANTS	120,773	374,346	258,000	65,000	157,500
RADIO COMMUNICATIONS	359,574	600,389	383,601	200,000	392,450
CAPITAL REPLACEMENT	-	1,548,133	868,566	355,000	237,268
ROAD MAINTENANCE	417	417	563	584	501
	<u>417</u>	<u>417</u>	<u>563</u>	<u>584</u>	<u>501</u>
TOTAL EXPENDITURES	\$ 24,833,237	\$ 27,831,153	\$ 28,866,661	\$ 32,503,031	\$ 30,143,055

**FIRE DEPARTMENT ALL FUNDS
OPERATING BUDGET BY CLASS**

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
PERSONAL SERVICES	\$ 18,959,050	\$ 20,538,573	\$ 21,492,603	\$ 24,033,284	\$ 23,107,124
OPERATIONS AND MAINTENANCE	3,303,140	3,827,678	5,052,848	4,661,112	5,259,441
CAPITAL	261,831	1,068,032	1,454,600	1,947,025	815,268
TRANSFERS	<u>2,309,216</u>	<u>2,396,870</u>	<u>866,610</u>	<u>1,861,610</u>	<u>961,222</u>
TOTAL EXPENDITURES	<u>\$ 24,833,237</u>	<u>\$ 27,831,153</u>	<u>\$ 28,866,661</u>	<u>\$ 32,503,031</u>	<u>\$ 30,143,055</u>

**FIRE DEPARTMENT ALL FUNDS
REVENUE BY CLASSIFICATION**

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
REVENUE:					
LICENSES & PERMITS	\$ 3,800	\$ 2,000	\$ 2,200	\$ 2,000	\$ 2,000
INTER-GOVERNMENTAL	2,125,502	2,395,250	2,354,289	1,318,977	2,079,789
CHARGES FOR SERVICE	2,329,861	2,816,511	2,553,955	2,387,153	2,853,955
SPECIAL ASSESSMENTS	2,822	2,798	2,876	2,750	2,875
TRANSFER	-	500,000	-	-	-
MISCELLANEOUS	<u>35,263</u>	<u>229,948</u>	<u>143,552</u>	<u>140,000</u>	<u>205,900</u>
TOTAL REVENUE	<u>\$ 4,497,248</u>	<u>\$ 5,946,507</u>	<u>\$ 5,056,872</u>	<u>\$ 3,850,880</u>	<u>\$ 5,144,519</u>

**FIRE DEPARTMENT ALL FUNDS
REVENUE BY FUND**

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
REVENUE:					
FIRE PUBLIC SAFETY	\$ 3,121,040	\$ 3,450,763	\$ 3,300,171	\$ 2,097,654	\$ 3,570,763
911 EMERGENCY OPS	972,186	1,278,357	1,138,246	1,228,000	1,208,385
FIRE GRANTS	109,924	394,113	272,881	155,500	116,900
RADIO COMMUNICATIONS	291,558	301,521	342,499	351,499	234,096
FIRE STATION CONSTRUCTION	-	518,501	-	15,000	11,000
ROAD MAINTENANCE	2,540	3,252	3,075	3,227	3,375
TOTAL REVENUE	<u>\$ 4,497,248</u>	<u>\$ 5,946,507</u>	<u>\$ 5,056,872</u>	<u>\$ 3,850,880</u>	<u>\$ 5,144,519</u>

**FIRE DEPARTMENT
PUBLIC SAFETY FUND
OPERATING BUDGET**

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
ADMINISTRATION	\$ 1,509,013	\$ 1,815,568	\$ 2,053,238	\$ 1,879,952	\$ 2,213,310
PREVENTION/INVESTIGATIONS	970,699	917,397	984,365	980,404	1,148,752
TRAINING	416,769	421,092	505,730	400,000	501,279
EQUIPMENT/MAINTENANCE	1,669,945	1,908,329	2,025,467	2,366,828	2,021,372
SUPPRESSION	16,056,708	16,211,166	16,333,988	17,669,154	18,395,474
9-1-1 EMERGENCY OP CENTER	2,886,470	3,045,489	3,555,878	3,404,290	3,545,889
COMMUNICATIONS EQUIPMENT	82,802	64,915	105,023	65,000	106,233
TOTAL FIRE	<u>\$ 23,592,406</u>	<u>\$ 24,383,956</u>	<u>\$ 25,563,689</u>	<u>\$ 26,765,628</u>	<u>\$ 27,932,309</u>
MENTAL HEALTH:					
CRISIS RESPONSE UNITS	-	61,237	233,730	94,674	194,151
TOTAL MENTAL HEALTH	<u>\$ -</u>	<u>\$ 61,237</u>	<u>\$ 233,730</u>	<u>\$ 94,674</u>	<u>\$ 194,151</u>
TOTAL EXPENDITURES	<u>\$ 23,592,406</u>	<u>\$ 24,445,193</u>	<u>\$ 25,797,419</u>	<u>\$ 26,860,302</u>	<u>\$ 28,126,460</u>

Staffing:

STAFFING AUTHORIZATION

POSITION	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	APPROVED FY 25
FIRE CHIEF	1.0	1.0	1.0	1.0
ASSISTANT FIRE CHIEF	3.0	3.0	3.0	3.0
ADMINISTRATION SUPPORT I	1.0	-	-	-
ADMINISTRATION SUPPORT II	1.0	2.0	2.0	2.0
SR ADMINISTRATION SUPPORT IV	1.0	1.0	1.0	1.0
FIRE MARSHAL	1.0	1.0	1.0	1.0
ASSISTANT FIRE MARSHAL	1.0	1.0	1.0	1.0
DEPUTY FIRE MARSHAL	3.0	5.0	5.0	5.0
FIRE TRAINING OFFICER	1.0	1.0	1.0	1.0
ASST FIRE TRAINING OFFICER	1.0	1.0	1.0	1.0
FIRE BATTALION CHIEF	4.0	4.0	4.0	4.0
FIRE CAPTAIN	30.0	30.0	30.0	30.0
FIRE ENGINEER	30.0	30.0	30.0	30.0
PUBLIC SAFETY TECHNICIAN	0.3	0.3	0.3	0.3
FIREFIGHTER	46.0	56.0	56.0	63.0
FIRE PROTECTION ENGINEER	-	-	-	1.0
LOGISTICS OFFICER	-	1.0	1.0	1.0
CRISIS RESPONSE EMT	-	2.0	2.0	1.0
COMMUNICATIONS CNTR MANAGER	1.0	1.0	1.0	1.0
EMERGENCY SERV. DISPATCHER III	19.0	19.0	19.0	19.0
EMERGENCY SERV. DISPATCHER II	3.0	1.0	1.0	1.0
EMERGENCY SERV. DISPATCHER I	4.0	1.0	1.0	1.0
EMERGENCY SERV OPERATOR-TRAIN	3.0	6.0	6.0	6.0
EMERGENCY SERVICES OPERATOR	2.0	4.0	4.0	4.0
EMERG.SERV.DISPATCH SHIFT SUPR.	4.0	4.0	4.0	4.0
SUBTOTAL PUBLIC SAFETY	160.3	175.3	175.3	182.3
911 GRANT POSITIONS:				
PUBLIC SAFETY TECHNICIAN	0.3	0.3	0.3	0.3
COMM CENTER ASST MGR	1	1.0	1.0	1.0
TOTAL FIRE DEPARTMENT POSITIONS	161.6	176.6	176.6	183.6

Strategic Goals:

Fire

Goal: Complete Station 8 renovation and in time pursue funding for staffing.

Objective: Provide better all hazards coverage for the southern end of the Heights and east end of downtown.

Action(s): Get station 8 open and operational with an alternative response unit. Continue to work on staffing for the placement of an engine for a full service response.

Goal: Begin the process of building Station 9 while pursuing funding for staffing.

Objective: To provide full service coverage for our far westend.

Action(s): Begin to add staffing and start the search for proper location and station design phase.

Goal: Develop an automatic aid agreement with the Lockwood Fire District

Objective: To provide greater coverage and a higher level of service for both communities.

Action(s): Start the integration of training, implementation of new policies and SOPs.

Goal: Continue monitoring data to determine the proper number of MRTs to maximize service efficiency.

Objective: Maintain and increase efficiency with proper resource deployments.

Action(s): Add proper staffing and place more Squads in service.

EMS

Goal: Rewrite the EMS ordinance to ensure a high level of care for our community.

Objective: To initiate a regulatory body for oversight of all EMS operations both private and public sector.

Action(s): Form an EMS committee for the city.

Goal: Increase crisis response resources.

Objective: To focus on a specific demographic within our jurisdiction and provide greater efficiency for our police and fire while providing greater opportunities for definitive and long-term solutions for our citizens in need.

Action(s): Continue monitoring data to determine the proper number of CRU units to maximize service efficiency.

Goal: Design and implement a mobile integrated health and community paramedicine program.

Objective: Another CPSM recommendation. This is the final step to providing a holistic approach for the maximum efficiency of EMS and total community health and wellbeing.

Action(s): Research and develop a system that best suits our community. Implement and monitor all data to ensure maximum effectiveness.

911

Goal: Provide Public Safety dispatching services that meet the changing needs and expectations of public safety responders and the community.

Objective: Identify disparities between public safety responders, the community's expectations, and the 9-1-1 Center's ability to provide them.

Action(s): Implementation of priority, proximity dispatching, as well as new dispatch protocols for modernized emergency resource deployment.

Goal: Reduce overall response times.

Objective: Continue working on software and hardware upgrades.

Action(s): Upgrade the station alerting system to reduce dispatch processing and response times for deployed resources.

Goal: Ensure system reliability and complete integration and agency interoperability with new technology for years to come.

Objective: Mitigate system crashing with radio core replacement. All agencies across the state will have seamless communication.

Action(s): Complete implementation of the new core radio system.

Human Resources

Human Resources Department

Current Year Department Budgeted Expense Total:

Human Resources: \$1,130,791
City Health Benefits: \$18,504,012
Property Insurance: \$4,294,245

Change from Prior Year:

Human Resources: \$41,087
City Health Benefits: \$2,418,222
Property Insurance: \$163,025



Overall Budget Justification:

The FY25 Human Resources Department budget is \$1,130,791, this is an increase in costs of \$41,087 over the prior year. Services that have been provided in the past will continue for the coming fiscal year. This includes Benefits and FMLA Administration, Timekeeping and Payroll, Workers' Compensation, Property and Liability Insurance Administration, Employee Recruitment, Workplace Investigations, Drug and Alcohol Program Administration, Collective Bargaining Agreements Negotiations and Administration, Employee Discipline and Grievance and Arbitration Procedures.

The FY25 Property and Liability Insurance budget will increase by \$154,024 driven by a 15% increase in property insurance premiums, a 5% increase in liability insurance premiums, and a 12% increase in cyber security insurance premiums.

The FY25 Health Insurance budget will increase by \$2,418,222, driven by a 9% projected increase in medical and prescription claims costs.

Ongoing Programs:

- The Applicant Tracking software to streamline the recruiting process costs \$30,000 annually.
- The timekeeping software to make hours entry more efficient for departments costs \$44,000 annually.
- Cyber Security insurance costs have increased dramatically due to an industry-wide historic increase in cyber liability claims experienced nationwide. This year the premium will increase 13%, much improved over the previous 2 years.

Budgeted Revenues:

HUMAN RESOURCES REVENUE BY FUND

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
GENERAL FUND	\$ -	\$ -	\$ -	\$ -	\$ -
HEALTH BENEFITS	13,442,437	14,292,608	13,482,000	14,236,000	14,486,000
PROPERTY INSURANCE	<u>2,516,693</u>	<u>2,595,653</u>	<u>3,774,748</u>	<u>3,787,947</u>	<u>5,000,442</u>
TOTAL REVENUES	<u>\$ 15,959,130</u>	<u>\$ 16,888,261</u>	<u>\$ 17,256,748</u>	<u>\$ 18,023,947</u>	<u>\$ 19,486,442</u>

HUMAN RESOURCES REVENUE BY CLASSIFICATION

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
CHARGE FOR SERVICES	\$ 16,100,801	\$ 16,697,202	\$ 17,202,948	\$ 17,746,947	\$ 19,240,742
INVESTMENT EARNINGS	(148,731)	230,223	53,800	271,000	245,700
MISCELLANEOUS	<u>7,060</u>	<u>(39,164)</u>	<u>-</u>	<u>6,000</u>	<u>-</u>
TOTAL REVENUES	<u>\$ 15,959,130</u>	<u>\$ 16,888,261</u>	<u>\$ 17,256,748</u>	<u>\$ 18,023,947</u>	<u>\$ 19,486,442</u>

Budgeted Expenditures:

HUMAN RESOURCES OPERATING BUDGET BY FUND

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
GENERAL FUND	\$ 848,740	\$ 997,892	\$ 1,089,704	\$ 975,000	\$ 1,130,791
HEALTH BENEFITS	14,206,793	13,173,927	16,085,790	16,998,938	18,504,014
PROPERTY INSURANCE	<u>2,798,401</u>	<u>3,525,102</u>	<u>4,131,220</u>	<u>3,383,854</u>	<u>4,294,244</u>
TOTAL EXPENDITURES	<u>\$ 17,853,934</u>	<u>\$ 17,696,921</u>	<u>\$ 21,306,714</u>	<u>\$ 21,357,792</u>	<u>\$ 23,929,049</u>

HUMAN RESOURCES OPERATING BUDGET BY CLASSIFICATION

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
PERSONAL SERVICES	\$ 1,109,811	\$ 16,859,738	\$ 906,263	\$ 817,000	\$ 937,385
OPERATIONS AND MAINTENANCE	<u>16,744,123</u>	<u>837,183</u>	<u>20,400,451</u>	<u>20,540,792</u>	<u>22,991,664</u>
TOTAL EXPENDITURES	<u>\$ 17,853,934</u>	<u>\$ 17,696,921</u>	<u>\$ 21,306,714</u>	<u>\$ 21,357,792</u>	<u>\$ 23,929,049</u>

Staffing:

HUMAN RESOURCES STAFFING AUTHORIZATION

POSITION	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	APPROVED FY 25
HUMAN RESOURCES				
HUMAN RESOURCES DIRECTOR	1.0	1.0	1.0	1.0
HUMAN RESOURCES ASSOCIATE	1.0	1.0	1.0	1.0
PAYROLL/HR GENERALIST	1.0	1.0	1.0	1.0
PAYROLL/HR ANALYST	1.0	2.0	2.0	2.0
ADMINISTRATIVE SUPPORT II	1.0	1.0	1.0	1.0
PROPERTY INSURANCE				
RISK/SAFETY OFFICER	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
TOTAL HUMAN RESOURCES	<u>6.0</u>	<u>7.0</u>	<u>7.0</u>	<u>7.0</u>

Department Goals:

Goal: Increase the City of Billings Social Media presence as it relates to recruiting vacant positions.

Action(s): Post all vacant positions on social media and professional websites. Continue to review and monitor which platform provides the greatest number and quality of applicants.

Outcome(s):

- The City of Billings will be in compliance with EEOC and draw a larger applicant pool for vacant positions.

Goal: Purchase new Payroll Software.

Action(s): Research, review, and conduct a Request for Proposals to purchase new payroll software to improve payroll efficiencies. Implement and administer new payroll software that will benefit the city and its employees by decreasing errors and increasing efficiencies.

Outcome(s):

- New payroll software will decrease payroll errors, increase productivity and allow employees more self-service capabilities for revising their personal information.

Goal: Provide additional ongoing employee and management development and training programs.

Action(s): Increase training for all employees. Supervisory training will focus on safety, workers' compensation, liability, harassment and diversity awareness, workplace violence, employment laws, drug and alcohol reasonable suspicion, and City finances/budgeting. Employee training will focus on such topics as ethics, safety, harassment, workplace violence, diversity and inclusion, customer service, and employee benefits.

Outcome(s):

- A training program that efficiently improves the employees' and supervisors' skills and abilities to perform their assigned functions.

Information Technology

Information Technology Fund

Current Year Department Budgeted Expense Total:

Information Technology: \$ 4,080,261

Central Telephone: \$ 479,966

Change from Prior Year:

Information Technology: \$ 306,741

Central Telephone: \$ 21,851

Overall Budget Justification:



The Information Technology Department is focused on bringing people and technology together to meet the needs of the organization and the citizens of Billings. In pursuit of its goal, ITD provides technology-related strategic planning, project management, integration, technology procurement, E-mail, networking, communications, application development, GIS, mapping, overall hardware and software support, vendor relations, and training services.

The Information Technology Budget is \$4,080,261 which is \$306,741 or 8.13% more than last year's budget. The FY25 budget increases are due to the increases in increased in software maintenance/licensing renewals, cyber security services, internal, forecasted sick/vacation retirement payout, and personal services.

In FY25, Personal Services costs increased over FY25 by \$199,902 primarily due to standard payroll increases including projected sick & vacation payout. Operating expenses have increased by \$220,339 which includes increases to cover added Cybersecurity Penetration Testing (PEN), increases in existing software/licensing services, website content management training, and increases in internal charges necessary to support our department. Capital expenses for FY25 are \$42,000 for a new licensed point-to-point wireless link from the new City Hall to the 4-Dances tower and 2 new network switches approved in the FY25 TRP. The Capital total for FY25 represents a reduction of < - \$113,500 > from the FY24 Capital totals. Overall O & M plus Capital net increase for FY25 is \$106,839.

Information Technology is an internal support function with revenues of \$4,044,263 generated primarily by charges for service. The ITD charges for each department/division are based on the previous calendar year's usage of PC and Network resources/support time, application resources/staff support time, virtual server services, data storage management, and GIS resources/support time. The number of PC's, the amount of disk space allocated, the number of virtual servers, and the number of E-mail accounts are all examples of resources used to calculate annual charges. FY25 total revenues are \$ 35,998 below total expenses due in part to using of reserve funds saved for the replacement of the TRP approved new licensed point-to-point wireless network link between the new City Hall and the 4-Dances tower.

Under the direction of the Information Technology Director, the Telecommunications Manager and the IT Support Specialist provide telephone, voice mail, call accounting, communications related procurement, cell phone, infrastructure support, and related financial accounting services for 12 remote sites, 519 landline phones, 34 Centrex phone lines, 41 outside analog lines, and 410 Smartphones/cell phones.

The Central Telephone Service (Fund 606) is an internal support function with revenues of \$ 479,999 derived predominately from phone related services, including management of cellular services, and interest income. Expenses for FY25 are \$ 479,966 which represents an increase of \$ 21,851 (4.77%) above FY24. Increases in wages including a portion of a projected retirement payout are the reason for the increase in the FY25 Central Telephone Budget

Budgeted Revenues:

INFORMATION TECHNOLOGY DEPARTMENT REVENUE

REVENUE BY FUND	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
INFORMATION RESOURCES	\$ 2,911,608	\$ 3,547,604	\$ 3,652,449	\$ 3,591,186	\$ 4,044,263
TELEPHONE	<u>428,833</u>	<u>466,983</u>	<u>465,330</u>	<u>477,803</u>	<u>479,999</u>
TOTAL REVENUE	<u>\$ 3,340,441</u>	<u>\$ 4,014,587</u>	<u>\$ 4,117,779</u>	<u>\$ 4,068,989</u>	<u>\$ 4,524,262</u>

INFORMATION TECHNOLOGY DEPARTMENT ALL FUNDS

REVENUE BY CLASSIFICATION	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
CHARGE FOR SERVICE	\$ 3,234,446	\$ 3,913,190	\$ 4,104,279	\$ 4,023,148	\$ 4,490,562
OTHER	123,584	69,283	-	2,825	500
INVESTMENT EARNINGS	<u>(17,589)</u>	<u>32,114</u>	<u>13,500</u>	<u>43,015</u>	<u>33,200</u>
TOTAL REVENUE	<u>\$ 3,340,441</u>	<u>\$ 4,014,587</u>	<u>\$ 4,117,779</u>	<u>\$ 4,068,988</u>	<u>\$ 4,524,262</u>

Budgeted Expenditures:

INFORMATION TECHNOLOGY DEPARTMENT EXPENSE

EXPENSE BY FUND	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
INFORMATION RESOURCES	\$ 2,869,915	\$ 3,356,216	\$ 3,773,520	\$ 3,480,885	\$ 4,080,261
TELEPHONE	<u>401,265</u>	<u>446,964</u>	<u>458,115</u>	<u>446,675</u>	<u>479,966</u>
TOTAL EXPENDITURES	<u>\$ 3,271,180</u>	<u>\$ 3,803,180</u>	<u>\$ 4,231,635</u>	<u>\$ 3,927,560</u>	<u>\$ 4,560,227</u>

DEPARTMENT ALL FUNDS

EXPENSE BY CLASSIFICATION	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
PERSONAL SERVICES	\$ 2,143,834	\$ 2,520,149	\$ 2,521,981	\$ 2,426,354	\$ 2,747,193
OPERATIONS AND MAINTENANCE	1,095,432	1,131,712	1,554,154	1,400,071	1,771,034
CAPITAL	<u>31,914</u>	<u>151,319</u>	<u>155,500</u>	<u>101,135</u>	<u>42,000</u>
TOTAL EXPENDITURES	<u>\$ 3,271,180</u>	<u>\$ 3,803,180</u>	<u>\$ 4,231,635</u>	<u>\$ 3,927,560</u>	<u>\$ 4,560,227</u>

Staffing:

STAFFING AUTHORIZATION

POSITION	ACTUAL FY22	ACTUAL FY23	BUDGET FY 24	APPROVED FY 25
INFORMATION TECHNOLOGY DIRECTOR	0.9	0.9	0.9	0.9
APPLICATION DEVELOPER	3.0	3.0	3.0	3.0
APPLICATION MANAGER	-	-	-	
OPERATION SUPPORT SPECIALIST	1.0	1.0	1.0	1.0
GIS SPECIALIST	1.0	1.0	1.0	1.0
GIS COORDINATOR	1.0	1.0	1.0	1.0
LAND MANAGEMENT COORDINATOR	1.0	1.0	1.0	1.0
SENIOR APPLICATION DEVELOPER	1.0	1.0	1.0	1.0
IT MANAGER	1.0	1.0	1.0	1.0
PUBLIC SAFETY TECH SUPPORT	1.0	2.0	2.0	2.0
P. C. SUPPORT SPECIALIST	2.0	2.0	2.0	2.0
NETWORK ADMINISTRATOR	1.0	1.0	1.0	1.0
ASST. NETWORK ADMINISTRATOR	1.0	1.0	1.0	1.0
IT SUPPORT SPECIALIST	0.8	0.8	0.8	0.8
IT SECURITY ENGINEER	0.9	0.9	0.9	0.9
GIS TECHNICIAN	2.0	3.0	3.0	3.0
GIS ASSET ANALYST	1.0	1.0	1.0	1.0
TOTAL	<u>19.6</u>	<u>21.5</u>	<u>21.5</u>	<u>21.5</u>

Department Goals:

Goal: Support and assist customer departments to accomplish their goals when needed.

Action(s): Partner with the Police & Fire Departments in addressing the technology needs identified in the CPSM Operations and Data Analysis Reports along with defined goals associated with the successful Public Safety Mill Levy.

Outcome(s):

- Public Safety is critical to our organization and our community. Supporting Police & Fire and their technology goals will have a positive impact on their ability to deliver services to our community. Continue to be a liaison between our vendors and Public Safety to find viable solutions to help create efficiencies. Find solutions that help bring data to command staff and the public.

Action(s): Provide a leadership role in the implementation of our Centralized Document Management System including project management, installation, end-user training, backups, and building overall organization awareness of the benefits of the new system. Update after visiting with City Clerk's office

Outcome(s):

- A strong understanding by the staff on how to use our document management system will enhance their ability to access and share documents, reduce paper and document storage, develop automated workflows to improve efficiency, and follow the city's records retention policies.

Action(s): Continue to provide a leadership role in implementation, training, support, and upgrading our CitySuite Software Systems

Outcome(s):

- Through the combined efforts of the Information Technology staff and the wealth of experience found in each department, we will work together to utilize our CitySuite software to its full potential, work with vendors on new interfaces to the system, manage enhancement requests, and support on-going production.

Action(s): Work with departments in implementing the new ComDev and CIS software.

Outcome(s):

- Working with departments on the implementation, training, and utilization of new software to meet our ComDev & CIS/Utility Billing System needs.
- Set up self-serv reporting via SSMS or other reporting options when available. Many users need access to specific data sets on a frequent basis and this is a way to make sure they can access the data when needed.

Action(s): Complete the move of production software and data off our AS400 environment.

Outcome(s):

- Migrate systems including Property Tax, SIDs, and Land to SQL based software solutions. Migrate remaining users to CitySuite for Accounts Receivable. All remaining data will be moved from the AS400 databases into another solution.

Action(s): Work with Facilities, Administration, and City Departments on the successful move to the Stillwater Building.

Outcome(s):

- Migration of the City's existing fiber infrastructure and communications to the Stillwater Building will ensure we can continue to provide fast and reliable network services and preserve our past investments in city owned fiber.
- Helping design and implement a robust network wiring infrastructure will ensure successful delivery of network services throughout the new facility.
- Supporting new technologies such as conference room setups, access control systems, cameras, manage print systems, digital informational displays, and more will help ensure our new facility meets the needs of the public and our organization.

Action(s): Categorize and document existing software applications.

Outcome(s):

- With a top-down look at all software applications city-wide, document endpoints, servers, contact information for support, credentials necessary to access, contract information and SOW agreements for each. IP Addresses and admin access and version history.

Goal: Increase city service efficiency and effectiveness by planning for and investing in technology.

Action(s): Action(s): Provide support to end-users as we transition production computers from Windows 10 to Windows 11.

Outcome(s):

- Windows 10 will be "End of Support" in October of 2025. Migrating as many computers as possible to Windows 11 through replacement and upgrades during this fiscal year will prepare us for the fall of 2025.

Action(s): Action(s): Provide support to end-users as they work to eliminate computers more than 6 years old from production.

Outcome(s):

- Cybersecurity “Best Practices” recommend elimination of computers once they are 5 – 6 years old. Outdated systems are susceptible to new and emerging threats and vulnerabilities. They lack security updates and patches. They are also not compatible with new security technologies. By keeping our infrastructure up to date, we heighten the security of the entire enterprise.

Action(s): Engage a Professional Third-Party Cybersecurity Firm to do an unbiased Cybersecurity Risk Assessment of our City Network & Develop a Roadmap to guide us moving forward.

Outcome(s):

- Engaging in a Cybersecurity Risk Assessment conducted by an outside professional firm will help us establish a baseline on which to move forward in the protection of our network and critical data. We expect the study to identify all of the areas in which we excel, areas needing improvement, and any critical exposures in our environment.
- Development of a Cybersecurity Roadmap will guide us as we address the threats identified in the risk assessment. The roadmap will identify how we can improve our environment through policy, staffing, software, network hardware, and overall operational changes. In addition to defining how to address our risks, we expect the Roadmap to prioritize the recommendations so we can most effectively manage our staff, maintain or enhance existing cybersecurity resources, and support any requests for additional investments needed to meet our current and future cybersecurity goals.

Action(s): Improve network/system security to protect sensitive data, ensure system integrity, minimize cyber risks, comply with State & Federal Regulations, and cultivate cyber awareness

Outcome(s):

- Compliance with Montana Department of Justice regulations both strengthens our security and ensures our organization can continue to access the Criminal Justice Information Network (CJIN) which is critical for all City of Billings and Yellowstone County Public Safety Agencies.
- Adherence to industry standards in system security will prevent unwanted attacks such as viruses, malware, ransomware, unauthorized access, denial of service, and so on.

Action(s): Upgrade networking infrastructure to keep up with growing demands on resources.

Outcome(s):

- By keeping the networking hardware and software up to date with the latest technology, departments receive faster and more efficient service. We reduce security vulnerabilities, and we increase the stability of the network and the applications running on it.

Action(s): Implement FSE/Safe Software for software integrations.

Outcome(s):

- Many departments will benefit from this software and its ability to integrate and connect existing software and new applications. Airport (Tadera), Utilities (Vertex), Building, Planning, Code Enforcement, Business Licenses, Engineering and Utility Permits (CityView), Street Traffic (CityWorks), Fleet (AssetWorks)

Goal: Improve accessibility to and expand use of GIS services.

Action(s): Provide support and GIS data for Public Safety Software.

Outcome(s):

- Through the City IT and Yellowstone County GIS staff's combined efforts, dispatch and emergency responders will have accurate data to allow for safe and effective operations. This includes modifying jurisdictional boundaries to account for annexation activity, keeping address and street centerline data current and accurate, troubleshooting underlying GIS data and processes that make such software operational, and staying abreast of the latest developments in public safety technologies and tools.

Action(s): Maintain and expand land records database in accordance with filed legal documents and planning projects to include road naming/addressing of modern standards and all correct legal parcels for utilization of many departments including but not limited to utilities, taxation/finance, planning/zoning, building departments and the like.

Outcome(s):

- Addressing that is in the best interests of public safety and records that can be utilized fluidly across the many platforms of various departments for all functions of City process.

Action(s): Hire a GIS Manager with municipal experience, leadership capabilities, and fluent in modern GIS concepts.

Outcome(s)

- Provide direction for maintaining and enhancing the use of GIS technology within City Departments

Action(s): Work with Public Works to stand up CityWorks Storeroom

Outcome(s):

- Integrate inventory with asset management strategy. Streamline the inventory management process for Public Works. Improve efficiency in managing inventory of spare parts, equipment, and materials. Enable users to create and manage purchase orders, track vendor information, and automate purchasing workflows within the asset management system.

Action(s): Deploy ArcGIS Monitor.

Outcome(s):

- Continuously monitor the health and performance of ArcGIS Enterprise components, including servers, services, databases, and web applications. Monitor key performance indicators such as response times, throughput, and resource usage. Set alerts and notifications based on predefined thresholds and conditions. This helps detect and respond to critical issues in a timely manner, minimize downtime, and ensure continuous system operation.

Action(s): Take Utility Network from a proof of concept to an implemented functionality in GIS.

Outcome(s):

- Take the proof of concept developed by HDR and put it into action within the water, sewer, and storm sewer utilities. Improve modeling, analysis, and managing their infrastructure assets.

Action(s): Work with Public Works and consultants to build more asset management dashboards.

Outcome(s):

- Enhance efficiency, decision-making, and overall operations for the Public Works Department. Add real-time data visualization, performance monitoring, and operational efficiency to our GIS content.

Action(s): Cross-training GIS staff on enterprise GIS management and CityWorks

Outcome(s):

- Expand GIS staff members' expertise beyond traditional GIS functions. Improve collaboration and knowledge sharing among GIS team members. Operate more efficiently. Instead of relying on a single individual with specialized knowledge in enterprise GIS or CityWorks administration, multiple team members can perform these tasks. Mitigates the risks associated with staff turnover or absences.

Action(s): Train city staff on using the functionality of NearMap high-resolution aerial imagery products.

Outcome(s):

- Provide access to the last seven years of high-resolution imagery. Improve ability to assess site conditions, identify potential obstacles or opportunities, and visualize proposed change. Oblique imagery provides multiple views of an area from different angles, allowing users to visualize structures, terrain, and landscapes in greater detail. This enhanced visualization capability helps users gain a more comprehensive understanding of the environment, improving decision-making and planning processes.

Action(s): Train City Staff on how to use newly acquired Lidar products.

Outcome(s):

- Lidar data provides highly detailed and accurate 3D representations of the environment, including terrain, buildings, and vegetation. By training city staff to use Lidar products, the city can harness this valuable data to support a wide range of applications, including urban planning, infrastructure management, environmental monitoring, and emergency response. With a better understanding of the terrain, land use patterns, and infrastructure assets, decision-makers can develop more effective strategies and policies to address various challenges and priorities.

Goal: Grow our staffing to meet anticipated future needs.

Action(s): Seek Opportunities to add additional staff through budget and organizational support.

Outcome(s):

- Additional Public Safety Systems Analyst to support Fire/9-1-1 & provide redundancy/backup for Police, Mobile, & Jail
- Additional Asst Network Administration position to provide the needed support for our network, server & storage infrastructure, and cybersecurity challenges.

Legal

City Attorney

Current Year Department Budgeted Expense Total:

\$4,047,182

Change from Prior year:

\$503,943

Overall Budget Justification:

The FY25 budget for the City Attorney is \$4,047,182, which includes an increase of \$503,943 over FY24. This includes an increase in Personal Services which includes four (4) new positions: one (1) Prosecutor, one (1) Victim/Witness Specialist, and two (2) Administrative Assistants. These new positions will result in additional monthly charges for telephone, parking, membership fees, miscellaneous equipment (computers), facilities/rent, office supplies (furniture), and subscriptions for license fees (Westlaw).

There is an approximate increase of \$5,379 in O&M costs due to increased regular monthly charges (IT, Telephone, Facilities, Parking, certification requirements, subscriptions, surface travel, etc.). There are also added costs due to the move to the new City Hall building which include moving expenses and office furniture. This number includes the increase in O&M for current staff, along with the six (4) additional staffing positions being budgeted for in FY25 which include new computers, equipment, new furniture, etc. for new staff. This total also includes an approximate \$3,600 increase in prosecutor membership fees due to a yearly increase in bar association dues, as well as, because there are additional attorneys being added to the office.

New or Expanded Programs:

None proposed for FY 2025.

Staffing Changes:

One (1) additional Municipal Court Prosecutors, one (1) Victim/Witness Specialists, and two (2) Administrative Assistants. One (1) new prosecutor will be an N35 grade, and one (1) current prosecutor will advance to an N44 grade, for a total approximate additional cost of \$160,000, including the costs for insurance, etc. The reason for this change is to add a front-line management level to the structure of the office. With the number of prosecutors increasing to ten (10), one of the prosecutor positions will be designated as Senior Deputy with supervisory responsibility of the prosecutors. The Senior Deputy can assist the prosecutors with day-to-day operations and relieve the burden of these responsibilities from the Assistant City Attorney, whose civil workload has also increased.

The one (1) Victim/Witness Specialist will be an M93 grade, for a total approximate cost of \$88,563, including the costs for insurance, etc.

The two (2) Administrative Assistants will be an M61 grade, for a total approximate cost of \$137,390, including the costs for insurance, etc.

Additional Comments:

As a result of the voters approving the Public Safety Mill Levy, the Legal Department was able to begin hiring additional staff in FY23 to be phased in over the next few years, ending in FY25. In FY23, the City Attorney's Office hired a Prosecutor and a Victim/Witness Specialist. An additional Prosecutor was also authorized during that first year, however, due to office space constraints, that second prosecutor position has been left unfilled. For the second phase, to be implemented in FY25, the Legal Department's plan for the levy funds includes one additional Municipal Court Prosecutor, one Victim/Witness Specialist, and two Administrative Assistants.

In anticipation of the Billings Municipal Court's recent decision to implement an Arraignment Court, the City Attorney's Office will need to hire an additional Prosecutor and a Victim Witness Specialist. The new staff are necessary to address ongoing prosecution needs and provide services to victims.

Department Goals for FY 2025:

- To prosecute criminal cases in a timely and efficient manner in the best interests of justice, the best interests of the citizens of Billings, and the interests of victims of crime.
- To be a critical part of the City's leadership team through integration with department directors, City Council, and other city agencies such as the various city boards and commissions.
- To work effectively with the Billings Police Department and other law enforcement agencies, including the Airport Police and MSU-Billings Police Department to enforce state laws and city ordinances related to misdemeanor offenses within the city.
- To work with other city personnel and officials in enforcing city ordinances including zoning, building code, fire code, etc.
- To provide legal advice to the City Administrator, Mayor, City Council, departmental staff, and city boards concerning legal matters that arise with respect to city services and operations.

- To practice preventative law by being an integral member of the city's departmental teams and by providing legal risk management services and proactive legal advice.

The most significant way this proposed budget will help address these goals is by providing the resources for this office to better manage the caseload burden of prosecutors. As this office hires additional staff, the cases will be distributed to a more manageable level in order to provide better services to the citizens of Billings and the victims of crime.

Budgeted Revenues:

**CITY ATTORNEY
DEPARTMENT REVENUE**

REVENUE BY FUND	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
GENERAL FUND	\$ 3,120	\$ 2,803	\$ -	\$ 4,000	
CITY ATTORNEY GRANTS	<u>531,933</u>	<u>596,319</u>	<u>624,036</u>	<u>450,235</u>	<u>626,693</u>
TOTAL REVENUE	<u>\$ 535,053</u>	<u>\$ 599,122</u>	<u>\$ 624,036</u>	<u>\$ 454,235</u>	<u>\$ 626,693</u>

**CITY ATTORNEY
DEPARTMENT ALL FUNDS**

REVENUE BY CLASSIFICATION	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
CHARGE FOR SERVICE	\$ 3,120	\$ 2,803	\$ -	\$ 4,000	\$ -
FINES AND FORFEITURE	53,084	47,573	46,000	52,000	46,000
INTERGOVERNMENTAL	143,149	104,973	160,000	148,000	270,000
INVESTMENT EARNINGS	(183)	(4)	-	235	-
TRANSFER IN	<u>335,883</u>	<u>443,777</u>	<u>418,036</u>	<u>250,000</u>	<u>310,693</u>
TOTAL REVENUE	<u>\$ 535,053</u>	<u>\$ 599,122</u>	<u>\$ 624,036</u>	<u>\$ 454,235</u>	<u>\$ 626,693</u>

Budgeted Expenditures:

**CITY ATTORNEY
DEPARTMENT EXPENSE BY FUND**

EXPENSE BY FUND	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
GENERAL FUND	\$ 2,346,529	\$ 2,474,916	\$ 2,924,845	\$ 2,700,032	\$ 3,423,409
CITY ATTORNEY GRANTS	<u>531,706</u>	<u>597,731</u>	<u>618,394</u>	<u>441,458</u>	<u>623,773</u>
TOTAL EXPENDITURES	<u>\$ 2,878,235</u>	<u>\$ 3,072,647</u>	<u>\$ 3,543,239</u>	<u>\$ 3,141,490</u>	<u>\$ 4,047,182</u>

CITY ATTORNEY

DEPARTMENT ALL FUNDS BY CLASS

EXPENSE BY CLASSIFICATION	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
PERSONAL SERVICES	\$ 2,062,772	\$ 2,281,468	\$ 2,593,319	\$ 2,394,789	\$ 3,266,115
OPERATIONS AND MAINTENANC	479,580	347,401	531,884	328,665	470,374
TRANSFERS	<u>335,883</u>	<u>443,777</u>	<u>418,036</u>	<u>418,036</u>	<u>310,693</u>
TOTAL EXPENDITURES	<u>\$ 2,878,235</u>	<u>\$ 3,072,646</u>	<u>\$ 3,543,239</u>	<u>\$ 3,141,490</u>	<u>\$ 4,047,182</u>

Staffing:

**CITY ATTORNEY
STAFFING AUTHORIZATION**

CITY ATTORNEY POSITION	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	APPROVED FY 25
CITY ATTORNEY	1.0	1.0	1.0	1.0
ASSISTANT CITY ATTORNEY	1.0	1.0	1.0	1.0
CHIEF DEPUTY CITY ATTORNEY	-	-	-	1.0
DEPUTY CITY ATTORNEY	6.0	8.0	8.0	7.0
VICTIM WITNESS SPECIALIST	1.0	2.0	2.0	3.0
LEGAL SECRETARY	1.0	1.0	1.0	1.0
PARALEGAL	1.0	1.0	1.0	1.0
ADMINISTRATIVE SUPPORT II	3.0	3.0	3.0	5.0
TOTAL	<u>14.0</u>	<u>17.0</u>	<u>17.0</u>	<u>20.0</u>
LEGAL GRANT POSITION				
VICTIM WITNESS SPECIALIST	3.0	3.0	3.0	3.0
ADMINISTRATIVE ASSISTANT	-	-	-	-
DEPUTY CITY ATTORNEY	<u>2.0</u>	<u>2.0</u>	<u>2.0</u>	<u>3.0</u>
TOTAL	<u>5.0</u>	<u>5.0</u>	<u>5.0</u>	<u>6.0</u>
TOTAL CITY ATTORNEY	<u>19.0</u>	<u>22.0</u>	<u>22.0</u>	<u>26.0</u>

Library



Library Department

Current Year Department Budgeted Expense Total:

\$5,149,706

Change from Prior Year:

\$418,753

Overall Budget Justification:

The FY25 operating budget for the Library Department is \$5.1 million. This is an increase of \$418,753 from the previous year, comprised mostly of payroll COLA and benefits, three additional staff positions (\$148,138), and O&M increases. The largest portion of the O&M increases stem from City cost allocation/interdepartmental charges and uncontrollable costs such as insurance (\$105,007), utilities (\$17,112), and small increases in maintenance contracts (\$39,615), supply costs, etc. All other costs are earmarked for one-time needs this fiscal year in anticipation of lower tax values next year.

New or Expanded Programs:

Library Express Lockers

The Library continues to evolve to meet the ever-changing needs of patrons, community partners, and professionals in the community. To date, the Library has implemented three (3) Library Express Lockers to create 24/7 access to library materials for all patrons. Locker #4 is scheduled to be installed in late spring 2024. With the implementation of two more lockers, an additional staff member is required to fulfill the operational plan of servicing the lockers six days a week. Funding for locker #5 is underway with an anticipated installation date sometime in FY26. (The Billings Public Library remains the only library in the state to implement this type of delivery system to patrons.)

Co+Lab

In the last decade, the TECH Lab has been a resource for engaging teens and fostering STEM education. However, rapid technological advancements have rendered once state-of-the-art equipment and the static layout of the space outdated. The library has transformed this space into a Co+Lab that addresses the needs of all generations regarding collaborative learning and innovation. The library's Friends of the Library (FOL) and Billings Public Library Foundation (BPLF) have underwritten all costs for furniture and technology upgrades for this space. The Library's investment is to add another staff member to meet these new demands while continuing to focus on the importance of servicing the teen populace.

Technology Expansion

With both of the aforementioned endeavors, the Library has significantly increased its technological offerings and capacities that require a third staff addition for this purpose. In addition to the duties of servicing the technological needs in these previously described modalities, this staff member will also be the direct liaison to the FOL and BPLF for their technology needs, and will continue servicing hotspots and increasing capacity for the library’s Memory Lab. (Both the FOL and BPLF are housed in the library and give approximately a combined \$100,000 annually to the library.)

Budgeted Revenue:

	CITY-COUNTY LIBRARY FUND				
	OPERATING BUDGET				
	ACTUAL	ACTUAL	BUDGET	ESTIMATE	APPROVED
	FY 22	FY 23	FY 24	FY 24	FY 25
FUND BALANCE BEGINNING	<u>\$ 4,000,822</u>	<u>\$ 4,395,910</u>	<u>\$ 4,778,915</u>	<u>\$ 4,925,758</u>	<u>\$5,044,262</u>
REVENUE:					
CITY TAXES	\$ 1,256,370	\$ 1,286,309	\$ 1,322,239	\$ 1,368,479	\$1,548,826
FEDERAL GRANT	-	-			
COUNTY PROPERTY TAX	1,202,098	1,234,448	1,270,233	1,500,000	1,419,020
STATE GRANTS/AID	2,247	2,252	2,000	2,125	2,200
STATE REIMBURSEMENTS	529,910	544,815	410,167	424,710	340,702
CHARGES FOR SERVICE	12,884	15,455	14,650	15,405	15,370
FINES & FORFEITURES	12,589	15,655	15,000	15,700	15,100
INTEREST ON INVESTMENTS	(53,220)	97,413	23,500	115,500	98,300
DONATIONS/CONTRIBUTIONS	14,927	13,183	87,500	73,500	93,490
TRANSFER FR GENERAL FUND	1,127,533	1,144,540	1,196,458	1,198,831	1,392,818
SALE OF SURPLUS EQUIP	-	56	50		50
MISCELLANEOUS	<u>95,258</u>	<u>81,208</u>	<u>32,450</u>	<u>133,510</u>	<u>86,500</u>
TOTAL REVENUE	<u>\$ 4,200,596</u>	<u>\$ 4,435,334</u>	<u>\$ 4,374,247</u>	<u>\$ 4,847,760</u>	<u>\$5,012,376</u>

Budgeted Expenditures:

CITY-COUNTY LIBRARY FUND OPERATING BUDGET					
EXPENSE BY CLASSIFICATION					
	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
PERSONAL SERVICES	\$ 2,412,504	\$ 2,439,881	\$ 2,732,811	\$ 2,696,681	\$ 3,108,666
OPERATIONS AND MAINTENANCE	1,356,134	1,421,900	1,970,483	1,997,699	2,007,408
CAPITAL	-	-	5,000	10,000	-
TRANSFERS	<u>36,869</u>	<u>43,705</u>	<u>22,876</u>	<u>24,876</u>	<u>33,632</u>
TOTAL EXPENDITURES	<u>\$ 3,805,507</u>	<u>\$ 3,905,486</u>	<u>\$ 4,731,170</u>	<u>\$ 4,729,256</u>	<u>\$ 5,149,706</u>

Staffing Changes:

STAFFING AUTHORIZATION				
POSITION	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	APPROVED FY 25
DIRECTOR OF LIBRARY	1.0	1.0	1.0	1.0
ASST. LIBRARY DIRECTOR	1.0	1.0	1.0	1.0
LIBRARY SVCS SPEC III	2.0	2.0	2.0	2.0
LIBRARIAN	11.0	11.0	11.0	13.0
LIBRARY & FACILITY COORD	1.0	1.0	1.0	1.0
LIBRARY TECHNICIAN	1.0	1.0	1.0	1.0
LIBRARY SVCS SPEC IV	2.0	2.0	2.0	3.0
LIBRARY SVCS SPEC II	9.8	9.8	9.8	9.8
FACILITIES MAINT SUPPORT II	2.0	2.0	2.0	2.0
FACILITIES MAINT SUPPORT I	1.0	1.0	2.0	2.0
LIBRARY INFORMATION SYSTEMS COORDINATOR	1.0	1.0	1.0	1.0
CIRCULATION MANAGER	-	1.0	1.0	1.0
LIBRARY SVCS SPEC I	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL	<u>32.8</u>	<u>33.8</u>	<u>34.8</u>	<u>37.8</u>

Department Goals:

Goal: Sustain evolving services based on the expectation that they will become the standard.

Action: Create, revise, and/or discontinue current service models to all City/County demographics in order to implement best practices, serviceability, and fiscal stewardship.

Outcome: Continuation of servicing all residents of Yellowstone County.

Goal: Preventative Maintenance Plan

Action: Continue the implementation and refinement of a preventative maintenance plan for the library building's systems and structure, while continuing to meet the LEEDs Platinum requirements.

Outcome: A designated plan and funding to maintain the library and its systems. Maintaining the library by updating/replacing systems and equipment at the end of their life cycle will ultimately save the library additional repair costs that would occur if these items were not maintained/replaced timely.

Municipal Court

Municipal Court

FY 2025 Department Budgeted Expense Total:

Municipal Court: \$2,119,094

Court Grants: \$523,826

Change from Budget FY 2024:

Municipal Court: \$116,959

Court Grants: \$(24,001)



Overall Budget Justification:

The Billings Municipal Court is a Court of Limited Jurisdiction and processes misdemeanor cases within the City of Billings. The court processes over 15,000 citations per year and over 25,000 hearings per year, making it one of the largest courts in the State of Montana.

The Municipal Court budget consists of two divisions: the Judicial Division and the Receipts and Records Division. The Judicial budget funds two Municipal Court Judges, two Judicial Assistants, and four Bailiffs. The Receipts and Records budget funds one Municipal Court Administrator, seven Account Clerk II's, one Sr. Courtroom Collections Clerk, one Courtroom/Collections Clerk, and one Civil Infractions/Filing Clerk. Total of 19 full-time positions.

The personal proposed budget shows an increase of \$240,375 for FY 25. The increase is due to the full-time addition of three PSML staff additions, Merit, and COLA increases.

O&M proposed budget shows a decrease of \$123,416. The decrease is due to the one-time cost of the Court Efficiency study being included in the FY 24 budget. FY 25 O&M does include increases for internal services cost projections and one-time operational costs for New City Hall.

Billings Adult Misdemeanor Treatment Court (BAMTC) consists of three specialty courts: Drug Treatment Court, DUI Treatment Court, and Co-Occurring Treatment Court. These courts are 100% funded by Federal Grants and secured by the Billings Municipal Court. The grant proposed budget is \$523,826 for FY 25.

The grants are reflected below under Municipal Court Grants. The grants fund 2 full-time positions, and one part-time position. Court grants are used to aid offenders in treatment of mental, drug, and/or alcohol related ailments to become contributing citizens of the community and to reduce the chance of repeat-offending.

FUND 0100-12000

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
PERSONAL SERVICES	\$1,101,724	\$ 1,169,784	\$ 1,412,677	\$1,299,288	\$1,653,052
OPERATIONS AND MAINTENANCE	<u>281,850</u>	<u>325,559</u>	<u>589,458</u>	<u>465,000</u>	<u>466,042</u>
TOTAL EXPENDITURES	<u>\$1,383,574</u>	<u>\$ 1,495,343</u>	<u>\$ 2,002,135</u>	<u>\$1,764,288</u>	<u>\$2,119,094</u>

STAFFING AUTHORIZATION

POSITION	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	APPROVED FY 25
MUNICIPAL JUDGE	1.5	1.5	2.0	2.0
MUNICIPAL COURT BAILIFF/CLERK	3.0	4.0	4.0	4.0
ADMINISTRATIVE SUPPORT II	1.0	1.0	2.0	2.0
COURT ADMINISTRATOR	1.0	1.0	1.0	1.0
ACCOUNT CLERK II	7.0	7.0	7.0	7.0
TREATMENT COURT SUPPORT SPEC	0.8		-	-
CIVIL INFRACTIONS/FILING CLERK		1.0	1.0	1.0
SR COLLECTION CLERK	-	1.0	1.0	1.0
COLLECTION CLERK	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
SUBTOTAL MUNICIPAL COURT	16.3	17.5	19.0	19.0
GRANT POSITION:				
TREATMENT COURT COORD/MGR	0.8	0.8	1.0	1.0
TREATMENT COURT COORD	<u>1.6</u>	<u>1.6</u>	<u>2.0</u>	<u>2.0</u>
TOTAL MUNICIPAL COURT	<u>18.7</u>	<u>19.9</u>	<u>22.0</u>	<u>22.0</u>

**MUNICIPAL COURT GRANTS
OPERATING BUDGET**

FUNDS 2450-2480, 7370-7380

	ACTUAL FY 22	ACTUAL FY 22	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
FUND BALANCE BEGINNING	\$ 48,439	\$ (56,487)	\$ (32,050)	\$ 12,606	\$ 2,384
REVENUE:					
INTER-GOVERNMENTAL	\$ 254,341	\$ 451,369	\$ 547,827	\$ 375,000	\$ 523,826
CHARGES FOR SERVICE	1,028	-	-	-	-
INTEREST	25	3	-	61	-
TOTAL REVENUE	\$ 255,394	\$ 451,372	\$ 547,827	\$ 375,061	\$ 523,826
EXPENDITURES:					
PERSONAL SERVICES	\$ 161,835	\$ 144,165	\$ 197,514	\$ 180,283	\$ 213,618
OPERATION & MAINTENANCE	198,485	238,114	350,313	205,000	310,208
TOTAL EXPENDITURES	\$ 360,320	\$ 382,279	\$ 547,827	\$ 385,283	\$ 523,826
FUND BALANCE ENDING	\$ (56,487)	\$ 12,606	\$ (32,050)	\$ 2,384	\$ 2,384
LESS:					
NONSPENDABLE	-	-	-	-	-
RESTRICTED	(56,487)	12,606	(32,050)	2,384	2,384
COMMITTED	-	-	-	-	-
ASSIGNED	-	-	-	-	-
UNASSIGNED	\$ -	\$ -	\$ -	\$ -	\$ -

Parks & Recreation & Public Lands

FY25 Budget Overview

Department: Parks and Recreation Department

Overall Budget Justification:

The FY25 proposed budget for the Parks and Recreation Department will focus on the continuation of providing safe and enjoyable programs, services, and facilities that enhance the community's quality of life. The proposed budget reflects some increases in seasonal wages and inflationary adjustments for goods and services to maintain our current level of service. Our proposed FY25 budget will continue to focus on the Department's ability to improve safety and increase recreational opportunities for the community.

Overall Budget Justification: Administration

The Administration Division consists of the Parks and Recreation Director, Project Manager, Project Manager/Asset Coordinator, Community Outreach and Engagement Coordinator, Administrative Support II, and Customer Service Coordinator. Major functions include budget management, customer service and guidance, park planning and development, project and asset management, volunteer coordination, public outreach and communication, awareness campaigns, and direction for the whole department.

New or Expanded Programs: Administration Division

- Consultant Services in Parks Programs Fund (\$120,000) The PRPL Comprehensive Plan needs updating, the National average for the life of a master plan is 5 years. The current Plan was completed in 2017 and completing a new plan will take until 2025 to complete. There has been a lot of change in the view of Parks and Recreation and the economy over those 8 years.
- Consultant Services (\$35,000) In order to evaluate Park programs and quantify Park usage accurate use data is necessary. Technology advancements now allow cellphone tracking information to be used to accurately determine use or attendance. Very difficult to prove how busy Parks are or how well attended an event is without a method of obtaining those counts.

Overall Budget Justification: Parks Division

The Parks Division consists of three sections: Parks, Cemetery and Forestry /Natural Lands. The Parks Division has 24 full time staff: Parks Superintendent, Parks Supervisor, Cemetery/Parks Supervisor, Forester, Arborist, a Parks Mechanic, and 18 Equipment Operators. During the summer months, over 42 seasonal employees join the team and are spread throughout the city parks. Park maintenance covers park amenities including 5 spray grounds, 2 wading pools, over 40 playgrounds, 24 picnic shelters, 24 restrooms, over 40 miles of hard surface trails, more than 10,000 trees, 1,200 acres of natural areas and one cemetery. Safe and clean parks for the community are a major focus is to ensure a great space to enjoy and recreate.

Continued training and certifications are vital to maintaining the parks. Currently, four staff members are Certified Playground Safety Inspectors with another four being certified this spring of 2024. There are eight staff that hold State of Montana Certified Pesticide Applicator Licenses, with another seven being certified this spring of 2024. Through our commitment to safety, all playgrounds are maintained to meet the Consumer Safety Performance Specification for Playground Equipment for Public Use, all trees are maintained to ISA standards and all pools and splash pads are inspected annually to comply with

state and federal regulations. Additionally, the Parks Division facilitates events ranging from corporate functions to graduation parties.

Park Maintenance provides the Management and maintenance of approximately 2,716 acres of parkland consisting of developed (1,255 acres), undeveloped (248 acres), and natural area (1,213 acres), green space and greenway parks throughout Billings. The Division manages and maintains approximately 420 acres of land that we do not own but manages as open space for public access and use.

Urban Forestry /Natural Resources plans, coordinates, and carries out the enforcement of Billings Municipal Codes, Chapter 25, Ordinances regarding tree care and maintenance within the City Limits of Billings. Responsibilities include planning, developing, and implementing comprehensive Urban Forestry and Natural Resources programs development and management of grants, contracts and in-house projects in developed parks, natural area park lands, public open space and other public facilities and properties. Programs include park tree management and maintenance, horticulture programs, tree inventories, GIS mapping, tree and landscape installations, natural resources management, nuisance and noxious weed management and other citywide vegetation management programs. Over 9,400 park trees are managed and maintained, valued at almost 28 million dollars, which provides an estimated \$129.73 in environmental benefits each year per tree.

Cemetery staff maintain 65 acres of parkland for the use as a cemetery. Family of many of the 26,000 individuals buried in the cemetery contact Cemetery staff every year for grave locations, as well as genealogical and general information. In addition, staff assists families with the burial of their loved ones. Staff work with community organizations to hold community memorial events in the Cemetery.

New or Expanded Programs: Parks Division

- Temporary Wages (\$82,600) This increase is to provide a \$1.00/hr. increase for Parks seasonal staff. Wages are currently budgeted at FY22 levels. In that time, Parks increased wages to attract employees and absorbed the difference with no additional funding. At the current proposed starting rate of \$17.50/hr., there will not be sufficient funding to hire the required number of seasonal employees.
- FICA (\$44,568) Currently benefits for temporary employees are not budgeted. This amount covers unemployment, Industrial Accident, FICA, and Medicare based on the proposed temp wage budget of \$533,760 x 8.35%.
- Janitorial Supplies (\$3,000) Cover increase costs of cleaning supplies and toiletries for Park restrooms.
- Clothing and Uniforms (\$1,830) Clothing allowance for 3 additional FTEs, Parks Supervisor, Equipment Operator, and Arborist.
- Other Operating Supplies (\$4,000) Cover increase costs of materials and supplies used in all parks.
- Motor Vehicle Parts (\$7,000) Cover increase costs of parts for repairs to park vehicles. Additional costs for accessories and parts including snowplows, utility boxes, and safety beacons.
- Mach/Equip Parts (\$5000) Price increase of repair parts for mowers, tractors, sprayers, UTV's, and other equipment.
- Irrigation Parts and Supplies (\$8,000) Cover increase costs of parts and supplies for irrigation repairs. Major manufacturers including Rainbird announced a price increase to all vendors for this next season.
- Building/Equipment Maintenance (\$7,000) Building infrastructure is aging throughout the parks system. Staff is making more repairs annually to maintain the integrity of facilities.

- Phone (\$1,440) Phone allowance for three additional full-time employees (Parks Supervisor, Equipment Operator, Arborist).
- Grounds Maintenance (\$4,000) Increase is to cover price increases for fertilizer, mulch, compost, and pesticides.
- Other Repair/Maintenance (\$141,000) Three new ½ trucks for additional full-time employees (\$47,000 x 3).
- Temporary Wages (\$7,520) Increase to provide \$1.00/hr. increase for seasonal wages assisting with retention and recruitment of seasonal employees.
- Temporary Wages (\$33,600) High School baseball is being implemented by SD2 and will be using City Parks for their ball fields. A minimum of two (2 x \$17.50hrx960hrs season) additional seasonals to create a field crew is required. Crew will travel between parks dragging fields, dressing mound and home plate areas, and other daily maintenance activities. Parks is currently negotiating with SD2 for expense reimbursement back to the city.
- FICA (\$11,863) Currently benefits for temporary employees are not budgeted. This amount covers unemployment, Industrial Accident, FICA, and Medicare based on the proposed temp wage budget of \$142,080 x 8.35%.
- Other Operating Supplies (\$19,500) Additional costs of upgrading #1675 Ditch Witch trencher in approved FY25 ERP to a Vac-Trailer.
- Mach/Equip Parts (\$5,000) Cover cost increases for mower, snowplows, tractors, and other equipment.
- Playground Repair Parts (\$5,000) Increase costs of all repair parts and the additional playground at Castle Rock.
- Ground Maintenance (\$5,000) This increase is to cover the additional costs of fertilizer, compost, and pesticides. Also, will provide additional maintenance in parks being used as sports fields.
- Maintenance Services (\$75,000) High School baseball is being implemented by SD2 and will be using City Parks for their ball fields. Fields currently are not up to high school standards and require upgrades to be ready for practice and games. Parks is currently negotiating with SD2 for expense reimbursement back to the city. Location of fields identified for high school use are Centennial, Central, Stewart, Clevenger, and Optimist. Work to be done includes replacing fencing, infield material, re-build pitching mounds and home plate, bull pen warm up areas, remove lips and edges along infield/outfield line, turf maintenance with top dressing and aerating, grading, and re-sodding as necessary.
- Irrigation Pump/Water Service Repair/Maintenance (\$5,000) Upgrade aging pumps, water meters, and backflows to increase water/energy efficiency.
- Other Contract Services (\$26,724) Additional inflation costs of 16' mowers #3615 and #3616 ERP replacements (\$13,362 x 2 mowers).

Total New Program Request Package for Park Division - \$372,681

New or Expanded Programs: Cemetery Division

- Temporary Wages (\$14,140) This increase would allow the Cemetery to offer a \$1.00/hr. increase for seasonal wages. The Cemetery division increased wages in previous years to attract employees. The difference was absorbed with no additional funding. At the current proposed starting rate of \$18.50/hr., there will not be sufficient funding to hire the required number of seasonal employees.

- FICA (\$4,448) Currently benefits for temporary employees are not budgeted. This amount covers unemployment, Industrial Accident, FICA, and Medicare based on the proposed temp wage budget of \$53,280 x 8.35%.
- Clothing and Uniforms (\$610) Clothing allowance for additional full-time Admin I position.
- Building/Equipment Maintenance (\$10,000) Replace and upgrade workshop heaters with new high efficiency units. Estimated to save approximately \$1,200 annually in energy costs. Staff works in the shop during the winter months, stores equipment, and keeps any freezable items inside.
- Cemetery Curb/Containers/Vaults (\$25,500) Additional vault purchases to sell for burials. Expenses to be offset by revenue from vault sales.
- Ground Maintenance (\$10,000) This will fund Section 15 development which is unirrigated with no grave sites. New underground irrigation and seeding would be installed. Developing an additional 1.5 acres over the next three years will allow the cemetery to have developed graves to sell when the existing supply is sold out in approximately 5 years.

Total New Program Request Package for Cemetery Division - \$60,250

New or Expanded Programs: Forestry Division

- Temporary Wages (\$16,520) Forestry seasonal wage increase of \$1.00/hr. Wages are currently budgeted at FY22 levels. The Forestry division increased wages to attract employees and absorbed the difference with no additional funding. At the current proposed starting rate of \$18.50/hr., there will not be sufficient funding to hire the required number of seasonal employees.
- FICA (\$5,930) Currently benefits for temporary employees are not budgeted. This amount covers unemployment, Industrial Accident, FICA, and Medicare based on the proposed temp wage budget of \$71,040 x 8.35%.
- Machine/Equipment Parts (\$3,000) Make additional repairs to equipment damaged during weed abetments for Code Enforcement.
- Ground Maintenance (\$2,000) Treat additional trees and area with fertilizer, mulch, and pesticides.
- *USDA Grant 7740-51850-407840 (\$1,000,000) United States Department of Agriculture grant expenses for tree planting, pruning, and maintenance in qualifying areas. Grant revenue will offset with no impact to the General Fund.
 - a. Wages Project Manager (\$74,160) Hire a new full-time employee as Project Manager for the duration of the grant funding (3-5 years). Wages and benefits will be paid from the grant funding.

Total New Program Request Package for Forestry Division - \$27,450 *(USDA Grant omitted)

Overall Budget Justification: Recreation Division

The Recreation Division FY25 budget request of \$2,011,200 (\$240,000 more than FY24, not including seasonal wage benefits) is comprised of seven full-time employees: one Recreation Superintendent, three Recreation Specialists, one Recreation and Wellness Specialist, one Recreation and Wellness Support and one Maintenance Worker at the Community Center. To assist in providing recreation programs and services to the Billings community the Recreation Division employs as many as 250 seasonal/temporary staff annually. With all of the recreational opportunities available to our

community and the increase in programs offered, we have budgeted an estimated \$1,127,000 in revenue for FY25, which is 56% of the overall requested budget for the Recreation Division.

Our focus is providing quality year-round recreational opportunities for all children, teenagers, adults, and seniors, in an effort to connect with as many families as possible and to help reduce crime. Our goal is to improve the social, emotional, and physical well-being of all who participate in our programs.

In FY25, you will see new and expanded program requests to increase our activities that connect with more families through our new Rec2U program, connect with more children through our Vacation Station Camps, connect with teenagers through our eSports Center, Jr. Park Board, after school programs at all middle schools, and connect with more seniors with our expanded wellness programs at multiple locations.

New or Expanded Programs: Recreation Division

Inflation Adjustments

- Inflationary Adjustment for Pool Chemicals and Supplies – \$9,000 (ongoing). We continue to see increases in pool chemicals, cleaning supplies, first aid supplies, and water testing systems. This request also includes ongoing costs from the installation of internet to connect to City Network and security systems.
- Seasonal Wage Increase for Aquatics Staff – \$10,500 (ongoing). Increase hourly wage rates by \$0.50 for summer seasonal aquatic staff to be competitive in the local economy and with other similar service providers in Billings. With the current hourly pay rates, it is often difficult to attract enough qualified applicants to fill key aquatic staff positions. Without qualified lifeguards, swim instructors and supervisors, the level of aquatics service that PRPL is able to provide to our community will decline. Without aquatic staff, we will have to consider reduced pool hours or facility closures.
- Seasonal Wage Increase for Program Staff - \$6,500 (ongoing). To remain competitive in attracting seasonal staff for all of our youth, adult and senior recreation programs and activities, we have increased wages by \$0.50 on average.

Extended Summer Season

- Bonus Weeks Supplement for Aquatics - \$25,000 Wages (one-time) and \$5,000 Supplies (one-time). The two-week extension to the summer due to the start of the school year being pushed back to September 3rd. The majority of this amount will contribute to payroll costs for staffing during this two-week period. There will be a need to provide recreational swimming despite anticipated staff shortages during that timeframe. Our plan is to offer swimming through Labor Day Weekend.
- Bonus Weeks Supplement for Camps - \$8,000 Wages (one-time) and \$2,000 supplies (one-time). The two-week extension to the summer due to the start of the school year being pushed back to September 3rd. The majority of this amount will contribute to payroll costs for running the camps during this two-week period. An estimated offsetting revenue of \$20,000 would result in a potential bottom line of around \$10,000 in net income. There will be a need to provide as much programming as possible despite anticipated staff shortages during that timeframe. Our plan is to offer as much variety as possible between specialty camps and day-long camps as long as adequate staffing can be attained to run these camps as planned.

Efficiency / Safety Improvements

- Vermont Systems Mobile App costs - \$3,900 (ongoing) and \$2,000 (one-time). It offers custom mobile app features specifically for parks and recreation departments without the need for developers to make changes or updates or a custom app price. Seamless integration means the WebTrac App will always be updated and ready for patrons to connect.
- RecTrac Elevate Registration Audit – \$2,500 (one-time). Rec-Trac Elevate starts with an audit of your system. Our team of experts will evaluate your current setup and processes to identify areas to optimize your use of RecTrac and WebTrac. With the audit creating a baseline, we work with your team to identify critical areas that will deliver the most improvement and value to your department and patrons. Then we create and implement a training schedule to ensure that those that need the information have the tools to execute the plan.
- Auto Pulse Resuscitation System – \$6,750 (one-time). *This is a late arriving request from our Aquatic Staff. It was not included in the requested FY25 budget.* Automated Chest Compression System is a unique, non-invasive cardiac support pump that moves more blood, more consistently than is possible with human hands. Easy to use and battery operated, its load distributing LifeBand® squeezes the entire chest. As a result, victims receive consistent, high-quality compressions that deliver improved blood flow. The Auto Pulse also minimizes time where compressions are not traditionally received, such as during transporting or while changing tiring rescuers. It also allows rescuers to provide compressions while performing other life-saving activities. Consistent, uninterrupted compressions during cardiac arrest. The Auto Pulse delivers improved blood flow without interruptions of fatigue and provides hospital and ambulance-based care-givers better access to the patient resulting in the possibility of improved survival for cardiac arrest victims. In fact, it has been shown to double survival to hospital discharge.

New and Expanded Activities (Specifically for Teenagers)

- After School Programming for Middle School Aged - \$10,000 (ongoing). Billings Parks and Recreation would like to partner with School District #2 to help facilitate new after school programs starting in the fall of 2024. We would like to rely on the expertise of local educators to design after-school programs of their choice and help fill these programs through registrations with our department. Parks and Rec would also like to help with funding these programs through small registration fees and/or possible grants and funding requests. These fees and/or grants could help with costs of equipment needed for the program as well as paying the instructor for their time and effort. Recreation would have the full intension of making these programs affordable for as many students as possible.
- Junior Park Board - \$10,000 (ongoing). The Recreation Division would like to create a Jr Park Board program with local high school aged students. The goals of the program would be to work with young leaders in our community to solve the lack programming issues and work with these students to create a yearly event of their design in one of the city's many parks. We envision Jr Park Board running during the school year and meeting once per month the same as our Park Board does. The funding for this program being used for meals at our meetings and the event that these students would like to design. Seeking out other funding, grants, partnerships, and/or donations within the community would also be a priority for this group. We foresee this board having 10-15 members who will be leading the way for teens to take ownership of our parks system in a positive way now and into the future, and to help contribute to the overall public safety in the city of Billings.

- eSports Center - \$22,000 (one-time) and \$8,000 (ongoing). Electronic Esports is a vastly growing trend in Parks and Recreation departments and centers throughout the country. Currently, there are several colleges and high schools in the state of Montana that offer some type of Esports team or gaming center that bring people joy, provide mental stimulation, provide stress relief, bring different people together, and create a feeling of community. Billings offers nothing in the world of Esports and is a very untapped recreational program in our area/region. The ability to open a “gaming center” that would be a public facility open for free play or to host small tournaments/leagues, would allow us to connect with hard-to-reach audiences (teenagers) and other children/adults unable to participate in traditional sports, whether it be due to a disability, overstimulation, or pressure. It also provides physical and mental activity with (multigenerational) socialization benefits. Moreover, it allows the capability to utilize and maximize facility usage as well as generate revenue through facility rentals, participant fees for camps/tournaments, facility memberships, or sponsorships.
- eSports Center Network - \$2,300 (ongoing). Funds used to implement and provide a 2G network for speeds required to operate an eSports Center.

New and Expanded Activities (Specifically for Children and Families)

- Vacation Station Camps - \$8,000 Wages (ongoing) and \$2,000 supplies (ongoing). Request to expand programming, including day camps, during school district vacations/holidays such as spring break and Christmas.
- Rec2U Mobile Recreation Program - \$17,000 Wages (ongoing) and \$3,000 supplies (ongoing). Expanding the program to 8 parks during the week with potential special events. Three part-time staff in addition to the coordinators’ wages would total around \$17,000 of the budget pertaining to payroll costs. The additional \$3,000 would be necessary for a variety of daily/weekly recurring costs for the program such as snacks, water, games, arts, and crafts throughout the 8-week period. The overall goal of this program is to provide free programming to underserved youth of our community by providing a safe and fun environment where children of all ages can enjoy the park space Billings have to offer for about an hour at eight locations. Billings is far behind the national trends regarding offering free programming to underprivileged youth, therefore growing this program is vital in positively impacting the public safety issues that continue to be problematic across Billings.

New and Expanded Activities (Specifically for Seniors)

- Senior Fall Prevention Program - \$7,000 Wages (ongoing) and \$3,000 supplies (ongoing). We are requesting special funds for starting New Fall Prevention Classes. We are training with the State Department of Health on 2 different fall Prevention programs. They both fall under evidence-based programming and the state will provide free training and support. Most of the classes being offered are at a very low to no fee as it is a way to help give seniors access to programming to prevent falling. St. Vicent Healthcare is offering these programs for free. Being able to provide programs that can help our seniors age in place with grace. Falls are very costly for the senior and for the community due to the number of resources necessary to provide care. Nearly, one out of three Montanans over the age of 65 fall each year. Falling is not a normal part of aging. We will be working to put in for increase in funding through state to help offset the costs and help purchase equipment for the classes. We are currently looking into Silver Sneakers which is a benefit many seniors have through their Medicare. This potentially could offset their costs and help increase accessibility to classes. There are many regulations and requirements to apply. We will continue to update as we know more.

- Senior Program Expansion - \$20,000 Wages (ongoing) and \$7,500 supplies (ongoing). This includes seasonal staffing and 13 more program offerings a week which increases the amount of temp. wages needed. These programs include expanding at the Adult Resource Alliance two locations (Heights and Westend) and expanding into faith-based locations (King of Glory). This is based on a self-sustaining model.

Program Staff Raise

- Recreation Specialist Grade Increase – \$23,562 wages (ongoing). Request to increase the grade of the Recreation Specialists from M72 to M80. To assist in public safety and to help to combat criminal activity, the programs offered by the Recreation Division continue to increase and the demands and expectations for more activities for youth, teens, adults, seniors, and families intensifies. These expectations and their capacity for growth has dramatically increased the requirements placed on the Specialists. Currently, the Specialists are asked to provide programs and services ranging from swimming pool maintenance to managing activities for special needs children and adults. Their focus is to enhance the lives through recreation, wellness, and educational activities for as many children, teenagers, adults, and seniors as possible.

Total New Program Request Package for Recreation Division - \$220,762

Department Goals:

The goals for the Parks and Recreation Department continue to be providing safe and enjoyable programs, services and facilities that enhance the community's quality of life.

The Department continues to highlight safety as our number one goal. This includes park and trail users to anyone who enrolls into one of our many programs. The Parks Division continues to look into ways the design and maintenance of the landscape can make users safer, from better management techniques to well-designed shrub beds. The Department's Police officer continues to have a large impact on safety in the parks and the programs offered, from informing the next shift of potential problems to meeting with the various programs to better understand their security needs and his role in that.

To assist in the pursuit of improved public safety, the Recreation Staff will provide many youth, teenagers, adults, and seniors with a safe and healthy outlet to pursue recreation, helping to reduce criminal activity.

**PARKS RECREATION AND PUBLIC LANDS
DEPARTMENT REVENUE**

REVENUE BY FUND

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
GENERAL FUND	\$ 1,418,507	\$ 1,455,218	\$ 1,701,100	\$ 1,480,000	\$ -
PARK DISTRICT 1	3,429,165	3,781,224	3,865,482	3,802,610	10,141,898
PARK MAINTENANCE DISTRICT	1,135,067	1,312,681	1,361,036	1,430,000	1,506,637
AMEND PARK	12,550	22,518	27,300	26,000	30,000
BALLPARK DONATION	61,708	23,192	74,500	75,400	80,300
BALLPARK REPAIR FUND	27,963	33,296	32,000	33,000	33,400
CEMETERY IMPROVEMENTS	29,453	24,710	16,500	30,000	24,665
CEMETERY PERPETUAL TRUST	14,560	37,587	23,450	55,500	37,250
DOG PARK CONSTRUCTION	7	111	5,000	140	5,000
PARK CONSTRUCTION	1,414	1,264	600	1,900	3,000
PARKS PROGRAMS	<u>139,502</u>	<u>205,855</u>	<u>167,750</u>	<u>137,000</u>	<u>1,198,260</u>
TOTAL REVENUE	<u>\$ 6,269,896</u>	<u>\$ 6,897,656</u>	<u>\$ 7,274,718</u>	<u>\$ 7,071,550</u>	<u>\$ 13,060,410</u>

**PARKS RECREATION AND PUBLIC LANDS
DEPARTMENT ALL FUNDS**

REVENUE BY CLASSIFICATION

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
SPECIAL ASSESSMENTS - PMD	\$ 4,278,026	\$ 4,889,976	\$ 1,348,036	\$ 1,355,000	\$ 1,464,637
TRANSFER FROM GENERAL FUND	-	-	3,823,482	3,700,000	8,121,100
CHARGE FOR SERVICE	1,437,166	1,443,790	1,699,250	1,558,950	1,920,348
CONTRIBUTIONS/DONATIONS	292,158	145,975	217,500	150,000	1,221,500
INTERGOVERNMENTAL	238,503	104,731	40,000	40,000	40,000
INVESTMENT EARNINGS	(147,018)	230,835	94,850	210,000	211,625
LICENSE AND PERMITS	12,882	9,760	6,000	11,000	6,000
MICELLANEOUS	4,258	3,286	-	1,000	-
TRANSFERS IN	<u>153,921</u>	<u>69,303</u>	<u>45,600</u>	<u>45,600</u>	<u>75,200</u>
TOTAL REVENUE	<u>\$ 6,269,896</u>	<u>\$ 6,897,656</u>	<u>\$ 7,274,718</u>	<u>\$ 7,071,550</u>	<u>\$ 13,060,410</u>

**PARKS RECREATION AND PUBLIC LANDS
OPERATING BUDGET (GENERAL FUND)**

	ACTUAL	ACTUAL	BUDGET	ESTIMATE	APPROVED
	FY 22	FY 23	FY 24	FY 24	FY 25
PERSONAL SERVICES	\$ 3,905,719	\$ 4,041,785	\$ 4,215,083	\$ 4,100,000	\$ -
OPERATIONS AND MAINTENANCE	604,825	692,426	703,085	660,000	-
CAPITAL	68,345	72,675	19,345	-	-
TRANSFERS	<u>347,201</u>	<u>109,809</u>	<u>66,973</u>	<u>66,973</u>	<u>7,506,100</u>
TOTAL EXPENDITURES	<u>\$ 4,926,090</u>	<u>\$ 4,916,695</u>	<u>\$ 5,004,486</u>	<u>\$ 4,826,973</u>	<u>\$ 7,506,100</u>

**PARKS RECREATION AND PUBLIC LANDS
DEPARTMENT EXPENSE (ALL FUNDS)**

	ACTUAL	ACTUAL	BUDGET	ESTIMATE	APPROVED
	FY 22	FY 23	FY 24	FY 24	FY 25
PERSONAL SERVICES	\$ 4,240,869	\$ 4,399,111	\$ 4,661,662	\$ 4,300,000	\$ 5,009,498
OPERATIONS AND MAINTENANCE	2,937,489	3,224,688	3,737,980	3,100,000	5,440,673
CAPITAL	2,089,976	2,942,117	3,902,896	2,500,000	2,223,641
TRANSFERS	547,480	682,572	442,119	453,869	1,712,458
TOTAL EXPENDITURES	<u>\$ 9,815,814</u>	<u>\$ 11,248,488</u>	<u>\$ 12,744,657</u>	<u>\$ 10,353,869</u>	<u>\$ 14,386,270</u>

STAFFING AUTHORIZATION

POSITION	ACTUAL	ACTUAL	BUDGET	APPROVED
	FY 22	FY 23	FY 24	FY 25
DIR. PARKS, RECREATION, PUBLIC LANDS	1.0	1.0	1.0	1.0
PARKS SUPERINTENDENT	1.0	1.0	1.0	1.0
PARKS SUPERVISOR	2.0	2.0	2.0	2.0
ARBORIST	1.0	1.0	1.0	1.0
FORESTER/NAT'L RESOURCE SUP	1.0	1.0	1.0	1.0
EQUIPMENT OPER./MAINT. WORKER	9.0	8.0	8.0	8.0
PARKS MAINT MECHANIC	1.0	1.0	1.0	1.0
ADMINISTRATIVE SUPPORT II	2.0	2.0	2.0	2.0
SR. EQUIP. OPER/MAINT. WORKER	6.0	7.0	7.0	7.0
RECREATION SUPERINTENDENT	1.0	1.0	1.0	1.0
RECREATION SPECIALIST	3.0	3.0	3.0	3.0
PARK PLANNER	1.0	1.0	1.0	1.0
PROJECT MANAGER	-	1.0	1.0	1.0
ADMINISTRATIVE SUPPORT I	1.0	1.0	1.0	1.0
COMMUNITY CENTER SUPERVISOR	1.0	1.0	1.0	1.0
VOLUNTEER PROGRAM COORDINATOR	1.0	1.0	1.0	1.0
FACILITIES MAINT SUPPORT II	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
COMMUNITY CENTER SUPERVISOR				
TOTAL	<u>33.0</u>	<u>34.0</u>	<u>34.0</u>	<u>34.0</u>

**PARKS RECREATION AND PUBLIC LANDS
DEPARTMENT EXPENSE**

EXPENSE BY FUND

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
GENERAL FUND	\$ 4,926,090	\$ 4,916,695	\$ 5,004,486	\$ 5,000,000	\$ -
PARK DISTRICT 1	3,628,877	4,447,279	5,590,277	3,500,000	10,138,396
PARK MAINTENANCE DISTRICT	966,172	1,002,503	1,284,867	1,245,000	1,574,623
AMEND PARK	31,253	31,017	90,989	29,000	240,964
BALLPARK DONATION	9,309	19,875	80,759	10,756	110,855
BALLPARK REPAIR FUND	15,073	16,270	30,726	30,726	30,733
CEMETERY IMPROVEMENTS	-	44,240	230,000	193,338	-
CEMETERY PERPETUAL TRUST	1,972	14,853	5,600	5,600	35,200
DOG PARK CONSTRUCTION	-	-	5,000	-	5,000
PARK CONSTRUCTION	80,610	-	65,662	65,662	-
PARKS PROGRAMS	156,458	308,182	26,393	24,500	1,753,752
CAPITAL REPLACEMENT	-	444,474	329,898	320,000	496,747
TOTAL EXPENDITURES	<u>\$ 9,815,814</u>	<u>\$ 11,245,388</u>	<u>\$ 12,744,657</u>	<u>\$ 10,424,582</u>	<u>\$ 14,386,270</u>

**PARKS RECREATION AND PUBLIC LANDS
DEPARTMENT ALL FUNDS**

EXPENSE BY CLASSIFICATION

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
PERSONAL SERVICES	\$ 4,240,869	\$ 4,399,111	\$ 4,661,662	\$ 4,300,000	\$ 5,009,498
OPERATIONS AND MAINTENANCE	2,937,489	3,224,688	3,737,980	3,100,000	5,440,673
CAPITAL	2,089,976	2,942,117	3,902,896	2,570,713	2,223,641
TRANSFERS	547,480	682,572	442,119	453,869	1,712,458
TOTAL EXPENDITURES	<u>\$ 9,815,814</u>	<u>\$ 11,248,488</u>	<u>\$ 12,744,657</u>	<u>\$ 10,424,582</u>	<u>\$ 14,386,270</u>

Planning, Community Services, Zoning & Code Enforcement

Planning and Community Services Department (PCSD)

The PCSD focuses on Quality of Life, Safety, Fairness/Equity, Community Voice, Communication and Education. Our Department initials in our approach to our work also stand for: P-Planning, C-Community, S-Solutions, D-Delivery. The PCSD is made up of three divisions – Code Enforcement, Community Development and Planning. We also provide direct support to the City for its three Urban Renewal Districts and we support the City’s Neighborhood Task Forces. The Planning Division serves both Billings and Yellowstone County and our designation as a Metropolitan Planning Organization for Transportation Planning work also requires we work across political boundaries with the City and County. Our activities are public facing in all of our services and that makes excellent customer service a critical pillar in our Department.

Current Year Department Budgeted Expense Total:

\$11,808,043

Change from Prior year:

\$5,654,028

Overall Budget Justification:

The Planning and Community Services Department (PCSD) FY25 budget is \$11,808,043; this is an increase in expenses from FY24 of \$5.6m. A significant amount of revenue for FY25 is the Transportation Alternative Program (TAP) Grant for the Stagecoach Trail project. In addition, the ongoing management of CDBG-CV (CARES Act) and HOME-ARP (American Rescue Plan) funding received by the City of Billings from the Department of Housing and Urban Development is a second large revenue source (See summary in Community Development Division section below). The Planning Division, as the only enterprise like Division in the PCSD, continues to maintain reserve levels near the minimum set by City Council.

The large increase in expenses is primarily attributed to the Bike Path Fund for the capital project Stagecoach Trail which is estimated to cost \$5.5 million. Majority of the project is expected to be funded by grants but there is a \$605,000 match required from the General Fund, which the City Council approved as part of the latest CIP in December 2023.

In addition to the program changes discussed below, IT and GIS charges are budgeted at \$265,661 for FY25 (this includes City and County GIS). While IT costs had increased sharply in the past three years for the Planning and CD Divisions, CD saw a reduction of about \$4,000 for FY25 and Planning Division saw the most significant reduction of over \$19,000 after some changes to how IT charges and specifically GIS charges are allocated across Departments and Division were made during FY24. Further, modifications to the quantity of some equipment needed at the new City Hall helped



reduce some costs as well. Code Enforcement saw an increase in IT charges, but that was mainly due to the re-allocation of GIS services across all City Departments and removing some charges that had gone to Planning that were actually CE related from past years.

The PCSD utilizes multiple revenue sources to deliver the services it provides to its customers. These varied sources means that there are limits to revenue sharing and mixing across the three PCSD divisions – Code Enforcement, Community Development, and Planning. PCSD revenue is expected to remain about the same in FY25 aside from the stagecoach trail project with expected steady license and application income, the ongoing HUD and FHWA grants, and the Public Safety Mill Levy.

Highlighted Programs:

CDBG-CV Projects Ongoing:

The City of Billings was awarded a Coronavirus Aid, Relief, and Economic Security (CARES) Act allocation to exclusively support coronavirus response. The funding of \$909,126 is being used to benefit low-income individuals and families and cannot duplicate local, state, or federal resources.

The City worked with the CD Board and City Council in making a substantial amendment to the Consolidated Plan to allocate CDBG funding for coronavirus response, preparation, and prevention projects. Funding has been allocated for administration and grant awards have been made to The Salvation Army, the Downtown Business Improvement District, Alternatives, Billings Public Schools, and Boys and Girls Club, and for several park improvements across the City. All awards can be viewed online at www.BillingsMT.gov/CDBGcv.

HOME-ARP Application Process in 2025:

The U.S. Department of Housing and Urban Development awarded Billings \$1,211,321 in HOME-ARP (American Rescue Plan) funding in 2021 to help provide housing, shelter, and / or services for people: experiencing homelessness; at-risk of homelessness; or fleeing or attempting to flee domestic violence, dating violence, sexual assault, stalking, or human trafficking.

Seven organizations applied for HOME-ARP funding and the Community Development Board will be making award recommendations to the City Council in April/May 2024. Funding must be expended by 2030. Given the cost for housing development, services was deemed the best way to get the funding out to the populations in Billings is it designated for.

Code Enforcement PSML Strategy Implementation:

Code Enforcement goes into FY25 with 5 residential Code Enforcement Officers, two specialized Code Enforcement Officer IIs, updated service areas to create a more equal distribution of workload and enforcement, improved coordination with Municipal Court and City Legal, and critical involvement in the City's new Nuisance Property Team.

Code Enforcement is also updating a number of city ordinances to improve enforcement options. The Division is poised to continue robust implementation of its PSML Strategies in FY25.

Neighborhood Plan and IBL/Hwy 3 Area Plan work Moving Forward:

The Planning Division is under contract to complete two Neighborhood plans in FY25. However, the Division will still need to manage expectations as staffing and funding capacity at this time means updating about one neighborhood plan per year. With approximately 8 existing plans that are all out of date, the time frame to complete them all is still many years.

The IBL/Hwy 3 Area Plan is set to kick off in mid 2024 (early FY25) as is the start of implementation of the MT Land Use Planning Act (SB 382) in FY24 and carrying into FY25 and FY26. The Council provided funding for these efforts in FY24 and this funding will continue into FY25 as these projects are implemented.

These one-time funding of critical planning projects has been positive, but it does not address the need for a long-term, permanent funding source for area and corridor land use plans, neighborhood planning, and comprehensive land use planning as part of the greater solution to quality land use planning in Billings.

Department Staffing and Resources

PCSD Director Allocations

The PCSD Director continues to work with PCSD Division Managers, City Finance and Administration to improve the allocation of the salary, benefits, and expenses of the Director across the PCSD Divisions and three urban renewal districts. While the Director's position has historically been financially attached to the Planning Division, increased allocation from the CE Division still needs to be addressed to better reflect where the position's time and oversight is focused. The \$30,900 allocated from CE to the PCSD Director position is still low compared to the time spent supporting the CE Division.

Code Enforcement FTE Recommendation for FY 25

Code Enforcement is requesting an additional full-time Commercial Code Enforcement Officer II in FY25. Commercial properties span the entire city, creating an enormous enforcement area for a single officer to cover thoroughly. A second position would allow the city to better serve its commercial properties, sharing the long list of responsibilities assigned to the commercial officer. Some of these duties include graffiti; marijuana licensing/inspections; massage/spa facility inspections; sign code; business licensing; short term rental licensing; sober living homes; and a variety of other ordinances that apply to commercial properties. We are currently doing many things well, but a second commercial officer would allow us to distribute those resources more effectively to better serve our community.

Community Development Internal Operations FTE Recommendation for FY25

Community Development has been budgeting for a half-time Grants Technician position for many years, although has not had consistent revenue to fill the position. The Grants Technician's responsibilities include overall grants and office management, including records retention, assisting the Division Manager with Consolidated and Annual Action Planning, financial management and data entry in HUD's drawdown IDIS system. Another critical gap that this position would fill is developing policies and procedures for the various HUD programs administered by the CD Division to ensure future staff have road maps of how to operate and administer programs.

Since 2020, the Division's funding level and program responsibility has been tripled, but the division still only has four staff members. Also, since the grant sources are not renewable, and even though the Division had 15% of one grant it could attribute to administration, as an example, the grants still need to be monitored for years and years to come so the administration must be managed over the time period. That means, whatever funding CD received for administration must be focused on that one specific grant for its period. HOME-ARP's expenditure deadline, for example is 2030, so that creates a long time period to manage administration.

Given this administrative allocation challenge, the Division is not able to fund the needed Grant Technician with its grant funds and would need GF support to fill it for FY25 and going forward.

Planning Division FY25 FTE Recommendation

Planning is prioritizing the Neighborhood Planner as a position to try and fill in FY25 to ensure the City will have capacity to continue to support the completion of the West Billings Neighborhood Plan and the Heights Neighborhood Plan, and to ensure the community can move ahead with updates to the other 6 neighborhood plans that need to be addressed. This position would likely be partially funded through the MPO program for Transportation Planning but would also utilize available revenue/reserves from the Division to fully fund it annually.

In addition to the request for an additional FTE, the Division is proposing eliminating the Administrative Support I position. With the move to the Stillwater Building and the proposed layout, this position will no longer be necessary and should be terminated in the FY25 budget. This position was funded between Planning, Code Enforcement, and Building. The employee that occupied this position has retired and there are no plans to fill this position.

Department and City Council Priorities and Goals (adopted April 2022):

Goal: Improve the safety of Billings *(City Council and Department)*

- Implement PSML funded Code Enforcement strategies to improve safety and keep neighborhoods clean
- Continue improving our transportation corridors and infrastructure with continued funding in the FY25 Planning Division Budget for the Active Transportation Planner and Traffic Technician positions, and conducting planning studies and outreach efforts to prioritize SRTS, multi-modal access, and safety programs and projects.

Goal: Implement allocation of CDBG-CV (COVID) and HUD-ARP funding provided to the City of Billings in 2022 and 2023 *(Department)*

- Provide funding support to low income residents and/or through service organizations that support low income residents and families
- Ensure use of funds meet HUD guidelines and requirements

Goal: Improve Communication with our citizens *(Department)*

- Work in coordination with City PIO to:
 - Inform and engage Neighborhood Task Forces
 - Continue application of Social Media Tools, Implementation of Public Participation Plan in Land Use, Zoning and Transportation Planning Projects
- Continue successful utilization of electronic public engagement and meeting tools

Goal: Create a park development program and analyze all park funding to build excellent parks and trails throughout the City *(City Council and Department)*

- Increase trails investments in partnership with City Public Works, PRPL, Billings TrailNet, Big Sky Economic Development, Healthy By Design, and others
- Support opportunities for grants and secure a permanent funding source for grant matching funds and construction of non-motorized transportation investments.

Goal: Regulate medical and recreational marijuana dispensaries/storefronts. Analyze land use and financial impacts of legalized recreational use of marijuana on the City and recommend policy improvements. *(City Council and Department)*

- Regulations were adopted in late 2021 and implementation continues
- Code Enforcement, Finance, Building, Police and Legal are coordinating on license process and complaint response and enforcement

Goal: Stimulate Redevelopment within downtown and other business districts *(City Council and Department)*

- Implement street conversions and better multi-modal access to Downtown

- Use zoning code to support new development and redevelopment for new commercial, residential and mixed use projects
- Participate in Housing Strategy Initiative passed by Council in 2022

Goal: Transportation/Land-Use System Improvements *(City Council and Department)*

- Billings Bypass Corridor Study completed in early 2023
- Construct the Inner Belt Loop (IBL) and Skyline Trail
- Fund evaluation of land use planning and utility extension options for IBL and northern portion of the Billings Bypass corridors

Goal: Define strategy to complete cost of services study to help fund police, fire, parks and transportation infrastructure in partnership with Yellowstone County *(City Council and Department)*

- RFP launched in February 2023
- Contract with consultant in spring 2023 to complete the Study

Goal: Monitor the implementation of Project ReCode in first two years at 4, 7 and 12 month reporting periods *(City Council and Department)*

- Final 12 month reporting concluded in spring 2022
- Proposed Substantive Amendments to the code to Council in Spring 2023

Goal: Begin evaluation and prioritization of Neighborhood Plan updating *(City Council and Department)*

- Applying for State CDBG grant as part of strategy to tackle up to 2 neighborhood plan updates annually
- Identify funding options to further increase capacity for this kind of long range planning program

STAFFING AUTHORIZATION - ALL DEPARTMENTS

POSITION	DIVISION FUNDING	ACTUAL	ACTUAL	BUDGET	APPROVED
		FY 22	FY23	FY24	FY25
PLANNING/COMM SERV DIRECTOR	PLANNING	1.0	1.0	1.0	1.0
ADMINISTRATIVE SUPPORT I	BUILDING	0.3	0.3	0.3	0.0
	CODE ENFORCEMENT	0.3	0.3	0.3	0.0
	PLANNING	0.4	0.4	0.4	0.0
	TOTAL	1.0	1.0	1.0	0.0
COMMUNITY SERVICES MANAGER	CDBG	1.0	1.0	1.0	1.0
COMMUNITY DEV GRANT COORDINATOR	CDBG	3.0	3.0	3.0	3.0
GRANTS TECHNICIAN	CDBG	0.5	0.5	0.5	0.5
CODE ENFORCEMENT CLERK	CODE ENFORCEMENT	1.0	1.0	1.0	1.0
CODE ENFORCEMENT OFFICER	CODE ENFORCEMENT	3.0	3.0	5.0	5.0
CODE ENFORCEMENT OFFICER II	CODE ENFORCEMENT	1.0	1.0	2.0	2.0
CODE ENFORCEMENT MANAGER	CODE ENFORCEMENT	1.0	1.0	1.0	1.0
ACTIVE TRANSPORTATION PLANNER	PLANNING	1.0	1.0	1.0	1.0
ZONING COORDINATOR	PLANNING	1.0	1.0	1.0	1.0
PLANNER I	PLANNING	2.0	2.0	3.0	3.0
PLANNER II	PLANNING	1.0	1.0	1.0	2.0
PLANNING ASSISTANT	PLANNING	1.0	1.0	0.0	0.0
PLANNING CLERK	PLANNING	1.0	1.0	1.0	1.0
PLANNING DIVISION MANAGER	PLANNING	1.0	1.0	1.0	1.0
TRANSPORTATION PLANNER	PLANNING	1.0	1.0	1.0	1.0
TRANSPORTATION PLANNING COORD	PLANNING	1.0	1.0	1.0	1.0
TOTAL STAFF		22.5	22.5	25.5	25.5

Budgeted Revenues:

Revenues

(by Class)

REVENUE BY CLASSIFICATION	PCSD DEPARTMENT AND FUNDS				
	ACTUAL	ACTUAL	BUDGET	ESTIMATE	APPROVED
	FY 22	FY 23	FY 24	FY 24	FY 25
TAXES	\$ 555,899	\$ 564,142	\$ 508,247	\$ 424,992	\$ 642,650
LICENSES & PERMITS	83,637	95,507	85,000	106,675	90,000
INTERGOVERNMENTAL	2,050,552	4,263,346	3,447,727	6,158,537	8,398,904
CHARGES FOR SERVICE	516,776	493,768	411,347	436,931	421,075
INVESTMENT EARNINGS	(21,187)	51,021	18,971	107,316	48,678
CONTRIBUTIONS/DONATIONS	85,000	9,070	5,000	16,000	222,000
INTERFUND TRANSFERS	65,000	81,183	379,750	389,750	838,988
FINES AND FORFEITURES	-	-	-	-	500
MISCELLANEOUS	963,228	709,482	650,000	604,407	200,000
TOTAL REVENUE	<u>\$ 4,298,905</u>	<u>\$6,267,519</u>	<u>\$5,506,042</u>	<u>\$ 8,244,608</u>	<u>\$ 10,862,795</u>

REVENUE BY FUND	PCSD ALL DEPARTMENT REVENUES				
	ACTUAL	ACTUAL	BUDGET	ESTIMATE	APPROVED
	FY 22	FY 23	FY 24	FY 24	FY 25
GENERAL FUND	\$ 40,371	\$ 33,250	\$ 23,000	\$ 19,982	\$ 23,000
ANTI-GRAFFITI FUND	-	-	-	-	\$ 2,500
BIKE PATH/TRAIL DONATION	84,496	2,104,279	200	2,898,780	5,599,823
CDBG FUND	2,016,320	1,680,964	2,995,279	3,023,934	2,484,466
CITY COUNTY PLANNING FUND	2,157,718	2,449,026	2,487,563	2,301,912	2,753,006
TOTAL REVENUE	<u>\$ 4,298,905</u>	<u>\$6,267,519</u>	<u>\$5,506,042</u>	<u>\$ 8,244,608</u>	<u>\$ 10,862,795</u>

Budgeted Expenditures:

Expenses

(By Class)

EXPENSE BY CLASSIFICATION	PCSD ALL DEPARTMENTS AND FUNDS				
	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
PERSONAL SERVICES	\$2,250,264	\$2,516,430	\$2,754,341	\$ 2,516,871	\$ 2,994,075
OPERATIONS AND MAINTENANCE	2,004,311	1,836,363	3,367,098	2,373,381	3,232,563
CAPITAL	182,542	2,696,714	7,000	3,802,715	5,553,800
TRANSFERS	<u>16,759</u>	<u>32,722</u>	<u>25,576</u>	<u>25,576</u>	<u>27,605</u>
TOTAL EXPENDITURES	<u>\$4,453,876</u>	<u>\$7,082,229</u>	<u>\$6,154,015</u>	<u>\$ 8,718,543</u>	<u>\$ 11,808,043</u>

EXPENSE BY FUND	PCSD ALL DEPARTMENT EXPENSES				
	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
GENERAL FUND	\$ 722,168	\$ 976,587	\$1,111,845	\$ 989,625	\$ 1,200,866
BIKE PATH/TRAIL DONATION	72,580	2,171,308	-	2,897,140	5,545,000
CAPITAL REPLACEMENT	23,966	-	-	-	-
ANTI-GRAFFITI FUND	-	-	-	-	2,500
CDBG FUND	1,633,018	1,764,786	2,352,554	2,402,488	2,274,289
CITY COUNTY PLANNING FUND	<u>2,002,144</u>	<u>2,169,548</u>	<u>2,689,616</u>	<u>2,429,290</u>	<u>2,785,388</u>
TOTAL EXPENDITURES	<u>\$4,453,876</u>	<u>\$7,082,229</u>	<u>\$6,154,015</u>	<u>\$ 8,718,543</u>	<u>\$ 11,808,043</u>

Code Enforcement:

The Code Enforcement Division is funded by the City's General Fund. The Division enforces 22 City codes, including junk vehicles, parking, weeds, nuisances, signage, and right-of-way obstructions. The Division handles an average of more than 3,500 cases per year. The Division provides code enforcement response to citizen concerns on a city-wide basis.

This Division does generate some revenue from parking tickets and weed abatement. However, the parking ticket funds are budgeted within the Parking Division and the weed abatement charges return to the General Fund. Therefore, none of the revenue sources are reflected clearly as a revenue stream for CE operations. CE does not carry reserves called out separately from the General Fund.

Revenue:

\$1,200,866

Expenses:

\$1,200,866

Additional Notes:

- The CE Division is integral to the City Council's priority to improve the safety of Billings through voter approval of the Public Safety Mill Levy in 2022 and ongoing efforts. The added resources for the Division with passage of the levy adds about \$500,000 in additional revenue over the next five years and is helping implement additions of staff and resources. This financial investment is enabling the Division to:
 - Maintain a high compliance rate of 90% or better.
 - Implement and improve proactive nuisance property abatement procedures to efficiently increase neighborhood safety and stability.
 - Continue progression of the multi-discipline nuisance property team to improve neighborhoods.
 - Propose ordinance amendments to increase efficiency and improve accountability.
 - Improve court outcomes and process with Legal staff support
 - Increase outreach and education programs increasing community awareness of city codes through a monthly blog.

Budgeted Expenditures:

**CODE ENFORCEMENT
OPERATING BUDGET**

GENERAL FUND

	ACTUAL	ACTUAL	BUDGET	ESTIMATE	APPROVED
	FY 22	FY 23	FY 24	FY 24	FY 25
PERSONAL SERVICES	\$ 506,181	\$ 743,840	\$ 827,126	\$ 759,476	\$ 888,312
OPERATIONS AND MAINTENANCE	121,912	203,730	261,640	207,070	285,563
CAPITAL	81,028	-	-	-	1,800
TRANSFERS	<u>13,047</u>	<u>29,017</u>	<u>23,079</u>	<u>23,079</u>	<u>25,191</u>
TOTAL EXPENDITURES	<u>\$ 722,168</u>	<u>\$ 976,587</u>	<u>\$ 1,111,845</u>	<u>\$ 989,625</u>	<u>\$ 1,200,866</u>

Anti-Graffiti Fund:

On April 8, 2024, City Council unanimously passed a resolution to establish a graffiti reward fund to encourage the reporting of graffiti vandalism and lead to the identification, apprehension, and conviction of graffiti vandals. This fund is also designed to receive donations and court fines to self-sustain. Supplies and materials associated with graffiti abatement may also be paid from this fund.

Revenue:

\$2,500

Expenses:

\$2,500

Budgeted Revenue & Expenditures:

FUND 2140	ANTI-GRAFFITI FUND OPERATING BUDGET				
	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
FUND BALANCE BEGINNING	\$ -	\$ -	\$ -	\$ -	\$ -
REVENUE:					
ANTI-GRAFFITI:					
FINES AND FORFEITURES	\$ -	\$ -	\$ -	\$ -	\$ 500
CONTRIBUTIONS/DONATIONS	-	-	-	-	2,000
TOTAL REVENUE	\$ -	\$ -	\$ -	\$ -	\$ 2,500
EXPENDITURES:					
ANTI-GRAFFITI:					
OPERATION & MAINTENANCE	\$ -	\$ -	\$ -	\$ -	\$ 2,500
TOTAL EXPENDITURES	\$ -	\$ -	\$ -	\$ -	\$ 2,500
FUND BALANCE ENDING	\$ -	\$ -	\$ -	\$ -	\$ -

Community Development:

The Community Development Division manages federal funding including the U.S. Department of Housing and Urban Development (*Community Development Block Grant and HOME Investment Partnerships program*) and the Corporation for National and Community Service (*AmeriCorps VISTA*). These federal resources pay for personnel wages, benefits, and operations costs to implement homebuyer, home repair, housing development, and poverty-impact programs. Given the limited funds that may be allocated to administration of the HUD programs, \$3,500 will be allocated this year to cover the PCSD Director's oversight of the Division.

Community Development receives an annual General Fund allocation to cover rent and parking (FY24 \$79,750). The Division also received a one-time \$250,000 in 2013 from an SID loan fund reallocation the City Council approved and a one-time \$196,500 in 2015 from a South 27th Street property sale. These revolving funds are used for housing projects and more than 40 families have been assisted with home ownership / repair projects to date.

The Division does not carry reserves, but federal funding and affiliated loan repayment revenues can be carried over from one City Fiscal Year to the next. The Division experienced significant loan repayment activity in 2021 and 2022 due to the increase in home values in Billings. This is a positive in terms of having program income to re-allocate in services, but HUD annual expenditure deadlines also make it challenging to meet expenditure requirements. Further discussion of the CDBG-CV and HUD-ARP funding awards is under the Highlighted Programs section below.

FY25 Revenue/Expenditures:

Program	Revenue Amount	Expenditure Amount
Community Development Block Grant	\$750,000	\$650,000
HOME Grant	\$400,000	\$300,000
HOME-ARP Grant	\$1,084,623	\$1,084,623
AmeriCorps VISTA Grant	\$85,000	\$85,000
General Funds Transfer (Parking)	\$69,285	\$69,285
Council Revolving Loan Fund & Misc	\$490	-
TOTAL	\$2,389,398	\$2,188,908

Budgeted Expenditures:

**COMMUNITY DEVELOPMENT GRANTS FUND
OPERATING BUDGET**

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY24	ESTIMATE FY24	APPROVED FY25
PERSONAL SERVICES	\$ 451,211	\$ 473,841	\$ 494,132	\$ 336,703	\$ 518,000
OPERATIONS AND MAINTENANCE	1,167,165	757,212	1,838,377	1,155,116	1,735,908
CAPITAL	<u>4,968</u>	<u>525,406</u>	<u>-</u>	<u>899,276</u>	<u>-</u>
TOTAL EXPENDITURES	<u>\$ 1,623,344</u>	<u>\$ 1,756,459</u>	<u>\$ 2,332,509</u>	<u>\$ 2,391,095</u>	<u>\$ 2,253,908</u>

Community Development Program:

Urban Renewal Property Acquisition Fund:

This fund is used to account for Tax Increment assets primarily related to property on South 27th Street. As the City sells property previously acquired through the Tax Increment Program (not affiliated with the current Downtown District, EBURD or SBBURD), the funds are deposited in Fund 4280 making them available for additional Tax Increment-related activities or for ongoing operating a maintenance costs associated with the property previously acquired, such as snow removal and weed control. There is a slight increase in both Operating and Maintenance Expenses and Interest Income.

**URBAN RENEWAL PROPERTY ACQUISITION FUND
OPERATING BUDGET**

FUND 4280

	ACTUAL	ACTUAL	BUDGET	ESTIMATE	APPROVED
	FY 22	FY 23	FY 24	FY 24	FY 25
FUND BALANCE BEGINNING	<u>\$ 223,683</u>	<u>\$ 213,601</u>	<u>\$ 204,086</u>	<u>\$ 205,729</u>	<u>\$ 195,314</u>
REVENUE:					
TRANSFERS IN	\$ -	\$ -	\$ -	\$ -	\$ -
INTEREST ON INVESTMENTS	<u>(410)</u>	<u>455</u>	<u>\$ 270</u>	<u>\$ 1,260</u>	<u>\$ 500</u>
TOTAL REVENUE	<u>\$ (410)</u>	<u>\$ 455</u>	<u>\$ 270</u>	<u>\$ 1,260</u>	<u>\$ 500</u>
EXPENDITURES:					
OPERATIONS & MAINTENANCE	\$ 9,672	\$ 8,327	\$ 13,045	\$ 11,674	\$ 13,381
LAND & IMPROVEMENTS	<u>-</u>	<u>-</u>	<u>7,000</u>	<u>-</u>	<u>7,000</u>
TOTAL EXPENDITURES	<u>\$ 9,672</u>	<u>\$ 8,327</u>	<u>\$ 20,045</u>	<u>\$ 11,674</u>	<u>\$ 20,381</u>
FUND BALANCE ENDING	\$ 213,601	\$ 205,729	\$ 184,311	\$ 195,314	\$ 175,433
LESS:					
RESTRICTED	<u>213,601</u>	<u>205,729</u>	<u>184,311</u>	<u>195,314</u>	<u>175,433</u>
UNASSIGNED	<u><u>\$ -</u></u>				

Planning:

The Planning Division provides comprehensive planning services for the City of Billings and Yellowstone County. This includes subdivision and zoning administration and transportation planning services for the Metropolitan Planning Organization. The Planning Division draws on three revenue sources to sustain all of its operations – a County-Wide Mill Levy, charges for permit and application fees, and federal funds allocated to the Billings Metropolitan Planning Organization (MPO) for transportation planning services. The MPO funds can be used with local match funding from the Mill Levy and charges for service at levels of 20% to 80% depending on the program and staff activities.

Planning continues to face significant challenges in funding long range planning activities without the support City Council provided in FY24 for the Inner Belt Loop/Highway 3 Area Plan, the West Billings Neighborhood Plan, Heights Neighborhood Plan and complying with the new MT Land Use Planning Act. A long term, consistent funding source for larger long range planning projects is a need of the Division and, as is noted below, increasing the County-Wide Planning Levy would be one of the most stable ways to increase revenue for larger, long range projects.

The Division also can't easily absorb significant internal charges increases even with its ability to modify fees every two years. The Division did work hard with City Administration, Finance, the IT Director, PCSD Director, and Planning Manager to make needed updates in the FY24 budget and also further changes in the FY 25 budget to update how IT and GIS charges are allocated to the Planning Division and other divisions in PCSD and City-wide.

There are ongoing discussions between Administration and PCSD to include consideration of an increase in the County-Wide Planning Levy. The levy is a multi-year strategy.

FY 25 is a year that the Division reviews its fees and brings proposed changes to the City Council. Staff will be preparing proposed fee changes and coordinating review and action on the fees by resolution by the Council in July.

Revenue:

\$2,753,006

Expenses:

\$2,785,388

Reserve:

Spending \$32,382 in reserves in FY25

Budgeted Expenditures:

**CITY-COUNTY PLANNING FUND
OPERATING BUDGET**

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
PERSONAL SERVICES	\$ 1,292,871	\$ 1,298,749	\$ 1,433,083	\$ 1,420,692	\$ 1,587,763
OPERATIONS AND MAINTENANCE	705,561	867,094	1,254,036	999,802	1,195,211
CAPITAL	-	-	-	6,299	-
TRANSFERS	<u>3,712</u>	<u>3,705</u>	<u>2,497</u>	<u>2,497</u>	<u>2,414</u>
TOTAL EXPENDITURES	<u>\$ 2,002,144</u>	<u>\$ 2,169,548</u>	<u>\$ 2,689,616</u>	<u>\$ 2,429,290</u>	<u>\$ 2,785,388</u>

Police

Billings Police Department Budget Overview:

Current Year Department Budgeted Expense Total:

\$36,090,209

Change from Prior Year:

\$3,675,626

Overall Budget Justification:

The primary function of the Billings Police Department is to protect life, property, and the pursuit of constitutionally guaranteed activities through the enforcement of laws, statutes, and local ordinances and promoting a safe environment within the philosophy of community policing. The Police Department is split between the Public Safety Fund for a large majority of their expenses and income, but additional grant funds provide reimbursement for several specific programs. The Police Department will continue to provide services for patrol, investigation, animal control, K-9 policing, traffic safety and partner with local, state, and federal investigations.



The budget for all Police Department expenses is expected to be \$36.1 million and has increased from the prior year by \$3,675,626. Expenses of \$44,700 are included in the budget to cover estimated TRP costs. There are 4 detective vehicles budgeted for in the Equipment Replacement Plan (ERP) at a capital cost of \$140,281 and two vehicles for the Animal Shelter at \$67,573. The police department also reserved an additional \$28,495 to cover excess costs, over the equipment replacement program, to cover inflated car values.

Personal Services increased by \$1.7 million which is consistent with their contract and adding 12.0 FTEs from FY24. Operation and Maintenance showed a small increase of \$280,455. The South TIF Urban Renewal Fund will transfer \$2,247,000 to pay off the remaining debt service obligations for the Police Evidence Center.

The Billings Police Department also encompasses the Animal Control Division. Donations to the Animal Shelter are tracked, but with the privatization of the Animal Shelter in 2009, projected revenues for the Animal Shelter are no longer expected as public donations have been going directly to the Yellowstone Valley Animal Shelter. The accounts are left open for possible donations through the City.

\$52,000 was added to the Animal Shelter budget to repair and fully rebuild the crematorium. Any other expenditures within Animal Control will be used for spay and neuter relief, education, animal health and welfare, facility improvements, and other projects and initiatives to benefit animals.

Downtown Police Officer

In FY23, the Downtown Billings Association (DBA) requested that an additional officer be available during evening hours in the Downtown area. The DBA increased the BID charges to pay for the new officer. The current year's budget is \$282,706 for both revenue and expenditures for the three officers.

Mobile Data Terminals

The police department is contracting with Insight Public Sector to purchase 15 new Mobile Data Terminals (MDT) for \$91,250. The goal is to fully equip 128 patrol vehicles. 40 MDT's were replaced in FY 2023. 15 MDT's will be replaced in FY 2025 and 15 in FY 2026.

SRO Training

The school district is planning on reimbursing \$30,000 in training and supplies for school resource officers. This will increase revenue in the Public Safety Fund by \$30,000 and increase the training expense in the Public Safety Fund.

Budgeted Revenues:

REVENUES

REVENUE BY FUND	POLICE DEPARTMENT				
	POLICE DEPARTMENT BY FUND				
	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
ANIMAL SHELTER	\$ (554)	\$ 595	\$ 410	\$ 832	\$ 526
POLICE PROGRAMS/GRANTS	1,191,215	1,554,537	1,086,791	1,279,133	912,246
PUBLIC SAFETY	<u>1,171,820</u>	<u>1,430,226</u>	<u>1,368,075</u>	<u>1,404,684</u>	<u>3,505,928</u>
TOTAL REVENUE	<u>\$ 2,362,481</u>	<u>\$ 2,985,358</u>	<u>\$ 2,455,276</u>	<u>\$ 2,684,649</u>	<u>\$ 4,418,700</u>

REVENUES

REVENUE BY CLASSIFICATION	POLICE DEPARTMENT				
	POLICE DEPARTMENT BY CLASSIFICATION				
	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
CHARGE FOR SERVICE	\$ 482,949	\$ 801,237	\$ 684,190	\$ 687,325	\$ 852,156
CONTRIBUTIONS/DONATIONS	107,401	54,114	85,000	50,018	50,000
FINES AND FORFEITURES	283,821	180,149	137,300	318,478	196,900
INTERGOVERNMENTAL	1,242,176	1,312,684	1,181,932	1,213,323	994,378
INVESTMENT EARNINGS	(19,626)	30,025	14,460	37,660	18,066
LICENSE AND PERMITS	30,827	16,485	32,000	34,440	35,000
MISCELLANEOUS	17,671	31,948	8,100	36,997	25,200
OTHER FINANCING	3,185	-	-	735	-
TRANSFER FROMS	<u>214,077</u>	<u>558,716</u>	<u>312,294</u>	<u>305,673</u>	<u>2,247,000</u>
TOTAL REVENUE	<u>\$ 2,362,481</u>	<u>\$ 2,985,358</u>	<u>\$ 2,455,276</u>	<u>\$ 2,684,649</u>	<u>\$ 4,418,700</u>

Budgeted Expenditures:

EXPENDITURES BY FUND	POLICE DEPARTMENT POLICE DEPARTMENT BY FUND				
	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
ANIMAL SHELTER	\$ -	\$ 17,104	\$ -	\$ -	\$ -
CAPITAL REPLACEMENT	359,030	836,343	361,488	440,005	207,854
POLICE PROGRAMS/GRANTS	1,392,861	2,226,593	1,359,747	1,237,145	814,316
PUBLIC SAFETY	<u>26,850,611</u>	<u>29,663,385</u>	<u>30,693,348</u>	<u>29,145,211</u>	<u>35,068,039</u>
TOTAL BUDGETED EXPENDITURES	<u>\$ 28,602,502</u>	<u>\$ 32,743,425</u>	<u>\$ 32,414,583</u>	<u>\$ 30,822,361</u>	<u>\$ 36,090,209</u>

EXPENDITURES BY CLASSIFICATION	POLICE DEPARTMENT POLICE DEPARTMENT BY CLASSIFICATION				
	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
PERSONAL SERVICES	\$ 21,420,429	\$ 23,414,176	\$ 24,771,591	\$ 23,019,494	\$ 26,467,855
OPERATIONS & MAINTENANCE	5,615,889	6,332,791	5,831,552	5,873,029	6,112,007
CAPITAL OUTLAY	501,569	1,106,162	510,188	635,207	272,776
DEBT SERVICE	214,077	204,897	312,294	305,673	2,247,000
TRANSFERS OUT	<u>850,538</u>	<u>1,685,399</u>	<u>988,958</u>	<u>988,958</u>	<u>990,571</u>
TOTAL BUDGETED EXPENDITURES	<u>\$ 28,602,502</u>	<u>\$ 32,743,425</u>	<u>\$ 32,414,583</u>	<u>\$ 30,822,361</u>	<u>\$ 36,090,209</u>

Public Safety Fund:

**POLICE DEPARTMENT
OPERATING BUDGET**

PUBLIC SAFETY FUND

	ACTUAL	ACTUAL	BUDGET	ESTIMATE	APPROVED
	FY 22	FY 23	FY 24	FY 24	FY 25
PERSONAL SERVICES	\$ 21,106,257	\$ 23,005,856	\$ 24,271,756	\$ 22,564,256	\$ 25,965,539
OPERATIONS AND MAINTENANCE	4,537,200	5,010,000	4,971,640	5,084,307	5,800,007
CAPITAL	142,539	611,051	148,700	202,017	64,922
DEBT SERVICE	214,077	204,897	312,294	305,673	2,247,000
TRANSFERS	<u>850,538</u>	<u>831,581</u>	<u>988,958</u>	<u>988,958</u>	<u>990,571</u>
TOTAL EXPENDITURES	<u>\$ 26,850,611</u>	<u>\$ 29,663,385</u>	<u>\$ 30,693,348</u>	<u>\$ 29,145,211</u>	<u>\$ 35,068,039</u>

Staffing:

POSITION	STAFFING AUTHORIZATION			
	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	APPROVED FY 25
CHIEF OF POLICE	1.0	1.0	1.0	1.0
ASST CHIEF OF POLICE	1.0	1.0	1.0	1.0
ADMINISTRATIVE SUPPORT III	1.0	1.0	1.0	1.0
ADMINISTRATIVE SUPPORT II	1.0	1.0	1.0	1.0
VOLUNTEER COORDINATOR	1.0	1.0	1.0	1.0
IDENTIFICATION SUPERVISOR	1.0	1.0	1.0	1.0
INVESTIGATION ANALYST	-	-	-	2.0
POLICE SUPPORT SPECIALIST	13.0	14.5	14.5	15.0
POLICE CAPTAINS	3.0	3.0	3.0	3.0
POLICE LIEUTENANT	6.0	6.0	6.0	6.0
POLICE SERGEANT	16.0	20.0	20.0	20.0
POLICE OFFICER	126.0	133.0	133.0	141.0
COMMUNITY SERVICE OFFICERS	-	7.0	7.0	10.0
PROPERTY EVIDENCE TECHNICIAN	3.0	3.0	3.0	1.0
PROPERTY EVIDENCE TECHNICIAN II	-	-	-	5.0
CRIME ANALYST	1.0	1.0	1.0	-
CRIME ANALYST II	-	-	-	1.0
IDENTIFICATION TECHNICIAN	1.0	6.0	6.0	2.0
PUBLIC SAFETY TECHNICIAN	0.3	0.3	0.3	0.3
POLICE RECORDS SUPERVISOR	1.0	1.0	1.0	1.0
INTERNAL SERVICES SPECIALIST	1.0	1.0	1.0	1.0
ANIMAL CONTROL SUPERVISOR	1.0	1.0	1.0	1.0
ANIMAL CONTROL OFFICERS	4.0	4.0	4.0	4.0
SR ANIMAL CONTROL OFFICERS	1.0	1.0	1.0	1.0
ADMINISTRATIVE SUPPORT I	1.0	1.0	1.0	1.0
SUBTOTAL PUBLIC SAFETY	184.3	208.8	208.8	221.3
GRANT POSITIONS:				
ADMINISTRATIVE SUPPORT II	1.0	1.0	1.0	1.0
POLICE OFFICER-DOWNTOWN BEAT	2.0	3.0	3.0	3.0
PC/COMPUTER FORENSIC EXAMINER	1.0	-	-	-
TOTAL POLICE/POLICE GRANTS	188.3	212.8	212.8	225.3

Department Goals:

Goal: Ensure safe community for residents and visitors.

This goal can be accomplished by achieving the following objectives:

1. Reduce crime and improve the quality of life in the community.
 - 1.1 Evaluate service delivery model and develop strategies to ensure effective and efficient implementation.
 - 1.2 Increase number of sworn and non-sworn personnel.
 - 1.3 Ensure proper and professional training, equipment, and facilities are available to PD personnel.
 - 1.4 Strengthen public outreach and safety programs.

Outcome: Administrative support to ensure department is adequately staffed and equipped to provide effective and efficient police services.

Goal: Utilize independent and neutral review of all department operations.

This goal can be accomplished by achieving the following objectives.

2. Select third party to conduct assessment.
 - 2.1 Evaluate staffing, deployment, dispatch, records, and support.
 - 2.2 Coordinate with partners and stakeholders.

Outcome: Independent review provides legitimacy to operation and staffing request.

Goal: Strengthen community outreach, engagement, and communications.

This goal can be accomplished by achieving the following objectives:

3. Establish positive relationships with public, City Council, and city leadership.
 - 3.1 Increase Chat with the Chief or Coffee with a Cop opportunities.
 - 3.2 Better utilize social media, city's PIO, and department's PR officers.
 - 3.3 Encourage participation in Citizen Police Academy.
 - 3.4 Engage Native American population to strengthen and improve relations.

Outcome: Strengthened relationships with community that fosters trust, goodwill, transparency, and accountability.

Division – Crime Prevention – Volunteer Programs:

Goal: Increase and strengthen crime prevention efforts.

This goal can be accomplished by achieving the following objectives:

4. Strengthen and integrate crime prevention programs in the community.
 - 4.1 Re-energize Neighborhood Watch, Business Watch, Crime Stoppers.
 - 4.2 Introduce new programs and educational opportunities.
 - 4.3 Increase number of volunteers through aggressive and creative recruiting.
 - 4.4 Expand volunteer opportunities.

Outcome: Increased citizen awareness, engagement, and participation. Developed rapport between citizens and police department and reduction in criminal activity.

Goal: Strengthen public outreach programs.

This goal can be accomplished by achieving the following objectives:

5. Re-enforce citizen outreach.
 - 5.1 Monthly Coffee With a Cop event.
 - 5.2 PD Podcast highlighting current issues and positive stories.
 - 5.3 Increased CPTED (Crime Prevention Through Environmental Design).
 - 5.4 Engage more neighborhoods for Neighborhood Watch.
 - 5.5 Expand Shop with a Cop and Shop with a Cop Back to School.
 - 5.6 Expand Beat the Heat fun run and BPD/BFD softball and hockey games.
 - 5.7 Expand Project Eyes on the Block.

Outcome: Increased interaction with citizens in a non-threatening environment. Open dialogue with increases trust, goodwill, transparency, and accountability.

Division – Patrol Operations:

Goal: Effectively, efficiently, and professionally respond to calls for service, deter crime, proactively patrol, enforce local and state law, and make arrests.

This goal can be accomplished by achieving the following objectives

6. Target violent crime.
 - 6.1 Utilize crime mapping and analysis for hot spot policing.
 - 6.2 Utilize high visibility patrol.
7. Decrease injury accidents.
 - 7.1 Focus on problematic areas.
 - 7.2 Utilize technology (Radar, speed trailers)

- 7.3 Dedicated traffic unit (STEP) work area as team.
- 7.4 Traffic check points.

Outcome: Provide effective patrol service that is visible and deters crime, and engages in traffic enforcement.

Division – Training/Planning/Research:

Goal: Develop training programs to increase law enforcement personnel skills and knowledge.

This goal can be accomplished by achieving the following objectives:

- 8. Create and implement annual in-house training program.
 - 8.1 DVI and general investigations.
 - 8.2 Promote other programs and training courses that are focused on the development of Law Enforcement personnel.
- 9. Provide quality law enforcement training for all area law enforcement personnel.
 - 9.1 Host regional training that is timely, affordable, and available to all area law enforcement personnel.

Outcome: To provide comprehensive and contemporary training to our officers and law enforcement partners.

Goal: Review and update policy and procedure manual for all BPD personnel.

This goal can be accomplished by achieving the following objectives:

- 10. Assign content expert to review.
 - 10.1 Update policy and procedures to stay current with local, state, and federal laws.

Outcome: Highly professional and disciplined police force grounded with contemporary policies and procedures that highlight ethics and accountability.

Goal: Enhance PD access to online training opportunities to enhance career development.

This goal can be accomplished by achieving the following objectives:

- 11. Provide accessible location with adequate equipment.

Outcome: Provide the means for officers to attain training and certifications via a variety of platforms.

Division – Support Services:

Goal: Update Records Management system.

This goal can be accomplished by achieving the following objectives:

- 12. Refine and troubleshoot software problems.
 - 12.1 Address failures and increase ease of use.
 - 12.2 Advocate for new, updated software.
- 13. Deploy in-car citation software and printers.
 - 13.1 Secure funding.
 - 13.2 Coordinate installation with Fleet services and command staff.
- 14. Digitize records
 - 14.1 Identify documents that can be digitized.
 - 14.2 Reduce division footprint by eliminating paper.

Outcome: Correct system flaws, make system easier to use, and increase officer's efficiency by eliminating the need for paper reports.

Subdivision – Animal Control:

Goal: Enforcement plan maximizing available animal control personnel.

This goal can be accomplished by achieving the following objective:

- 15. Flexible scheduling
 - 15.1 Schedules that cover more of the day and week.
- 16. Liaison with Parks and Recreation
 - 16.1. Ensure compliance in parks
- 17. Public engagement.
 - 17.1 Public service announcements.
 - 17.2 Increased programs, presentations, and public contact.

Outcome: Provide the best coverage with a minimal amount of staff. Increase public relations opportunities and work closer with Parks personnel.

Division – Investigations:

Goal: Create Special Victims Unit

This goal can be accomplished by achieving the following objectives:

18. Add additional FTE's

- 18.1 Add six (6) detectives.
- 18.2 Split division into Major Crimes and Family Violence
- 18.3 Provide specialized training.

Outcome: Increase size of division by 6 FTE's and redefine division's model. Grow family violence unit and support creation of Family Justice Center.

Goal: Improve efficiency of digital evidence analysis.

- 19.1 Hire additional FTE.
- 19.2 Explore technology and software options

Outcome: Increase capacity for efficient investigations.

20. Specialized training

20.1. Locate specialized training for shooting reconstruction, arson, photography, and forensics.

Outcome: Increase detectives' capabilities when investigating complicated crime scenes.

Public Works



**EXCELLENCE
INNOVATION
INTEGRITY**

“Exceed expectations through innovation, integrity, and service to the community.”

Total Public Works Budgeted Expenses		
Prior Year	Current Year	\$ Change
FY24 Total	FY25 Total	From Prior Year
\$152,417,518	\$238,753,790	\$86,336,272

Total Public Works Budgeted Revenues		
Prior Year	Current Year	\$ Change
FY24 Total	FY25 Total	From Prior Year
\$132,506,845	\$196,117,287	\$63,610,442

Overall Budget Justification (Summary)

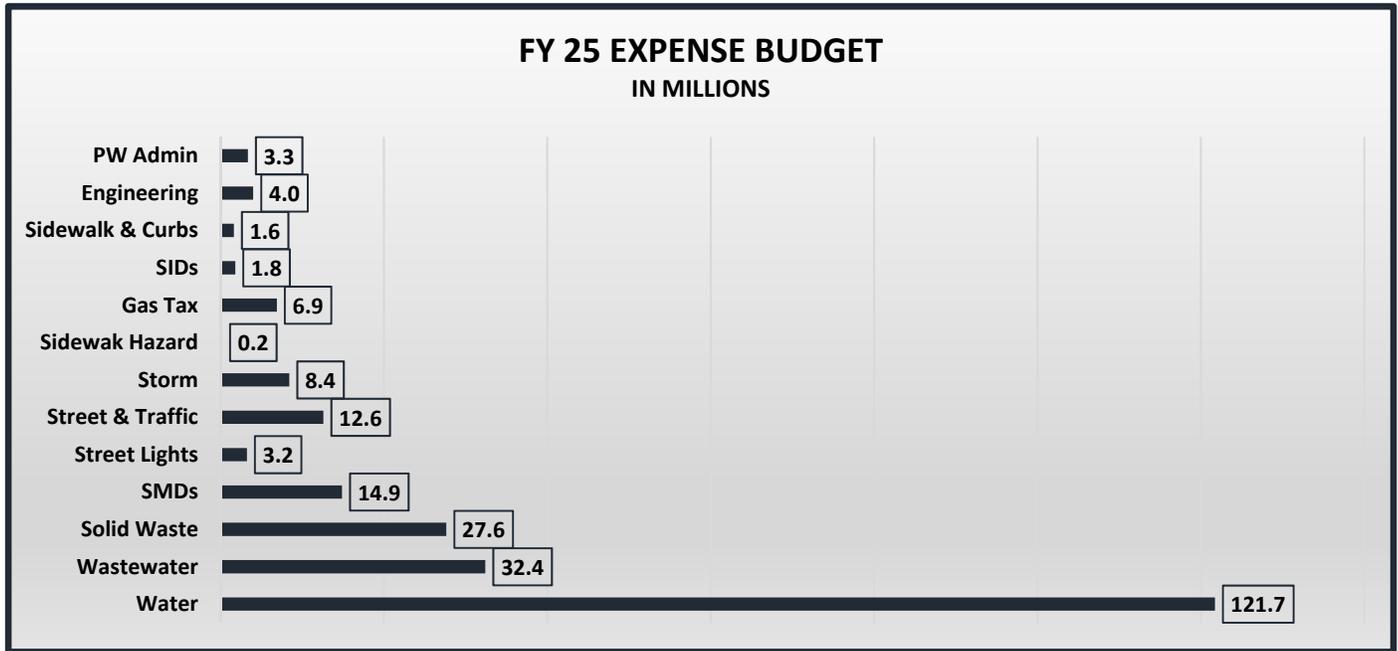
The FY25 budget of \$238,753,790 supports all the functions and services that the Public Works Department currently provides. These functions and services are managed by seven divisions within the Public Works Department and include:

- **Administration**
 - **Accounting & Financial Services** Responsible for Department’s accounting, analysis, budget preparation and control, construction payments, financial management, internal controls compliance, payables, rate and fee determination, and solid waste, utility, and miscellaneous billing for approximately 40,000 customers, and account services.
 - **Asset Management** Oversee a set of practices and processes to minimize life cycle costs of assets at an acceptable level of risk, while continuously delivering established levels of service.
 - **Boards & Commissions**
 - **Public Works Board** Advisory partnership for all aspects of Public Works operations.
 - **Energy & Conservation Commission** Recommends policies and practices regarding energy consumption and resource conservation.
 - **Communications** Promote positive relations through accurate, transparent information.
 - **Information Management** Develop policies and procedures, maintain records, and manage the sharing of information.
 - **Inventory** Purchasing, bulk ordering, and administration of the storeroom to keep parts on hand.
 - **Personnel Administration** Oversee hiring of employees, disciplinary actions, and employee engagement initiatives.
 - **Planning & Organization** Short and long-term capital, financial, and program initiatives.

- **Safety & Facilities** Development and management of safety program, including training, field audits, incident investigations, and reports. Maintenance of Public Works facilities.
- **Special Assessments** Administer special assessments for storm assessments, 198 street improvement lighting maintenance districts, and 2 street maintenance districts.
- **Technology** Oversee asset management software, GIS, and other technology initiatives.
- **Distribution & Collection**
 - **Hydrant & Valve Maintenance** Critical infrastructure includes approximately 4,800 fire hydrants and 8,200 valves that require regular maintenance to ensure reliability.
 - **Lift Station Maintenance** Operation and maintenance of 11 sewer lift stations.
 - **Locate Services** Supports the 811 Call Before You Dig program.
 - **Pipe Bursting** Replacement of small diameter water and wastewater pipe.
 - **Wastewater Mains and Manholes** Condition assessments, regular maintenance of more than 520 miles of wastewater pipe and respond to sewer back-ups.
 - **Water Mains** Condition assessments, regular maintenance of approximately 515 miles of water pipe and respond to water main breaks and leaks.
 - **Water Meters** Installation, replacement, and repair of residential and business water meters.
- **Engineering**
 - **ADA Compliance** Ensure projects are designed to meet requirements of the Americans with Disabilities Act and manage annual program to install ADA ramps.
 - **Capital Program Management & Design** Responsible for all street, streetlight, sidewalk, storm, trails, landfill, building, water, and wastewater design, construction, inspection, and project management, as well as project management of other City Departments' capital projects and Tax Increment Financing Districts' capital projects.
 - **Infrastructure Planning** Manage plans, policies, and standards for Public Works infrastructure.
 - **Right of Way Management** Provide planning and coordination of all activities in the ROW through issuance of permits, planning, review, and inspection, ensuring safety and mobility. This includes special events.
 - **PAVER Program** Oversee the pavement maintenance program including overlays, chip seals, dig outs, and crack seals.
 - **Private Development Oversight** Subdivision review, private contract plan review, traffic coordination, and inspection of private development.
 - **Sidewalk Maintenance Program** Manage the annual missing and large sidewalk project, the on-going concrete program (grinding), and the annual small concrete replacement program.
 - **Stormwater Management** Administer stormwater management manual.
 - **Traffic Engineering** Manage and prioritize the planning, design, and improvements of traffic control systems.
- **Environmental Affairs**
 - **Cross-Connection Control Program** Work with customers to ensure backflow preventers are tested regularly.
 - **Monitoring & Reporting** Administer construction BMPs, FOG program, landfill hazardous waste, and Stormwater systems.

- **MS4 Permit** Enforce regulations and ensure compliance with MS4 permit.
- **Regulatory Compliance** Ensure compliance with permits and regulations for landfill, wastewater, stormwater, the Environmental Protection Agency, and the Montana Department of Environmental Quality.
- **Wastewater Pretreatment Program** Manage pretreatment program.
- **Solid Waste**
 - **Collection Services** Trash collection for commercial operations and both household and yard waste collection for residential customers.
 - **Household Hazardous Waste** Accepted at landfill.
 - **Landfill Operations** Provide environmentally safe disposal service for the City of Billings, Yellowstone County, and several other Montana counties, as well as parts of Wyoming.
 - **Recycling** Drop off services for used oil, antifreeze, cardboard, and electronic waste.
 - **Roll Off Services** Provide temporary and permanent roll off (drop box) containers for construction and demolition.
- **Street-Traffic**
 - **Landscaping** Maintenance of trees and grassy areas in the right of way.
 - **Locate Services** Support the 811 Call Before You Dig program.
 - **Snow & Ice** Deicing, sanding, plowing, and hauling of snow.
 - **Storm Drains** Storm drain and inlet cleaning, maintenance, and repair of approximately 300 miles of pipe and more than 8,600 inlets.
 - **Streetlights** Streetlight maintenance for approximately 4,500 lights.
 - **Traffic Controls** Traffic signal and sign maintenance, crosswalk, bike lanes, and other pavement markings.
 - **Street Maintenance** Sweeping, pothole repair, road maintenance for the Distribution and Collection Division after water main break repairs and pipe bursting projects, and other pavement management, as well as maintaining gravel roads and alleys.
 - **Walkways and Trails** Maintenance of trails and walkways in the right of way.
- **Water Quality**
 - **Pump Stations** Operation and maintenance for 13 pumping stations.
 - **Reservoirs** Operation and maintenance for 16 reservoirs as well as manage 3 reservoirs for the County Water District of Billings Heights.
 - **Wastewater Reclamation Facility** Operation and Maintenance of 36 MGD water reclamation facility and all associated infrastructure to treat wastewater generated by the City and maintain environmental standards for returning reclaimed water to the Yellowstone River.
 - **Water Treatment Plant** Operation and maintenance of 60 MGD water treatment plant including intakes and all associated infrastructure to always ensure the safety and adequate reserves of drinking water for the City of Billings.
 - **Water Quality Laboratories** State certified laboratory responsible for testing and monitoring water quality.

While the services of the Public Works Department are divided into 7 divisions, the budget for Public Works encompasses 13 accounting funds as shown below:

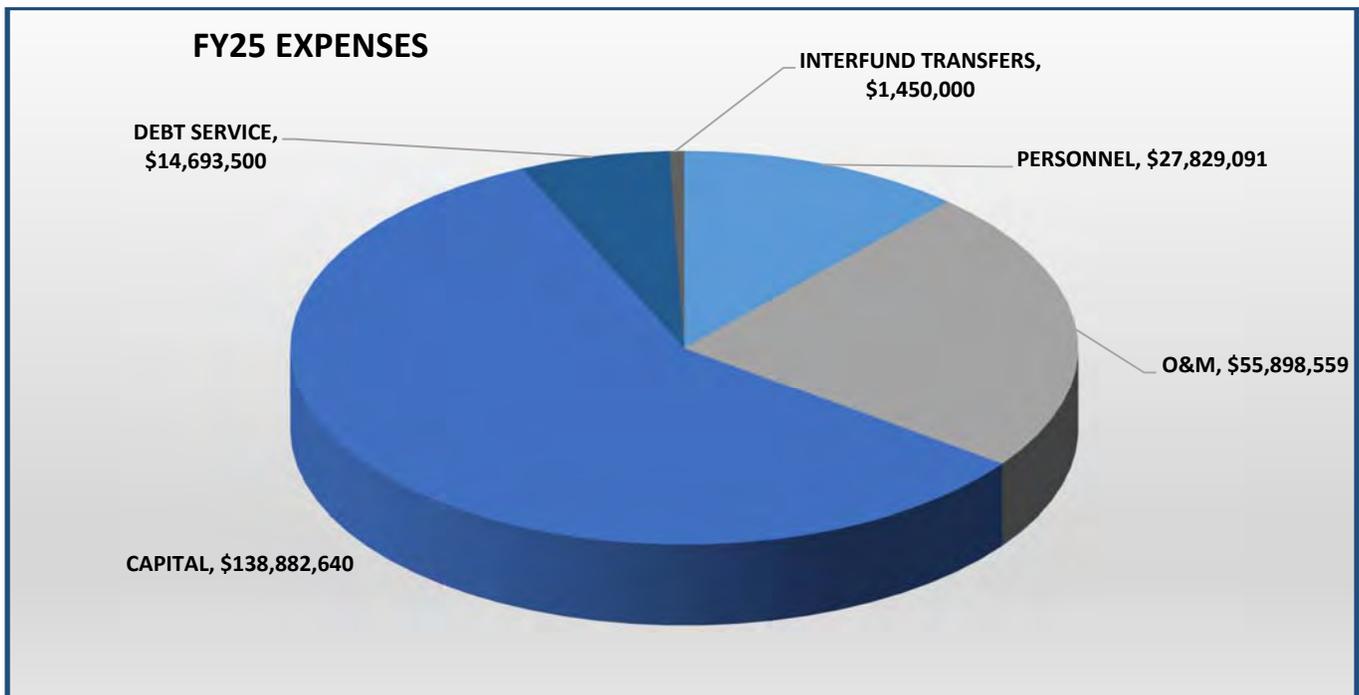


Each fund accounts for its own expenses and revenues and revenues are legally restricted to be used for legal expenses of the fund. The following is the purpose of each Public Works fund:

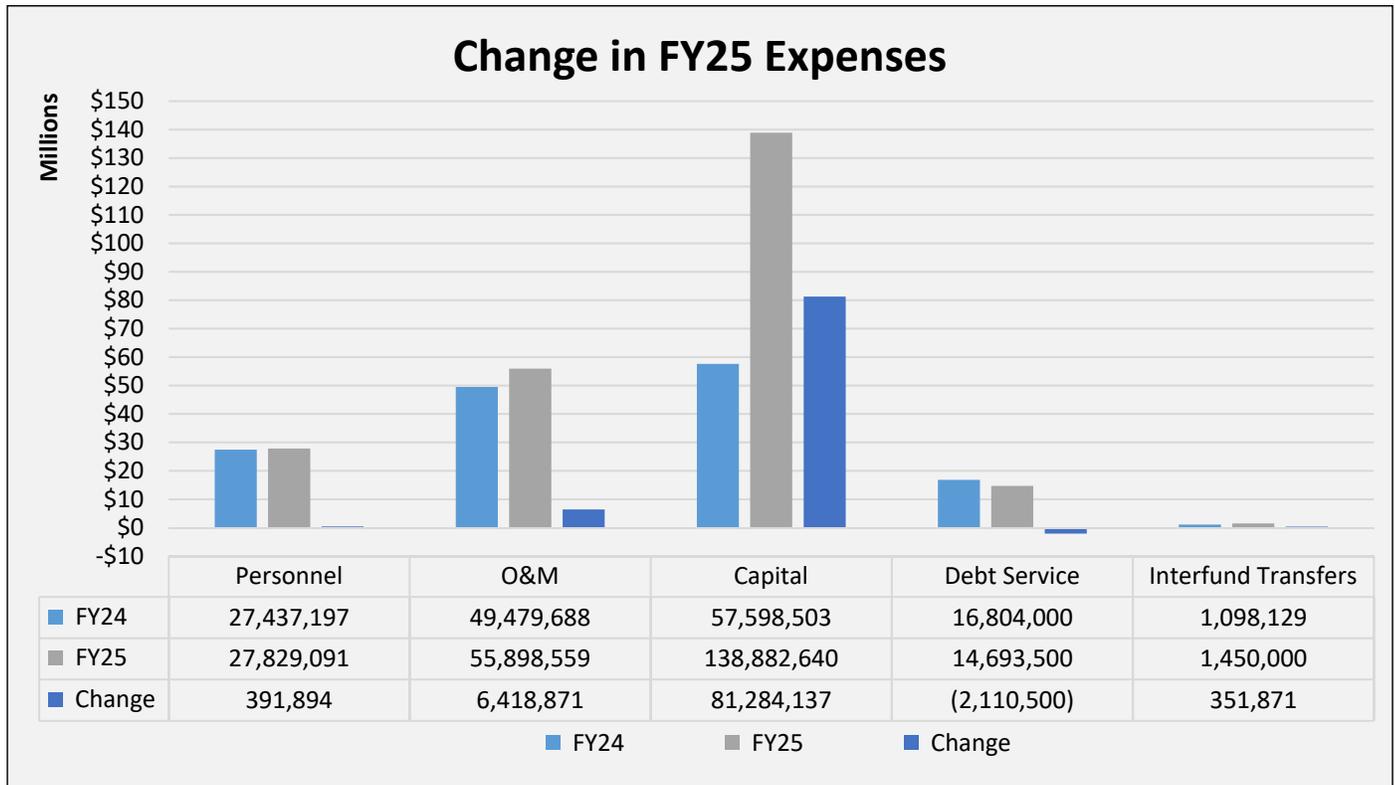
- **Internal Service Funds [\$7,352,800]** account for services performed for other Public Works and City Departments' funds.
 - **Public Works Administration [\$3,348,356]** provides services to the Public Works divisions.
 - **Public Works Engineering [\$4,004,444]** provides capital project management services to other Public Works funds, other City Departments and manages public right-of-way.
- **Capital Project Funds [\$3,442,500]** account for financial resources to be used for the construction of infrastructure that are financed through assessments to property owners that benefit from the improvements.
 - **Sidewalk and Curb District [\$1,635,000]** accounts for the construction of sidewalks and curbs.
 - **Special Improvement Districts (SIDs) [\$1,807,500]** accounts for the construction of public streets, water, wastewater, streetlights, and storm infrastructure.
- **Special Revenue Funds [\$46,186,086]** account for the proceeds of specific revenue sources to finance specified legal activities.
 - **Gas Tax [\$6,889,567]** accounts for revenues received from the State of Montana fuel tax and is expended for the maintenance and construction of local, collector, and arterial streets and appurtenances.
 - **Sidewalk Hazard [\$190,000]** accounts for minor repairs to sidewalks and is funded via assessing adjacent property owners by billing upon completion of the repair or on property taxes.

- **Storm Sewer [\$8,418,227]** accounts for the operation and maintenance of the storm sewer system, as well as the transfer to a storm debt service fund to pay the debt service on two large capital projects from previous years.
- **Street and Traffic [\$12,586,521]** accounts for street cleaning, snow and ice management, minor street repairs, alley and gravel road maintenance, signs, traffic signal maintenance, pavement markings, landscaping, maintenance of walkways and trails in the right of way. It also accounts for the labor and maintenance expenses for streetlights and storm and charges the Storm Sewer and Street Light Maintenance District funds for this work.
- **Street Light Maintenance Districts [\$3,228,775]** accounts for the operations and maintenance of street lighting systems within all light districts in the City.
- **Street Maintenance Districts (SMD) [\$14,872,996]** for SMD assessments from 2 districts. District 1 is the downtown Billings area and receives additional street sweeping and snow plowing/hauling services. District 2 incorporates the entire City.
- **Enterprise Funds [\$181,772,404]** account for operations that are funded and operated in a manner similar to private business enterprises.
 - **Solid Waste [\$27,643,897]** accounts for all activities of trash collection and the landfill.
 - **Wastewater [\$32,409,820]** accounts for all activities of the wastewater system.
 - **Water [\$121,718,687]** accounts for all activities of the water system.

The expense budget is categorized into personnel, operating and maintenance (O&M), capital, debt service, and interfund transfers. 11.7% of Public Works FY25 budget is for personnel expenses, 23.4% is O&M, 58.2% is capital, 6.1% is debt service, and the remaining 0.6% is interfund transfers. \$1,015,000 of the interfund transfer is transferred to debt service funds, bringing the actual amount of debt service expenses for the Department to \$15,708,500.



The changes from the FY24 budget to the FY25 budget are shown below and the major changes for each expense category are detailed in the subsections below the following chart:



Personnel Budget

The FY25 personnel budget of \$27,829,091 is an increase of \$391,894 or 1.4% over the FY24 budget. The budget includes about \$91,000 for the addition of a motor vehicle operator trainer that was added in December 2023. This new position was required to meet Federal Entry-Level Driver Training (ELDT) requirements that went into effect for obtaining a Commercial Driver’s License (CDL) in November 2023. Public Works has 169 positions in the Distribution and Collection, Solid Waste, Street and Traffic, and Solid Waste divisions that require a CDL. Outsourcing the ELDT requirements would cost Public Works about \$5,000 per employee and require new employees to miss several weeks of work for this training.

Approximately \$200,000 of the increase is due to increasing all equipment operator positions by 2% in FY24 because we were unable to attract applicants at the lower wage. The remainder of the FY25 budget increase is for step increases for employees. No COLA increases were included in the budget because the Agreement between the City of Billings and Teamsters Local 190 expires on June 30, 2024. Additional personnel expenses will need to be added to the FY25 budget after budget adoption and the new Agreement is negotiated and approved. Public Works estimated personnel increases of 5% of FY25 personnel budgets when calculating the revenue requirements of each fund.

Operating and Maintenance Budget

The FY25 operation and maintenance budget of \$55,898,559 is an increase of \$6,418,871 from the FY24 budget. The primary FY25 operating and maintenance budget increases include the following:

- **\$420,000** in the Solid Waste fund for **Landfill closure/post closure** costs. Funding these costs is a regulatory requirement of the Environmental Protection Agency.
- **\$110,000** in the Solid Waste fund for a **Solid Waste Master Plan**.
- **\$55,000** in the Street & Traffic fund to **replace traffic signal radios**. The replacement of all traffic signal radios will occur over four years.
- **\$75,000** in the Water fund for **maintenance of existing equipment**. This includes rebuilding the Willett Pump #1 motor, replacing bearings in the H2-3 pump, and replacing VFDs in the low service pump station #2.
- **\$175,000** in the Water fund for **hauling sediment to the Landfill**.
- **\$97,000** in the Water fund for an increase in the **water meter budget**. Public Works has been systematically programming the replacement of aging water meters each year and a budget increase is needed to keep up with inflationary cost increases and maintain the replacement cycle.
- **\$1,526,193** in the Storm Sewer fund for an increase in **Street and Traffic charges for storm services**. The increase is due to equipment replacements related to storm activities that are in the FY25 approved Equipment Replacement Program and increases in anticipated maintenance activities.
- **\$392,000** for an increase in **Engineering charges for services**. Approximately \$202,000 of this increase is due to moving the two inspectors that were in the Distribution and Collection Division to the Engineering Division to improve efficiencies. The \$202,000 will be allocated back to the water and wastewater funds to pay for the services these inspectors provide. The remaining increase is due to a need to increase reserves in the Engineering fund which are currently below the recommended level.
- **\$100,000** in Engineering for **automated Pavement Condition Index (PCI) collection**.
- **\$290,500** for increases in **electricity**, primarily in the Street Light Maintenance District fund.
- **\$795,700** for increases in **motor vehicle parts**, primarily in the Solid Waste fund.
- **\$146,300** for increases in **motor vehicle labor**, primarily in the Solid Waste fund.
- **\$339,800** for increases in **fuel**, primarily in Solid Waste fund.
- **\$713,770** in **insurance** increases across all funds.
- **\$365,138** in **City General Fund and internal services cost allocation** increases across all funds.

The remaining increases are all inflationary increases needed for miscellaneous materials, supplies, and services across all Public Works divisions. The majority of the increase is in the Solid Waste, Wastewater, and Water funds.

Capital Budget

Capital expenses of \$138,882,640 are included in the FY25 budget for Public Works. These expenses include:

- **Equipment & Technology Replacements [\$9,043,276]** All vehicles, large equipment, and technology hardware are replaced according to their replacement plan useful life per the City of Billings' Equipment Replacement Plan and Technology Replacement Plan. Equipment and technology replacements are funded in the budgets for the Public Works Administration, Engineering, Street-Traffic, Solid Waste, Wastewater, and Water funds.

- **Additional Equipment & Technology [\$165,864]** CCTV camera technology is programmed in the amount of \$160,000 in the Street and Traffic fund and \$5,864 was added to the Wastewater fund for a new temperature calibrator/accurate thermal system.
- **Solid Waste [\$2,085,000]** Expenses are budgeted in the Solid Waste fund.
 - **Landfill Household Hazardous Waste Facility [\$500,000]** Funds the construction of a new facility adjacent to the existing drop-off building.
 - **Landfill Road [\$500,000]** Pave approximately one mile of gravel road from the maintenance shop to the cell tower at the Landfill.
 - **Landfill Secondary Leachate Pond [\$285,000]** Construction of a secondary leachate pond at the landfill.
 - **Lift Horizontal Gas Wells [\$800,000]** Lift 2 of the horizontal methane gas collection wells at the Landfill.
- **Stormwater [\$3,897,000]** Expenses are budgeted in the Storm Sewer Fund.
 - **54th to Grand to 48th Drainage Corridor [\$1,292,000]** Construction of drainage corridor from the intersection of Rimrock and 54th to the Shiloh Drain.
 - **Annual Projects [\$705,000]** Expenditures address culvert, problem drainage locations, and storm sewer rehabilitation.
 - **Wicks Lane Storm Drain Phase II [\$1,900,000]** Completes the trunk storm drain in Wicks Lane from Moose Hollow Road east to the outfall on Wicks Lane.
- **Transportation [\$16,473,500]** Expenses are budgeted in the Sidewalk and Curb District [\$1,610,000], Special Improvement Districts [\$1,782,500], Gas Tax [\$6,427,000], and Street Maintenance District [\$6,654,000] funds.
 - **Annual ADA & Sidewalk Projects [\$1,343,000]** Includes the annual Americans with Disabilities Act ramp construction and the annual replacement and infill sidewalk programs.
 - **Annual Street Reconstruction Projects [\$3,229,500]** Includes annual gravel street reconstruction and annual non-maintainable street reconstruction. Staff is actively pursuing gravel street SIDs to help reduce maintenance costs.
 - **Bike Boulevard [\$240,000]** Construction of a bike boulevard in the area of Howard, Terry and 24th Street West and a second along 24th Street West and Arvin. This project diverts bicyclists to non-arterial streets and creates barriers between vehicular and bicycle traffic.
 - **Grand Avenue 43rd to 62nd [2,000,000]** Design to complete improvements on Grand including replacement of pavement, construction of multi-modal elements and a traffic signal at 56th Street West. Right of way acquisition is slated for FY26 and construction is in FY27. This project will be funded by Urban Funds.
 - **PAVER Program [\$3,900,000]** Annual program to address crack sealing, overlay, chip seals, and dig outs on City streets.
 - **Safe Routes to School (SRTS) [\$700,000]** Updates to street, traffic control devices, and routes in residential and commercial areas to improve safety and encourage walking and biking to elementary schools.
 - **Special Improvement District Projects (SID) [\$1,200,000]** Annual amount for any SIDs that neighborhoods bring forward.

- **Traffic Control Projects [\$1,261,000]** Annual programs for enhanced pedestrian crossings and travel corridor construction, as well as continuation of traffic calming projects, traffic signal upgrades, and planned intersection improvements.
 - **Hesper Road Improvements [\$2,000,000]** Reconstruction of Hesper Road as part of the West End Reservoir project.
 - **Rimrock Road Improvements 54th to 62nd [\$600,000]** Design of the reconstruction of Rimrock Road from 54th Street West to 62nd Street West to replace deteriorating pavement and construct it to complete streets standards. Construction of the project is slated for FY26 in the amount of \$6,200,000.
- **Utility [\$107,218,000]** Expenses are budgeted in Wastewater [\$14,200,000] and Water [\$93,018,000]
 - **Intake #2 Catwalk Repair [\$3,738,000]** Reconstruction of catwalk, building and intake that was damaged during the 2022 flood. The majority of the project will be reimbursed by insurance and a FEMA grant.
 - **Central Sewer and Water Extension [\$1,570,000]** Construction of additional water and wastewater mains west of Shiloh to 44th Street West to serve community growth.
 - **Digester Gas Boiler Replacement [\$1,000,000]** Replace boiler for the anaerobic digestion process at the Water Reclamation Facility.
 - **Fiber from Service Center/Water Plant to Stillwater Building [\$600,000]** Replace wireless point to point network link with City owned fiber.
 - **Hesper Sewer [\$3,800,000]** Construction of new sewer main on Hesper Road from Shiloh to 48th Street West.
 - **Hydrogen Sulfide Mitigation [\$500,000]** Construction of buildings and upgrades needed to mitigate H2S in the wastewater system.
 - **MetraPark Water Line [\$100,000]** Funds the City’s share of the County’s waterline replacement project through MetraPark that will benefit the wastewater treatment plant.
 - **Wastewater and Water Compensation Agreements [\$600,000]** Annual program for compensation agreements with private developers for oversizing water and sewer mains.
 - **Water and Wastewater Line Extensions [\$3,000,000]** Funds developer driven extensions as developments occur in previously unserved areas. Costs are expected to be paid back over time as development occurs.
 - **Wastewater Electrical Upgrades [\$300,000]** Upgrades of wastewater campus electrical.
 - **Wastewater Main Replacements [\$5,800,000]** Annual program for the replacement of sewer mains throughout the City. The annual program amount was increased by 10% per year beginning in FY22 to slowly begin increasing the funding to the level that is needed.
 - **Water Main Replacements [\$5,800,000]** Annual program for the replacement of water mains throughout the City. The annual program amount was increased by 10% per year beginning in FY22 to slowly begin increasing the funding to the level that is needed.
 - **Water Treatment Plant Electrical Improvement [\$900,000]** On-going program to fund the replacement of power lines, switches, and transformers at the water treatment plant and pump stations.
 - **West End Distribution [\$4,000,000]** Construction of Zone 2 (44th and King) and Zone 3 (Hesper and Gable) distribution connections to the new West End Water Treatment Plant.
 - **West End Reservoir [\$69,400,000]** Construction of a new west end reservoir. Design was funded in prior years and the amount in the FY25 budget is to fund the construction of the raw water storage reservoir. Amenities (public bathrooms, fishing docks, trails, etc.) for the area cannot be funded with water revenues and are still unfunded.

- **Zone 1 Water Storage Improvements [\$6,000,000]** Construction of additional water tank in pressure zone #1 which serves the downtown area.
- **Zone 6 Water Storage and Looping Improvements [\$110,000]** Funds the right of way acquisition required to construct an additional water tank and water line in pressure zone #6 which serves the area on top of the rims including a portion of the inner belt loop. Design is slated for FY26 and construction is in FY27.

Debt Service and Interfund Transfers Budget

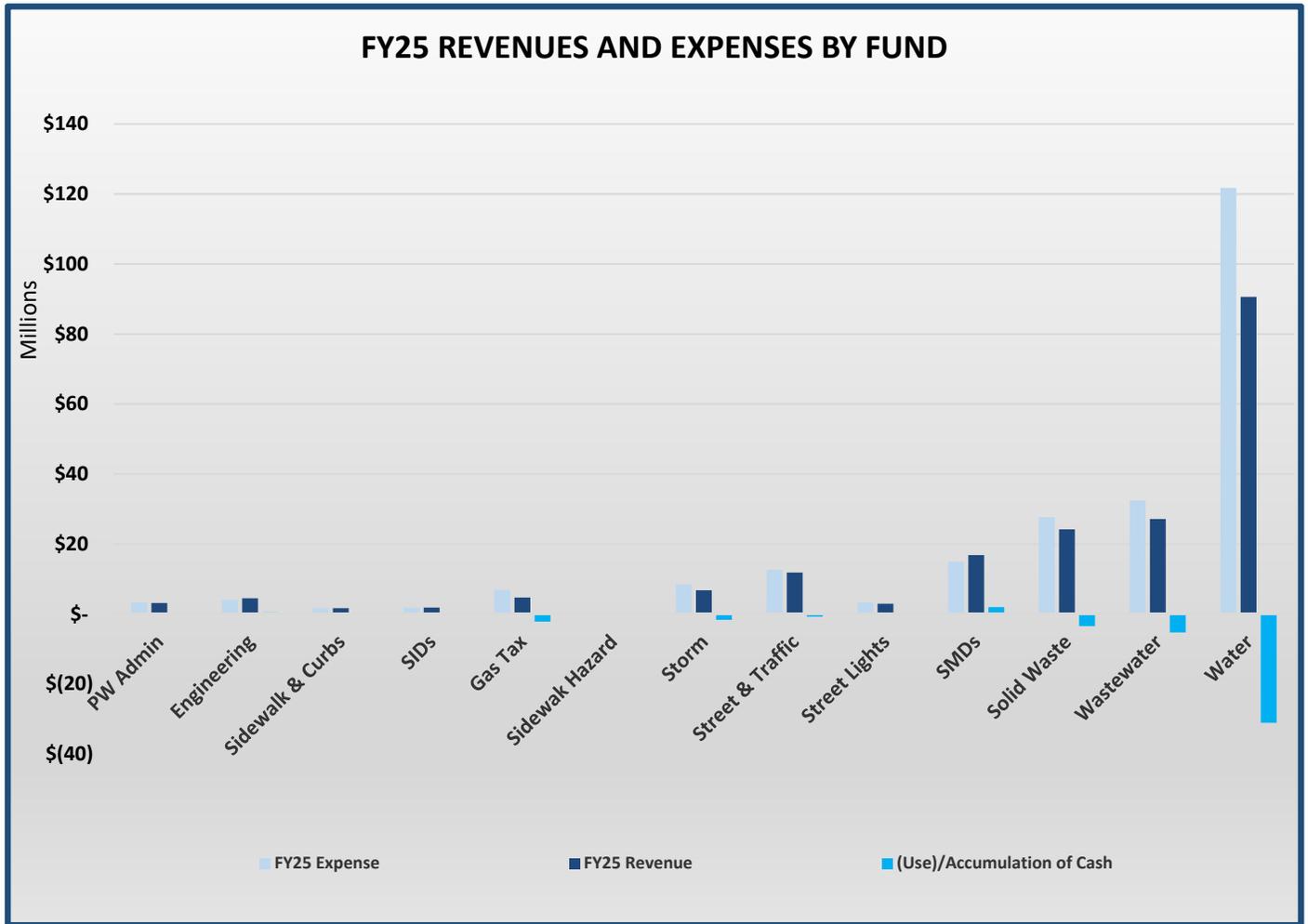
The FY25 debt service budget of \$14,693,500 is a decrease of \$2,110,500 over the FY24 budget. This is the annual amount required to pay for debt service on Public Works outstanding bond issues. The decrease is due to structuring the debt service for the west end water plant and reservoir project into two bond issues and delaying the second bond issue until cash is needed in order to save on interest expense. The annual debt service amount includes:

- \$1,565,000 of solid waste debt for the Landfill Transfer Station that was completed in FY21. This debt will be paid off in 2039.
- \$5,331,000 of wastewater debt for the Headworks construction, Briarwood sewer extension, 2009 wastewater main replacements, UV disinfection project, the 5 Mile Lift Station, and the recently completed wastewater nutrient improvement project. The first debt issue will be paid off in 2026 and the last and largest of the debt will be paid off in 2036.
- \$7,797,500 of water debt for the Filter Building construction, 2009 water main replacements, Zone 4 reservoir construction, 2010 water main replacements, Fox reservoir construction, Zone 3 reservoir expansion, Briarwood reservoir expansion, and west end water treatment plant and reservoir. The first debt issue will be paid off in 2026 and the last and largest of the debt will be paid off in 2043.

The FY25 interfund transfer budget of \$1,450,000 is an increase of \$351,871 from the FY24 budget. The increase is due to a transfer from the Solid Waste fund of \$415,000 and Street/Traffic fund of \$25,000 to the General Fund to pay for the land purchase at the BOC. It also includes a \$1,015,000 transfer from the Storm Sewer fund to the Storm Sewer Debt Fund for the payment of annual debt service for the Shiloh Conservation Area (SCA) and East End Storm bond issues. The SCA debt will be paid off in 2033 and the East End Storm debt will be paid off in 2035.

Revenue Budget

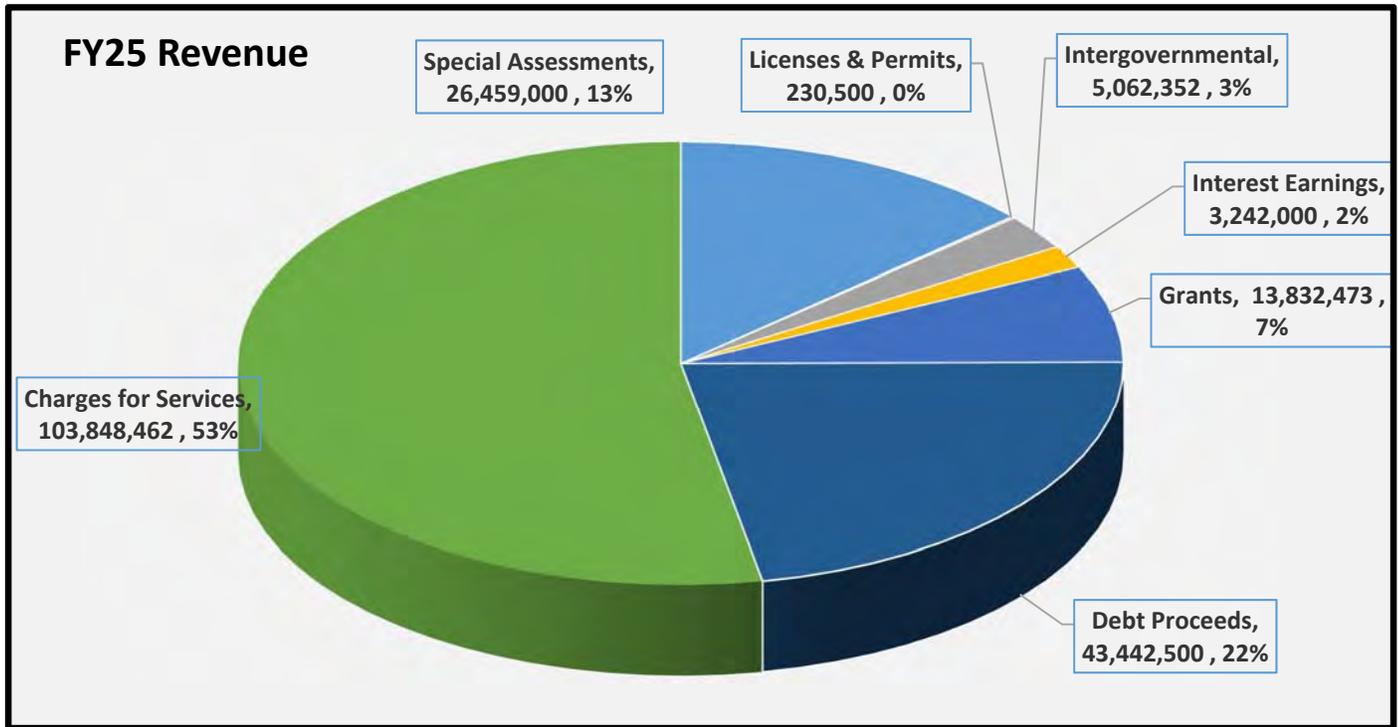
The FY25 revenue budget for Public Works is \$196,117,287, an increase of \$63,610,442 over the FY24 budget. FY25 budgeted revenues are \$42,636,503 less than FY25 budgeted expenses. This revenue gap is primarily for capital projects planned in FY25 for which Public Works has been accumulating cash. The Water fund has the largest revenue gap at more than \$31 million. This is due to accumulation of cash from both user rates and a bond sale for the west end project that is anticipated to be spent in FY25 and FY26. The Public Works Administration, Gas Tax, Storm Sewer, Street & Traffic, Light Districts, Solid Waste, and Wastewater funds also have large revenue gaps, but have a planned excess of cash reserves to cover the expenses in the FY25 budget. The Street Maintenance District fund has a planned accumulation of cash to fund projects in the approved Capital Improvement Plan and Equipment Replacement Program in future years. The Public Works Engineering fund is also budgeted for more revenues than expenses in FY25 because the fund is currently below minimum reserve levels.



Revenues in Public Works are distributed into seven categories. The largest category in FY25 is charges for services. \$103,848,462 of charges for services revenue is budgeted in FY25, representing 52.9% of the revenues. Charges for services consist primarily of revenues from solid waste, wastewater, and water charges, but also includes internal Public Works charges for services as well as other miscellaneous charges.

The other revenue categories are debt proceeds, grants, interest earnings, interfund transfers, intergovernmental, licenses and permits, and special assessments. Debt proceeds, 22.2% of the budget, include a second bond issue of \$40,000,000 for the west end project, and revenues from the sale of Sidewalk and Curb District and Special Improvement District (SID) bonds of \$3,442,500. Budgeted grants of \$13,832,473 in FY25 is for American Rescue Plan Act (ARPA) grants and FEMA grants for water projects. Interest earnings budgeted in FY25 is \$3,242,000. Public Works has invested several million dollars into the methane system at the landfill and will receive 50% of the CNG revenues until the Solid Waste fund is paid back. Intergovernmental revenues of \$5,062,352 include \$4,400,000 for state fuel tax revenues and \$142,352 from the Planning Department for a traffic technician position that is funded by a planning grant, both accounted for in the Gas Tax Fund. It also includes \$520,000 for Street-Traffic’s share of the HB 124 state entitlement funding. Licenses and permits for engineering, sidewalk hazard, storm, water, and wastewater total \$230,500 in the FY25 budget. Budgeted special assessments in FY25 are \$26,459,000, representing

13.5% of the budgeted revenues and include assessments for encroachments, storm, street light maintenance districts, and street maintenance districts.



Public Works has several rate increases programmed for FY25. Public Works has historically adjusted its assessments annually for storm, and street maintenance districts per the Cost Indexes published by the Engineering News Index. The 2023 average Construction Cost Index (CCI) was 2.7% and the average Materials Cost Index was 4.9%.

However, Public Works is in the process of revising its storm program to a proactive approach as the current storm system will continue to fail at current funding levels. The proposed increase is 20% for storm fees in FY25 and this is the first of a seven-year ramp-up to eventually fund approximately \$180 million of deferred storm maintenance and capital projects. If Council approves a rate increase at less than 20%, both operations and maintenance and capital expenses will need to be cut from the FY25 budget.

Public Works is requesting a 1.6% increase for Street Maintenance District 1 in FY25 and a 6.6% increase in Street Maintenance District (SMD) 2 assessments. The SMD 2 increase is greater than the inflationary cost indexes because in 2023, Council requested that Public Works fund more Safe Routes To School (SRTS) and traffic calming projects, as well as increase PAVER funding to reach a funding level on par with recommended overlay and chip seal cycles in ten years' time. The 6.5% increase reflects the funding of these projects, as well as inflationary increases required to maintain current service levels.

Currently, a residential property owner with an average 9,691 square foot lot pays \$59.56 for storm per year. However, the storm fee is currently assessed by zoning and square footage, so some residential property owners pay more than this and some pay less. Public Works is proposing new methodology for calculating storm fees. If Council adopts the new methodology, storm fees will be calculated using impervious surface area and an Equivalent

Residential Unit (ERU) approach. There are several levels of service that Council can choose from including minimum, proactive, and best practices. Each level of service results in different funding needs and variable schedules to complete deferred maintenance and capital projects. If Council adopts the best practices level of service, the ERU will be \$6.68 per month or \$80.16 per year. Every residential property in Billings would pay for one ERU under the proposed methodology, whereas commercial properties will pay for the number of ERUs that equates to its impervious area.

Residential properties currently pay \$198.04 per year for a 9,691 square foot property for street maintenance district fees. It is estimated that the FY25 amount for the average residential property owner will be approximately \$211.11, an increase of \$13.07 annually.

Light district assessments for FY25 will be calculated in August 2024 after all expenses of each district for FY24 are accounted for. Each district will be assessed for their estimated electricity, maintenance, administration costs, as well as for any needed increases or decreases to reserve levels.

A comprehensive solid waste rate study has been conducted to establish collection, landfill, and roll off rates for FY25. Residential and commercial collection fees will need to increase by 4.3%, roll off fees need to increase by 6%, and landfill tipping fees will need to increase by 6.9%. The following are the current and proposed rates:

Solid Waste Service	FY24 Monthly Rate	Proposed FY25 Monthly Rate
Residential Garbage Collection	\$13.90	\$14.50
Commercial Garbage Collection (8yd, 2x per week)	\$166.22	\$173.14
Roll Off Service	\$200.00	\$212.00
Landfill MSW per Ton – Billings	\$26.00	\$27.80
Landfill MSW per Ton – MT other than Billings	\$39.00	\$41.70
Landfill MSW per Ton – Outside of Montana	\$52.00	\$55.60

A rate study was conducted last year to establish water and wastewater rates for fiscal years 2024 and 2025. On average, a homeowner will see a \$4.31 increase per month for water and a \$1.81 increase per month for wastewater. The resale rate charged to the Heights Water District (HWD) was recalculated for FY25 because the west end project was originally intended to be in use and therefore in the rate base for the HWD but has since been delayed. The rate increases per the rate study for FY25 are as follows:

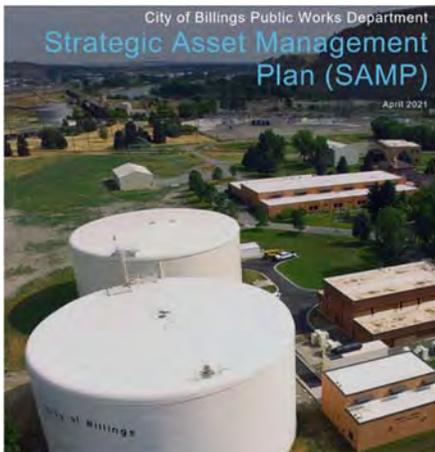
Customer Type	% Increase
Water – Residential	10%
Water – Non-Residential	7.6%
Water – Seasonal	12%
Water – Bulk Resellers	8%
Heights Water District	2.4%
Private Fire Line	6.0%
Wastewater – Residential & Non-Residential	6.2%
Wastewater – Septage	0%
Wastewater – Lockwood Water & Sewer	4%
Wastewater – Phillips 66 Refinery	4%
Wastewater – ExxonMobil Refinery	4%
Water and Wastewater System Development Fees	0%

Planning for the Future

Public Works vision is “Exceed expectations through innovation, integrity and service to the community.” Staff try to embody this vision in everything Public Works does to support the City Council’s strategic plan and the needs of the community. In addition to implementing the action plans in the City Council’s strategic plan to achieve Council’s desired objectives, the Public Works Department continues to further the implementation of our established Strategic Goals through projects such as increased external and internal communications, employee engagement initiatives, customer service programs, asset management, efficiency initiatives, GIS expansion, and other technology initiatives. Public Works continues to utilize employees from all levels of the organization on its six strategic planning groups to engage employees, develop innovative strategies, and create buy-in amongst employees. The Public Works leadership team will continue to identify ways to improve efficiencies and create policies and programs that support our vision and mission.



The following are some of the new or expanded programs Public Works is working on:



Asset Management

Infrastructure intensive organizations like Public Works recognize the benefits of comprehensive asset management as a set of practices and processes to maximize the return on investment for assets, improve decision-making related to new and aging infrastructure, enhance organizational performance, and increase community satisfaction. One of the key goals and benefits of the asset management initiative is that all service areas begin to use consistent approaches, practices, and processes. Consistency in decision-making principles, processes, and performance reporting will help elected officials obtain a better understanding of the activities and assets presenting high risk as well as the organizational areas with high or low performance. Public Works began Phase 1, the planning, and data accumulation phase, of

asset management in FY20 and began Phase 2, the implementation phase in FY21. The implementation phase has continued for several years and will require extensive staff resources again in FY25. The implementation phase is scheduled to be substantially complete by the end of FY25 and then Public Works will enter the continuous improvement phase. With more than \$7 billion of assets in Public Works, asset management plays a critical role in building and maintaining critical infrastructure.



Cardboard Collection

The inaugural collection of cardboard began in July of 2023 which was the City’s first foray into any type of curbside recycling. Now that Solid Waste has worked out the “bugs” of the program, Public Works will be targeting public outreach efforts to encourage residents to put out more cardboard to be recycled. This will keep it out of the landfill and extend the life of our current landfill.



Fats, Oils, and Grease (FOG)

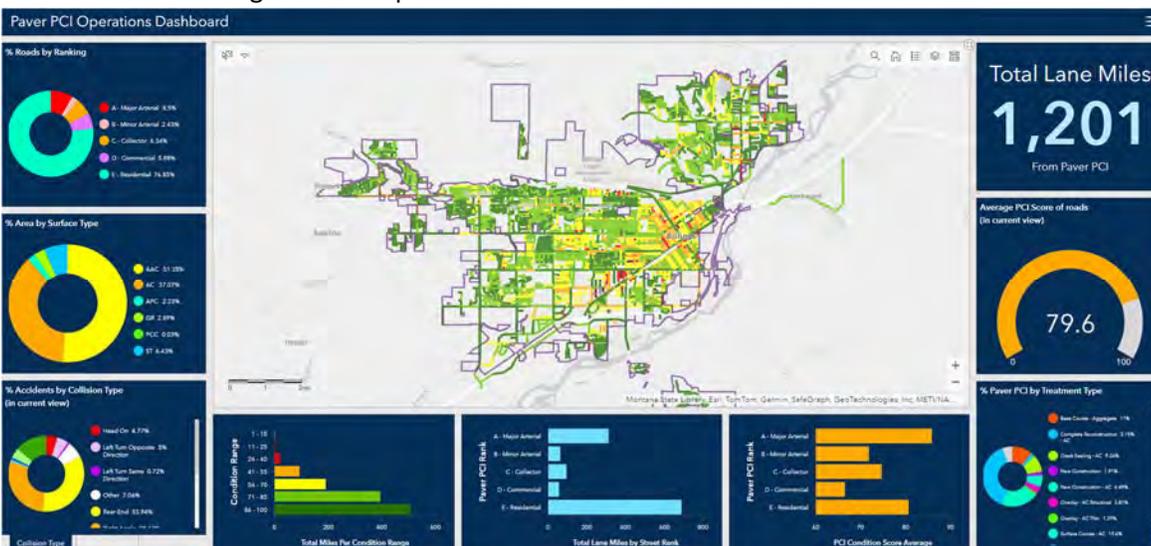
The discharge of FOG into the wastewater system causes blockages in pipes and creates significant challenges for wastewater plant operations. Staff came up with an innovative plan to dispose of FOG at the landfill. Prior to this, staff did not enforce compliance of FOG disposal as there was no place for businesses to take the FOG. Now that we have a working location to dispose of FOG, you will see staff start to step up inspections and compliance with the food services industry.



Geographic Information Systems (GIS)

A connected and accurate GIS system is required for a connected, data-driven future. Public Works began extensive investments into the City’s GIS system in FY20. Utilizing a consultant to support the City’s GIS team, we have been able to build new maps and spatial intelligence to improve service delivery to residents. To date, the team has completed a GIS governance project, a data schema update, database improvements, implementation of ArcGIS Portal, updated

ArcGIS Online apps and dashboards, an ESRI pilot using Feature Manipulation Engine workflows for data migration, Cityworks updates and integrations, automatic vehicle location tracking for snow plowing and sanding, and OneCall integrations with GIS and Cityworks. The implementation phase is planned to be complete by December 2024 and at that time the City’s GIS team will be able to maintain and continue improving the system into the future, as well as extend the tools that have been developed to other City departments. The City of Billings has received a Special Achievement in GIS (SAG) award for its efforts focused on modernizing Public Works’ workflows in a GIS/Esri-centric fashion. The following is an example of one of the new dashboards:





Heights Water District. Public Works is in the process of working with the HWD Board to select a consultant that will serve as an independent third party in analyzing the HWD’s infrastructure and financial condition. This study is estimated to be completed in early 2025.



Landfill Composting Program

The creation of a new composting facility allows us to reuse some of the refuse to enhance soils both around the landfill and City parks. It will also reduce the amount of waste going into the landfill. This will lead to longer life of the landfill and expensive cells will last longer. The composting of biosolids, wood, leaves and other items saves many needed but limited organic compounds from being placed into the landfill never being able to be recovered. This will be our first step in achieving a zero-waste landfill. The composting project is expected to be completed in June 2024.



Lead Services

The City has replaced all lead line water services between the water main and the private property line. There were over 3,500 lead lines when the program to replace them was started. The EPA is currently finalizing new regulations pertaining to the lead services on private property. There are just under 200 lead lines from property lines to houses. We anticipate the new regulation will require replacement of these lines over a 10-year period. There will need to be a program in place to get these lines replaced. The City’s role will be somewhere between passing along the requirement to property owners to get the lines replaced and actually replacing the lines on the private property. It is most likely that the city will be in the role of ensuring the replacements are completed and possibly assisting financially in some manner. A program will be developed in FY25 regarding the replacement of the lines.



PAVER Program

Public Works has an annual program for overlays, chipseals, and digouts. However, the funding is far below what is needed for recommended overlays and chipseals. Council approved an increase to the PAVER program with the FY25-FY29 CIP with street maintenance district assessment increases planned over ten years to reach the funding levels needed.



Stormwater Program

Public Works is proposing big changes for storm that would be effective with the FY25 budget. The stormwater system has not been addressed adequately for many years in terms of deferred maintenance, capital improvements, and planning for the future which has resulted in approximately \$180 million of deferred maintenance and capital projects. It will be up to Council to determine what Level of Service (LOS) they want for a stormwater program in Billings. The number of years that it will take to get through the backlog of projects is dependent on the LOS selected, as will the rates that will be implemented over seven years. Staff is also

proposing the implementation of a storm system development fee and to revise the methodology for calculating storm fees from zoning and square footage to impervious area and Equivalent Residential Unit (ERU). Each residential property would pay for one ERU under this methodology and commercial properties would pay for the number of ERUs that the parcel's impervious area equates to. Finally, residents will not find the storm fee on the annual property tax statement anymore. Instead, it will be on the monthly utility bill for increased transparency and to free up cash that currently must be kept in reserves due to the twice-per-year revenue collection that comes with billing fees on the property tax statement.



Street Lights

Public Works manages 199 street light districts in Billings. 123 of these districts are solely owned, operated, and maintained by other entities (NorthWestern Energy, Yellowstone Vally Electric Company, and Montana Department of Transportation). The other 76 districts that include approximately 4,500 lights are owned, operated, and maintained by Public Works. Some of the light district infrastructure is over 100 years old and needs replacement. The lights also need to be changed out from high pressure sodium to LED which require metering in all of these districts but will result in less electricity costs. Currently, 53 of the City-owned light districts (about 3,000 lights) are unmetered and it costs about \$6,000 per meter. The major barrier to moving forward with these

changes is coming up with a funding mechanism. Basically, the City has two choices. The first is to utilize Special Improvement Districts (SIDs) to fund the improvements and the second is to recreate most of the light districts with terminology that allows for the replacement of widespread infrastructure and pay for the upgrades through the light district assessments. Lighting is a key component of Crime Prevention Through Environmental Design (CPTED) and Public Works is prioritizing this light district issue in FY25. This will allow us to devise options for moving forward and projecting costs of the changes for the FY26 budget.



Transportation Master Plan

The City needs to determine the direction our transportation system should take. By doing a transportation master plan that looks at transportation goals, defines modal corridors and sections, and develops appropriate associated land uses, we can do a better job of developing the system more intentionally to meet our goals. This effort will involve significant involvement from all of our citizens, other governmental

entities, the City Council and staff from Administration, Planning, Zoning, Transit, and PW. While the City has some funding available, we intend to work with MDT to utilize planning funds that they have available.



Wastewater regulations.

Public Works has been working collaboratively with DEQ to support a holistic watershed approach to water quality management to attempt to eliminate the need for Billings to invest in costly expenses in the tens of millions of dollars that would result in little to no improved water quality in the Yellowstone River. Staff is also closely monitoring Per- and Polyflouroalkyl Substances (PFAS) discussions at the Federal level.



Water and sewer extensions

The City is seeing more and more developments on the peripheries of Billings develop in the County resulting in a need to have funding available for water and sewer extensions and encourage development in the City. Council approved water and wastewater increases starting in FY24 of \$1 million each to enable the City to be ready with the infrastructure needed for development. As development occurs, the City will get paid back for its investment, essentially creating a pipe extension revolving fund for years to come.



Water and wastewater pipe replacement program

Until FY23, the rate of pipe replacement was approximately ½% per year which means that water and wastewater lines would need to last 200 years before they are replaced. FY23 was the first year of a 5-year plan to increase the funding for pipe replacements with a goal of a 100 year pipe replacement program. The high inflation we have experience over the last couple of years, particularly in material costs, has delayed this timeline and it is estimated that we will be at an appropriate funding level for pipe replacements in FY30 if we continue to increase funding by 10% a year as is programmed in the 5-year CIP.



West End Water Treatment Plant & Reservoir

FY24 brought the long-awaited groundbreaking of the west end project. This \$160M project is the largest project of this type ever seen in Montana and will be completed in FY27. This project will increase water storage from hours to months and provide critical redundancy in the water system. \$110M will be funded with bond proceeds and the remaining \$50M is funded with user rates. Funding for the amenities (beach, boat ramps, picnic tables, public restrooms, etc.) has not yet been identified. Rate increases are in place to fund the west end project. If the cost of the reservoir portion of the project comes in higher than anticipated, the City will either have to scale back the size of the reservoir project or implement additional rate increases.

Public Works also has operational needs over the next five years that will require increases in personnel and operations and maintenance budgets. One of these needs is for remote locations in Billings. Billings is approximately 44 square miles and growing, resulting in lengthy travel times from the shops to work sites. Public Works is evaluating remote location needs and costs which will likely result in capital expenses in the future, as well as minor operation and maintenance increases to maintain the remote location(s).

When the new west end water treatment plant and reservoirs are online, additional operating and maintenance costs of \$1.5 million are anticipated. These operational costs have already been planned for in Public Works rate studies and large rate increases for these costs are not expected.

Public Works also anticipates the need for additional personnel in the next five years due to growth of the City. These include four maintenance workers/equipment operators in Distribution and Collection, one engineer and one inspector in the Engineering division, one mechanical technician that will serve all of Public Works. Two

maintenance/equipment operator at the Landfill, and two maintenance/equipment operators in Solid Waste every three years. Finally, the implementation of the stormwater program improvements will require the addition of 6 maintenance/equipment operators in the Street/Traffic division.

The following are the anticipated personnel and operations and maintenance needs of Public Works over the next five years:

	FY26	FY27	FY28	FY29	FY30
Water FTE				2	
Wastewater FTE				2	
Engineering FTE		1	1		
PWA FTE	1				
Solid Waste FTE	1	2	1		2
Street and Traffic FTE	2		2		2
Water Operation & Maintenance	\$500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000
Capital Outlay					\$3,000,000

Detailed Fund Summaries

PUBLIC WORKS ADMINISTRATION					
OPERATING BUDGET					
FUND 6600					
	ACTUAL	ACTUAL	BUDGET	ESTIMATE	APPROVED
	FY 22	FY 23	FY 24	FY 24	FY 25
WORKING CAPITAL-BEGINNING	\$ 615,971	\$ 875,032	\$ 857,000	\$ 932,662	\$ 1,044,689
REVENUES:					
CHARGE FOR SERVICES	2,794,737	2,924,383	3,166,871	3,166,871	3,114,119
INTERGOVERNMENTAL	89,689	49,675	-	-	-
INVESTMENT EARNINGS	(13,651)	28,384	4,000	40,300	20,000
TOTAL REVENUE	\$ 2,870,775	\$ 3,002,442	\$ 3,170,871	\$ 3,207,171	\$ 3,134,119
EXPENSES:					
PERSONAL SERVICES	\$ 1,612,923	\$ 2,081,413	\$ 2,137,224	\$ 2,052,310	\$ 2,245,282
OPERATIONS & MAINTENANCE	860,628	979,112	1,078,202	1,042,834	1,083,074
CAPITAL	12,598	-	-	-	20,000
TOTAL EXPENSES	\$ 2,486,149	\$ 3,060,525	\$ 3,215,426	\$ 3,095,144	\$ 3,348,356
WORKING CAP. CHANGES NOT BUDGETED	(125,565)	115,713	-	-	-
WORKING CAPITAL-ENDING	\$ 875,032	\$ 932,662	\$ 812,445	\$ 1,044,689	\$ 830,452
LESS OPERATING RESERVE	197,884	244,842	257,234	247,612	266,268
AVAILABLE WORKING CAPITAL	\$ 677,148	\$ 687,820	\$ 555,211	\$ 797,077	\$ 564,184

STAFFING AUTHORIZATION

POSITION	ACTUAL	ACTUAL	BUDGET	APPROVED
	FY 22	FY 23	FY 24	FY 25
DIRECTOR OF PUBLIC WORKS	1.0	1.0	1.0	1.0
DEPUTY DIRECTOR OF PUBLIC WORKS	1.0	1.0	1.0	1.0
UTILITY BUSINESS MANAGER	1.0	1.0	1.0	1.0
PUBLIC WORKS FISCAL SERVICES MGR	1.0	1.0	1.0	1.0
PUBLIC WORKS FINANCIAL ANALYST	1.0	1.0	1.0	1.0
SAFETY & TRAINING COORDINATOR	1.0	1.0	1.0	1.0
MOTOR VEHICLE OPERATOR TRAINER	-	-	-	-
ACCOUNT CLERK II	6.0	6.0	6.0	6.0
BILLINGS SERV COORD	1.0	1.0	1.0	1.0
FACILITIES MAINT SUPPORT II	2.0	2.0	2.0	2.0
ADMINISTRATIVE SUPPORT II	-	-	1.0	1.0
ADMINISTRATIVE SUPPORT III	1.0	1.0	1.0	1.0
PROJECT & COMMUNICATION COORD	1.0	1.0	1.0	1.0
SPECIAL ASSESSMENT COORD	1.0	1.0	1.0	1.0
SENIOR ACCOUNT/PERMIT CLERK	2.0	2.0	2.0	2.0
ASSET MANAGEMENT ANALYST	-	1.0	1.0	1.0
TOTAL	20.0	21.0	22.0	22.0

FUND 6700

**PUBLIC WORKS ENGINEERING
OPERATING BUDGET**

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
WORKING CAPITAL-BEGINNING	\$ 234,065	\$ 219,901	\$ 269,645	\$ (6,756)	\$ (88,697)
REVENUES:					
SPECIAL ASSESSMENTS	\$ 60,979	\$ 86,380	\$ 85,000	\$ 105,000	\$ 120,000
LICENSES & PERMITS	127,936	99,746	140,500	74,500	100,000
CHARGE FOR SERVICES	2,984,796	3,024,963	3,677,186	3,561,198	4,237,843
INTERGOVERNMENTAL	135,891	73,257	-	-	-
INVESTMENT EARNINGS	(3,637)	2,399	2,500	4,900	3,000
MISCELLANEOUS	2,455	326	-	191	-
TOTAL REVENUE	\$ 3,308,420	\$ 3,287,071	\$ 3,905,186	\$ 3,745,789	\$ 4,460,843
EXPENSES:					
PERSONAL SERVICES	\$ 2,386,123	\$ 2,894,501	\$ 2,771,437	\$ 2,773,694	\$ 2,939,993
OPERATIONS & MAINTENANCE	763,061	768,611	926,345	911,419	942,101
CAPITAL	32,762	-	179,000	142,617	122,350
TOTAL EXPENSES	\$ 3,181,946	\$ 3,663,112	\$ 3,893,782	\$ 3,827,730	\$ 4,004,444
WORKING CAP. CHANGES NOT BUDGETED	(140,638)	149,384	-	-	-
WORKING CAPITAL-ENDING	\$ 219,901	\$ (6,756)	\$ 281,049	\$ (88,697)	\$ 367,702
LESS OPERATING RESERVE	314,918	366,311	371,478	368,511	388,209
AVAILABLE WORKING CAPITAL	\$ (95,017)	\$ (373,067)	\$ (90,429)	\$ (457,208)	\$ (20,507)

STAFFING AUTHORIZATION

POSITION	ACTUAL FY 21	ACTUAL FY 22	BUDGET FY 23	BUDGET FY 24	APPROVED FY 25
CITY ENGINEER	1.0	1.0	1.0	1.0	1.0
CITY TRAFFIC ENGINEER	1.0	1.0	1.0	-	-
ENGINEER II	5.0	5.0	6.0	8.0	8.0
ENGINEER I	4.0	4.0	4.0	3.0	2.0
ENGINEER III	1.0	1.0	1.0	1.0	1.0
PERMIT CLERK	1.0	1.0	1.0	1.0	1.0
ENGINEERING DATA SPECIALIST	1.0	1.0	1.0	1.0	1.0
ENGINEER INSPECTOR II	4.0	4.0	5.0	5.0	7.0
ENGINEERING INSPECTOR SUPERVISOR	1.0	1.0	-	-	-
SURVEY OR/CAD TECH	1.0	1.0	1.0	1.0	1.0
TRAFFIC TECHNICIAN*	1.0	1.0	1.0	1.0	1.0
SENIOR ENGINEERING TECH	2.0	2.0	1.0	1.0	2.0
ADMINISTRATIVE SUPPORT II	1.0	1.0	1.0	1.0	1.0
TOTAL	24.0	24.0	24.0	24.0	26.0

SIDEWALK AND CURB DISTRICTS FUND OPERATING BUDGET

FUNDS 4340

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
FUND BALANCE BEGINNING	\$ (487,460)	\$ (832,177)	\$ -	\$ 24,388	\$ -
REVENUE:					
INTEREST EARNINGS	\$ (3,254)	\$ 2,034	\$ 100	\$ 11,358	\$ -
PRIVATE CONTRIBUTIONS	393,842	-	-	140,295	-
SALE OF BONDS	960,000	1,710,593	1,847,650	2,568,876	1,635,000
TOTAL REVENUE	\$ 1,350,588	\$ 1,712,627	\$ 1,847,750	\$ 2,720,529	\$ 1,635,000
EXPENDITURES:					
OPERATIONS & MAINTENANCE	\$ -	\$ 32,641	\$ -	\$ -	\$ -
BOND ISSUANCE COSTS	15,000	44,950	25,000	-	25,000
CONST-SIDEWALK BY CITY	1,680,305	771,282	1,822,750	2,744,917	1,610,000
TRANSFER OTHER FUNDS	-	7,189	-	-	-
TOTAL EXPENDITURES	\$ 1,695,305	\$ 856,062	\$ 1,847,750	\$ 2,744,917	\$ 1,635,000
FUND BALANCE ENDING	\$ (832,177)	\$ 24,388	\$ -	\$ -	\$ -
LESS: RESTRICTED	(832,177)	24,388	-	-	-
UNASSIGNED	\$ -				

**SPECIAL IMPROVEMENT DISTRICT FUNDS
OPERATING BUDGET**

FUND 4500

	ACTUAL	ACTUAL	BUDGET	ESTIMATE	APPROVED
	FY 22	FY 23	FY 24	FY 24	FY 25
FUND BALANCE BEGINNING	\$ 308,574	\$ 345,979	\$ -	\$ 180,301	\$ -
REVENUE:					
INTEREST EARNINGS	\$ (12,326)	\$ 7,289	\$ -	\$ 1,750	\$ -
PRIVATE CONTRIBUTIONS	2,889	68,500	-	808,408	-
SALE OF BONDS	3,040,000	-	3,076,250	4,607,295	1,807,500
TOTAL REVENUE	\$ 3,030,563	\$ 75,789	\$ 3,076,250	\$ 5,417,453	\$ 1,807,500
EXPENDITURES:					
BOND ISSUANCE COSTS	\$ 159,777	\$ -	\$ -	\$ 23,000	\$ 25,000
REFUNDS	34,494	18,694	-	-	-
CONST-ROADS/STREET/PARKING	2,746,652	220,317	3,076,250	5,272,915	1,782,500
TRANSFER OTHER FUNDS	52,235	2,456	-	301,839	-
TOTAL EXPENDITURES	\$ 2,993,158	\$ 241,467	\$ 3,076,250	\$ 5,597,754	\$ 1,807,500
FUND BALANCE ENDING	\$ 345,979	\$ 180,301	\$ -	\$ -	\$ -
LESS:					
RESTRICTED	345,979	180,301	-	-	-
UNASSIGNED	\$ -	\$ -	\$ -	\$ -	\$ -

**ARTERIAL STREET FEES FUND
OPERATING BUDGET**

FUND 8450

	ACTUAL	ACTUAL	BUDGET	ESTIMATE	APPROVED
	FY 22	FY 23	FY 24	FY 24	FY 25
FUND BALANCE BEGINNING	\$ 9,186,611	\$ 8,846,692	\$ 451,443	\$ 6,418,386	\$ -
REVENUE:					
SPECIAL ASSESSMENTS	\$ 4,759,537	\$ 30,399	\$ -	\$ 200	\$ -
INTEREST ON INVESTMENTS	(109,577)	150,621	1,000	175,000	
MISCELLANEOUS	-	97,832	-	234,047	-
GRANTS-DOT	-	1,621,424	-	5,485,510	-
TOTAL REVENUE	\$ 4,649,960	\$ 1,900,276	\$ 1,000	\$ 5,894,757	\$ -
EXPENDITURES:					
OPERATION & MAINTENANCE	\$ 359,507	\$ 562,957	\$ 2,443	\$ 3,064	\$ -
CAPITAL	4,630,372	3,765,625	450,000	12,310,079	-
TOTAL EXPENDITURES	\$ 4,989,879	\$ 4,328,582	\$ 452,443	\$12,313,143	\$ -
FUND BALANCE ENDING	\$ 8,846,692	\$ 6,418,386	\$ -	\$ -	\$ -
LESS:					
NONSPENDABLE	-	-	-	-	-
RESTRICTED	-	-	-	-	-
COMMITTED	8,846,692	6,418,386	-	-	-
ASSIGNED	-	-	-	-	-
UNASSIGNED	\$ -	\$ -	\$ -	\$ -	\$ -

GAS TAX FUND OPERATING BUDGET					
FUND 2050 & 2060	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
FUND BALANCE BEGINNING	\$ 8,588,839	\$ 7,432,295	\$ 2,715,697	\$ 6,309,023	\$ 8,539,212
REVENUE:					
STATE GAS TAX	\$ 3,944,961	\$ 1,779,937	\$ 4,275,000	\$ 8,480,000	\$ 4,400,000
COUNTY CONTRACT SERVICE	88,488	101,565	95,334	95,334	142,352
INTEREST ON INVESTMENTS	(91,523)	190,687	21,000	400,000	150,000
CONTRIBUTIONS/DONATIONS	-	60,471	-	-	-
TRANSFERS:					
STREET MAINT DISTRICTS	1,760,000	-	-	-	-
MISCELLANEOUS	-	-	-	-	-
TOTAL REVENUE	\$ 5,701,926	\$ 2,132,660	\$ 4,391,334	\$ 8,975,334	\$ 4,692,352
EXPENDITURES:					
PERSONAL SERVICES	\$ 87,944	\$ 92,893	\$ 95,333	\$ 95,293	\$ 95,723
OPERATION & MAINTENANCE	3,462,048	1,131,397	353,760	379,260	366,844
CAPITAL PROJECTS	3,293,478	2,031,642	1,127,000	6,270,592	6,427,000
TRANSFERS	15,000	-	-	-	-
TOTAL EXPENDITURES	\$ 6,858,470	\$ 3,255,932	\$ 1,576,093	\$ 6,745,145	\$ 6,889,567
FUND BALANCE ENDING	\$ 7,432,295	\$ 6,309,023	\$ 5,530,938	\$ 8,539,212	\$ 6,341,997
LESS:					
RESTRICTED:					
OTHER PROJECTS	7,432,295	6,309,023	5,530,938	8,539,212	6,341,997
UNASSIGNED	\$ -				

SIDEWALK HAZARD OPERATING BUDGET					
FUND 2080					
	ACTUAL	ACTUAL	BUDGET	ESTIMATE	APPROVED
	FY 22	FY 23	FY 24	FY 24	FY 25
FUND BALANCE BEGINNING	\$ 80,646	\$ 95,763	\$ 9,016	\$ 81,553	\$ 83,323
REVENUE:					
SPECIAL ASSESSMENTS	\$ 1,324	\$ 17,926	\$ 150,000	\$ 140,000	\$ 173,000
LICENSES & PERMITS	-	4,610	12,000	8,000	15,000
INTEREST ON INVESTMENTS	(1,296)	1,924	200	2,850	2,000
TRANSFERS	15,000	-	-	-	-
TOTAL REVENUE	\$ 15,028	\$ 24,460	\$ 162,200	\$ 150,850	\$ 190,000
EXPENDITURES:					
OPERATION & MAINTENANCE	(89)	38,670	150,000	149,080	190,000
TOTAL EXPENDITURES	\$ (89)	\$ 38,670	\$ 150,000	\$ 149,080	\$ 190,000
FUND BALANCE ENDING	\$ 95,763	\$ 81,553	\$ 21,216	\$ 83,323	\$ 83,323
LESS:					
RESTRICTED:					
OTHER PROJECTS	95,763	81,553	-	83,323	83,323
UNASSIGNED	\$ -	\$ -	\$ -	\$ -	\$ -

**STORM SEWER FUND
OPERATING BUDGET**

FUND 8400 & 2070

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
FUND BALANCE BEGINNING	<u>\$ 3,190,729</u>	<u>\$ 3,959,535</u>	<u>\$1,569,195</u>	<u>\$ 4,778,352</u>	<u>\$2,533,393</u>
REVENUE:					
SPECIAL ASSESSMENTS	\$ 4,912,574	\$ 5,286,125	\$ 5,440,000	\$ 5,525,000	\$ 6,630,000
INTEREST ON INVESTMENTS	(52,799)	123,148	15,500	169,200	102,000
LICENSES & PERMITS	-	-	500	-	500
OTHER	<u>52,553</u>	<u>5,712</u>	<u>5,610</u>	<u>5,837</u>	<u>5,900</u>
TOTAL REVENUE	<u>\$ 4,912,328</u>	<u>\$ 5,414,985</u>	<u>\$ 5,461,610</u>	<u>\$ 5,700,037</u>	<u>\$ 6,738,400</u>

STREET AND TRAFFIC FUND OPERATING BUDGET

FUND 2110

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
FUND BALANCE BEGINNING	\$ 5,323,361	\$ 6,804,812	\$ 5,552,676	\$ 7,789,639	\$ 5,803,492
REVENUE:					
STATE REIMBURSEMENTS	\$ 760,485	\$ 792,049	\$ 463,800	\$ 515,510	\$ 520,000
CONCRETE REPAIR	-	-	150,000	-	-
FIRE SERVICES FEES	11,948	13,955	11,000	11,000	11,000
STREET LIGHT	181,945	469,772	251,932	251,932	281,000
STREET MAINTENANCE	7,900,000	6,953,028	7,612,000	7,612,000	7,855,000
SOLID WASTE	115,388	100,000	100,000	100,000	100,000
STORM SEWER MAINT.	953,158	1,058,231	1,108,807	1,108,807	2,635,000
BBWA LATERAL MAINT.	4,500	4,500	4,500	4,500	4,500
UTILITY CHG FOR SERVICES	528,509	568,756	300,000	400,000	300,000
INTERDEPARTMENTAL CHGS	1,058	41,605	1,000	2,000	2,000
INVESTMENT EARNINGS	(62,443)	88,423	10,000	200,000	100,000
MISCELLANEOUS	20,573	12,227	10,000	98,464	7,500
TOTAL REVENUE	\$10,415,121	\$ 10,102,546	\$ 10,023,039	\$ 10,304,213	\$11,816,000
EXPENDITURES:					
PERSONAL SERVICES	\$ 4,005,181	\$ 4,432,277	\$ 5,057,646	\$ 4,743,680	\$ 5,034,353
OPERATIONS AND MAINTENANCE	3,606,609	3,884,867	4,873,193	4,720,163	5,240,168
CAPITAL	1,196,377	595,247	1,832,186	2,743,388	2,287,000
TRANSFERS	125,503	205,328	83,129	83,129	25,000
TOTAL EXPENDITURES	\$ 8,933,670	\$ 9,117,719	\$ 11,846,154	\$ 12,290,360	\$12,586,521
FUND BALANCE ENDING	\$ 6,804,812	\$ 7,789,639	\$ 3,729,561	\$ 5,803,492	\$ 5,032,971
LESS:					
NONSPENDABLE	-	-	-	-	-
RESTRICTED	6,804,812	7,789,639	3,729,561	5,803,492	5,032,971
COMMITTED	-	-	-	-	-
ASSIGNED	-	-	-	-	-
UNASSIGNED	\$ -	\$ -	\$ -	\$ -	\$ -

**STREET AND TRAFFIC FUND
OPERATING BUDGET**

FUND 2110

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
PERSONAL SERVICES	\$ 4,005,181	\$ 4,432,277	\$ 5,057,646	\$ 4,743,680	\$ 5,034,353
OPERATIONS AND MAINTENANCE	3,606,609	3,884,867	4,873,193	4,720,163	5,240,168
CAPITAL	1,196,377	595,247	1,832,186	2,743,388	2,287,000
TRANSFERS	<u>207,502</u>	<u>208,078</u>	<u>83,129</u>	<u>83,129</u>	<u>25,000</u>
TOTAL EXPENDITURES	<u>\$ 9,015,669</u>	<u>\$ 9,120,469</u>	<u>\$ 11,846,154</u>	<u>\$ 12,290,360</u>	<u>\$ 12,586,521</u>

STAFFING AUTHORIZATION

POSITION	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	APPROVED FY 25
STREET/TRAFFIC SUPERINTENDENT	1.0	1.0	1.0	1.0
STREET/TRAFFIC SUPERVISOR	4.0	4.0	4.0	4.0
SR. EQUIPMENT OPER/MAINT. WKR	3.0	3.0	3.0	3.0
EQUIP OPER/MAINT WORKER	29.0	32.0	37.0	37.0
MAINTENANCE WORKER	4.0	5.0	5.0	5.0
TRAFFIC INSPECTOR/SIGNAL SPECIALIST	1.0	1.0	1.0	1.0
ADMINISTRATIVE SUPPORT III	1.0	1.0	1.0	1.0
STREET LIGHT & TRAFFIC SIGNAL TECH II	2.0	1.0	1.0	1.0
STREET LIGHT & TRAFFIC SIGNAL TECH I	-	3.0	3.0	3.0
ARBORIST	1.0	-	-	-
TOTAL	<u>48.0</u>	<u>51.0</u>	<u>56.0</u>	<u>56.0</u>

**STREET LIGHT MAINTENANCE DISTRICTS FUND
OPERATING BUDGET**

FUND 8100

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
FUND BALANCE - BEGINNING	<u>\$ 2,245,385</u>	<u>\$ 2,419,169</u>	<u>\$ 2,255,418</u>	<u>\$ 2,178,365</u>	<u>\$ 1,856,869</u>
REVENUE:					
INTEREST EARNINGS	\$ (31,453)	\$ 52,096	\$ 6,000	\$ 56,000	\$ 30,000
SPECIAL ASSESSMENTS	2,377,577	2,482,477	2,700,000	2,658,000	2,870,000
MISCELLANEOUS	14,621	28,365	-	5,650	-
TOTAL REVENUE	<u>\$ 2,360,745</u>	<u>\$ 2,562,938</u>	<u>\$ 2,706,000</u>	<u>\$ 2,719,650</u>	<u>\$ 2,900,000</u>
EXPENDITURES:					
OPERATIONS & MAINTENANCE	\$ 2,186,961	\$ 2,803,742	\$ 3,239,446	\$ 3,041,146	\$ 3,228,775
TOTAL EXPENDITURES	<u>\$ 2,186,961</u>	<u>\$ 2,803,742</u>	<u>\$ 3,239,446</u>	<u>\$ 3,041,146</u>	<u>\$ 3,228,775</u>
FUND BALANCE - ENDING	<u>\$ 2,419,169</u>	<u>\$ 2,178,365</u>	<u>\$ 1,721,972</u>	<u>\$ 1,856,869</u>	<u>\$ 1,528,094</u>
LESS:					
NONSPENDABLE	-	-	-	-	-
RESTRICTED	2,419,169	2,178,365	1,721,972	1,856,869	1,528,094
COMMITTED	-	-	-	-	-
ASSIGNED	-	-	-	-	-
UNASSIGNED	<u>\$ -</u>				

**STREET MAINTENANCE DISTRICTS FUND
OPERATING BUDGET**

FUND 8010 & 8020

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
FUND BALANCE BEGINNING	\$ 4,631,883	\$ 4,423,655	\$ 6,109,865	\$ 10,294,185	\$ 9,381,240
REVENUE:					
SPECIAL ASSESSMENTS	\$ 9,625,744	\$ 15,020,802	\$ 15,773,649	\$ 15,885,050	\$ 16,666,000
INTEREST ON INVESTMENTS	(73,626)	231,633	20,500	289,500	155,000
TOTAL REVENUE	\$ 9,552,118	\$ 15,252,435	\$ 15,794,149	\$ 16,174,550	\$ 16,821,000
EXPENDITURES:					
OPERATION & MAINTENANCE	\$ 8,000,346	\$ 7,649,002	\$ 7,883,111	\$ 7,883,111	\$ 8,218,996
CAPITAL	-	1,732,903	9,378,631	9,204,384	6,654,000
TRANSFER TO GAS TAX FUND	1,760,000	-	-	-	-
TOTAL EXPENDITURES	\$ 9,760,346	\$ 9,381,905	\$ 17,261,742	\$ 17,087,495	\$ 14,872,996
FUND BALANCE ENDING	\$ 4,423,655	\$ 10,294,185	\$ 4,642,272	\$ 9,381,240	\$ 11,329,244
LESS:					
NONSPENDABLE	-	-	-	-	-
RESTRICTED	4,423,655	10,294,185	4,642,272	9,381,240	11,329,244
COMMITTED	-	-	-	-	-
ASSIGNED	-	-	-	-	-
UNASSIGNED	\$ -	\$ -	\$ -	\$ -	\$ -

SOLID WASTE FUND OPERATING BUDGET					
FUNDS 5410,5420,5440,5450	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
WORKING CAPITAL - BEGINNING	\$ 15,460,105	\$ 17,963,506	\$ 7,209,643	\$ 17,968,624	\$ 10,045,525
REVENUES:					
GARBA GE COLLECTION-RES	\$ 6,091,303	\$ 6,329,044	\$ 6,150,000	\$ 7,200,000	\$ 7,488,000
GARBA GE COLLECTION-COMM	4,807,288	5,107,667	4,910,000	6,000,000	6,240,000
CONA TNER SALES	35,600	-	-	-	-
COLLECTION-BILLED	1,411,872	1,561,928	1,482,700	1,740,000	1,838,000
LANDFILL CHARGES	6,460,887	6,840,635	6,817,250	7,273,754	7,780,000
MISC CHARGE FOR SERVICES	82,831	140,959	113,500	139,781	339,000
SURCHARGES	19,460	56	21,000	-	-
SPECIAL ASSESSMENTS	-	-	-	1,977	-
INTEREST ON INVSTMNT/LOANS	(393,599)	420,107	121,300	735,500	497,000
SALE OF SURPLUS EQUIP/LAND	10,374	-	-	-	-
TRANSFERS FROM OTHER FUNDS	-	-	-	174,000	-
REFUNDS/REIMBURSEMENTS	755,856	2,260,572	-	-	-
TOTAL REVENUE	\$ 19,281,872	\$ 22,660,968	\$ 19,615,750	\$ 23,265,012	\$ 24,182,000
EXPENSES:					
ADMINISTRATION	\$ 4,038,902	\$ 2,593,728	\$ 1,689,800	\$ 1,839,529	\$ 2,457,790
TRANSFER OUT-FACILITIES	-	-	143,743	143,743	1,973,000
COLLECTION	9,938,534	9,713,539	12,168,548	15,194,694	14,820,136
LANDFILL	4,770,874	10,534,565	7,516,926	14,010,145	9,955,971
TOTAL EXPENSES	\$ 18,748,310	\$ 22,841,832	\$ 21,519,017	\$ 31,188,111	\$ 29,206,897
WORKING CAP. CHANGES NOT BUDGETED	1,969,839	185,982	-	-	-
WORKING CAPITAL - ENDING	\$ 17,963,506	\$ 17,968,624	\$ 5,306,376	\$ 10,045,525	\$ 5,020,628
LESS OPERATING RESERVE	5,260,000	5,260,000	3,500,000	-	5,198,660
LESS DEBT RESERVE	-	-	-	-	-
AVAILABLE WORKING CAPITAL	\$ 12,703,506	\$ 12,708,624	\$ 1,806,376	\$ 10,045,525	\$ (178,032)

**SOLID WASTE FUND
OPERATING BUDGET**

FUNDS 5410,5420,5440,5450

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
PERSONAL SERVICES	\$ 6,014,192	\$ 6,686,003	\$ 7,352,195	\$ 7,286,821	\$ 7,551,689
OPERATIONS AND MAINTENANCE	10,097,407	12,268,305	8,297,883	9,444,802	10,552,208
CAPITAL	1,875,742	3,201,783	4,145,891	12,623,002	7,565,000
DEBT SERVICE	722,969	684,269	1,546,000	1,546,000	1,565,000
TRANSFERS	<u>38,000</u>	<u>1,472</u>	<u>143,743</u>	<u>143,743</u>	<u>1,973,000</u>
		-			
TOTAL EXPENSES	<u>\$18,748,310</u>	<u>\$22,841,832</u>	<u>\$ 21,485,712</u>	<u>\$ 31,044,368</u>	<u>\$ 29,206,897</u>

STAFFING AUTHORIZATION

POSITION	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	APPROVED FY 25
SOLID WASTE SUPT.	1.0	1.0	1.0	1.0
SOLID WASTE SUPERVISOR	5.0	5.0	5.0	5.0
SR EQUIP. OPER / MAINT WORKER	5.0	5.0	5.0	5.0
ADMINISTRATIVE SUPPORT III	1.0	-	-	-
EQUIP. OPER / MAINT. WORKER	46.0	42.0	65.0	67.0
MAINTENANCE WORKER	9.0	15.0	5.0	3.0
ADMINISTRATIVE SUPPORT II	-	1.0	1.0	1.0
FACILITIES MAINT SUPPORT I	1.0	1.0	1.0	1.0
LANDFILL ATTENDANTS	<u>3.0</u>	<u>3.0</u>	<u>3.0</u>	<u>3.0</u>
TOTAL	<u>71.0</u>	<u>73.0</u>	<u>86.0</u>	<u>86.0</u>

WASTEWATER FUND OPERATING BUDGET					
FUNDS 5120,5130,5180,5190,4210	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
WORKING CAPITAL - BEGINNING	<u>\$34,689,881</u>	<u>\$ 27,143,989</u>	<u>\$ 15,470,542</u>	<u>\$ 30,568,505</u>	<u>\$ 17,735,796</u>
REVENUES:					
WASTEWATER CHARGES	\$20,487,507	\$ 21,022,316	\$ 21,049,600	\$ 23,200,105	\$ 24,528,600
PERMITS	65,285	50,825	65,000	52,000	55,000
OTHER CHARGES FOR SERV.	265,703	321,805	438,360	339,899	375,000
WHOLESALE SURCHARGE	90,568	89,528	93,000	110,000	115,000
LATE PAYMENT CHARGES	44,917	42,988	45,000	42,000	45,000
SYSTEM DEVELOPMENT FEE	2,661,255	2,040,706	1,800,000	1,400,000	1,500,000
STATE FEE	58,120	44,434	55,000	45,000	55,000
ARPA GRANT	-	5,838	-	-	-
ARMY CORPS OF ENGINEERS GR	-	1,800,000	200,000	200,000	-
MISCELLANEOUS	15,127	9,129	-	259,775	-
SALE OF EQUIPMENT	2,600	-	-	12,700	-
TRANSFERS IN-OTHER FUNDS	8,000	-	-	-	-
INTEREST ON INVESTMENTS	<u>(485,564)</u>	<u>653,519</u>	<u>145,000</u>	<u>1,037,000</u>	<u>460,000</u>
TOTAL REVENUE	<u>\$23,213,518</u>	<u>\$ 26,081,088</u>	<u>\$ 23,890,960</u>	<u>\$ 26,698,479</u>	<u>\$ 27,133,600</u>
EXPENSES:					
ADMINISTRATION	\$ 1,689,791	\$ 1,711,790	\$ 2,225,151	\$ 2,191,178	\$ 2,569,378
FISCAL SERVICES	(23,148)	228,404	80,324	78,477	79,168
TREATMENT PLANT	6,585,357	6,560,451	7,072,619	7,370,094	7,100,247
COLLECTION SYSTEM	1,750,455	1,915,647	2,227,172	2,223,241	2,262,729
ENVIRONMENTAL AFFAIRS	398,629	414,712	520,132	430,768	532,558
REPLACEMENT EXPEND.	13,275,330	8,330,134	14,023,379	21,879,430	14,534,740
INTRA-FUND TRANSFERS	15,200	-	-	-	-
BOND PRINCIPAL	-	-	2,840,000	2,840,000	3,265,000
BOND INTEREST	<u>2,141,143</u>	<u>2,025,353</u>	<u>2,518,000</u>	<u>2,518,000</u>	<u>2,066,000</u>
TOTAL EXPENSES	<u>\$25,832,757</u>	<u>\$ 21,186,491</u>	<u>\$ 31,506,777</u>	<u>\$ 39,531,188</u>	<u>\$ 32,409,820</u>
W.C. CHANGES NOT BUDGETED	<u>(4,926,653)</u>	<u>(1,470,081)</u>	<u>-</u>	<u>-</u>	<u>-</u>
WORKING CAPITAL - ENDING	<u>\$27,143,989</u>	<u>\$ 30,568,505</u>	<u>\$ 7,854,725</u>	<u>\$ 17,735,796</u>	<u>\$ 12,459,576</u>
LESS OPERATING RESERVE	<u>1,845,000</u>	<u>2,180,000</u>	<u>2,180,000</u>	<u>1,800,000</u>	<u>2,255,362</u>
LESS SRF LOAN RESERVE	<u>1,444,526</u>	<u>1,444,526</u>	<u>1,445,000</u>	<u>1,445,000</u>	<u>1,445,000</u>
AVAILABLE WORKING CAPITAL	<u>\$23,854,463</u>	<u>\$ 26,943,979</u>	<u>\$ 4,229,725</u>	<u>\$ 14,490,796</u>	<u>\$ 8,759,214</u>

WASTEWATER FUND OPERATING BUDGET

FUND 5120,5130,5180,4210

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
PERSONAL SERVICES	\$ 3,853,610	\$ 4,360,530	\$ 4,748,274	\$ 4,542,499	\$ 4,728,145
OPERATIONS AND MAINTENANCE	6,562,674	6,470,474	7,377,126	7,751,259	7,815,935
CAPITAL	13,275,330	8,330,134	14,023,379	21,879,430	14,534,740
DEBT SERVICE	2,141,143	2,025,353	5,358,000	5,358,000	5,331,000
			-		-
TOTAL EXPENSES	<u>\$ 25,832,757</u>	<u>\$ 21,186,491</u>	<u>\$31,506,779</u>	<u>\$ 39,531,188</u>	<u>\$32,409,820</u>

STAFFING AUTHORIZATION

POSITION	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	APPROVED FY 25
INVENTORY COORDINATOR	0.25	0.25	0.25	0.25
ADMINISTRATIVE SUPPORT II	0.4	0.4	-	-
CHEMIST	1.0	1.0	1.0	1.0
CONTROL SYS PROG ANALYST II	1.0	1.0	1.0	1.0
D&C SUPERINTENDENT	0.4	0.4	0.5	0.5
DRAFTING TECHNICIAN	0.4	0.4	0.5	0.5
ELECTRICAL CNTRL SYS SPEC	0.5	0.5	0.5	0.5
ELECTRICAL MAINT SUPERVISOR	0.5	0.5	0.5	0.5
ELECTRICIAN III	3.0	3.5	3.5	3.5
ENG INSPECTOR II	0.8	0.8	1.0	-
ENVIRONMENTAL COMPL COORD	2.0	2.0	2.0	2.0
ENVIRONMENTAL ENGINEER	1.0	1.0	1.0	1.0
ENVIRONMENTAL COORD I	1.0	1.0	1.0	1.0
EQUIP OPER/MAINT WORKER	7.6	7.6	11.5	11.5
FACILITIES MAINT SUPPORT II	1.0	1.0	1.0	1.0
LAB SUPERVISOR	1.0	1.0	1.0	1.0
LAB TECHNICIAN	1.0	1.0	1.0	1.0
MECHANIC I	0.4	-	-	-
PLANT MECHANIC SUPERVISOR	1.0	1.0	1.0	1.0
PLANT OPER SUPERVISOR	1.0	1.0	1.0	1.0
SR EQUIP OPER MAINT WKR	1.6	1.6	2.0	2.0
SYSTEMS MAINT SUPERVISOR	1.6	1.6	2.0	2.0
TREATMENT PLANT TECH III	6.0	11.0	11.0	11.0
TREATMENT PLANT TECHNICIAN I	1.0	-	-	-
TREATMENT PLANT TECHNICIAN II	6.0	2.0	1.0	1.0
WATER QUALITY SUPERINTENDENT	0.5	0.5	0.5	0.5
WASTEWATER TREATMENT MGR	1.0	1.0	1.0	1.0
WIRELESS NETWORK TECH	0.5	-	-	-
TOTAL	<u>43.45</u>	<u>43.05</u>	<u>46.75</u>	<u>45.50</u>

WATER FUND OPERATING BUDGET					
FUNDS 5020,5030,5050,5070,4160,8700	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
WORKING CAPITAL - BEGINNING	\$ 46,359,048	\$ 53,126,848	\$ 26,268,476	\$ 61,987,139	\$ 62,571,001
REVENUES:					
WATER SALES	\$ 27,412,980	\$ 28,697,524	\$ 28,229,500	\$ 29,950,500	\$ 32,201,000
FIRE HYDRANT CHARGES	478,180	510,878	480,000	515,000	515,000
WATER SERVICE LINE INS.	469,820	459,250	450,000	468,000	465,000
OTHER CHARGES FOR SERV.	579,296	423,064	417,000	427,125	435,000
LATE PAYMENT CHARGES	32,827	37,133	35,000	38,000	40,000
SYSTEM DEVELOPMENT FEE	2,623,428	1,643,560	1,650,000	1,250,000	1,400,000
STATE FEE	62,899	63,671	60,000	63,331	65,000
DEBT PROCEEDS	-	-	-	73,935,931	40,000,000
ARPA FEMA GRANTS	1,763,546	5,537,977	7,063,546	7,063,549	13,832,473
MISCELLANEOUS	13,769	13,769	13,000	861,866	15,000
SALE OF EQUIPMENT/LAND	10,012	-	-	700	-
INTEREST ON INVESTMENTS	(660,374)	1,237,671	62,700	4,210,235	1,638,000
TOTAL REVENUE	\$ 32,786,383	\$ 38,624,497	\$ 38,460,746	\$ 118,784,237	\$ 90,606,473
EXPENSES:					
ADMINISTRATION	\$ 2,531,158	\$ 2,520,954	\$ 2,848,681	\$ 2,901,262	\$ 3,527,273
FISCAL SERVICES	1,891,559	2,005,370	292,070	269,366	298,055
TREATMENT PLANT	6,505,981	7,208,968	10,449,195	7,479,760	10,999,343
DISTRIB/COLLECT/METERS	2,893,542	3,002,405	4,603,826	4,541,482	4,764,966
CAPITAL	8,968,077	13,363,256	19,092,742	96,286,649	93,983,050
WATER SERVICE INS. PROG	380,836	468,016	350,000	387,095	350,000
INTRA-FUND TRANSFERS	22,800	144	-	-	-
BOND PRINCIPAL	-	-	7,200,000	3,620,000	4,120,000
BOND INTEREST	503,055	443,805	2,700,000	2,714,761	3,676,000
TOTAL EXPENSES	\$ 23,697,008	\$ 29,012,918	\$ 47,536,514	\$ 118,200,375	\$ 121,718,687
W.C. CHANGES NOT BUDGETED	(2,321,575)	(751,288)	-	-	-
WORKING CAPITAL - ENDING	\$ 53,126,848	\$ 61,987,139	\$ 17,192,708	\$ 62,571,001	\$ 31,458,787
LESS OPERATING RESERVE	3,646,000	4,020,000	5,000,000	4,020,000	5,376,883
LESS SRF LOAN RESERVE	1,386,571	1,386,571	1,385,000	1,385,000	1,385,000
AVAILABLE WORKING CAPITAL	\$ 48,094,277	\$ 56,580,568	\$ 10,807,708	\$ 57,166,001	\$ 24,696,904

FY25 Budget Overview

Public Works Department

	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	ESTIMATE FY 24	APPROVED FY 25
PERSONAL SERVICES	\$ 4,686,408	\$ 5,135,579	\$ 5,275,092	\$ 5,025,577	\$ 5,233,906
OPERATIONS AND MAINTENANCE	9,539,468	10,070,278	13,268,681	10,783,788	14,704,231
CAPITAL	8,968,077	13,363,256	19,092,742	96,054,749	93,983,050
DEBT SERVICE	503,055	443,805	9,900,000	6,336,261	7,797,500
TOTAL EXPENSES	<u>\$ 23,697,008</u>	<u>\$ 29,012,918</u>	<u>\$ 47,536,515</u>	<u>\$ 118,200,375</u>	<u>\$ 121,718,687</u>

STAFFING AUTHORIZATION

POSITION	ACTUAL FY 22	ACTUAL FY 23	BUDGET FY 24	APPROVED FY 25
INVENTORY COORDINATOR	0.75	0.75	0.75	0.75
ADMINISTRATIVE SUPPORT II	0.6	0.6	-	-
CHEMIST	2.0	2.0	2.0	2.0
CHIEF CHEMIST	1.0	1.0	1.0	1.0
COMMERCIAL & METER SUPT	-	-	-	-
COMPLIANCE COORDINATOR	-	-	-	-
CONTROL SYS PROG ANALYST II	1.0	1.0	1.0	1.0
D&C SUPERINTENDANT	0.6	0.6	0.5	0.5
DRAFTING TECHNICIAN	0.6	0.6	0.5	0.5
ELEC CONTROL SYS SPECIALIST	0.5	0.5	0.5	0.5
ELECTRICAL MAIN SUPERVISOR	0.5	0.5	0.5	0.5
ELECTRICIAN II	-	-	-	-
ELECTRICIAN III	3.0	3.5	3.5	3.5
ENGINEERING INSPECTOR II	1.2	1.2	1.0	-
ENVIRONMENTAL ENGINEER	-	-	-	-
EQUIP. OPER/MAINT WORKER	9.0	9.6	10.5	11.5
FACILITIES MAINT SUPPORT I	-	-	-	-
FIELD SERVICE MGR	1.0	1.0	1.0	1.0
FIELD SERVICE REP.	8.0	8.0	8.0	8.0
LAB TECHNICIAN	1.0	1.0	1.0	1.0
MAINTENANCE WORKER	2.4	1.8	1.0	
MECHANIC I	0.6	-	-	-
PLANT MECHANIC SUPERVISOR	1.0	1.0	1.0	1.0
PUD PLANT OPER SUPERVISOR	1.0	1.0	1.0	1.0
SAFETY & TRAINING COORD	-	-	-	-
SR. EQUIP OPER MAINT WKR	2.4	2.4	2.0	2.0
SYSTEMS MAINT SUPERVISOR	2.4	2.4	2.0	2.0
TREATMENT PLANT TECHNICIAN I	1.0	-	-	-
TREATMENT PLANT TECHNICIAN II	3.0	1.0	-	-
TREATMENT PLANT TECHNICIAN III	8.0	12.0	13.0	13.0
WATER QUALITY SUPER	0.5	0.5	0.5	0.5
WATER TREATMENT PLANT MGR	1.0	1.0	1.0	1.0
WIRELESS NETWORK TECH	0.5	-	-	-
TOTAL	<u>54.55</u>	<u>54.95</u>	<u>53.25</u>	<u>52.3</u>

Capital Improvement Plan

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FY 2025 - 2029 CAPITAL IMPROVEMENT PLAN SUMMARIES

CIP OVERVIEW

What is a Capital Improvement Plan (CIP)?

The CIP is a comprehensive five-year plan that identifies needs for construction of capital projects or improvements to the City's infrastructure and facilities. The City of Billings FY 2025-2029 CIP contains information on how the City plans to invest available resources into key infrastructure and facilities between fiscal years 2025 and 2029. The CIP provides a forecast of funds available for capital projects and identifies all planned capital improvement projects and their estimated costs over the five-year period.

The City funds construction of its infrastructure and facilities using a wide range of sources, including tax revenues, bond proceeds, and fees for services and continues to look for ways to leverage its funding, through federal, state, and local grants and reimbursements, to maximize funding for CIP projects.

The first year's program in the CIP is adopted by the City Council as the capital budget, as a counterpart to the annual operating budget. Although fiscal resources are appropriated only in the first year of the CIP, the succeeding four years of the CIP are important in providing a longer-term plan for spending priorities, scheduling projects in a logical sequence, and coordinating and targeting capital improvement projects for all City departments. The annual update to the CIP is created with input from the public and direction from the City Council. A community's CIP is a guide that lays out the framework for achieving the current and future goals related to the physical assets of the community.

What is a capital project?

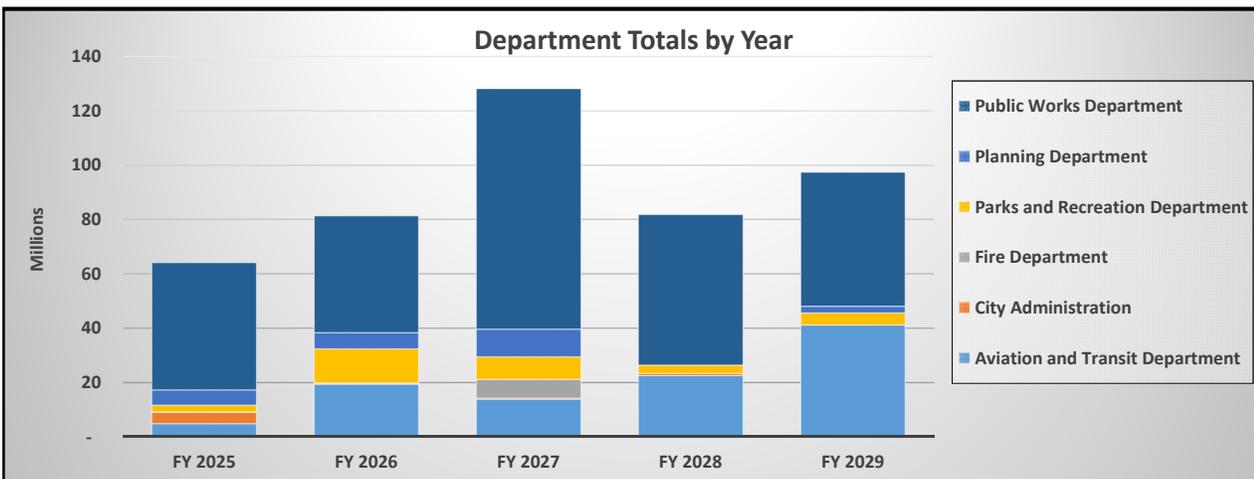
A capital project is a project that costs \$25,000 or more and results in a permanent addition to the City's asset through the acquisition of property, new construction, or rehabilitation of an existing facility to a like-new condition. Project costs can include the cost of land, engineering, architectural planning, and contract services needed to complete the project.

What's in this 5-year CIP?

The FY 2025-2029 CIP includes \$452.8 million for 140 projects. Approximately 11% of the CIP will be funded with debt. Some debt (Sidewalk and Curb bonds and Special Improvement District bonds) is used to assist property owners with needed sidewalk and street improvements by allowing them to pay back the costs of these improvements over time. The City sells bonds and the debt is then assessed back to the property owners who received benefit of the improvements.

The City also uses bonds as a funding source for capital projects when projects cannot be funded prudently from current revenues or fund balances. Debt financing is also utilized to better ensure inter-generational equity by spreading payments for assets and infrastructure over their useful lives.

DEPARTMENT TOTALS						
Department	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
Aviation and Transit Department	4,841,419	19,408,111	13,865,000	22,612,999	41,163,888	101,891,417
City Administration	4,292,806	283,624	352,225	750,000	-	5,678,655
Fire Department	100,000	200,000	6,900,000	-	-	7,200,000
Parks and Recreation Department	2,470,000	12,515,097	8,300,000	3,054,105	4,500,000	30,839,202
Planning Department	5,545,000	5,955,000	10,240,000	-	2,400,000	24,140,000
Public Works Department	46,911,000	43,018,600	88,491,600	55,377,000	49,281,000	283,079,200
Total Capital Improvement Plan	64,160,225	81,380,432	128,148,825	81,794,104	97,344,888	452,828,474



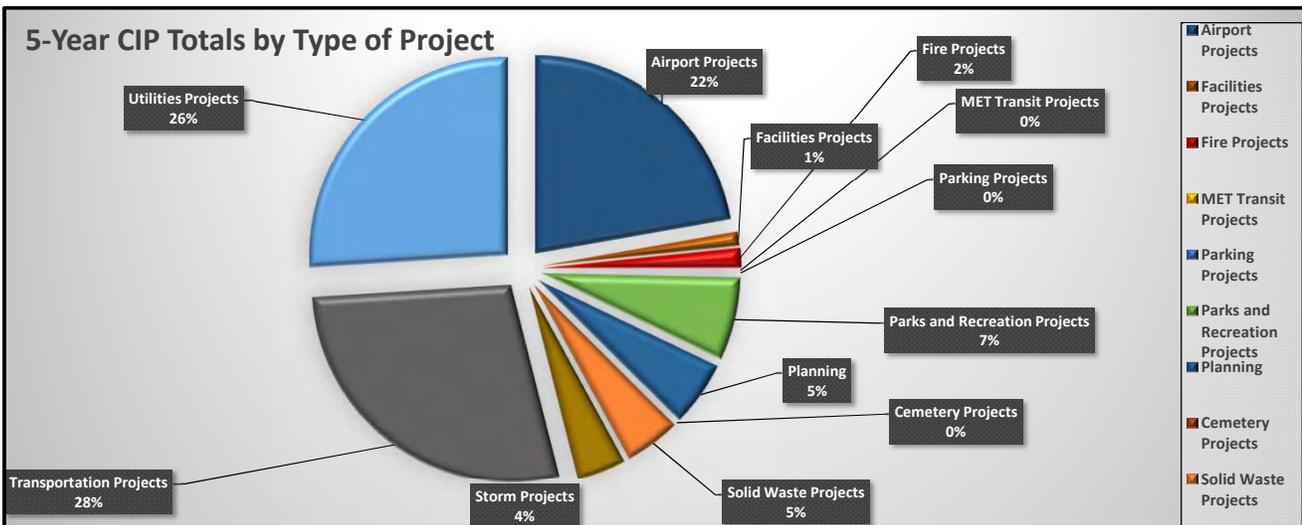


FY 2025 - 2029 CAPITAL IMPROVEMENT PLAN SUMMARIES

CIP OVERVIEW

PROJECT CATEGORY TOTALS

Project Category	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
Airport Projects	4,636,419	19,133,111	13,400,000	22,337,999	41,138,888	100,646,417
Facilities Projects	4,151,430	125,000	250,000	750,000	-	5,276,430
Fire Projects	100,000	200,000	6,900,000	-	-	7,200,000
MET Transit Projects	205,000	275,000	465,000	275,000	25,000	1,245,000
Parking Projects	141,376	158,624	102,225	-	-	402,225
Parks and Recreation Projects	2,370,000	12,515,097	8,300,000	3,054,105	4,500,000	30,739,202
Planning	5,545,000	5,955,000	10,240,000	-	2,400,000	24,140,000
Cemetery Projects	100,000	-	-	-	-	100,000
Solid Waste Projects	2,085,000	2,125,000	13,480,000	300,000	2,800,000	20,790,000
Storm Projects	3,905,000	3,198,000	5,194,000	2,531,000	3,203,000	18,031,000
Transportation Projects	14,791,000	20,990,600	43,097,600	26,341,000	21,303,000	126,523,200
Utilities Projects	26,130,000	16,705,000	26,720,000	26,205,000	21,975,000	117,735,000
Total Capital Improvement Plan	64,160,225	81,380,432	128,148,825	81,794,104	97,344,888	452,828,474





FY 2025 - 2029 CAPITAL IMPROVEMENT PLAN SUMMARIES CIP OVERVIEW

Fund Types

Capital Project Funds are used to account for financial resources that are restricted for the expenditure of capital projects that are not otherwise accounted for in other funds. The two capital project funds utilized in the CIP are both funded by selling bonds and assessing the debt back to property owners that benefit from the capital improvements.

Enterprise Funds are operated similarly to a business in that services are provided to the public for a fee that makes the entity self-supporting.

The **General Fund** utilizes taxpayer dollars and other revenues to support general City services. General fund dollars are largely discretionary since the Mayor and Council can allocate the funds to programs and services in any area as opposed to other funds which are dedicated for a particular purpose.

Internal Service Funds are used to account for services provided by a City department to other City departments. Internal service funds are funded by charging the City departments that they provide services to.

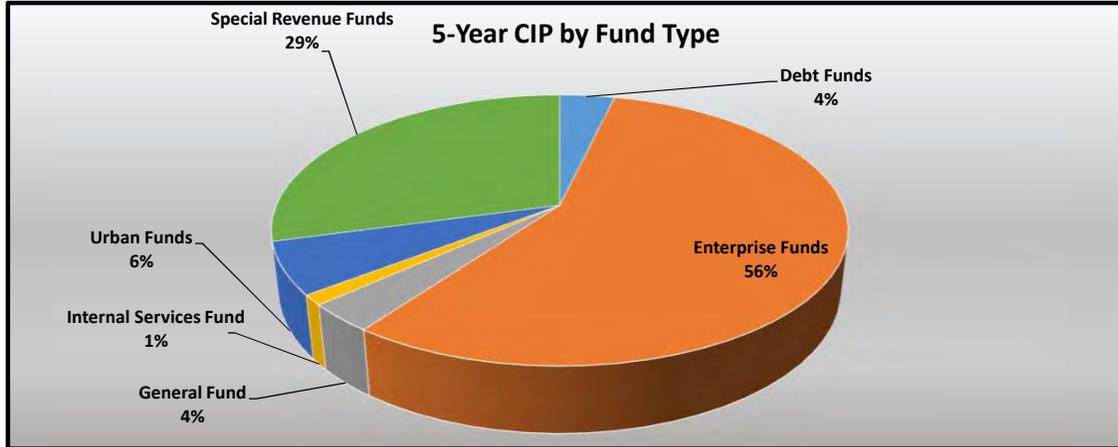
Special Revenue Funds are used to account for the proceeds of specific revenue proceeds that are restricted for the expenditure of specific purposes. These funds are typically legally restricted from being able to be used for any other purpose than that which the fund was established for.

PROJECTS BY FUND						
Fund	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
Capital Project Funds						
Sidewalk and Curb Districts Fund	1,400,000	1,450,000	1,730,000	1,460,000	1,480,000	7,520,000
Special Improvement Districts (SID) Fund	1,550,000	2,109,800	2,109,800	1,550,000	1,550,000	8,869,600
Total Capital Projects Fund	2,950,000	3,559,800	3,839,800	3,010,000	3,030,000	16,389,600
Enterprise Funds						
Airport Fund	4,636,419	19,133,111	13,400,000	22,337,999	41,138,888	100,646,417
Parking Fund	141,376	158,624	102,225	-	-	402,225
Solid Waste Fund	2,085,000	2,125,000	13,480,000	300,000	2,800,000	20,790,000
Transit Fund	205,000	275,000	465,000	275,000	25,000	1,245,000
Wastewater Fund	13,100,000	8,915,000	9,000,000	12,250,000	10,875,000	54,140,000
Water Fund	14,030,000	8,790,000	18,720,000	14,955,000	12,100,000	68,595,000
Total Enterprise Funds	34,197,795	39,396,735	55,167,225	50,117,999	66,938,888	245,818,642
General Fund	2,515,000	2,615,097	2,790,000	2,205,025	4,500,000	14,625,122
Facilities Management Fund (Internal Services Fund)	4,151,430	125,000	250,000	750,000	-	5,276,430
Debt Funds	-	10,000,000	6,000,000	-	-	16,000,000
Urban Funds - State Funds	2,000,000	500,000	19,600,000	5,000,000	-	27,100,000
Special Revenue Funds						
Amend Park Endowment Fund	200,000	-	-	-	-	200,000
Baseball Field/Stadium Donations for Capital Fund	100,000	-	-	449,080	-	549,080
Congestion Mitigation Air Quality (CMAQ) Fund	-	-	-	-	175,000	175,000
East Tax Increment District Fund	-	-	500,000	4,000,000	250,000	4,750,000
Gas Tax Fund	2,187,000	8,150,000	5,755,000	5,190,000	3,810,000	25,092,000
Park Maintenance Districts (PMD's)	270,000	-	200,000	-	100,000	570,000
Potential Grant Funds & Contributions	200,000	5,532,100	14,195,000	400,000	287,900	20,615,000
Public Safety Fund	100,000	200,000	-	-	-	300,000
South Tax Increment District Fund	-	559,800	559,800	-	-	1,119,600
Storm Fund	3,905,000	3,198,000	5,194,000	2,531,000	3,203,000	18,031,000
Street Maintenance District Fund	6,654,000	7,221,000	12,343,000	8,141,000	13,213,000	47,572,000
Transportation Alternatives Program Fund	4,730,000	322,900	1,755,000	-	1,837,100	8,645,000
Total Special Revenue Funds	18,346,000	25,183,800	40,501,800	20,711,080	22,876,000	127,618,680
Total Capital Improvement Plan	64,160,225	81,380,432	128,148,825	81,794,104	97,344,888	452,828,474



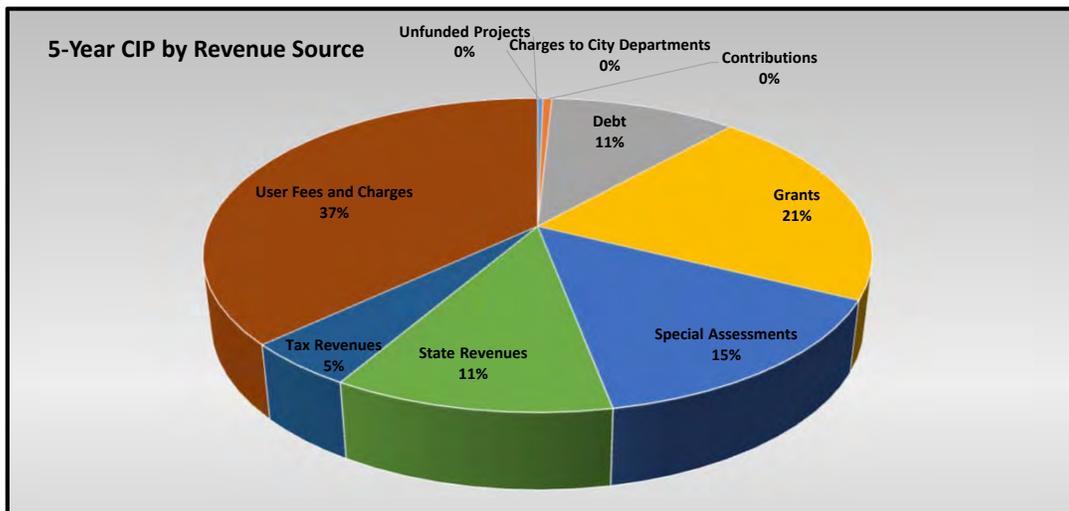
FY 2025 - 2029 CAPITAL IMPROVEMENT PLAN SUMMARIES

CIP OVERVIEW



PROJECTS BY REVENUE SOURCE

Revenue Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
Charges to City Departments	275,000	125,000	250,000	750,000	-	1,400,000
Contributions	200,000	527,100	510,000	884,080	187,900	2,309,080
Debt	6,826,430	13,559,800	22,439,800	3,010,000	3,030,000	48,866,030
Grants	8,494,000	20,882,900	20,167,000	5,795,000	38,757,100	94,096,000
Special Assessments	10,829,000	10,419,000	17,737,000	10,672,000	16,516,000	66,173,000
State Revenues	4,187,000	8,150,000	25,090,000	10,155,000	3,985,000	51,567,000
Tax Revenues	2,656,000	3,429,897	3,942,800	6,260,025	4,755,000	21,043,722
User Fees and Charges	30,692,795	24,286,735	38,012,225	44,267,999	30,113,888	167,373,642
Unfunded Projects	-	-	-	-	-	-
Total Capital Improvement Plan	64,160,225	81,380,432	128,148,825	81,794,104	97,344,888	452,828,474



CIP Projects by Department & Project Category



FY 2025 - 2029 CAPITAL IMPROVEMENT PLAN SUMMARIES FUNDING BY DEPARTMENT AND PROJECT CATEGORY

AVIATION AND TRANSIT DEPARTMENT

AIRPORT PROJECTS

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
Cargo Ramp Rehabilitation	-	-	-	3,666,666	3,666,666	7,333,332
Interior Terminal Rehab Phases I, II, III	-	4,111,111	10,300,000	9,700,000	-	24,111,111
New Airport Operations Building	-	-	-	-	20,000,000	20,000,000
New Taxiway for West end Hangar Development	-	1,250,000	-	-	-	1,250,000
Parking Garage Planning and Design	-	-	-	5,000,000	-	5,000,000
Pavement Condition Index Survey	83,333	-	-	83,333	-	166,666
Public Ramp - North Side Expansion	-	-	-	-	2,222,222	2,222,222
Rehab of Incursion & Fuel Farm Roads	-	-	2,200,000	-	-	2,200,000
Rehab Overlook Drive	1,200,000	-	-	-	-	1,200,000
Rehab Runway 10L/28R	-	-	-	-	15,000,000	15,000,000
Rehab Terminal Loop	-	550,000	-	-	-	550,000
Remove Hangars at Business Park 1-4	-	-	-	-	250,000	250,000
Runway 7/25 Improvements	3,100,000	11,000,000	-	-	-	14,100,000
Storm Water Pond E Improvements	-	2,222,000	-	-	-	2,222,000
Taxiway B Reconstruction	-	-	-	1,888,000	-	1,888,000
Taxiway C Hotspot Corrections	-	-	900,000	-	-	900,000
Utility Improvements for Business Park	-	-	-	2,000,000	-	2,000,000
Westend Water Line Improvements	253,086	-	-	-	-	253,086
Total Airport Projects	4,636,419	19,133,111	13,400,000	22,337,999	41,138,888	100,646,417

MET TRANSIT PROJECTS

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
Downtown Transfer Center Amenities	-	-	280,000	250,000	-	530,000
Installation of New Bus Wash System	-	250,000	-	-	-	250,000
METroplex Security Camera Install and Upgrade	180,000	-	-	-	-	180,000
Two Transfer Centers Security Camera Install and Upgrade	-	-	160,000	-	-	160,000
Update to Bus Stop Infrastructure	25,000	25,000	25,000	25,000	25,000	125,000
Total MET Transit Projects	205,000	275,000	465,000	275,000	25,000	1,245,000

AVIATION AND TRANSIT DEPARTMENT TOTAL	4,841,419	19,408,111	13,865,000	22,612,999	41,163,888	101,891,417
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CITY ADMINISTRATION

FACILITIES PROJECTS

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
BOC Expansion Facilities	-	-	250,000	750,000	-	1,000,000
BOC Rooftop Unit Replacement	125,000	125,000	-	-	-	250,000
Fleet Expansion and New Washbays	4,026,430	-	-	-	-	4,026,430
Total Facilities Projects	4,151,430	125,000	250,000	750,000	-	5,276,430

PARKING PROJECTS

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
Painting and Signage Update	141,376	158,624	-	-	-	300,000
Replace Awnings Park I and III	-	-	102,225	-	-	102,225
Total Parking Projects	141,376	158,624	102,225	-	-	402,225

CITY ADMINISTRATION DIVISION TOTAL	4,292,806	283,624	352,225	750,000	-	5,678,655
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FIRE DEPARTMENT**FIRE PROJECTS**

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
Fire Station 9	100,000	200,000	6,900,000	-	-	7,200,000
Total Fire Projects	100,000	200,000	6,900,000	-	-	7,200,000

FIRE DEPARTMENT TOTAL	100,000	200,000	6,900,000	-	-	7,200,000
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PARKS AND RECREATION DEPARTMENT**PARKS AND RECREATION PROJECTS**

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
Amend Park Parking Lot Repairs	200,000	-	-	-	-	200,000
Burg Park Playground Replacement	-	-	-	300,000	-	300,000
Centennial Event/ Picnic Shelters & Athletic Court	-	-	-	-	1,000,000	1,000,000
Centennial Park Playground	-	1,000,000	-	-	-	1,000,000
Cottonwood Park	-	-	-	1,000,000	-	1,000,000
Dehler Park Ball Field Replacement	-	-	-	449,080	-	449,080
Dehler Park Ball Netting	100,000	-	-	-	-	100,000
Edgerton Playground Replacement & Restroom Remodel	-	-	-	500,000	-	500,000
Francis Park Playground Replacement	-	-	100,000	-	-	100,000
Gorham Park Playground Replacement	-	-	300,000	-	-	300,000
Harvest and Olympic irrigation upgrades	100,000	-	-	-	-	100,000
Hawthorne Park Wading Pool Replacement	-	-	-	200,000	1,700,000	1,900,000
Ironwood pump stations	100,000	-	-	-	-	100,000
Irrigation Automation at Burlington Park	-	-	-	305,025	-	305,025
Irrigation Automation Spring Creek and Evergreen Parks	-	315,097	-	-	-	315,097
Kiwanis Park Playground Replacement	70,000	-	-	-	-	70,000
North Park Tennis/Basketball Courts Replacement	100,000	-	-	-	-	100,000
Pioneer Park Wading Pool Replacement	-	-	-	200,000	1,700,000	1,900,000
Poly Vista Park	200,000	-	500,000	-	-	700,000
Replace walking bridge at Pioneer Park	100,000	-	-	-	-	100,000
Resurface trail in Riverfront Park	-	400,000	-	-	-	400,000
Rose Park Tennis Courts Replacement	-	-	600,000	-	-	600,000
Rose Pool Perimeter Fence Replacement	-	200,000	-	-	-	200,000
Sacagawea Park Playground Replacement	400,000	-	-	-	-	400,000
Sidewalk repairs through out the park system	100,000	100,000	-	-	-	200,000
South & East shops building repairs	-	-	300,000	-	-	300,000
South Park Pool Renovation	400,000	10,000,000	-	-	-	10,400,000
Stewart Park Playground Replacement	400,000	-	-	-	-	400,000
Unita Park Playground Replacement	-	-	-	-	100,000	100,000
Various Trail Repairs	100,000	100,000	100,000	100,000	-	400,000
Veterans Park Playground Replacement	-	400,000	-	-	-	400,000
Waldon Grove Park Playground Replacement	-	-	100,000	-	-	100,000
Walsh Park Playground Replacement	-	-	300,000	-	-	300,000
Water - West End Reservoir/City Lakes	-	-	6,000,000	-	-	6,000,000
Total Park and Recreation Projects	2,370,000	12,515,097	8,300,000	3,054,105	4,500,000	30,739,202

CEMETERY PROJECTS

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
Mountview Cemetery Spreading Garden	100,000	-	-	-	-	100,000
Total Cemetery Projects	100,000	-	-	-	-	100,000

PARKS AND RECREATION DEPT TOTAL	2,470,000	12,515,097	8,300,000	3,054,105	4,500,000	30,839,202
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PLANNING DEPARTMENT

TRANSPORTATION PROJECTS

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
25th Street Bridge	-	5,455,000	-	-	-	5,455,000
5th Avenue Corridor East	-	-	8,000,000	-	-	8,000,000
Alkali Creek Trail Connection	10,000	490,000	-	-	-	500,000
Downtown BBWA Corridor Trail/On Street Facilities	-	-	500,000	-	-	500,000
Downtown-Coulson Park Trail Connection	-	10,000	740,000	-	-	750,000
Highway 3 Underpass	-	-	1,000,000	-	-	1,000,000
N. 27th Street Side Path	-	-	-	-	1,700,000	1,700,000
Stagecoach Trail	5,535,000	-	-	-	-	5,535,000
Trail Connector from King Ave West to TransTech Center	-	-	-	-	700,000	700,000
Total Transportation Projects	5,545,000	5,955,000	10,240,000	-	2,400,000	24,140,000

PLANNING DEPARTMENT TOTAL	5,545,000	5,955,000	10,240,000	-	2,400,000	24,140,000
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PUBLIC WORKS DEPARTMENT

SOLID WASTE PROJECTS

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
Landfill Cell 6 Expansion	-	2,125,000	12,600,000	-	-	14,725,000
Landfill Compost Phase II	-	-	-	300,000	2,800,000	3,100,000
Lift 2 - Horizontal Gas Wells	800,000	-	880,000	-	-	1,680,000
Landfill Household Hazardous Waste Facility	500,000	-	-	-	-	500,000
Landfill Pave Road (Maintenance Shop to Cell Tower)	500,000	-	-	-	-	500,000
Landfill Secondary Leachate Pond	285,000	-	-	-	-	285,000
Total Solid Waste Projects	2,085,000	2,125,000	13,480,000	300,000	2,800,000	20,790,000

STORM PROJECTS

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
58th Street /Cottonwood Park Regional Detention	-	250,000	2,200,000	-	-	2,450,000
Annual Culvert Project	165,000	170,000	176,000	183,000	188,000	882,000
Annual Storm Drainage Intersection Trouble Spot Project	165,000	170,000	176,000	183,000	188,000	882,000
Annual Storm Sewer Rehabilitation Program	375,000	388,000	402,000	415,000	427,000	2,007,000
Arnold Drain Regional Detention	1,300,000	1,620,000	-	-	-	2,920,000
Babcock Boulevard Storm	-	-	-	250,000	2,400,000	2,650,000
Land for Storm Outfalls	-	200,000	-	-	-	200,000
Rimrock Road (62nd - 54th)	-	200,000	1,740,000	-	-	1,940,000
West Heights Storm Water Detention Phase I	-	200,000	500,000	-	-	700,000
West Heights Storm Water Detention Phase II	-	-	-	1,500,000	-	1,500,000
Wicks Lane Storm Drain Phase II	1,900,000	-	-	-	-	1,900,000
Total Storm Projects	3,905,000	3,198,000	5,194,000	2,531,000	3,203,000	18,031,000

TRANSPORTATION PROJECTS

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
21st Street Underpass Improvements	-	-	-	5,000,000	-	5,000,000
6th Avenue North Multiuse Trail	-	-	-	-	500,000	500,000
54th Street West - Grand to Rimrock	-	-	-	-	700,000	700,000
Annual ADA Replacement	250,000	250,000	250,000	250,000	250,000	1,250,000
Annual Gravel Street Replacements	2,450,000	2,450,000	2,450,000	2,450,000	2,450,000	12,250,000
Annual PAVER Program	3,900,000	4,300,000	4,700,000	5,200,000	5,700,000	23,800,000
Annual Pedestrian Crossings	107,000	110,000	115,000	120,000	125,000	577,000
Annual SIDs	1,050,000	1,050,000	1,050,000	1,050,000	1,050,000	5,250,000
Annual Street Reconstruction	1,580,000	1,580,000	1,580,000	1,580,000	1,580,000	7,900,000
Annual Travel Corridor Coordination	54,000	56,000	58,000	61,000	63,000	292,000
Broadwater - Vermillion to Shiloh	-	300,000	3,400,000	-	-	3,700,000
Daniels Street - King to Industrial	-	-	-	600,000	6,200,000	6,800,000
Grand Avenue - 43rd to 62nd	2,000,000	500,000	19,785,000	-	-	22,285,000
Intersection Capacity Improvements	1,000,000	545,000	565,000	580,000	600,000	3,290,000
Misc. Curb, Gutter, and Sidewalk Program	1,000,000	1,030,000	1,050,000	1,100,000	1,135,000	5,315,000
Monad Road (Daniels To Moore Lane)	-	450,000	3,700,000	-	-	4,150,000
Pedestrian Crossing of Exposition Drive	-	-	-	4,000,000	-	4,000,000
Rimrock Road Improvements - 54th to 62nd	600,000	6,200,000	-	-	-	6,800,000
Rimrock Road Improvements - Clearview to 54th	-	-	375,000	3,400,000	-	3,775,000
SBURA Unimproved Street Improvements	-	1,119,600	1,119,600	-	-	2,239,200
SRTS (Non-sidewalk)	700,000	700,000	700,000	700,000	700,000	3,500,000
Traffic Calming	100,000	150,000	200,000	250,000	250,000	950,000
Wicks Lane - Hawthorne to Bitterroot	-	200,000	2,000,000	-	-	2,200,000
Total Transportation Projects	14,791,000	20,990,600	43,097,600	26,341,000	21,303,000	126,523,200

UTILITY PROJECTS

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
Annual Sewer Line Extensions	1,000,000	1,000,000	1,000,000	1,000,000	-	4,000,000
Annual Water Line Extensions	1,000,000	1,000,000	1,000,000	1,000,000	-	4,000,000
D&C Heated Shop and Breakroom Addition	-	-	-	-	1,350,000	1,350,000
Hydrogen Sulfide Mitigation	-	500,000	-	-	-	500,000
Wastewater - Highway 3 Sanitary Sewer	-	-	-	250,000	1,400,000	1,650,000
Wastewater Central Sewer Extension - Shiloh to 54th	900,000	-	-	-	-	900,000
Wastewater Compensation Agreements	300,000	300,000	300,000	300,000	300,000	1,500,000
Wastewater Digester Gas & Sludge Pipe Replacement	-	515,000	-	-	-	515,000
Wastewater Digester Gas Boiler	1,000,000	-	-	-	-	1,000,000
Wastewater Grand Avenue Sewer Extension - 60th to 62nd	-	-	600,000	-	-	600,000
Wastewater Hesper Sewer - Gabel to Shiloh	3,800,000	-	-	-	-	3,800,000
Wastewater Main Replacements	5,800,000	6,300,000	6,800,000	7,400,000	8,000,000	34,300,000
Wastewater- Monad Sewer Phase II	-	-	-	3,000,000	-	3,000,000
Wastewater Rehberg Ranch Lift Station	-	-	-	-	200,000	200,000
Wastewater Treatment Plant Campus Electrical	300,000	300,000	300,000	300,000	300,000	1,500,000
Water - Fox Reservoir #1 Replacement	-	-	400,000	3,300,000	-	3,700,000
Water - South 32nd St W/I-90/S Frontage Loop	-	-	-	-	300,000	300,000
Water - Storage Improvements (Zone 1)	6,000,000	-	-	-	-	6,000,000
Water - Zone 6 Storage and Looping Improvements	110,000	890,000	8,150,000	-	-	9,150,000
Water Central Water Line Extension - Shiloh to 54th	670,000	-	-	-	-	670,000
Water Compensation Agreements	300,000	300,000	300,000	300,000	300,000	1,500,000
Water Grand Avenue Water Line Extension - 60th to 62nd	-	-	330,000	-	-	330,000
Water Main Replacements	4,800,000	5,400,000	6,040,000	6,740,000	7,000,000	29,980,000
Water Skyway Drive Waterline Loop	-	-	-	300,000	2,500,000	2,800,000
Water Treatment Plant Air Scour Line Replacement	-	-	1,000,000	-	-	1,000,000
Water Treatment Plant Electrical Improvements	150,000	200,000	500,000	315,000	325,000	1,490,000
Water Treatment Plant Leaks Mitigation	-	-	-	2,000,000	-	2,000,000
Total Utility Projects	26,130,000	16,705,000	26,720,000	26,205,000	21,975,000	117,735,000

PUBLIC WORKS DEPARTMENT TOTAL	46,911,000	43,018,600	88,491,600	55,377,000	49,281,000	283,079,200
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	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
TOTAL ALL DEPARTMENTS	64,160,225	81,380,432	128,148,825	81,794,104	97,344,888	452,828,474

CIP Projects by Fund



FY 2025 - 2029 CAPITAL IMPROVEMENT PLAN SUMMARIES FUNDING BY FUND

CAPITAL PROJECT FUNDS

SIDEWALK AND CURB DISTRICTS FUND

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
Annual Street Reconstruction	780,000	780,000	780,000	780,000	780,000	3,900,000
Misc. Curb, Gutter, and Sidewalk Program	620,000	640,000	650,000	680,000	700,000	3,290,000
Wicks Lane - Hawthorne to Bitterroot	-	30,000	300,000	-	-	330,000
Total Sidewalk and Curb Districts Fund	1,400,000	1,450,000	1,730,000	1,460,000	1,480,000	7,520,000

SPECIAL IMPROVEMENT DISTRICTS (SID) FUND

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
Annual Gravel Street Reconstruction	550,000	550,000	550,000	550,000	550,000	2,750,000
Annual SIDs	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
SBURA Unimproved Street Improvements	-	559,800	559,800	-	-	1,119,600
Total SID Fund	1,550,000	2,109,800	2,109,800	1,550,000	1,550,000	8,869,600

DEBT FUNDS

GENERAL OBLIGATION BOND/LOAN

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
South Park Pool Renovation	-	10,000,000	-	-	-	10,000,000
Water - West End Reservoir/City Lakes	-	-	6,000,000	-	-	6,000,000
Total General Obligation Bond/Loan	-	10,000,000	6,000,000	-	-	16,000,000

ENTERPRISE FUNDS

AIRPORT FUND

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
Cargo Ramp Rehabilitation	-	-	-	3,666,666	3,666,666	7,333,332
Interior Terminal Rehab Phases I, II, III	-	4,111,111	10,300,000	9,700,000	-	24,111,111
New Airport Operations Building	-	-	-	-	20,000,000	20,000,000
New Taxiway for West end Hangar Development	-	1,250,000	-	-	-	1,250,000
Parking Garage Planning and Design	-	-	-	5,000,000	-	5,000,000
Pavement Condition Index Survey	83,333	-	-	83,333	-	166,666
Public Ramp - North Side Expansion	-	-	-	-	2,222,222	2,222,222
Rehab of Incursion & Fuel Farm Roads	-	-	2,200,000	-	-	2,200,000
Rehab Overlook Drive	1,200,000	-	-	-	-	1,200,000
Rehab Runway 10L/28R	-	-	-	-	15,000,000	15,000,000
Rehab Terminal Loop	-	550,000	-	-	-	550,000
Remove Hangars at Business Park 1-4	-	-	-	-	250,000	250,000
Runway 7/25 Improvements	3,100,000	11,000,000	-	-	-	14,100,000
Storm Water Pond E Improvements	-	2,222,000	-	-	-	2,222,000
Taxiway B Reconstruction	-	-	-	1,888,000	-	1,888,000
Taxiway C Hotspot Corrections	-	-	900,000	-	-	900,000
Utility Improvements for Business Park	-	-	-	2,000,000	-	2,000,000
Westend Water Line Improvements	253,086	-	-	-	-	253,086
Total Airport Fund	4,636,419	19,133,111	13,400,000	22,337,999	41,138,888	100,646,417

PARKING FUND

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
Painting and Signage Update	141,376	158,624	-	-	-	300,000
Replace Awnings Park I and III	-	-	102,225	-	-	102,225
Total Parking Fund	141,376	158,624	102,225	-	-	402,225

SOLID WASTE FUND

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
Landfill Cell 6 Expansion	-	2,125,000	12,600,000	-	-	14,725,000
Landfill Compost Phase II	-	-	-	300,000	2,800,000	3,100,000
Lift 2 - Horizontal Gas Wells	800,000	-	880,000	-	-	1,680,000
Landfill Household Hazardous Waste Facility	500,000	-	-	-	-	500,000
Landfill Pave Road (Maintenance Shop to Cell Tower)	500,000	-	-	-	-	500,000
Landfill Secondary Leachate Pond	285,000	-	-	-	-	285,000
Total Solid Waste Fund	2,085,000	2,125,000	13,480,000	300,000	2,800,000	20,790,000

TRANSIT FUND

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
Downtown Transfer Center Amenities	-	-	280,000	250,000	-	530,000
Installation of New Bus Wash System	-	250,000	-	-	-	250,000
ME Troplex Security Camera Install and Upgrade	180,000	-	-	-	-	180,000
Two Transfer Centers Security Camera Install and Upgrade	-	-	160,000	-	-	160,000
Update to Bus Stop Infrastructure	25,000	25,000	25,000	25,000	25,000	125,000
Total Transit Fund	205,000	275,000	465,000	275,000	25,000	1,245,000

WASTEWATER FUND

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
Annual Sewer Line Extensions	1,000,000	1,000,000	1,000,000	1,000,000	-	4,000,000
D&C Heated Shop and Breakroom Addition	-	-	-	-	675,000	675,000
Hydrogen Sulfide Mitigation	-	500,000	-	-	-	500,000
Wastewater - Highway 3 Sanitary Sewer	-	-	-	250,000	1,400,000	1,650,000
Wastewater Central Sewer Extension - Shiloh to 54th	900,000	-	-	-	-	900,000
Wastewater Compensation Agreements	300,000	300,000	300,000	300,000	300,000	1,500,000
Wastewater Digester Gas & Sludge Pipe Replacement	-	515,000	-	-	-	515,000
Wastewater Digester Gas Boiler	1,000,000	-	-	-	-	1,000,000
Wastewater Grand Avenue Sewer Extension - 60th to 62nd	-	-	600,000	-	-	600,000
Wastewater Hesper Sewer - Gabel to Shiloh	3,800,000	-	-	-	-	3,800,000
Wastewater Main Replacements	5,800,000	6,300,000	6,800,000	7,400,000	8,000,000	34,300,000
Wastewater- Monad Sewer Phase II	-	-	-	3,000,000	-	3,000,000
Wastewater Rehberg Ranch Lift Station	-	-	-	-	200,000	200,000
Wastewater Treatment Plant Campus Electrical	300,000	300,000	300,000	300,000	300,000	1,500,000
Total Wastewater Fund	13,100,000	8,915,000	9,000,000	12,250,000	10,875,000	54,140,000

WATER FUND

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
Annual Gravel Street Reconstruction	500,000	500,000	500,000	500,000	500,000	2,500,000
Annual Street Reconstruction	500,000	500,000	500,000	500,000	500,000	2,500,000
Annual Water Line Extensions	1,000,000	1,000,000	1,000,000	1,000,000	-	4,000,000
D&C Heated Shop and Breakroom Addition	-	-	-	-	675,000	675,000
Water - Fox Reservoir #1 Replacement	-	-	400,000	3,300,000	-	3,700,000
Water - South 32nd St W/I-90/S Frontage Loop	-	-	-	-	300,000	300,000
Water - Storage Improvements (Zone 1)	6,000,000	-	-	-	-	6,000,000
Water - Zone 6 Storage and Looping Improvements	110,000	890,000	8,150,000	-	-	9,150,000
Water Central Water Line Extension - Shiloh to 54th	670,000	-	-	-	-	670,000
Water Compensation Agreements	300,000	300,000	300,000	300,000	300,000	1,500,000
Water Grand Avenue Water Line Extension - 60th to 62nd	-	-	330,000	-	-	330,000
Water Main Replacements	4,800,000	5,400,000	6,040,000	6,740,000	7,000,000	29,980,000
Water Skyway Drive Waterline Loop	-	-	-	300,000	2,500,000	2,800,000
Water Treatment Plant Air Scour Line Replacement	-	-	1,000,000	-	-	1,000,000
Water Treatment Plant Electrical Improvements	150,000	200,000	500,000	315,000	325,000	1,490,000
Water Treatment Plant Leaks Mitigation	-	-	-	2,000,000	-	2,000,000
Total Water Fund	14,030,000	8,790,000	18,720,000	14,955,000	12,100,000	68,595,000

GENERAL FUND

GENERAL FUND

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
Alkali Creek Trail Connection	10,000	90,000	-	-	-	100,000
Burg Park Playground Replacement	-	-	-	300,000	-	300,000
Centennial Event/ Picnic Shelters & Athletic Court	-	-	-	-	1,000,000	1,000,000
Centennial Park Playground	-	1,000,000	-	-	-	1,000,000
Cottonwood Park	-	-	-	600,000	-	600,000
Downtown-Coulson Park Trail Connection	-	10,000	90,000	-	-	100,000
Edgerton Playground Replacement & Restroom Remodel	-	-	-	500,000	-	500,000
Gorham Park Playground Replacement	-	-	300,000	-	-	300,000
Hawthorne Park Wading Pool Replacement	-	-	-	200,000	1,700,000	1,900,000
Highway 3 Underpass	-	-	600,000	-	-	600,000
Irrigation Automation at Burlington Park	-	-	-	305,025	-	305,025
Irrigation Automation Spring Creek and Evergreen Parks	-	315,097	-	-	-	315,097
Mountview Cemetery Spreading Garden	100,000	-	-	-	-	100,000
N. 27th Street Side Path	-	-	-	-	100,000	100,000
North Park Tennis/Basketball Courts Replacement	100,000	-	-	-	-	100,000
Pioneer Park Wading Pool Replacement	-	-	-	200,000	1,700,000	1,900,000
Poly Vista Park	200,000	-	500,000	-	-	700,000
Replace walking bridge at Pioneer Park	100,000	-	-	-	-	100,000
Resurface trail in Riverfront Park	-	400,000	-	-	-	400,000
Rose Park Tennis Courts Replacement	-	-	600,000	-	-	600,000
Rose Pool Perimeter Fence Replacement	-	200,000	-	-	-	200,000
Sacagawea Park Playground Replacement	400,000	-	-	-	-	400,000
Sidewalk repairs through out the park system	100,000	100,000	-	-	-	200,000
South & East shops building repairs	-	-	300,000	-	-	300,000
South Park Pool Renovation	400,000	-	-	-	-	400,000
Stagecoach Trail	605,000	-	-	-	-	605,000
Stewart Park Playground Replacement	400,000	-	-	-	-	400,000
Various Trail Repairs	100,000	100,000	100,000	100,000	-	400,000
Veterans Park Playground Replacement	-	400,000	-	-	-	400,000
Walsh Park Playground Replacement	-	-	300,000	-	-	300,000
Total General Fund	2,515,000	2,615,097	2,790,000	2,205,025	4,500,000	14,625,122

INTERNAL SERVICE FUNDS

FACILITIES MANAGEMENT FUND

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
BOC Expansion Facilities	-	-	250,000	750,000	-	1,000,000
BOC Rooftop Unit Replacement	125,000	125,000	-	-	-	250,000
Fleet Expansion and New Washbays	4,026,430	-	-	-	-	4,026,430
Total Facilities Management Fund	4,151,430	125,000	250,000	750,000	-	5,276,430

SPECIAL REVENUE FUNDS

AMEND PARK ENDOWMENT FUND

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
Amend Park Parking Lot Repairs	200,000	-	-	-	-	200,000
Total Amend Park Endowment Fund	200,000	-	-	-	-	200,000

BASEBALL FIELD/STADIUM DONATIONS for CAPITAL MAINT FUND

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
Dehler Park Ball Field Replacement	-	-	-	449,080	-	449,080
Dehler Park Ball Netting	100,000	-	-	-	-	100,000
Total Dehler Park Capital Fund	100,000	-	-	449,080	-	549,080

PUBLIC SAFETY FUND

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
Fire Station 9	100,000	200,000	-	-	-	300,000
Total Public Safety Fund	100,000	200,000	-	-	-	300,000

EAST TAX INCREMENT FUND

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
5th Avenue Corridor East	-	-	500,000	-	-	500,000
6th Avenue North Multiuse Trail	-	-	-	-	250,000	250,000
Pedestrian Crossing of Exposition Drive	-	-	-	4,000,000	-	4,000,000
Total East Tax Increment Fund	-	-	500,000	4,000,000	250,000	4,750,000

SOUTH TAX INCREMENT FUND

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
SBURA Unimproved Street Improvements	-	559,800	559,800	-	-	1,119,600
Total South Tax Increment Fund	-	559,800	559,800	-	-	1,119,600

GAS TAX FUND

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
Annual ADA Replacement	250,000	250,000	250,000	250,000	250,000	1,250,000
Annual Pedestrian Crossings	107,000	110,000	115,000	120,000	125,000	577,000
Annual SIDs	50,000	50,000	50,000	50,000	50,000	250,000
Broadwater - Vermillion to Shiloh	-	300,000	3,400,000	-	-	3,700,000
Daniels Street - King to Industrial	-	-	-	-	2,000,000	2,000,000
Grand Avenue - 43rd to 62nd	-	-	185,000	-	-	185,000
Misc. Curb, Gutter, and Sidewalk Program	380,000	390,000	400,000	420,000	435,000	2,025,000
Rimrock Road Improvements - 54th to 62nd	600,000	6,200,000	-	-	-	6,800,000
Rimrock Road Improvements - Clearview to 54th	-	-	375,000	3,400,000	-	3,775,000
SRTS (Non-sidewalk)	700,000	700,000	700,000	700,000	700,000	3,500,000
Traffic Calming	100,000	150,000	200,000	250,000	250,000	950,000
Wicks Lane - Hawthorne to Bitterroot	-	-	80,000	-	-	80,000
Total Gas Tax Fund	2,187,000	8,150,000	5,755,000	5,190,000	3,810,000	25,092,000

PARK MAINTENANCE DISTRICTS (PMD'S)

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
Francis Park Playground Replacement	-	-	100,000	-	-	100,000
Harvest and Olympic irrigation upgrades	100,000	-	-	-	-	100,000
Ironwood pump stations	100,000	-	-	-	-	100,000
Kiwanis Park Playground Replacement	70,000	-	-	-	-	70,000
Unita Park Playground Replacement	-	-	-	-	100,000	100,000
Waldon Grove Park Playground Replacement	-	-	100,000	-	-	100,000
Total Park Maintenance Districts (PMD's)	270,000	-	200,000	-	100,000	570,000

STORM FUND

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
58th Street /Cottonwood Park Regional Detention	-	250,000	2,200,000	-	-	2,450,000
Annual Culvert Project	165,000	170,000	176,000	183,000	188,000	882,000
Annual Storm Drainage Intersection Trouble Spot Project	165,000	170,000	176,000	183,000	188,000	882,000
Annual Storm Sewer Rehabilitation Program	375,000	388,000	402,000	415,000	427,000	2,007,000
Arnold Drain Regional Detention	1,300,000	1,620,000	-	-	-	2,920,000
Babcock Boulevard Storm	-	-	-	250,000	2,400,000	2,650,000
Land for Storm Outfalls	-	200,000	-	-	-	200,000
Rimrock Road (62nd - 54th)	-	200,000	1,740,000	-	-	1,940,000
West Heights Storm Water Detention Phase I	-	200,000	500,000	-	-	700,000
West Heights Storm Water Detention Phase II	-	-	-	1,500,000	-	1,500,000
Wicks Lane Storm Drain Phase II	1,900,000	-	-	-	-	1,900,000
Total Storm Fund	3,905,000	3,198,000	5,194,000	2,531,000	3,203,000	18,031,000

STREET MAINTENANCE DISTRICT FUND

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
54th Street West - Grand to Rimrock	-	-	-	-	700,000	700,000
6th Avenue North Multiuse Trail	-	-	-	-	250,000	250,000
Annual Gravel Street Reconstruction	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000	7,000,000
Annual PAVER Program	3,900,000	4,300,000	4,700,000	5,200,000	5,700,000	23,800,000
Annual Street Reconstruction	300,000	300,000	300,000	300,000	300,000	1,500,000
Annual Travel Corridor Coordination	54,000	56,000	58,000	61,000	63,000	292,000
Daniels Street - King to Industrial	-	-	-	600,000	4,200,000	4,800,000
Intersection Capacity Improvements	1,000,000	545,000	565,000	580,000	600,000	3,290,000
Monad Road (Daniels To Moore Lane)	-	450,000	3,700,000	-	-	4,150,000
Wicks Lane - Hawthorne to Bitterroot	-	170,000	1,620,000	-	-	1,790,000
Total Street Maintenance District Fund	6,654,000	7,221,000	12,343,000	8,141,000	13,213,000	47,572,000

POTENTIAL GRANT FUNDS AND CONTRIBUTIONS (NON-TRANSPORTATION ALTERNATIVES)

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
25th Street Bridge	-	5,455,000	-	-	-	5,455,000
5th Avenue Corridor East	-	-	7,050,000	-	-	7,050,000
Alkali Creek Trail Connection	-	77,100	-	-	-	77,100
Cottonwood Park	-	-	-	400,000	-	400,000
Downtown BBWA Corridor Trail/On Street Facilities	-	-	110,000	-	-	110,000
Downtown-Coulson Park Trail Connection	-	-	110,000	-	-	110,000
Fire Station 9	-	-	6,900,000	-	-	6,900,000
Highway 3 Underpass	-	-	25,000	-	-	25,000
N. 27th Street Side Path	-	-	-	-	187,900	187,900
Stagecoach Trail	200,000	-	-	-	-	200,000
Trail Connector from King Ave West to TransTech Center	-	-	-	-	100,000	100,000
Total Trail Grant Fund	200,000	5,532,100	14,195,000	400,000	287,900	20,615,000

TRANSPORTATION ALTERNATIVES PROGRAM FUND

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
5th Avenue Corridor East	-	-	450,000	-	-	450,000
Alkali Creek Trail Connection	-	322,900	-	-	-	322,900
Downtown BBWA Corridor Trail/On Street Facilities	-	-	390,000	-	-	390,000
Downtown-Coulson Park Trail Connection	-	-	540,000	-	-	540,000
Highway 3 Underpass	-	-	375,000	-	-	375,000
N. 27th Street Side Path	-	-	-	-	1,237,100	1,237,100
Stagecoach Trail	4,730,000	-	-	-	-	4,730,000
Trail Connector from King Ave West to TransTech Center	-	-	-	-	600,000	600,000
Total Transportations Alternatives Program Fund	4,730,000	322,900	1,755,000	-	1,837,100	8,645,000

URBAN FUNDS ****

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
21st Street Underpass Improvements	-	-	-	5,000,000	-	5,000,000
Grand Avenue - 43rd to 62nd	2,000,000	500,000	19,600,000	-	-	22,100,000
Total Urban Fund	2,000,000	500,000	19,600,000	5,000,000	-	27,100,000

CONGESTION MITIGATION AIR QUALITY (CMAQ) FUND ****

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
N. 27th Street Side Path	-	-	-	-	175,000	175,000
Total Congestion Mitigation Air Quality (CMAQ) Fund	-	-	-	-	175,000	175,000

	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
TOTAL ALL FUNDS	64,160,225	81,380,432	128,148,825	81,794,104	97,344,888	452,828,474

CIP Projects by Revenue Source



FY 2025 - 2029 CAPITAL IMPROVEMENT PLAN SUMMARIES FUNDING BY REVENUE SOURCE

PROJECTS FUNDED WITH CHARGES TO CITY DEPARTMENTS

FACILITIES CHARGES FOR SERVICES

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
BOC Expansion Facilities	-	-	250,000	750,000	-	1,000,000
BOC Rooftop Unit Replacement	125,000	125,000	-	-	-	250,000
Fleet Expansion and New Washbays	150,000	-	-	-	-	150,000
CHARGES TO CITY DEPARTMENTS TOTAL	275,000	125,000	250,000	750,000	-	1,400,000

PROJECTS FUNDED WITH CONTRIBUTIONS

BILLINGS TRAILNET

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
5th Avenue Corridor East	-	-	50,000	-	-	50,000
Alkali Creek Trail Connection	-	27,100	-	-	-	27,100
Downtown BBWA Corridor Trail/On Street Facilities	-	-	60,000	-	-	60,000
Downtown-Coulson Park Trail Connection	-	-	60,000	-	-	60,000
Highway 3 Underpass	-	-	25,000	-	-	25,000
N. 27th Street Side Path	-	-	-	-	137,900	137,900
Stagecoach Trail	100,000	-	-	-	-	100,000
Trail Connector from King Ave West to TransTech Center	-	-	-	-	50,000	50,000
Total Trailnet	100,000	27,100	195,000	-	187,900	510,000

DEVELOPER CONTRIBUTIONS

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
Grand Avenue - 43rd to 62nd	-	-	185,000	-	-	185,000
Rimrock Road Improvements - 54th to 62nd	-	500,000	-	-	-	500,000
Rimrock Road Improvements - Clearview to 54th	-	-	-	35,000	-	35,000
Wicks Lane - Hawthorne to Bitterroot	-	-	80,000	-	-	80,000
Total Developer Contributions	-	500,000	265,000	35,000	-	800,000

PRIVATE CONTRIBUTIONS

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
Cottonwood Park	-	-	-	400,000	-	400,000
Dehler Park Ball Field Replacement	-	-	-	449,080	-	449,080
Dehler Park Ball Netting	100,000	-	-	-	-	100,000
Downtown BBWA Corridor Trail/On Street Facilities	-	-	50,000	-	-	50,000
Total Private Contributions	100,000	-	50,000	849,080	-	999,080

CONTRIBUTIONS TOTAL	200,000	527,100	510,000	884,080	187,900	2,309,080
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PROJECTS FUNDED WITH DEBT

GENERAL OBLIGATION BONDS/LOAN

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
South Park Pool Renovation	-	10,000,000	-	-	-	10,000,000
Water - West End Reservoir/City Lakes	-	-	6,000,000	-	-	6,000,000
Total General Obligation Bonds/Loan	-	10,000,000	6,000,000	-	-	16,000,000

REVENUE BONDS - FACILITIES

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
Fleet Expansion and New Washbays	3,876,430	-	-	-	-	3,876,430
Total Facility Revenue Bonds	3,876,430	-	-	-	-	3,876,430

REVENUE BONDS - SOLID WASTE

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
Landfill Cell 6 Expansion	-	-	12,600,000	-	-	12,600,000
Total Solid Waste Revenue Bonds	-	-	12,600,000	-	-	12,600,000

SIDEWALK AND CURB DISTRICTS BONDS

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
Annual Street Reconstruction	780,000	780,000	780,000	780,000	780,000	3,900,000
Misc. Curb, Gutter, and Sidewalk Program	620,000	640,000	650,000	680,000	700,000	3,290,000
Wicks Lane - Hawthorne to Bitterroot	-	30,000	300,000	-	-	330,000
Total Sidewalk Bonds	1,400,000	1,450,000	1,730,000	1,460,000	1,480,000	7,520,000

SPECIAL IMPROVEMENT DISTRICTS (SID) BONDS

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
Annual Gravel Street Reconstruction	550,000	550,000	550,000	550,000	550,000	2,750,000
Annual SIDs	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
SBURA Unimproved Street Improvements	-	559,800	559,800	-	-	1,119,600
Total SID Bonds	1,550,000	2,109,800	2,109,800	1,550,000	1,550,000	8,869,600

DEBT TOTAL	6,826,430	13,559,800	22,439,800	3,010,000	3,030,000	48,866,030
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PROJECTS FUNDED WITH GRANTS

AIRPORT FAA GRANT

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
Cargo Ramp Rehabilitation	-	-	-	3,300,000	3,300,000	6,600,000
Interior Terminal Rehab Phases I, II, III	-	3,700,000	1,300,000	500,000	-	5,500,000
New Airport Operations Building	-	-	-	-	18,000,000	18,000,000
New Taxi Lane for West end Hangar Development	-	1,125,000	-	-	-	1,125,000
Pavement Condition Index Survey	75,000	-	-	75,000	-	150,000
Public Ramp - North Side Expansion	-	-	-	-	2,000,000	2,000,000
Rehab of IncurSION & Fuel Farm Roads	-	-	1,980,000	-	-	1,980,000
Rehab Overlook Drive	635,000	-	-	-	-	635,000
Rehab Runway 10L/28R	-	-	-	-	13,500,000	13,500,000
Runway 7/25 Improvements	2,790,000	8,010,000	-	-	-	10,800,000
Storm Water Pond E Improvements	-	2,000,000	-	-	-	2,000,000
Taxiway B Reconstruction	-	-	-	1,700,000	-	1,700,000
Taxiway C Hotspot Corrections	-	-	810,000	-	-	810,000
Total Airport FAA Grants	3,500,000	14,835,000	4,090,000	5,575,000	36,800,000	64,800,000

FEDERAL/LOCAL DISCRETIONARY GRANT

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
25th Street Bridge	-	5,455,000	-	-	-	5,455,000
5th Avenue Corridor East	-	-	7,000,000	-	-	7,000,000
Alkali Creek Trail Connection	-	50,000	-	-	-	50,000
Downtown-Coulson Park Trail Connection	-	-	50,000	-	-	50,000
Fire Station 9	-	-	6,900,000	-	-	6,900,000
N. 27th Street Side Path	-	-	-	-	50,000	50,000
Stagecoach Trail	100,000	-	-	-	-	100,000
Total Federal/Local Discretionary Grants	100,000	5,505,000	13,950,000	-	50,000	19,605,000

RECREATIONAL TRAILS PROGRAM

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
Trail Connector from King Ave West to TransTech Center	-	-	-	-	50,000	50,000
Total Recreational Trails Program Grant	-	-	-	-	50,000	50,000

TRANSIT FTA GRANT

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
Downtown Transfer Center Amenities	-	-	224,000	200,000	-	424,000
Installation of New Bus Wash System	-	200,000	-	-	-	200,000
ME Troplex Security Camera Install and Upgrade	144,000	-	-	-	-	144,000
Two Transfer Centers Security Camera Install and Upgrade	-	-	128,000	-	-	128,000
Update to Bus Stop Infrastructure	20,000	20,000	20,000	20,000	20,000	100,000
Total Transit FTA Grants	164,000	220,000	372,000	220,000	20,000	996,000

TRANSPORTATION ALTERNATIVES PROGRAM FUNG

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
5th Avenue Corridor East	-	-	450,000	-	-	450,000
Alkali Creek Trail Connection	-	322,900	-	-	-	322,900
Downtown BBWA Corridor Trail/On Street Facilities	-	-	390,000	-	-	390,000
Downtown-Coulson Park Trail Connection	-	-	540,000	-	-	540,000
Highway 3 Underpass	-	-	375,000	-	-	375,000
N. 27th Street Side Path	-	-	-	-	1,237,100	1,237,100
Stagecoach Trail	4,730,000	-	-	-	-	4,730,000
Trail Connector from King Ave West to TransTech Center	-	-	-	-	600,000	600,000
Total Transportations Alternatives Program Grants	4,730,000	322,900	1,755,000	-	1,837,100	8,645,000

GRANTS TOTAL	8,494,000	20,882,900	20,167,000	5,795,000	38,757,100	94,096,000
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PROJECTS FUNDED WITH SPECIAL ASSESSMENTS

PARK MAINTENANCE DISTRICTS (PMD'S)

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
Francis Park Playground Replacement	-	-	100,000	-	-	100,000
Harvest and Olympic irrigation upgrades	100,000	-	-	-	-	100,000
Ironwood pump stations	100,000	-	-	-	-	100,000
Kiwanis Park Playground Replacement	70,000	-	-	-	-	70,000
Unita Park Playground Replacement	-	-	-	-	100,000	100,000
Waldon Grove Park Playground Replacement	-	-	100,000	-	-	100,000
Total Park Maintenance Districts (PMD's)	270,000	-	200,000	-	100,000	570,000

STORM ASSESSMENTS

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
58th Street /Cottonwood Park Regional Detention	-	250,000	2,200,000	-	-	2,450,000
Annual Culvert Project	165,000	170,000	176,000	183,000	188,000	882,000
Annual Storm Drainage Intersection Trouble Spot Project	165,000	170,000	176,000	183,000	188,000	882,000
Annual Storm Sewer Rehabilitation Program	375,000	388,000	402,000	415,000	427,000	2,007,000
Arnold Drain Regional Detention	1,300,000	1,620,000	-	-	-	2,920,000
Babcock Boulevard Storm	-	-	-	250,000	2,400,000	2,650,000
Land for Storm Outfalls	-	200,000	-	-	-	200,000
Rimrock Road (62nd - 54th)	-	200,000	1,740,000	-	-	1,940,000
West Heights Storm Water Detention Phase I	-	200,000	500,000	-	-	700,000
West Heights Storm Water Detention Phase II	-	-	-	1,500,000	-	1,500,000
Wicks Lane Storm Drain Phase II	1,900,000	-	-	-	-	1,900,000
Total Storm Assessments	3,905,000	3,198,000	5,194,000	2,531,000	3,203,000	18,031,000

STREET MAINTENANCE DISTRICT ASSESSMENTS

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
54th Street West - Grand to Rimrock	-	-	-	-	700,000	700,000
6th Avenue North Multiuse Trail	-	-	-	-	250,000	250,000
Annual Gravel Street Reconstruction	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000	7,000,000
Annual PAVER Program	3,900,000	4,300,000	4,700,000	5,200,000	5,700,000	23,800,000
Annual Street Reconstruction	300,000	300,000	300,000	300,000	300,000	1,500,000
Annual Travel Corridor Coordination	54,000	56,000	58,000	61,000	63,000	292,000
Daniels Street - King to Industrial	-	-	-	600,000	4,200,000	4,800,000
Intersection Capacity Improvements	1,000,000	545,000	565,000	580,000	600,000	3,290,000
Monad Road (Daniels To Moore Lane)	-	450,000	3,700,000	-	-	4,150,000
Wicks Lane - Hawthorne to Bitterroot	-	170,000	1,620,000	-	-	1,790,000
Total Street Maintenance District Assessments	6,654,000	7,221,000	12,343,000	8,141,000	13,213,000	47,572,000

SPECIAL ASSESSMENTS TOTAL	10,829,000	10,419,000	17,737,000	10,672,000	16,516,000	66,173,000
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PROJECTS FUNDED WITH STATE REVENUES

GAS TAX REVENUES

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
Annual ADA Replacement	250,000	250,000	250,000	250,000	250,000	1,250,000
Annual Pedestrian Crossings	107,000	110,000	115,000	120,000	125,000	577,000
Annual SIDs	50,000	50,000	50,000	50,000	50,000	250,000
Broadwater - Vermillion to Shiloh	-	300,000	3,400,000	-	-	3,700,000
Daniels Street - King to Industrial	-	-	-	-	2,000,000	2,000,000
Misc. Curb, Gutter, and Sidewalk Program	380,000	390,000	400,000	420,000	435,000	2,025,000
Rimrock Road Improvements - 54th to 62nd	600,000	5,700,000	-	-	-	6,300,000
Rimrock Road Improvements - Clearview to 54th	-	-	375,000	3,365,000	-	3,740,000
SRTS (Non-sidewalk)	700,000	700,000	700,000	700,000	700,000	3,500,000
Traffic Calming	100,000	150,000	200,000	250,000	250,000	950,000
Total Gas Tax	2,187,000	7,650,000	5,490,000	5,155,000	3,810,000	24,292,000

URBAN FUNDS ****

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
21st Street Underpass Improvements	-	-	-	5,000,000	-	5,000,000
Grand Avenue - 43rd to 62nd	2,000,000	500,000	19,600,000	-	-	22,100,000
Total Urban Funds	2,000,000	500,000	19,600,000	5,000,000	-	27,100,000

CMAQ (AIR QUALITY) FUNDS ***

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
N. 27th Street Side Path	-	-	-	-	175,000	175,000
Total CMAQ (Air Quality) Funds	-	-	-	-	175,000	175,000

STATE REVENUES TOTAL	4,187,000	8,150,000	25,090,000	10,155,000	3,985,000	51,567,000
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PROJECTS FUNDED WITH TAX REVENUES

EAST TAX INCREMENT FUND

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
5th Avenue Corridor East	-	-	500,000	-	-	500,000
6th Avenue North Multiuse Trail	-	-	-	-	250,000	250,000
Pedestrian Crossing of Exposition Drive	-	-	-	4,000,000	-	4,000,000
Total East Tax Increment District	-	-	500,000	4,000,000	250,000	4,750,000

GENERAL FUND

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
Alkali Creek Trail Connection	10,000	90,000	-	-	-	100,000
Downtown-Coulson Park Trail Connection	-	10,000	90,000	-	-	100,000
N. 27th Street Side Path	-	-	-	-	100,000	100,000
Stagecoach Trail	605,000	-	-	-	-	605,000
Burg Park Playground Replacement	-	-	-	300,000	-	300,000
Centennial Event/ Picnic Shelters & Athletic Court	-	-	-	-	1,000,000	1,000,000
Centennial Park Playground	-	1,000,000	-	-	-	1,000,000
Cottonwood Park	-	-	-	600,000	-	600,000
Edgerton Playground Replacement & Restroom Remodel	-	-	-	500,000	-	500,000
Gorham Park Playground Replacement	-	-	300,000	-	-	300,000
Hawthorne Park Wading Pool Replacement	-	-	-	200,000	1,700,000	1,900,000
Highway 3 Underpass	-	-	600,000	-	-	600,000
Irrigation Automation at Burlington Park	-	-	-	305,025	-	305,025
Irrigation Automation Spring Creek and Evergreen Parks	-	315,097	-	-	-	315,097
Mountview Cemetery Spreading Garden	100,000	-	-	-	-	100,000
North Park Tennis/Basketball Courts Replacement	100,000	-	-	-	-	100,000
Pioneer Park Wading Pool Replacement	-	-	-	200,000	1,700,000	1,900,000
Poly Vista Park	200,000	-	500,000	-	-	700,000
Replace walking bridge at Pioneer Park	100,000	-	-	-	-	100,000
Resurface trail in Riverfront Park	-	400,000	-	-	-	400,000
Rose Park Tennis Courts Replacement	-	-	600,000	-	-	600,000
Rose Pool Perimeter Fence Replacement	-	200,000	-	-	-	200,000
Sacagawea Park Playground Replacement	400,000	-	-	-	-	400,000
Sidewalk repairs through out the park system	100,000	100,000	-	-	-	200,000
South & East shops building repairs	-	-	300,000	-	-	300,000
South Park Pool Renovation	400,000	-	-	-	-	400,000
Stewart Park Playground Replacement	400,000	-	-	-	-	400,000
Various Trail Repairs	100,000	100,000	100,000	100,000	-	400,000
Veterans Park Playground Replacement	-	400,000	-	-	-	400,000
Walsh Park Playground Replacement	-	-	300,000	-	-	300,000
Total General Fund	2,515,000	2,615,097	2,790,000	2,205,025	4,500,000	14,625,122

PUBLIC SAFETY MILL LEVY

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
Fire Station 9	100,000	200,000	-	-	-	300,000
Total Public Safety Mill Levy	100,000	200,000	-	-	-	300,000

SOUTH TAX INCREMENT FUND

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
SBURA Unimproved Street Improvements	-	559,800	559,800	-	-	1,119,600
Total South Tax Increment District	-	559,800	559,800	-	-	1,119,600

TRANSIT TAX

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
Downtown Transfer Center Amenities	-	-	56,000	50,000	-	106,000
Installation of New Bus Wash System	-	50,000	-	-	-	50,000
ME Troplex Security Camera Install and Upgrade	36,000	-	-	-	-	36,000
Two Transfer Centers Security Camera Install and Upgrade	-	-	32,000	-	-	32,000
Update to Bus Stop Infrastructure	5,000	5,000	5,000	5,000	5,000	25,000
Total Transit Tax	41,000	55,000	93,000	55,000	5,000	249,000

TAX REVENUES TOTAL	2,656,000	3,429,897	3,942,800	6,260,025	4,755,000	21,043,722
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PROJECTS FUNDED WITH USER FEES AND CHARGES

AIRPORT USER FEES

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
Cargo Ramp Rehabilitation	-	-	-	366,666	366,666	733,332
Interior Terminal Rehab Phases I, II, III	-	411,111	7,000,000	9,000,000	-	16,411,111
New Airport Operations Building	-	-	-	-	2,000,000	2,000,000
New Taxilane for West end Hangar Development	-	125,000	-	-	-	125,000
Pavement Condition Index Survey	8,333	-	-	8,333	-	16,666
Public Ramp - North Side Expansion	-	-	-	-	222,222	222,222
Rehab of Incurision & Fuel Farm Roads	-	-	220,000	-	-	220,000
Rehab Overlook Drive	565,000	-	-	-	-	565,000
Rehab Runway 10L/28R	-	-	-	-	1,500,000	1,500,000
Rehab Terminal Loop	-	550,000	-	-	-	550,000
Remove Hangars at Business Park 1-4	-	-	-	-	250,000	250,000
Storm Water Pond E Improvements	-	222,000	-	-	-	222,000
Taxiway B Reconstruction	-	-	-	188,000	-	188,000
Taxiway C Hotspot Corrections	-	-	90,000	-	-	90,000
Utility Improvements for Business Park	-	-	-	2,000,000	-	2,000,000
Westend Water Line Improvements	253,086	-	-	-	-	253,086
Total Airport User Fees	826,419	1,308,111	7,310,000	11,562,999	4,338,888	25,346,417

AIRPORT CUSTOMER FACILITY CHARGES

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
Parking Garage Planning and Design	-	-	-	5,000,000	-	5,000,000
Total Airport Customer Facility Charges	-	-	-	5,000,000	-	5,000,000

AIRPORT PASSENGER FACILITY CHARGES

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
Interior Terminal Rehab Phases I, II, III	-	-	2,000,000	200,000	-	2,200,000
Runway 7/25 Improvements	310,000	2,990,000	-	-	-	3,300,000
Total Airport Passenger Facility Charges	310,000	2,990,000	2,000,000	200,000	-	5,500,000

AMEND PARK CHARGES

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
Amend Park Parking Lot Repairs	200,000	-	-	-	-	200,000
Total Amend Park Charges	200,000	-	-	-	-	200,000

PARKING USER FEES

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
Painting and Signage Update	141,376	158,624	-	-	-	300,000
Replace Awnings Park I and III	-	-	102,225	-	-	102,225
Total Parking User Fees	141,376	158,624	102,225	-	-	402,225

SOLID WASTE LANDFILL USER FEES

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
Landfill Cell 6 Expansion	-	2,125,000	-	-	-	2,125,000
Landfill Compost Phase II	-	-	-	300,000	2,800,000	3,100,000
Lift 2 - Horizontal Gas Wells	800,000	-	880,000	-	-	1,680,000
Landfill Household Hazardous Waste Facility	500,000	-	-	-	-	500,000
Landfill Pave Road (Maintenance Shop to Cell Tower)	500,000	-	-	-	-	500,000
Landfill Secondary Leachate Pond	285,000	-	-	-	-	285,000
Total Solid Waste Landfill User Fees	2,085,000	2,125,000	880,000	300,000	2,800,000	8,190,000

WASTEWATER USER CHARGES

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
Annual Sewer Line Extensions	1,000,000	1,000,000	1,000,000	1,000,000	-	4,000,000
D&C Heated Shop and Breakroom Addition	-	-	-	-	675,000	675,000
Hydrogen Sulfide Mitigation	-	500,000	-	-	-	500,000
Wastewater - Highway 3 Sanitary Sewer	-	-	-	250,000	1,400,000	1,650,000
Wastewater Central Sewer Extension - Shiloh to 54th	900,000	-	-	-	-	900,000
Wastewater Compensation Agreements	300,000	300,000	300,000	300,000	300,000	1,500,000
Wastewater Digester Gas & Sludge Pipe Replacement	-	515,000	-	-	-	515,000
Wastewater Digester Gas Boiler	1,000,000	-	-	-	-	1,000,000
Wastewater Grand Avenue Sewer Extension - 60th to 62nd	-	-	600,000	-	-	600,000
Wastewater Hesper Sewer - Gabel to Shiloh	3,800,000	-	-	-	-	3,800,000
Wastewater Main Replacements	5,800,000	6,300,000	6,800,000	7,400,000	8,000,000	34,300,000
Wastewater- Monad Sewer Phase II	-	-	-	3,000,000	-	3,000,000
Wastewater Rehberg Ranch Lift Station	-	-	-	-	200,000	200,000
Wastewater Treatment Plant Campus Electrical	300,000	300,000	300,000	300,000	300,000	1,500,000
Total Wastewater User Charges	13,100,000	8,915,000	9,000,000	12,250,000	10,875,000	54,140,000

WATER USER CHARGES

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
Annual Gravel Street Reconstruction	500,000	500,000	500,000	500,000	500,000	2,500,000
Annual Street Reconstruction	500,000	500,000	500,000	500,000	500,000	2,500,000
Annual Water Line Extensions	1,000,000	1,000,000	1,000,000	1,000,000	-	4,000,000
D&C Heated Shop and Breakroom Addition	-	-	-	-	675,000	675,000
Water - Fox Reservoir #1 Replacement	-	-	400,000	3,300,000	-	3,700,000
Water - South 32nd St W/I-90/S Frontage Loop	-	-	-	-	300,000	300,000
Water - Storage Improvements (Zone 1)	6,000,000	-	-	-	-	6,000,000
Water - Zone 6 Storage and Looping Improvements	110,000	890,000	8,150,000	-	-	9,150,000
Water Central Water Line Extension - Shiloh to 54th	670,000	-	-	-	-	670,000
Water Compensation Agreements	300,000	300,000	300,000	300,000	300,000	1,500,000
Water Grand Avenue Water Line Extension - 60th to 62nd	-	-	330,000	-	-	330,000
Water Main Replacements	4,800,000	5,400,000	6,040,000	6,740,000	7,000,000	29,980,000
Water Skyway Drive Waterline Loop	-	-	-	300,000	2,500,000	2,800,000
Water Treatment Plant Air Scour Line Replacement	-	-	1,000,000	-	-	1,000,000
Water Treatment Plant Electrical Improvements	150,000	200,000	500,000	315,000	325,000	1,490,000
Water Treatment Plant Leaks Mitigation	-	-	-	2,000,000	-	2,000,000
Total Water User Charges	14,030,000	8,790,000	18,720,000	14,955,000	12,100,000	68,595,000

USER FEES AND CHARGES TOTAL	30,692,795	24,286,735	38,012,225	44,267,999	30,113,888	167,373,642
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PROJECTS FUNDED WITH USER FEES AND CHARGES

UNFUNDED

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
Total Unfunded	-	-	-	-	-	-

USER FEES AND CHARGES TOTAL	-	-	-	-	-	-
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	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
TOTAL ALL REVENUES SOURCES	64,160,225	81,380,432	128,148,825	81,794,104	97,344,888	452,828,474

Aviation



& Transit





FY 2025 - 2029 CAPITAL IMPROVEMENT PLAN SUMMARIES FUNDING BY DEPARTMENT AND PROJECT CATEGORY

AVIATION AND TRANSIT DEPARTMENT

AIRPORT PROJECTS

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
Cargo Ramp Rehabilitation	-	-	-	3,666,666	3,666,666	7,333,332
Interior Terminal Rehab Phases I, II, III	-	4,111,111	10,300,000	9,700,000	-	24,111,111
New Airport Operations Building	-	-	-	-	20,000,000	20,000,000
New Taxiway for West end Hangar Development	-	1,250,000	-	-	-	1,250,000
Parking Garage Planning and Design	-	-	-	5,000,000	-	5,000,000
Pavement Condition Index Survey	83,333	-	-	83,333	-	166,666
Public Ramp - North Side Expansion	-	-	-	-	2,222,222	2,222,222
Rehab of Incurtion & Fuel Farm Roads	-	-	2,200,000	-	-	2,200,000
Rehab Overlook Drive	1,200,000	-	-	-	-	1,200,000
Rehab Runway 10L/28R	-	-	-	-	15,000,000	15,000,000
Rehab Terminal Loop	-	550,000	-	-	-	550,000
Remove Hangars at Business Park 1-4	-	-	-	-	250,000	250,000
Runway 7/25 Improvements	3,100,000	11,000,000	-	-	-	14,100,000
Storm Water Pond E Improvements	-	2,222,000	-	-	-	2,222,000
Taxiway B Reconstruction	-	-	-	1,888,000	-	1,888,000
Taxiway C Hotspot Corrections	-	-	900,000	-	-	900,000
Utility Improvements for Business Park	-	-	-	2,000,000	-	2,000,000
Westend Water Line Improvements	253,086	-	-	-	-	253,086
Total Airport Projects	4,636,419	19,133,111	13,400,000	22,337,999	41,138,888	100,646,417

MET TRANSIT PROJECTS

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
Downtown Transfer Center Amenities	-	-	280,000	250,000	-	530,000
Installation of New Bus Wash System	-	250,000	-	-	-	250,000
METropex Security Camera Install and Upgrade	180,000	-	-	-	-	180,000
Two Transfer Centers Security Camera Install and Upgrade	-	-	160,000	-	-	160,000
Update to Bus Stop Infrastructure	25,000	25,000	25,000	25,000	25,000	125,000
Total MET Transit Projects	205,000	275,000	465,000	275,000	25,000	1,245,000

AVIATION AND TRANSIT DEPARTMENT TOTAL	4,841,419	19,408,111	13,865,000	22,612,999	41,163,888	101,891,417
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Department:	<u>Aviation and Transit</u>	FY25 - FY29 CIP
Project Category:	<u>Airport</u>	Project Title: <u>Interior Terminal Rehab Phases I, II, III</u>
Project Description/Location:		
This project will rehabilitate the exterior and interior front of the 30 year old terminal building in three phases over a period of three years.		
Justification:		
The five year Terminal remodel of Concourse A, B and C that included a new Great Room, concessions, bathrooms, relocation of the TSA screening area and a new lobby will be completed in 2024. The next project is to rehabilitate the exterior front of the building and interior ticket counter areas and baggage claim that are 30 years old. This work will consist of the following:		
<ul style="list-style-type: none"> - Refresh the front of the Terminal, expand the lobby and improve the ticket counter space when passengers are checking in for their flights - Improve baggage claim by adding a 3rd baggage carousel - Add ticket counters at the East end of the building to accommodate more airlines and improve the operational space 		
CIP Status	Project Type	Insert Picture(s) or Map Here
<input checked="" type="checkbox"/> Modify Existing <input type="checkbox"/> New Project	<input type="checkbox"/> Renewal/ Replacement <input checked="" type="checkbox"/> Enhancement/ New	
Operating Budget Impact:		
Little or no impact		
Comments:		

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering			4,111,111					\$ 4,111,111
Land Acquisition								\$ -
Construction				10,300,000	9,700,000			\$ 20,000,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ 4,111,111	\$ 10,300,000	\$ 9,700,000	\$ -	\$ -	\$ 24,111,111
Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Airport User Fees			411,111	7,000,000	9,000,000			\$ 16,411,111
CFC User Fees								\$ -
FAA Cargo Grant								\$ -
FAA Grant			3,700,000	1,300,000	500,000			\$ 5,500,000
Passenger Facility Charge				2,000,000	200,000			\$ 2,200,000
Revenue Bonds								\$ -
Transit FTA Grant								\$ -
Transit Local Funds								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ 4,111,111	\$ 10,300,000	\$ 9,700,000	\$ -	\$ -	\$ 24,111,111

Department: Aviation and Transit FY25 - FY29 CIP

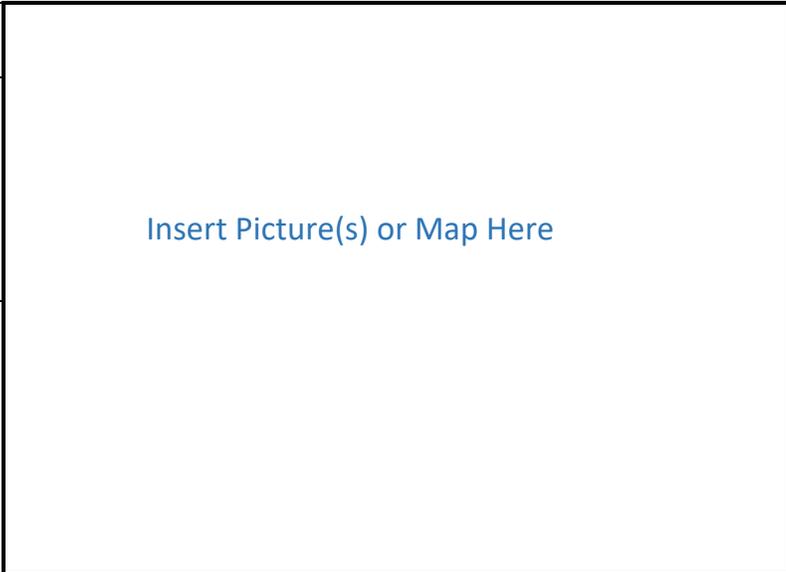
Project Category: Airport Project Title: New Taxi Lane for West end Hangar Development

Project Description/Location:
 Growth on the West end of the Airport continues and a new taxi lane is needed to accommodate additional hangars that will be built.

Justification:
 Aircraft parking inside the new hangar development on the west end of the Airport will require access to/from the airfield.

CIP Status **Project Type**
 Modify Existing Renewal/ Replacement
 New Project Enhancement/ New

Operating Budget Impact:
 None



Comments:
 Click here to enter text.

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering			125,000					\$ 125,000
Land Acquisition								\$ -
Construction			1,125,000					\$ 1,125,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ 1,250,000	\$ -	\$ -	\$ -	\$ -	\$ 1,250,000

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Airport User Fees			125,000					\$ 125,000
CFC User Fees								\$ -
FAA Cargo Grant								\$ -
FAA Grant			1,125,000					\$ 1,125,000
Passenger Facility Charge								\$ -
Revenue Bonds								\$ -
Transit FTA Grant								\$ -
Transit Local Funds								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ 1,250,000	\$ -	\$ -	\$ -	\$ -	\$ 1,250,000

Department: <u>Aviation and Transit</u>	FY25 - FY29 CIP
Project Category: <u>Airport</u>	Project Title: <u>Pavement Condition Index Survey</u>
Project Description/Location: Pavement surface conditions are evaluated every three years for FAA review and Construction Project Programming.	
Justification: Required by the FAA for construction project grant funding priorities.	
CIP Status <input checked="" type="checkbox"/> Modify Existing <input type="checkbox"/> New Project	Project Type <input checked="" type="checkbox"/> Renewal/ Replacement <input type="checkbox"/> Enhancement/ New
Operating Budget Impact: Little or no impact	Insert Picture(s) or Map Here
Comments:	

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering		83,333			83,333			\$ 166,666
Land Acquisition								\$ -
Construction								\$ -
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 83,333	\$ -	\$ -	\$ 83,333	\$ -	\$ -	\$ 166,666
Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Airport User Fees		8,333			8,333			\$ 16,666
CFC User Fees								\$ -
FAA Cargo Grant								\$ -
FAA Grant		75,000			75,000			\$ 150,000
Passenger Facility Charge								\$ -
Revenue Bonds								\$ -
Transit FTA Grant								\$ -
Transit Local Funds								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 83,333	\$ -	\$ -	\$ 83,333	\$ -	\$ -	\$ 166,666

Department: Aviation and Transit FY25 - FY29 CIP

Project Category: Airport Project Title: Rehab of Incursion & Fuel Farm Roads

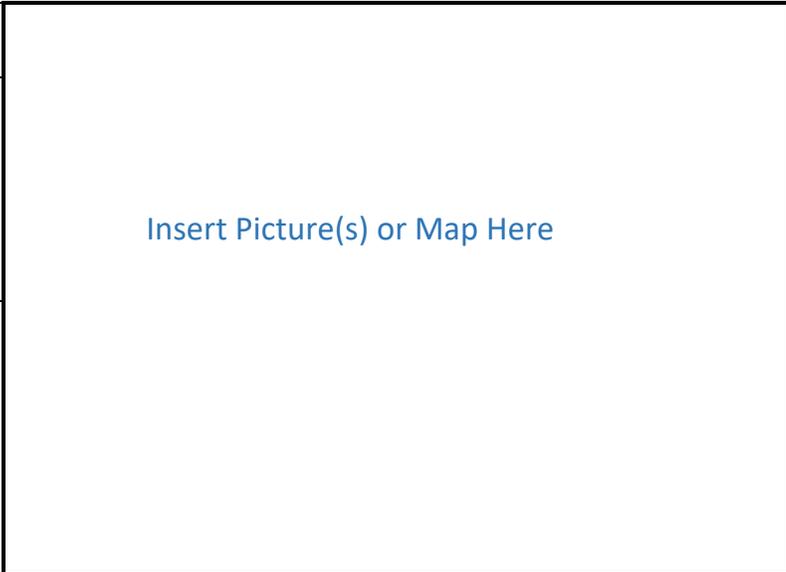
Project Description/Location:
 This project would develop neighboring land and add roads at the fuel farm facility. It will also rehabilitate existing roadways at the East end of the Airport that fuel trucks and vehicles utilize in order to avoid crossing the airfield and runways.

Justification:
 With the last available fuel farm tank locations being leased to the new FBO Operation, BAG Billings, additional space is needed for future growth.

CIP Status
 Modify Existing
 New Project

Project Type
 Renewal/ Replacement
 Enhancement/ New

Operating Budget Impact:
 Little or no impact



Comments:

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering				200,000				\$ 200,000
Land Acquisition								\$ -
Construction				2,000,000				\$ 2,000,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ 2,200,000	\$ -	\$ -	\$ -	\$ 2,200,000

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Airport User Fees				220,000				\$ 220,000
CFC User Fees								\$ -
FAA Cargo Grant								\$ -
FAA Grant				1,980,000				\$ 1,980,000
Passenger Facility Charge								\$ -
Revenue Bonds								\$ -
Transit FTA Grant								\$ -
Transit Local Funds								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ 2,200,000	\$ -	\$ -	\$ -	\$ 2,200,000

Department: Aviation and Transit FY25 - FY29 CIP

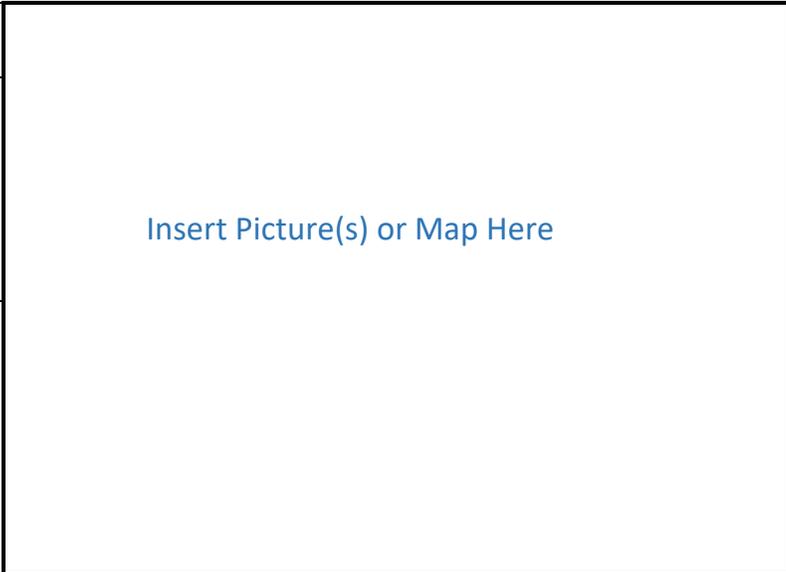
Project Category: Airport Project Title: Rehab Runway 10L/28R

Project Description/Location:
 This project will rehabilitate the pavement surface of the main air carrier Runway 10L/28R.

Justification:
 Runway 10L/28R is the primary runway for all airlines flying into or out of the Billings Airport. This pavement surface was last replaced in 2013 and the FAA recommends this take place approximately every 15 years. This rehab will address safety concerns and keep us in compliance with FAA Regulations.

CIP Status **Project Type**
 Modify Existing Renewal/ Replacement
 New Project Enhancement/ New

Operating Budget Impact:
 No impact to revenues or expenses foreseen at this time.



Comments:

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering	-					900,000		\$ 900,000
Land Acquisition								\$ -
Construction	-							\$ -
Equipment								\$ -
Other						14,100,000		\$ 14,100,000
Total Project Cost	\$ -	\$ 15,000,000	\$ -	\$ 15,000,000				

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Airport User Fees	-					1,500,000		\$ 1,500,000
CFC User Fees								\$ -
FAA Cargo Grant								\$ -
FAA Grant	-					13,500,000		\$ 13,500,000
Passenger Facility Charge								\$ -
Revenue Bonds								\$ -
Transit FTA Grant								\$ -
Transit Local Funds								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 15,000,000	\$ -	\$ 15,000,000				

Department: Aviation and Transit FY25 - FY29 CIP

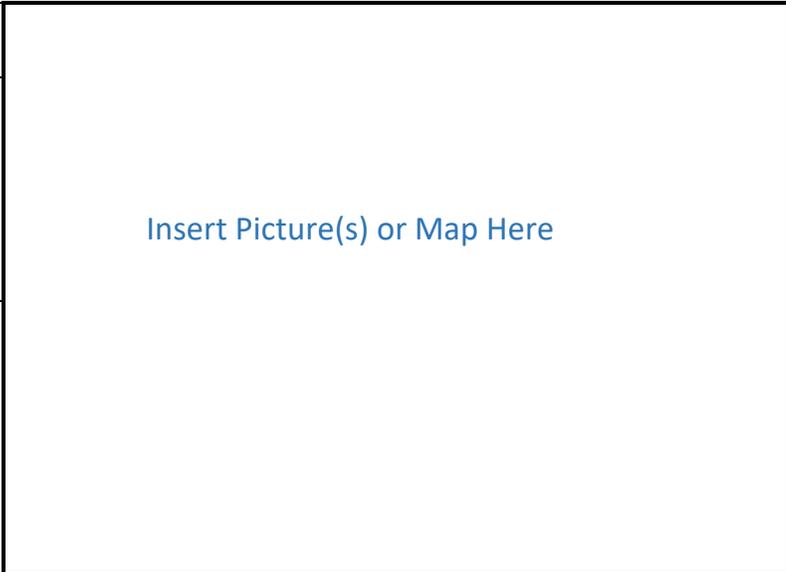
Project Category: Airport Project Title: Remove Hangars at Business Park 1-4

Project Description/Location:
 These old cold war era hangars need to be removed so that the ramp in this area can be expanded to accommodate the busy Fire Fighting Tanker Base and the existing tenants in this area.

Justification:
 These old, cold war era hangars need to be removed so that the ramp in this area can be expanded to accommodate the busy Fire Fighting Tanker Base and the existing tenants in this area.

CIP Status **Project Type**
 Modify Existing Renewal/ Replacement
 New Project Enhancement/ New

Operating Budget Impact:
 This project will not cause operating expenses to increase or decrease. Airport revenues charged to the airlines are adjusted annually to cover those Airport costs that exceed non-airline revenues.



Comments:

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction								\$ -
Equipment								\$ -
Other						250,000		\$ 250,000
Total Project Cost	\$ -	\$ 250,000	\$ -	\$ 250,000				

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Airport User Fees						250,000		\$ 250,000
CFC User Fees								\$ -
FAA Cargo Grant								\$ -
FAA Grant								\$ -
Passenger Facility Charge								\$ -
Revenue Bonds								\$ -
Transit FTA Grant								\$ -
Transit Local Funds								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 250,000	\$ -	\$ 250,000				

Department:	<u>Aviation and Transit</u>	FY25 - FY29 CIP
Project Category:	<u>Airport</u>	Project Title: <u>Runway 7/25 Improvements</u>
Project Description/Location:		
This project will improve the crosswind Runway 7/25 by rehabilitating or replacing the pavement surface and extending the runway by an additional 500 feet on both ends.		
Justification:		
The FAA has identified that Runway 7/25 intersects Runway 28L/10R; therefore, safety and design standards do not meet Federal Aviation Requirements. The improvements will address and resolve the FAA concerns, improve the surface and lengthen the runway to accommodate larger aircraft.		
CIP Status <input checked="" type="checkbox"/> Modify Existing <input type="checkbox"/> New Project		Project Type <input type="checkbox"/> Renewal/ Replacement <input checked="" type="checkbox"/> Enhancement/ New
Operating Budget Impact:		Insert Picture(s) or Map Here
No impact to revenues or expenses foreseen at this time.		
Comments:		

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering	-	3,100,000						\$ 3,100,000
Land Acquisition								\$ -
Construction	-		11,000,000					\$ 11,000,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 3,100,000	\$ 11,000,000	\$ -	\$ -	\$ -	\$ -	\$ 14,100,000
Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Airport User Fees	-							\$ -
CFC User Fees								\$ -
FAA Cargo Grant								\$ -
FAA Grant	-	2,790,000	8,010,000					\$ 10,800,000
Passenger Facility Charge		310,000	2,990,000					\$ 3,300,000
Revenue Bonds								\$ -
Transit FTA Grant								\$ -
Transit Local Funds								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 3,100,000	\$ 11,000,000	\$ -	\$ -	\$ -	\$ -	\$ 14,100,000

Department:	<u>Aviation and Transit</u>	FY25 - FY29 CIP
Project Category:	<u>Airport</u>	Project Title: <u>Taxiway C Hotspot Corrections</u>
Project Description/Location:		
The intersection of Taxiway A and C has been flagged as a "Hotspot" safety issue by the FAA and needs to be corrected.		
Justification:		
Each year the FAA convenes a group of Airport users for a Runway Safety Action Team (RSAT) meeting to discuss and review areas of concern on the BIL airfield. The intersection of Taxiway A and C was identified as an area of confusion and concern that the FAA would now like to see remedied. This will most likely consist of airfield lighting and paint marking changes to visually show pilots the difference between the runway and taxiway.		
CIP Status	Project Type	Insert Picture(s) or Map Here
<input type="checkbox"/> Modify Existing	<input checked="" type="checkbox"/> Renewal/ Replacement	
<input checked="" type="checkbox"/> New Project	<input type="checkbox"/> Enhancement/ New	
Operating Budget Impact:		
Project will result in some additional maintenance depending on the solution decided on to fix this Hotspot area.		
Comments:		

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering				130,000				\$ 130,000
Land Acquisition								\$ -
Construction				770,000				\$ 770,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ 900,000	\$ -	\$ -	\$ -	\$ 900,000
Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Airport User Fees				90,000				\$ 90,000
CFC User Fees								\$ -
FAA Cargo Grant								\$ -
FAA Grant				810,000				\$ 810,000
Passenger Facility Charge								\$ -
Revenue Bonds								\$ -
Transit FTA Grant								\$ -
Transit Local Funds								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ 900,000	\$ -	\$ -	\$ -	\$ 900,000

Department: Aviation and Transit FY25 - FY29 CIP

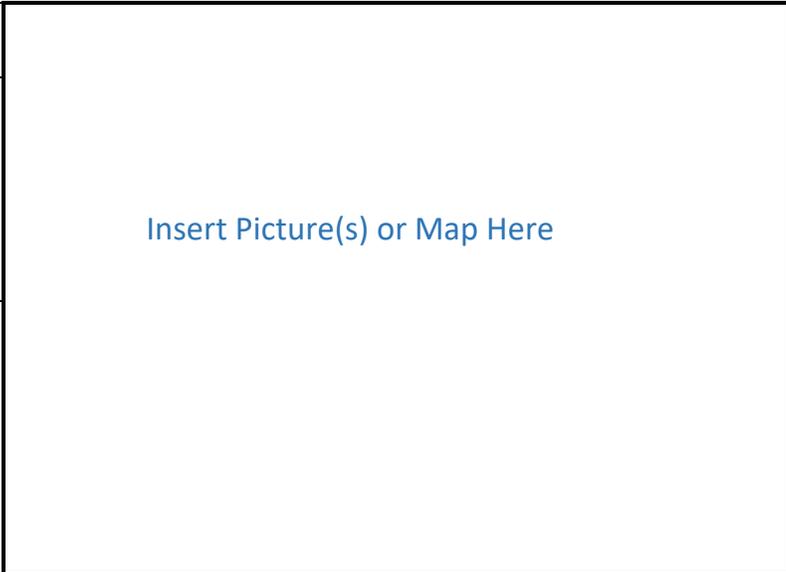
Project Category: Airport Project Title: Utility Improvements for Business Park

Project Description/Location:
 This project will extend and rehabilitate the water and sewer lines to the Airport Business Park.

Justification:
 The water and sewer infrastructure to this part of the Business Park was installed in the early 1960s and needs to be upgraded to provide development opportunities in this area.

CIP Status **Project Type**
 Modify Existing Renewal/ Replacement
 New Project Enhancement/ New

Operating Budget Impact:
 No initial impact to revenues or expenses.



Comments:

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering					100,000			\$ 100,000
Land Acquisition								\$ -
Construction					1,900,000			\$ 1,900,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ 2,000,000

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Airport User Fees					2,000,000			\$ 2,000,000
CFC User Fees								\$ -
FAA Cargo Grant								\$ -
FAA Grant								\$ -
Passenger Facility Charge								\$ -
Revenue Bonds								\$ -
Transit FTA Grant								\$ -
Transit Local Funds								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ 2,000,000

Department: Aviation and Transit FY25 - FY29 CIP

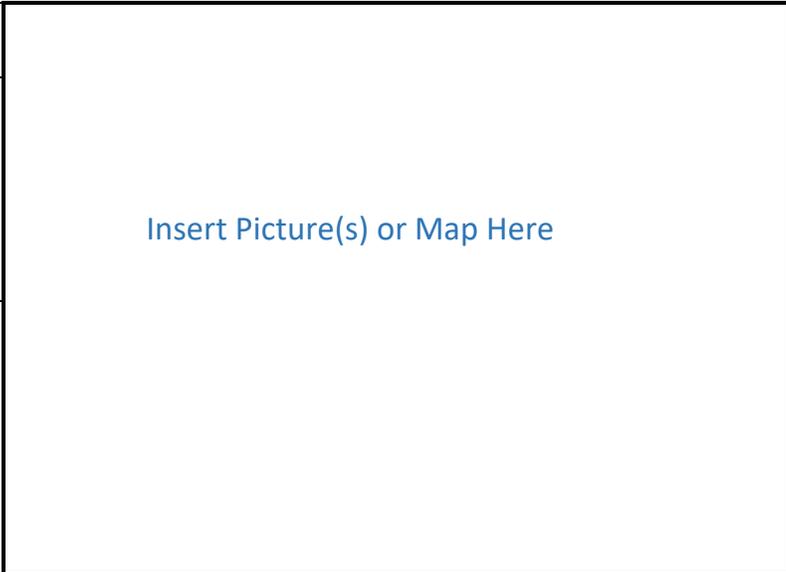
Project Category: Airport Project Title: Westend Water Line Improvements

Project Description/Location:
 Water line improvements to westend hangar area.

Justification:
 In the spring of 2024 Edwards Jet Center (EJC) plans to demolish their 50 year old hangar located on the West end of the Airport and build a new hangar. Once this is completed, the Airport will need to make some underground utility service improvements for this new hangar and future hangars that will be built. This project will have a contractor reroute water and sanitary sewer lines, install new hydrants and manholes and overall improve utilities in this area.

CIP Status **Project Type**
 Modify Existing Renewal/ Replacement
 New Project Enhancement/ New

Operating Budget Impact:
 Little to none



Comments:
 Click here to enter text.

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering		42,181						\$ 42,181
Land Acquisition								\$ -
Construction		210,905						\$ 210,905
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 253,086	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 253,086

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Airport User Fees		253,086						\$ 253,086
CFC User Fees								\$ -
FAA Cargo Grant								\$ -
FAA Grant								\$ -
Passenger Facility Charge								\$ -
Revenue Bonds								\$ -
Transit FTA Grant								\$ -
Transit Local Funds								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 253,086	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 253,086

Department: Aviation and Transit FY25 - FY29 CIP

Project Category: MET Transit Project Title: Downtown Transfer Center Amenities

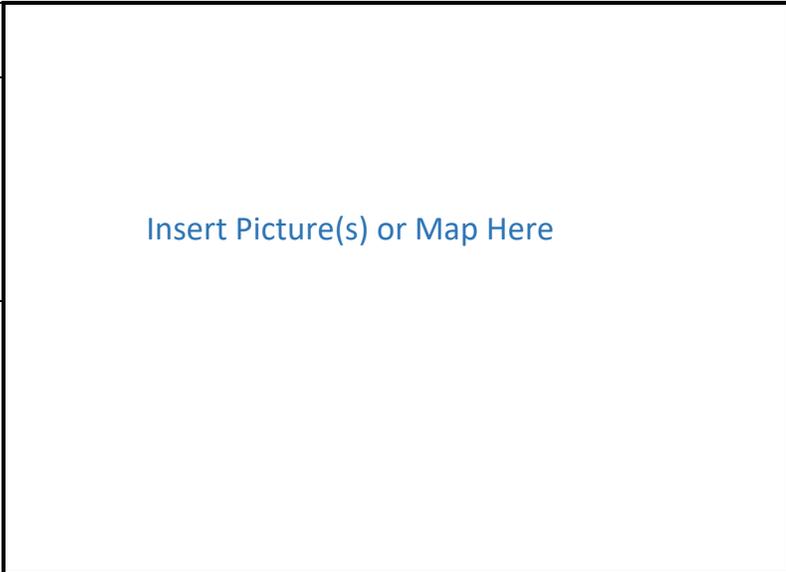
Project Description/Location:
 Project adds a public restroom and a service window at the Downtown Transfer Center. Service window provides a more centralized location for customer service; while the restroom adds a much-needed amenity for transit riders.

Justification:
 MET riders will benefit from a public restroom to use between bus transfers, along with a customer service window to assist with bus pass purchases and questions pertaining to the transit system in general.

CIP Status **Project Type**
 Modify Existing Renewal/ Replacement
 New Project Enhancement/ New

Operating Budget Impact:
 Will have small impact on utility costs and facility maintenance fees, but most maintenance and cleaning will be done by MET personnel.

Comments:
 Click here to enter text.



Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering				80,000	70,000			\$ 150,000
Land Acquisition								\$ -
Construction				200,000	180,000			\$ 380,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ 280,000	\$ 250,000	\$ -	\$ -	\$ 530,000

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Airport User Fees								\$ -
CFC User Fees								\$ -
FAA Cargo Grant								\$ -
FAA Grant								\$ -
Passenger Facility Charge								\$ -
Revenue Bonds								\$ -
Transit FTA Grant				224,000	200,000			\$ 424,000
Transit Local Funds				56,000	50,000			\$ 106,000
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ 280,000	\$ 250,000	\$ -	\$ -	\$ 530,000

Department: Aviation and Transit **FY25 - FY29 CIP**

Project Category: MET Transit **Project Title:** METroplex Security Camera Install and Upgrade

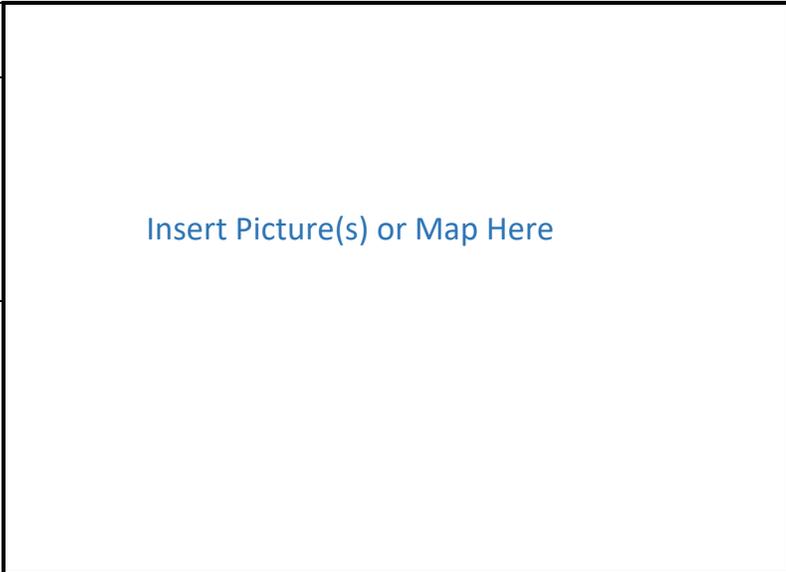
Project Description/Location:
 Project would purchase and install security cameras and system upgrades to the METroplex Administration and Bus Storage Facility. The project includes all design fees, labor, equipment, materials, and administrative costs.

Justification:
 Updates to the security camera system enhances the safety of facilities and equipment for all staff. The current DVR system is comprised of an outdated primary video recording unit and low resolution cameras. Further, DVR software was only compatible with Internet Explorer and is now obsolete.

CIP Status **Project Type**
 Modify Existing Renewal/ Replacement
 New Project Enhancement/ New

Operating Budget Impact:
 Little to no impact.

Comments:
 Click here to enter text.



Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering		15,000						\$ 15,000
Land Acquisition								\$ -
Construction		165,000						\$ 165,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 180,000	\$ -	\$ 180,000				

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Airport User Fees								\$ -
CFC User Fees								\$ -
FAA Cargo Grant								\$ -
FAA Grant								\$ -
Passenger Facility Charge								\$ -
Revenue Bonds								\$ -
Transit FTA Grant		144,000						\$ 144,000
Transit Local Funds		36,000						\$ 36,000
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 180,000	\$ -	\$ 180,000				

Department: Aviation and Transit FY25 - FY29 CIP

Project Category: MET Transit Project Title: Two Transfer Centers Security Camera Install and Upgrade

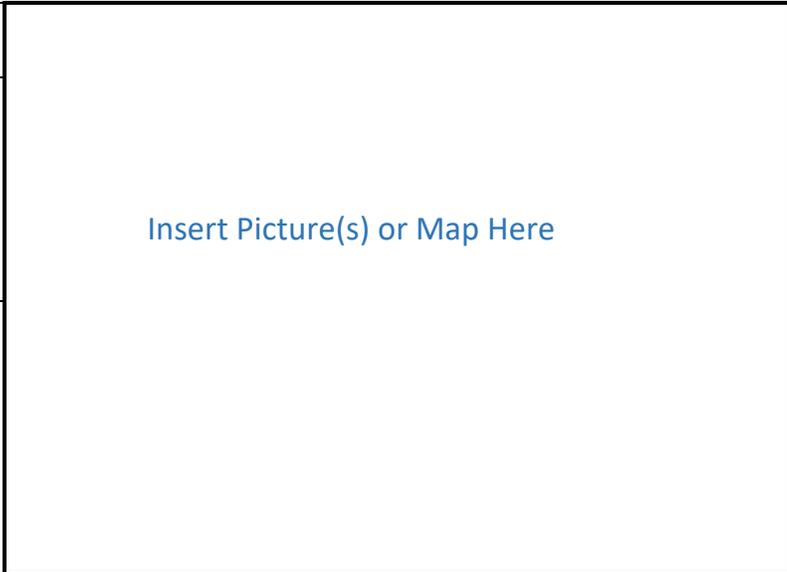
Project Description/Location:
 Project would purchase and install security cameras and system upgrades to the Downtown Transfer Center, and add a security camera system to the Stewart Park Transfer Center. The project includes all design fees, labor, equipment, materials, and administrative costs.

Justification:
 Due to increased vandalism, damage to facilities, and passengers issues, the security camera system would provide necessary video footage and evidence to enhance the safety of facilities for staff and transit riders.

CIP Status **Project Type**
 Modify Existing Renewal/ Replacement
 New Project Enhancement/ New

Operating Budget Impact:
 Little or no impact.

Comments:
 Click here to enter text.



Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering				15,000				\$ 15,000
Land Acquisition								\$ -
Construction				145,000				\$ 145,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ 160,000	\$ -	\$ -	\$ -	\$ 160,000

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Airport User Fees								\$ -
CFC User Fees								\$ -
FAA Cargo Grant								\$ -
FAA Grant								\$ -
Passenger Facility Charge								\$ -
Revenue Bonds								\$ -
Transit FTA Grant				128,000				\$ 128,000
Transit Local Funds				32,000				\$ 32,000
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ 160,000	\$ -	\$ -	\$ -	\$ 160,000

Department:	<u>Aviation and Transit</u>	FY25 - FY29 CIP
Project Category:	<u>MET Transit</u>	Project Title: <u>Update to Bus Stop Infrastructure</u>
Project Description/Location:		
MET Transit will spend \$25,000 annually to improve bus stop infrastructure now that 450+ designated stop locations have been identified and implemented into the fixed route bus system. Improvements will include adding more bus shelters, ADA corners, concrete bus pads, etc.		
Justification:		
Proper bus stop infrastructure and design increase the safety and efficiency of the fixed route bus system by adding shelters to protect riders from weather elements and proper access to ADA accessible corners and sidewalks. Locations will be chosen based on criteria outlined in the Bus Stop Master Plan.		
CIP Status <input type="checkbox"/> Modify Existing <input checked="" type="checkbox"/> New Project		Project Type <input type="checkbox"/> Renewal/ Replacement <input checked="" type="checkbox"/> Enhancement/ New
Operating Budget Impact:		Insert Picture(s) or Map Here
Little to no impact.		
Comments:		
Click here to enter text.		

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction		25,000	25,000	25,000	25,000	25,000		\$ 125,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 25,000	\$ -	\$ 125,000				
Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Airport User Fees								\$ -
CFC User Fees								\$ -
FAA Cargo Grant								\$ -
FAA Grant								\$ -
Passenger Facility Charge								\$ -
Revenue Bonds								\$ -
Transit FTA Grant		20,000	20,000	20,000	20,000	20,000		\$ 100,000
Transit Local Funds		5,000	5,000	5,000	5,000	5,000		\$ 25,000
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 25,000	\$ -	\$ 125,000				



Billings

ADMINISTRATION



FY 2025 - 2029 CAPITAL IMPROVEMENT PLAN SUMMARIES FUNDING BY DEPARTMENT AND PROJECT CATEGORY

CITY ADMINISTRATION

FACILITIES PROJECTS

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
BOC Expansion Facilities	-	-	250,000	750,000	-	1,000,000
BOC Rooftop Unit Replacement	125,000	125,000	-	-	-	250,000
Fleet Expansion and New Washbays	4,026,430	-	-	-	-	4,026,430
Total Facilities Projects	4,151,430	125,000	250,000	750,000	-	5,276,430

PARKING PROJECTS

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
Painting and Signage Update	141,376	158,624	-	-	-	300,000
Replace Awnings Park I and III	-	-	102,225	-	-	102,225
Total Parking Projects	141,376	158,624	102,225	-	-	402,225

CITY ADMINISTRATION DIVISION TOTAL	4,292,806	283,624	352,225	750,000	-	5,678,655
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Department: City Administration **FY25 - FY29 CIP**
Project Category: Facilities **Project Title:** BOC Expansion Facilities

Project Description/Location:
 Facilities is currently under contract with A&E Design to masterplan the 20-acre parcel south of the BOC. The output of the masterplan is to have a conceptual layout with space allocations for each Department and dedicated buildings/structures that will require new construction. There are a few preliminary ideas of what these future facilities will be, but no final decisions have been made.

Justification:
 The 20-acre parcel at BOC was purchased at the end of 2020 to allow for future expansion as City needs grow. At this time, we do not know magnitude or cost, but are holding \$1,000,000 in anticipation of future construction and sitework. All departments currently at BOC (Police, Solid Waste, Streets and Traffic, Parks, Fleet, and Facilities) are maxed out for space, both inside of buildings, and yard space. Holding \$1,000,000 in the CIP for now will assist in future planning as needs are prioritized and projects are developed.

CIP Status **Project Type**
 Modify Existing Renewal/ Replacement
 New Project Enhancement/ New

Operating Budget Impact:
 \$1,000,000.00



Comments:
 The \$1,000,000.00 is a plug number. Once the masterplan is completed we will furnish more detailed information and how best to fund the design and construction.

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering				250,000				\$ 250,000
Property Acquisition								\$ -
Construction					750,000			\$ 750,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ 250,000	\$ 750,000	\$ -	\$ -	\$ 1,000,000

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Park District 1								\$ -
Cash-in-Lieu								\$ -
Amend Park Fund								\$ -
NRDP/YRRP								\$ -
SBURA								\$ -
General Fund Reserves								\$ -
ARPA Funds for Public Safety								\$ -
Building								\$ -
Facilities Division Budget								\$ -
Facilities Reserves				250,000	750,000			\$ 1,000,000
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ 250,000	\$ 750,000	\$ -	\$ -	\$ 1,000,000

Department: City Administration FY25 - FY29 CIP

Project Category: Facilities Project Title: BOC Rooftop Unit Replacement

Project Description/Location:
 Replace 10 rooftop units at BOC admin building (4848 Midland Rd) and 4 rooftop units at PD1 (4810 Midland Rd).

Justification:
 Typical rooftop unit service life is 15-20 years. In FY25, the units will be 22 years old and we propose replacing the existing units with new, more efficient units.

CIP Status **Project Type**
 Modify Existing Renewal/ Replacement
 New Project Enhancement/ New

Operating Budget Impact:
 Project will be paid for with Facilities Maintenance Funds



Comments:

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering								\$ -
Property Acquisition								\$ -
Construction		60,000	60,000					\$ 120,000
Equipment		65,000	65,000					\$ 130,000
Other								\$ -
Total Project Cost	\$ -	\$ 125,000	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Park District 1								\$ -
Cash-in-Lieu								\$ -
Amend Park Fund								\$ -
NRDP/YRRP								\$ -
SBURA								\$ -
General Fund Reserves								\$ -
Facilities Division Budget		125,000	125,000					\$ 250,000
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 125,000	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000

Department: City Administration **FY25 - FY29 CIP**

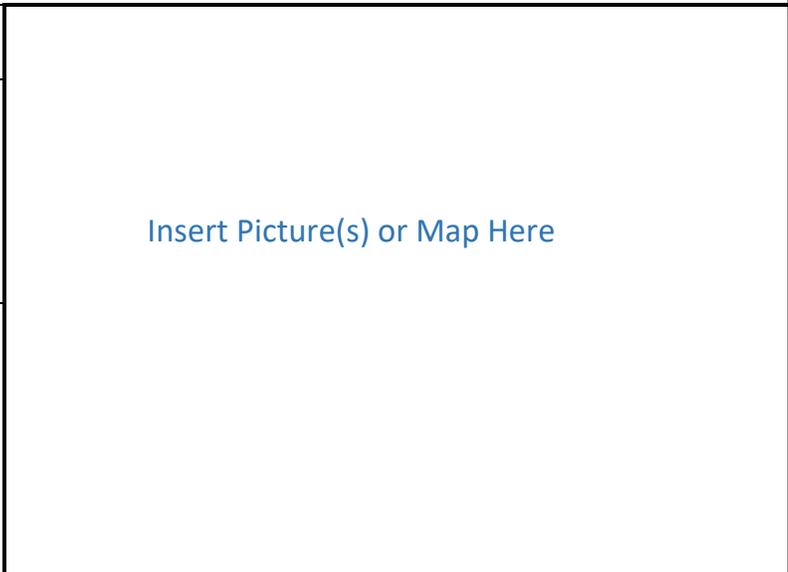
Project Category: Facilities **Project Title:** Fleet Expansion and New Washbays

Project Description/Location:
 BOC (4848 Midland Rd)
 Expand Fleet operations into existing wash bay facility to have a dedicated CNG compliant work area. This expansion would include:
 - Construction of a new wash bay facility on vacant BOC land
 - Remodel of the existing wash bays into vehicle repair bays
 - Expansion of the fleet shop building to the west of 4 additional vehicle bays
 - The 4 new vehicle bays shall be constructed to meet class 1, div II requirements for CNG vehicle storage and repair

Justification:
 Fleet has no dedicated CNG compliant work area to repair or store trucks overnight unless they off gas - which is a waste of resources. Additionally, the existing wash bay facility was not designed for the size and volume of equipment currently employed by the public works department. Both projects will allow for more efficient operations. The fleet expansion scope into existing wash bay is the only location to have contiguous expansion for fleet services. The new wash bay facility allows for less maintenance, improved safety, and a right-sized design for the equipment that will utilize that service. The City's fleet is constantly expanding year over year and the current fleet shop and wash bays were designed and built nearly 20 years ago. This project will increase and improve the City's fleet and wash facilities.

CIP Status	Project Type
<input type="checkbox"/> Modify Existing	<input type="checkbox"/> Renewal/ Replacement
<input checked="" type="checkbox"/> New Project	<input checked="" type="checkbox"/> Enhancement/ New

Operating Budget Impact:
 \$4,026,430.00
 To be funded from Facilities reserves and a revenue bond



Comments:

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering		246,906						\$ 246,906
Property Acquisition								\$ -
Construction		3,779,524						\$ 3,779,524
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 4,026,430	\$ -	\$ 4,026,430				

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Park District 1								\$ -
Cash-in-Lieu								\$ -
Amend Park Fund								\$ -
NRDP/YRRP								\$ -
SBURA								\$ -
General Fund Reserves								\$ -
Revenue Bond		3,876,430						\$ 3,876,430
Facilities Reserves		150,000						\$ 150,000
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 4,026,430	\$ -	\$ 4,026,430				



Billings

FIRE DEPARTMENT





FY 2025 - 2029 CAPITAL IMPROVEMENT PLAN SUMMARIES FUNDING BY DEPARTMENT AND PROJECT CATEGORY

FIRE DEPARTMENT

FIRE PROJECTS

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
Fire Station 9	100,000	200,000	6,900,000	-	-	7,200,000
Total Fire Projects	100,000	200,000	6,900,000	-	-	7,200,000

FIRE DEPARTMENT TOTAL	100,000	200,000	6,900,000	-	-	7,200,000
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Billings

**PARKS
AND RECREATION**



FY 2025 - 2029 CAPITAL IMPROVEMENT PLAN SUMMARIES FUNDING BY DEPARTMENT AND PROJECT CATEGORY

PARKS AND RECREATION DEPARTMENT

PARKS AND RECREATION PROJECTS

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
Amend Park Parking Lot Repairs	200,000	-	-	-	-	200,000
Burg Park Playground Replacement	-	-	-	300,000	-	300,000
Centennial Event/ Picnic Shelters & Athletic Court	-	-	-	-	1,000,000	1,000,000
Centennial Park Playground	-	1,000,000	-	-	-	1,000,000
Cottonwood Park	-	-	-	1,000,000	-	1,000,000
Dehler Park Ball Field Replacement	-	-	-	449,080	-	449,080
Dehler Park Ball Netting	100,000	-	-	-	-	100,000
Edgerton Playground Replacement & Restroom Remodel	-	-	-	500,000	-	500,000
Francis Park Playground Replacement	-	-	100,000	-	-	100,000
Gorham Park Playground Replacement	-	-	300,000	-	-	300,000
Harvest and Olympic irrigation upgrades	100,000	-	-	-	-	100,000
Hawthorne Park Wading Pool Replacement	-	-	-	200,000	1,700,000	1,900,000
Ironwood pump stations	100,000	-	-	-	-	100,000
Irrigation Automation at Burlington Park	-	-	-	305,025	-	305,025
Irrigation Automation Spring Creek and Evergreen Parks	-	315,097	-	-	-	315,097
Kiwanis Park Playground Replacement	70,000	-	-	-	-	70,000
North Park Tennis/Basketball Courts Replacement	100,000	-	-	-	-	100,000
Pioneer Park Wading Pool Replacement	-	-	-	200,000	1,700,000	1,900,000
Poly Vista Park	200,000	-	500,000	-	-	700,000
Replace walking bridge at Pioneer Park	100,000	-	-	-	-	100,000
Resurface trail in Riverfront Park	-	400,000	-	-	-	400,000
Rose Park Tennis Courts Replacement	-	-	600,000	-	-	600,000
Rose Pool Perimeter Fence Replacement	-	200,000	-	-	-	200,000
Sacagawea Park Playground Replacement	400,000	-	-	-	-	400,000
Sidewalk repairs through out the park system	100,000	100,000	-	-	-	200,000
South & East shops building repairs	-	-	300,000	-	-	300,000
South Park Pool Renovation	400,000	10,000,000	-	-	-	10,400,000
Stewart Park Playground Replacement	400,000	-	-	-	-	400,000
Unita Park Playground Replacement	-	-	-	-	100,000	100,000
Various Trail Repairs	100,000	100,000	100,000	100,000	-	400,000
Veterans Park Playground Replacement	-	400,000	-	-	-	400,000
Waldon Grove Park Playground Replacement	-	-	100,000	-	-	100,000
Walsh Park Playground Replacement	-	-	300,000	-	-	300,000
Water - West End Reservoir/City Lakes	-	-	6,000,000	-	-	6,000,000
Total Park and Recreation Projects	2,370,000	12,515,097	8,300,000	3,054,105	4,500,000	30,739,202

CEMETERY PROJECTS

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
Mountview Cemetery Spreading Garden	100,000	-	-	-	-	100,000
Total Cemetery Projects	100,000	-	-	-	-	100,000

PARKS AND RECREATION DEPT TOTAL	2,470,000	12,515,097	8,300,000	3,054,105	4,500,000	30,839,202
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Department: <u>PRPL</u>	FY25 - FY29 CIP	
Project Category: <u>Parks</u>	Project Title: <u>Amend Park Parking Lot Repairs</u>	
Project Description/Location: Repair defects in the existing Amend Park parking lots.		
Justification: As the parking lot at Amend Park ages, there is a need to perform maintenance operations and make repairs to maintain the surfacing in a safe and accessible condition.		
CIP Status <input type="checkbox"/> Modify Existing <input checked="" type="checkbox"/> New Project	Project Type <input checked="" type="checkbox"/> Renewal/ Replacement <input type="checkbox"/> Enhancement/ New	Insert Picture(s) or Map Here
Operating Budget Impact:		
Comments:		

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction		200,000						\$ 200,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 200,000	\$ -	\$ 200,000				
Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Park District 1								\$ -
Cash-in-Lieu								\$ -
Amend Park Fund		200,000						\$ 200,000
NRDP/YRRP								\$ -
SBURA								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 200,000	\$ -	\$ 200,000				

Department: <u>PRPL</u>	FY25 - FY29 CIP
Project Category: <u>Parks</u>	Project Title: <u>Centennial Event/ Picnic Shelters & Athletic Courts</u>
Project Description/Location: Capital improvement plan to construct event/picnic shelters & athletic courts.	
Justification: Updates needed to maintain and improve the existing park. Improvements to paid out of the General Fund with a \$1 million allowance.	
CIP Status <input checked="" type="checkbox"/> Modify Existing <input type="checkbox"/> New Project	Project Type <input type="checkbox"/> Renewal/ Replacement <input checked="" type="checkbox"/> Enhancement/ New
Operating Budget Impact:	Insert Picture(s) or Map Here
Comments:	

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction						1,000,000		\$ 1,000,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 1,000,000	\$ -	\$ 1,000,000				
Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Park District 1								\$ -
Cash-in-Lieu								\$ -
Amend Park Fund								\$ -
NRDP/YRRP								\$ -
SBURA								\$ -
Landon's Legacy Foundation								\$ -
General Fund						1,000,000		\$ 1,000,000
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 1,000,000	\$ -	\$ 1,000,000				

Department: <u>PRPL</u>	FY25 - FY29 CIP
Project Category: <u>Parks</u>	Project Title: <u>Centennial Park Playground</u>
Project Description/Location: Capital improvement plan to construct a park playground.	
Justification: Updates needed to maintain and improve the existing park. Improvements to paid out of the General Fund with a \$1 million allowance.	
CIP Status <input checked="" type="checkbox"/> Modify Existing <input type="checkbox"/> New Project	Project Type <input type="checkbox"/> Renewal/ Replacement <input checked="" type="checkbox"/> Enhancement/ New
Operating Budget Impact:	Insert Picture(s) or Map Here
Comments:	

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction			1,000,000					\$ 1,000,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Park District 1								\$ -
Cash-in-Lieu								\$ -
Amend Park Fund								\$ -
NRDP/YRRP								\$ -
SBURA								\$ -
Landon's Legacy Foundation								\$ -
General Fund			1,000,000					\$ 1,000,000
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

Department: <u>PRPL</u>	FY25 - FY29 CIP
Project Category: <u>Parks</u>	Project Title: <u>Cottonwood Park</u>
Project Description/Location: Capital improvement plan for Cottonwoodl Park.	
Justification: Currently, 39 acres of undeveloped land used to install a large playground on the West End. Improvements to be paid out of the General Fund \$600,000 with cash-in-lieu of \$400,000.	
CIP Status <input checked="" type="checkbox"/> Modify Existing <input type="checkbox"/> New Project	Project Type <input type="checkbox"/> Renewal/ Replacement <input checked="" type="checkbox"/> Enhancement/ New
Operating Budget Impact:	Insert Picture(s) or Map Here
Comments:	

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction					1,000,000			\$ 1,000,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ 1,000,000
Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Park District 1								\$ -
Cash-in-Lieu					400,000			\$ 400,000
Amend Park Fund								\$ -
NRDP/YRRP								\$ -
SBURA								\$ -
Landon's Legacy Foundation								\$ -
General Fund					600,000			\$ 600,000
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ 1,000,000

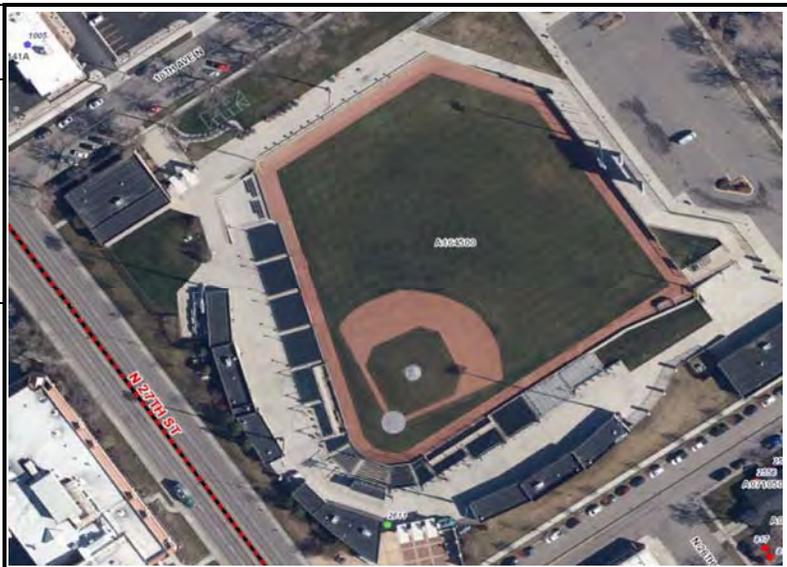
Department: PRPL FY25 - FY29 CIP
 Project Category: Parks Project Title: Dehler Park Ball Field Replacement

Project Description/Location:
 This project will replace the playing field at Dehler Park.

Justification:
 The field at Dehler Park has been in place since 2008. Over time, the field has deteriorated in quality and needs to be replaced to meet safety standards and correct drainage issues.

CIP Status **Project Type**
 Modify Existing Renewal/ Replacement
 New Project Enhancement/ New

Operating Budget Impact:
 Will improve maintenance operations to the field.
 Dehler Park maintenance account



Comments:

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction					449,080			\$ 449,080
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ -	\$ 449,080	\$ -	\$ -	\$ 449,080

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Park District 1								\$ -
Cash-in-Lieu								\$ -
Amend Park Fund								\$ -
NRDP/YRRP								\$ -
SBURA								\$ -
Dehler Park Donations Fund					449,080			\$ 449,080
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ -	\$ 449,080	\$ -	\$ -	\$ 449,080

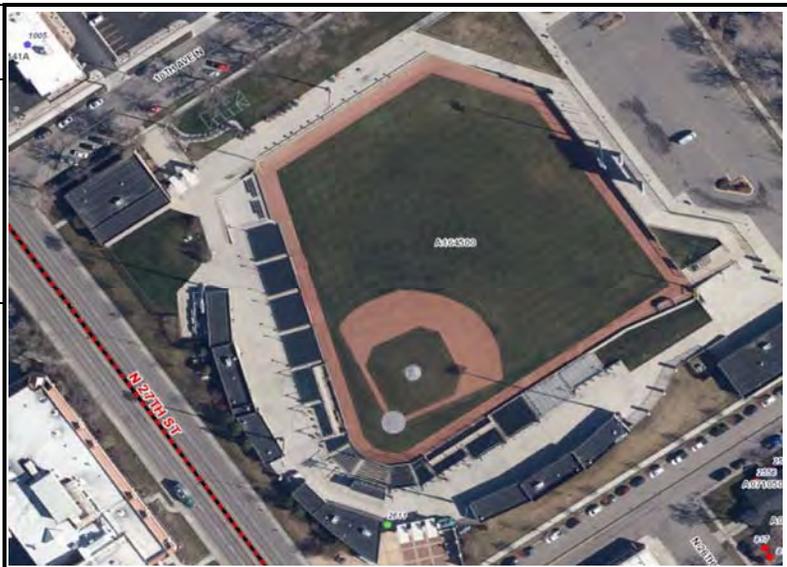
Department: PRPL FY25 - FY29 CIP
 Project Category: Parks Project Title: Dehler Park Ball Netting

Project Description/Location:
 This project will replace and extend the netting at Dehler Park.

Justification:
 The field at Dehler Park has been in place since 2008. Over time, the netting has deteriorated in quality and needs to be replaced and extended to meet safety standards.

CIP Status **Project Type**
 Modify Existing Renewal/ Replacement
 New Project Enhancement/ New

Operating Budget Impact:
 Will improve maintenance operations to the field.



Comments:

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction		100,000						\$ 100,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Park District 1								\$ -
Cash-in-Lieu								\$ -
Amend Park Fund								\$ -
NRDP/YRRP								\$ -
SBURA								\$ -
Dehler Park Donations Fund		100,000						\$ 100,000
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000

Department: <u>PRPL</u>	FY25 - FY29 CIP
Project Category: <u>Parks</u>	Project Title: <u>Francis Park Playground Replacement</u>
Project Description/Location: Replace the main playground equipment at Francis Park.	
Justification: The playground equipment at Francis Park is nearing the end of its useful life. Replacement equipment and parts availability is limited as play equipment approaches its end of life cycle.	
CIP Status <input type="checkbox"/> Modify Existing <input checked="" type="checkbox"/> New Project	Project Type <input checked="" type="checkbox"/> Renewal/ Replacement <input type="checkbox"/> Enhancement/ New
Operating Budget Impact: Lower maintenance costs to maintain new play equipment.	Insert Picture(s) or Map Here
Comments:	

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction				100,000				\$ 100,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000
Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Francis PMD				100,000				\$ 100,000
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000

Department: <u>PRPL</u>	FY25 - FY29 CIP
Project Category: <u>Parks</u>	Project Title: <u>Harvest and Olympic irrigation upgrades</u>
Project Description/Location: Upgrading the irrigation system in Harvest and Olympic parks.	
Justification: The irrigation in Harvest and Olympic is very old and very deep. Because of the age of the pipe the parks department spends alot of time and money maintaining it. By installing new mains and valves at the proper depth, the parks department would be able to spend more time in other parks, and save the city money in the long run, with less maintenance costs.	
CIP Status <input type="checkbox"/> Modify Existing <input checked="" type="checkbox"/> New Project	Project Type <input checked="" type="checkbox"/> Renewal/ Replacement <input type="checkbox"/> Enhancement/ New
Operating Budget Impact: PMD Budget	Insert Picture(s) or Map Here
Comments: Click here to enter text.	

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction		100,000						\$ 100,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
PMD #1		100,000						\$ 100,000
Park District 1								\$ -
Cash-in-Lieu								\$ -
Amend Park Fund								\$ -
NRDP/YRRP								\$ -
SBURA								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000

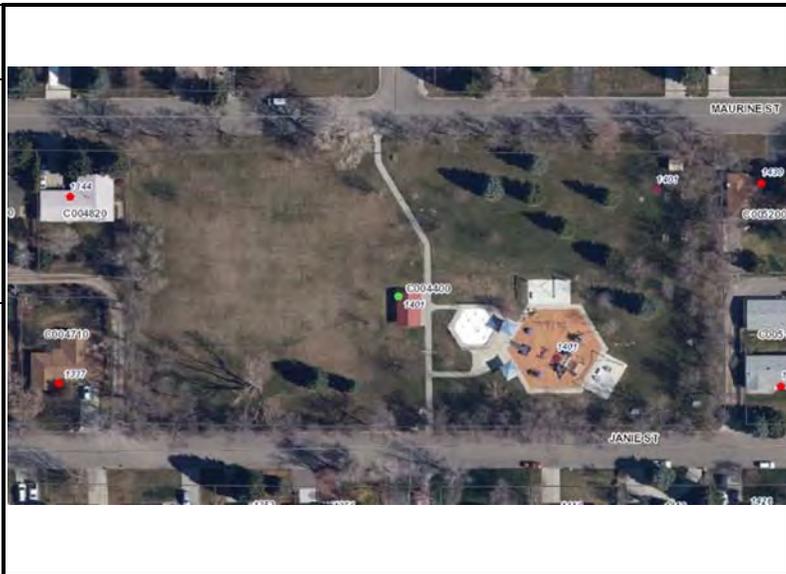
Department: PRPL FY25 - FY29 CIP
 Project Category: Parks Project Title: Hawthorne Park Wading Pool Replacement

Project Description/Location:
 Replace the wading pool at Hawthorne Park.

Justification:
 The Hawthorne Park Wading Pool has reached the end of its useful life and needs to be replaced. Based on the results of an aquatic evaluation study in FY 24 which will include wading pools, this project will implement those recommendations in FY 27.

CIP Status **Project Type**
 Modify Existing Renewal/ Replacement
 New Project Enhancement/ New

Operating Budget Impact:
 Possible elimination of life guard personnel.



Comments:

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering					200,000			\$ 200,000
Land Acquisition								\$ -
Construction						1,700,000		\$ 1,700,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ 1,700,000	\$ -	\$ 1,900,000

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
General Fund					200,000	1,700,000		\$ 1,900,000
Cash-in-Lieu								\$ -
Amend Park Fund								\$ -
NRDP/YRRP								\$ -
SBURA								\$ -
Bonding								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ 1,700,000	\$ -	\$ 1,900,000

Department: <u>PRPL</u>	FY25 - FY29 CIP
Project Category: <u>Parks</u>	Project Title: <u>Ironwood pump stations</u>
Project Description/Location: Upgrade Ironwood pump stations	
Justification: Ironwoods pump stations are getting to be 15-20 years old, if one of these pumps were to go down, a good chunk of the parks in Ironwood would dry up. By upgrading the pumps it would not only save money in the future for maintenance costs, but also save the city money on the electric bill, as todays technology is way more advanced the 20 years ago.	
CIP Status <input type="checkbox"/> Modify Existing <input checked="" type="checkbox"/> New Project	Project Type <input checked="" type="checkbox"/> Renewal/ Replacement <input type="checkbox"/> Enhancement/ New
Operating Budget Impact: PMD budget	Insert Picture(s) or Map Here
Comments: Click here to enter text.	

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction		100,000						\$ 100,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 100,000	\$ -	\$ 100,000				
Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
PMD #27		100,000						\$ 100,000
Park District 1								\$ -
Cash-in-Lieu								\$ -
Amend Park Fund								\$ -
NRDP/YRRP								\$ -
SBURA								\$ -
General Fund								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 100,000	\$ -	\$ 100,000				

Department:	<u>PRPL</u>	FY25 - FY29 CIP
Project Category:	<u>Parks</u>	Project Title: <u>Kiwanis Park Playground Replacement</u>
Project Description/Location:		
Replace the main playground equipment at Kiwanis Park. The existing swings will remain in place.		
Justification:		
The playground equipment at Kiwanis Park is nearing the end of its useful life. Replacement equipment is increasingly harder to find and purchase as equipment approaches its end of life cycle.		
CIP Status	Project Type	Insert Picture(s) or Map Here
<input type="checkbox"/> Modify Existing	<input checked="" type="checkbox"/> Renewal/ Replacement	
<input checked="" type="checkbox"/> New Project	<input type="checkbox"/> Enhancement/ New	
Operating Budget Impact:		
Lower maintenance costs maintaining new play equipment. PMD Budget		
Comments:		

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction		70,000						\$ 70,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 70,000
Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Kiwanis PMD		70,000						\$ 70,000
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 70,000

Department: <u>PRPL</u>	FY25 - FY29 CIP
Project Category: <u>Parks</u>	Project Title: <u>Poly Vista Park Playground Development</u>
Project Description/Location: Develop an accessible and inclusive playground at Poly Vista Park to complete phase 2. Begin phase 3, the construction of an inclusive splash pad, matching the contributions from Landon's Legacy Foundation.	
Justification: Landon's Legacy Foundation is actively fund raising to develop an Accessible and inclusive playground at Poly Vista Park. This playground will be specially designed for individuals who have disabilities to fully access the playground equipment.	
CIP Status <input type="checkbox"/> Modify Existing <input checked="" type="checkbox"/> New Project	Project Type <input type="checkbox"/> Renewal/ Replacement <input checked="" type="checkbox"/> Enhancement/ New
Operating Budget Impact:	Insert Picture(s) or Map Here
Comments:	

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction		200,000		500,000				\$ 700,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 200,000	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ 700,000
Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Park District 1								\$ -
Cash-in-Lieu								\$ -
Amend Park Fund								\$ -
NRDP/YRRP								\$ -
SBURA								\$ -
Landon's Legacy Foundation								\$ -
General Fund		200,000		500,000				\$ 700,000
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 200,000	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ 700,000

Department: <u>PRPL</u>	FY25 - FY29 CIP
Project Category: <u>Parks</u>	Project Title: <u>Replace walking bridge at Pioneer Park</u>
Project Description/Location: Replace the walking bridge over the creek in Pioneer park.	
Justification: The bridge at Pioneer park needs to be updated to make it a safe crossing over the creek for park users.	
CIP Status <input type="checkbox"/> Modify Existing <input checked="" type="checkbox"/> New Project	Project Type <input checked="" type="checkbox"/> Renewal/ Replacement <input type="checkbox"/> Enhancement/ New
Operating Budget Impact: Click here to enter text.	Insert Picture(s) or Map Here
Comments: Click here to enter text.	

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction		100,000						\$ 100,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 100,000	\$ -	\$ 100,000				
Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
General Fund								\$ -
General Fund		100,000						\$ 100,000
Cash-in-Lieu								\$ -
Amend Park Fund								\$ -
NRDP/YRRP								\$ -
SBURA								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 100,000	\$ -	\$ 100,000				

Department: <u>PRPL</u>	FY25 - FY29 CIP
Project Category: <u>Parks</u>	Project Title: <u>Sacagawea Park Playground Replacement</u>
Project Description/Location: Replace the playground equipment at Sacagawea Park.	
Justification: The playground equipment at Sacagawea Park is nearing the end of its useful life and is currently scheduled for replacement in FY25. Replacement equipment is increasingly harder to find and purchase as equipment approaches its end of life cycle.	
CIP Status <input type="checkbox"/> Modify Existing <input checked="" type="checkbox"/> New Project	Project Type <input checked="" type="checkbox"/> Renewal/ Replacement <input type="checkbox"/> Enhancement/ New
Operating Budget Impact: Lower maintenance costs that comes with new play equipment.	Insert Picture(s) or Map Here
Comments:	

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction		400,000						\$ 400,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 400,000	\$ -	\$ 400,000				
Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
General Fund		400,000						\$ 400,000
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 400,000	\$ -	\$ 400,000				

Department: <u>PRPL</u>	FY25 - FY29 CIP
Project Category: <u>Parks</u>	Project Title: <u>South & East shops building repairs</u>
Project Description/Location: South shop is adjacent to the west of South Park pool facility. Roof repairs are needed to replace the failing cedar shakes. East shop is located at the corner of S. 28th and 6th Ave S. by South Park. Roof shingles and peeling stucco need repairs.	
Justification: The South and Eash shops are used for park maintenance operations. Personal and equipment work out of both shops year round. Buildings provide valuable indoor storage for large mowers, tractors, and other large equipment in the winter.	
CIP Status <input type="checkbox"/> Modify Existing <input checked="" type="checkbox"/> New Project	Project Type <input checked="" type="checkbox"/> Renewal/ Replacement <input type="checkbox"/> Enhancement/ New
Operating Budget Impact: None	Insert Picture(s) or Map Here
Comments:	

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction				300,000				\$ 300,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ 300,000
Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
General Fund				300,000				\$ 300,000
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ 300,000

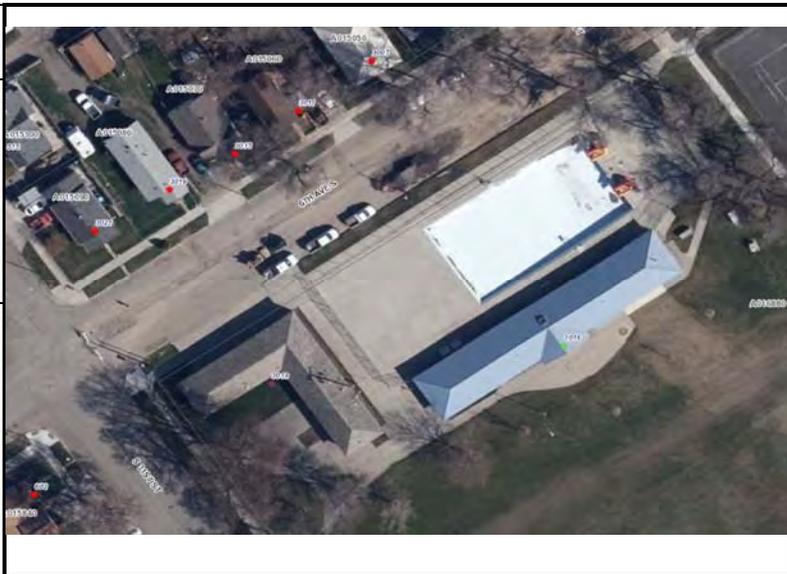
Department: PRPL FY25 - FY29 CIP
 Project Category: Recreation Project Title: South Park Pool Renovation

Project Description/Location:
 This project will fund the evaluation of the feasibility of renovating the existing pool complex at South Park as well as the renovations/construction. Phase 2 will be to do design and engineering work in FY2025, and construction begins in FY2026.

Justification:
 This project will first evaluate the feasibility of renovating the existing pool and bathhouse and determine whether it should be renovated or replaced. Park District 1 funding will be saved from FY 24 and combined with FY 25 funds to construct the renovation based on the evaluation done in FY 24.

CIP Status **Project Type**
 Modify Existing Renewal/ Replacement
 New Project Enhancement/ New

Operating Budget Impact:
 Minimal impact.



Comments:

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering		400,000						\$ 400,000
Land Acquisition								\$ -
Construction			10,000,000					\$ 10,000,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 400,000	\$ 10,000,000	\$ -	\$ -	\$ -	\$ -	\$ 10,400,000

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Park District 1								\$ -
Cash-in-Lieu								\$ -
Amend Park Fund								\$ -
NRDP/YRRP								\$ -
SBURA								\$ -
General Fund		400,000						\$ 400,000
GO Bonds			10,000,000					\$ 10,000,000
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 400,000	\$ 10,000,000	\$ -	\$ -	\$ -	\$ -	\$ 10,400,000

Department: <u>PRPL</u>	FY25 - FY29 CIP
Project Category: <u>Parks</u>	Project Title: <u>Stewart Park Playground Replacement</u>
Project Description/Location: Replace the playground equipment at Stewart Park.	
Justification: The playground equipment at Stewart Park is nearing the end of its useful life and is currently scheduled for replacement in FY25. Stewart Park playground draws a large attendance of families who attend numerous sporting activities at the park. Replacement equipment is increasingly harder to find and purchase as equipment approaches its end of life cycle.	
CIP Status <input type="checkbox"/> Modify Existing <input checked="" type="checkbox"/> New Project	Project Type <input checked="" type="checkbox"/> Renewal/ Replacement <input type="checkbox"/> Enhancement/ New
Operating Budget Impact: Lower maintenance costs that comes with new play equipment.	Insert Picture(s) or Map Here
Comments:	

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction		400,000						\$ 400,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 400,000	\$ -	\$ 400,000				
Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
General Fund		400,000						\$ 400,000
								\$ -
								\$ -
								\$ -
								\$ -
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								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 400,000	\$ -	\$ 400,000				

Department: PRPL FY25 - FY29 CIP

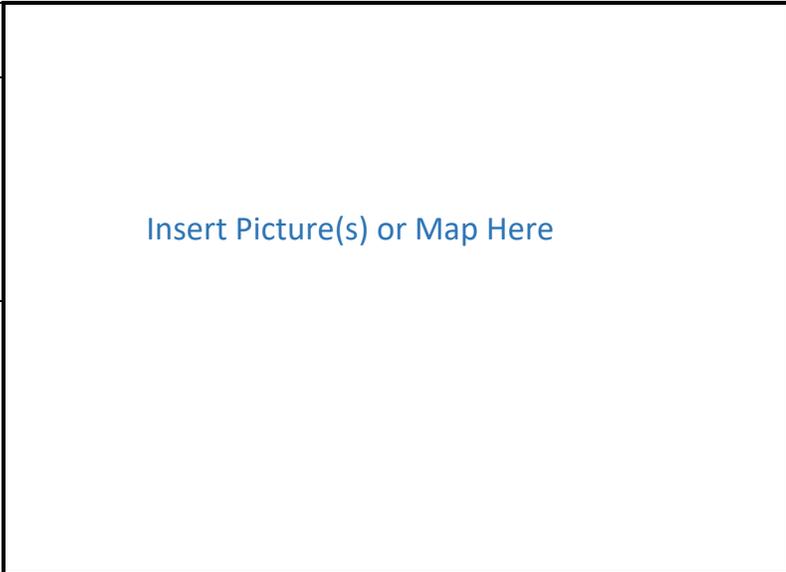
Project Category: Parks Project Title: Various Trail Repairs

Project Description/Location:
 Repair defects in the existing City wide trail system within City parks.

Justification:
 As the City wide trail system in parks continues to age, there is a need to perform maintenance operations and make repairs to maintain a safe trail surface.

CIP Status **Project Type**
 Modify Existing Renewal/ Replacement
 New Project Enhancement/ New

Operating Budget Impact:



Comments:

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction		100,000	100,000	100,000	100,000			\$ 400,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 400,000

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
General Fund		100,000	100,000	100,000	100,000			\$ 400,000
								\$ -
								\$ -
								\$ -
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								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 400,000

Department: <u>PRPL</u>		FY25 - FY29 CIP							
Project Category: <u>Parks</u>		Project Title: <u>Veterans Park Playground Replacement</u>							
Project Description/Location: Replace the playground equipment at Veterans Park.									
Justification: The playground equipment at Veterans Park is nearing the end of its useful life and is currently scheduled for replacement in FY26. Veterans Park playground draws a large attendance of families who attend numerous events in the park along with neighborhood families. Replacement equipment is increasingly harder to find and purchase as equipment approaches its end of life cycle.									
CIP Status <input type="checkbox"/> Modify Existing <input checked="" type="checkbox"/> New Project		Project Type <input checked="" type="checkbox"/> Renewal/ Replacement <input type="checkbox"/> Enhancement/ New		Insert Picture(s) or Map Here					
Operating Budget Impact: Lower maintenance costs to maintain new play equipment.									
Comments:									
Estimated Project Cost(s)									
	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost	
Planning, Design, & Engineering								\$	-
Land Acquisition								\$	-
Construction			400,000					\$	400,000
Equipment								\$	-
Other								\$	-
Total Project Cost	\$ -	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Project Funding									
	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost	
General Fund			400,000					\$	400,000
								\$	-
								\$	-
								\$	-
								\$	-
								\$	-
								\$	-
								\$	-
								\$	-
								\$	-
								\$	-
								\$	-
Total Project Funding	\$ -	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000

Department: <u>PRPL</u>	FY25 - FY29 CIP
Project Category: <u>Parks</u>	Project Title: <u>Waldon Grove Park Playground Replacement</u>
Project Description/Location: Replace the main playground equipment at Waldon Grove Park.	
Justification: The playground equipment at Waldon Grove Park is nearing the end of its useful life. Replacement equipment and parts availability is limited as play equipment approaches its end of life cycle.	
CIP Status <input type="checkbox"/> Modify Existing <input checked="" type="checkbox"/> New Project	Project Type <input checked="" type="checkbox"/> Renewal/ Replacement <input type="checkbox"/> Enhancement/ New
Operating Budget Impact: Lower maintenance costs to maintain new play equipment.	Insert Picture(s) or Map Here
Comments:	

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction				100,000				\$ 100,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000
Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Waldon Grove PMD				100,000				\$ 100,000
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
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								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000

Department: <u>PRPL</u>	FY25 - FY29 CIP
Project Category: <u>Parks</u>	Project Title: <u>Walsh Park Playground Replacement</u>
Project Description/Location: Replace the playground equipment at Walsh Park.	
Justification: The playground equipment at Walsh Park is nearing the end of its useful life. Replacement equipment and repair parts are increasingly harder to find and purchase.	
CIP Status <input type="checkbox"/> Modify Existing <input checked="" type="checkbox"/> New Project	Project Type <input checked="" type="checkbox"/> Renewal/ Replacement <input type="checkbox"/> Enhancement/ New
Operating Budget Impact: Lower maintenance cost with new equipment.	Insert Picture(s) or Map Here
Comments:	

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction				300,000				\$ 300,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ 300,000
Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
General Fund				300,000				\$ 300,000
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ 300,000

Department: PRPL FY25 - FY29 CIP
 Project Category: Recreation Project Title: Water Reservoir Site Improvements

Project Description/Location:
 This project is for site improvements and recreation opportunities at the new west end reservoir.

Justification:
 There is an opportunity for the needed west end reservoir site to double as an amenity for Billings. The project includes end land use items (trails, docks, picnic areas, beach, etc.) to create a premier recreational amenity that residents and visitors can enjoy.
 The \$6M that is unfunded is not able to be funded with water revenues. If funding is not obtained, this part of the project cannot be constructed.

CIP Status **Project Type**
 Modify Existing Renewal/ Replacement
 New Project Enhancement/ New

Operating Budget Impact:
 The operating budget impact will be determined during the design phase.

Comments:
 Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. This project was not ranked because it does not utilize water funding.



Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction				6,000,000				\$ 6,000,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ 6,000,000	\$ -	\$ -	\$ -	\$ 6,000,000

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Park District 1								\$ -
Cash-in-Lieu								\$ -
Amend Park Fund								\$ -
NRDP/YRRP								\$ -
SBURA								\$ -
General Fund								\$ -
GO Bonds				6,000,000				\$ 6,000,000
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ 6,000,000	\$ -	\$ -	\$ -	\$ 6,000,000



Billings

PLANNING
& COMMUNITY
SERVICES



FY 2025 - 2029 CAPITAL IMPROVEMENT PLAN SUMMARIES FUNDING BY DEPARTMENT AND PROJECT CATEGORY

PLANNING DEPARTMENT

TRANSPORTATION PROJECTS

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
25th Street Bridge	-	5,455,000	-	-	-	5,455,000
5th Avenue Corridor East	-	-	8,000,000	-	-	8,000,000
Alkali Creek Trail Connection	10,000	490,000	-	-	-	500,000
Downtown BBWA Corridor Trail/On Street Facilities	-	-	500,000	-	-	500,000
Downtown-Coulson Park Trail Connection	-	10,000	740,000	-	-	750,000
Highway 3 Underpass	-	-	1,000,000	-	-	1,000,000
N. 27th Street Side Path	-	-	-	-	1,700,000	1,700,000
Stagecoach Trail	5,535,000	-	-	-	-	5,535,000
Trail Connector from King Ave West to TransTech Center	-	-	-	-	700,000	700,000
Total Transportation Projects	5,545,000	5,955,000	10,240,000	-	2,400,000	24,140,000

PLANNING DEPARTMENT TOTAL	5,545,000	5,955,000	10,240,000	-	2,400,000	24,140,000
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Department: Planning FY25 - FY29 CIP

Project Category: (P) Transportation Project Title: 25th Street Bridge

Project Description/Location:
 Build a Bike Pedestrian Bridge over the Railroad Tracks at 25th Street between Montana and Minnesota Avenues. The bridge will connect to the bike lane to the south of the railroad tracks and this will provide a safe bike and pedestrian alternative to the at-grade crossing of the railroad at 27th as well as provide an emergency connection between the north and south sides of the tracks for police bike patrol or foot patrol in the event of a train blocking the tracks.

Justification:

CIP Status
 Modify Existing
 New Project

Project Type
 Renewal/ Replacement
 Enhancement/ New

Operating Budget Impact:



Comments:
 The City is applying for a Federal Discretionary Grant, Reconnecting Communities and Neighborhoods. This grant does not require a local match if the project is serving an economically disadvantaged community. The South Side area where this project is proposed is considered a disadvantaged community with 80th percentile indicator for low income.

 If the grant is successful and is fully funded, the bridge could begin construction in 2025.

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering			2,285,000					\$ 2,285,000
Land Acquisition								\$ -
Construction			3,170,000					\$ 3,170,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ 5,455,000	\$ -	\$ -	\$ -	\$ -	\$ 5,455,000

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Billings Trailnet								\$ -
Developer Match								\$ -
Federal Appropriations								\$ -
MDT Safety								\$ -
Private Contributions								\$ -
Recreation Trails Program								\$ -
TIFD Revenues								\$ -
Transportation Alternatives Program								\$ -
Bond								\$ -
FEDERAL/LOCAL DISCRETIONARY Grant			5,455,000					\$ 5,455,000
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ 5,455,000	\$ -	\$ -	\$ -	\$ -	\$ 5,455,000

Department: Planning FY25 - FY29 CIP
 Project Category: (P) Transportation Project Title: Alkali Creek Trail Connection

Project Description/Location:
 This project would extend the trail from Swords Park at Main Street tunnel along Alkali Creek to new Aronson Connection Trail just east of Aronson Bridge

Justification:

CIP Status **Project Type**
 Modify Existing Renewal/ Replacement
 New Project Enhancement/ New

Operating Budget Impact:
 Potential need for matching funds associated with grant funding.

Comments:
 This project is not programmed with currently available funds and is dependent on future funding for completion. The identified future funding sources are available but some are tied to competitive grant programs the City will actively pursue. It is necessary to keep these projects in the CIP so when grants are applied for, or awarded, the City shows formal commitment to the project.



Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering		10,000	78,000					\$ 88,000
Land Acquisition								\$ -
Construction			412,000					\$ 412,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 10,000	\$ 490,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Billings Trailnet			27,100					\$ 27,100
Developer Match								\$ -
Federal Appropriations								\$ -
MDT Safety								\$ -
Private Contributions								\$ -
Recreation Trails Program								\$ -
TIFD Revenues								\$ -
Transportation Alternatives Program			322,900					\$ 322,900
Bond								\$ -
Trail Stewardship Grant			50,000					\$ 50,000
General Fund		10,000	90,000					\$ 100,000
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 10,000	\$ 490,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000

Department: Planning FY25 - FY29 CIP

Project Category: (P) Transportation Project Title: Downtown BBWA Corridor Trail/On Street Facilities

Project Description/Location:
 This project is for the completion of sidewalk/pathway through MSU-B Campus to connect campus and pedestrian improvements at Virginia Lane/Poly Drive intersection. 2015 project did not provide a pedestrian crossing at Virginia/Poly on the east side. Reassessment is needed for this project to function as needed. Further analysis of the condition and operation of the BBWA Canal expected in 2021 and 2022 may provide opportunities in this area.

Justification:

CIP Status **Project Type**
 Modify Existing Renewal/ Replacement
 New Project Enhancement/ New

Operating Budget Impact:
 Project relies on private donations.



Comments:
 This project is not programmed with currently available funds and is dependent on future funding for completion. The identified future funding sources are available but some are tied to competitive grant programs the City will actively pursue. It is necessary to keep these projects in the CIP so when grants are applied for, or awarded, the City shows formal commitment to the project.

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering				30,000				\$ 30,000
Land Acquisition								\$ -
Construction				470,000				\$ 470,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ 500,000

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Billings Trailnet				60,000				\$ 60,000
Developer Match								\$ -
Federal Appropriations								\$ -
MDT Safety								\$ -
Private Contributions				50,000				\$ 50,000
Recreation Trails Program								\$ -
TIFD Revenues								\$ -
Transportation Alternatives Program				390,000				\$ 390,000
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ 500,000

Department: Planning FY25 - FY29 CIP
 Project Category: (P) Transportation Project Title: Downtown-Coulson Park Trail Connection

Project Description/Location:
 This project extends the trail from South 25th Street to 8th Ave South to South 26th Street to Lillian Avenue, under I-90 at RR, and into Coulson Park Trail. Recent changes in ownership of property in this area and redevelopment activity and plans for development is expected to support future trail construction and access for this project.

Justification:

CIP Status **Project Type**
 Modify Existing Renewal/ Replacement
 New Project Enhancement/ New

Operating Budget Impact:
 Potential need for matching funds associated with grant funding.

Comments:
 This project is not programmed with currently available funds and is dependent on future funding for completion. The identified future funding sources are available but some are tied to competitive grant programs the City will actively pursue. MDT will be reconstructing this overpass which will help in facilitating the trail access as well as improve safety. Staff has met with property owners on the South side of the underpass and they are in favor of the trail. It is necessary to keep these projects in the CIP so when grants are applied for,



Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering			10,000	65,000				\$ 75,000
Land Acquisition								\$ -
Construction				675,000				\$ 675,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ 10,000	\$ 740,000	\$ -	\$ -	\$ -	\$ 750,000

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Billings Trailnet				60,000				\$ 60,000
Developer Match								\$ -
Federal Appropriations								\$ -
MDT Safety								\$ -
Private Contributions								\$ -
Recreation Trails Program								\$ -
TIFD Revenues								\$ -
Transportation Alternatives Program				540,000				\$ 540,000
Bond								\$ -
Trail Stewardship Grant				50,000				\$ 50,000
General Fund			10,000	90,000				\$ 100,000
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ 10,000	\$ 740,000	\$ -	\$ -	\$ -	\$ 750,000

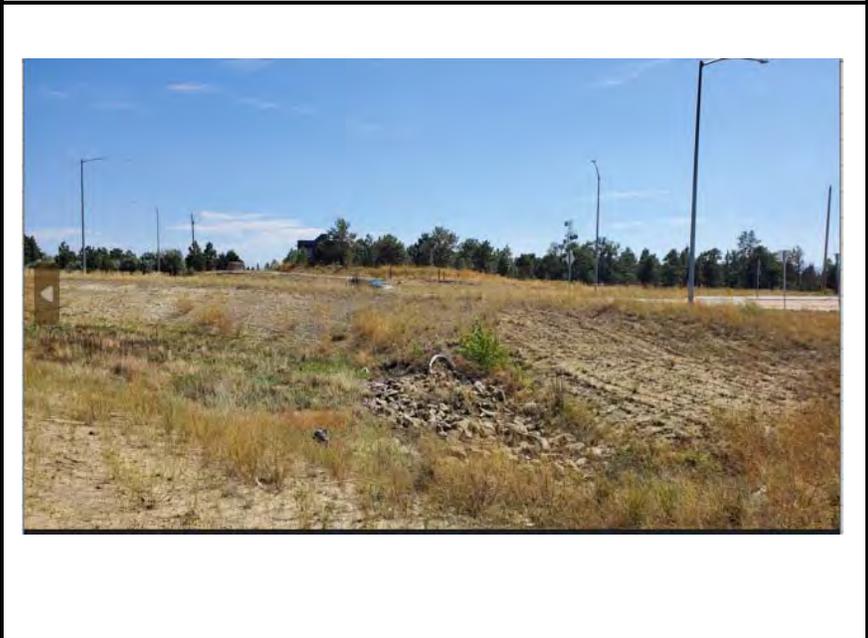
Department: Planning **FY25 - FY29 CIP**
Project Category: (P) Transportation **Project Title:** Highway 3 Underpass

Project Description/Location:
 This project would develop an underpass beneath Highway 3 that would connect the newly constructed Skyline Trail to the new bike/pedestrian multi-use path along the Inner Belt Loop. Review and engineering of the site will help determine whether the underpass will run on the east or west side of Zimmerman Trail.

Justification:

CIP Status **Project Type**
 Modify Existing Renewal/
 New Project Enhance

Operating Budget Impact:
 Potential need for matching funds associated with grant and Billings Trailnet funding. This project is included in the City-wide bond.



Comments:
 This project has become a community priority with the completion of the Inner Belt Loop multi-use path and Skyline Trail.

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering				250,000				\$ 250,000
Land Acquisition								\$ -
Construction				750,000				\$ 750,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 1,000,000

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Billings Trailnet				25,000				\$ 25,000
Developer Match								\$ -
Federal Appropriations								\$ -
MDT Safety								\$ -
Private Contributions								\$ -
Recreation Trails Program								\$ -
TIFD Revenues								\$ -
Transportation Alternatives Program				375,000				\$ 375,000
General Fund				600,000				\$ 600,000
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 1,000,000

Department: Planning FY25 - FY29 CIP
 Project Category: (P) Transportation Project Title: N. 27th Street Side Path

Project Description/Location:
 Build a Bike Pedestrian Path along N. 27th Street connecting 27th Street below the Rims/Rimrock Road and Skyline Trail/Swords Park.

Justification:
 Click here to enter text.

CIP Status **Project Type**
 Modify Existing Renewal/ Replacement
 New Project Enhancement/ New

Operating Budget Impact:
 Potential need for matching funds associated with grant and certain sources of State and Federal funding.



Comments:
 This project is not programmed with currently available funds and is dependent on future funding for completion. The identified future funding sources are available but some are tied to competitive grant programs the City will actively pursue. It is necessary to keep these projects in the CIP so when grants are applied for, or awarded, the City shows formal commitment to the project.
 Other potential funding sources include federal aid through a Build Grant, TA Program and CMAQ. Planning staff is researching options for applying for funding.

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering						200,000		\$ 200,000
Land Acquisition								\$ -
Construction						1,500,000		\$ 1,500,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 1,700,000	\$ -	\$ 1,700,000				

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Billings Trailnet						137,900		\$ 137,900
Developer Match								\$ -
Federal Appropriations								\$ -
MDT Safety								\$ -
Private Contributions								\$ -
Recreation Trails Program								\$ -
TIFD Revenues								\$ -
Transportation Alternatives Program						1,237,100		\$ 1,237,100
CMAQ (Air Quality)						175,000		\$ 175,000
Bond								\$ -
Trail Stewardship Grant						50,000		\$ 50,000
General Fund						100,000		\$ 100,000
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 1,700,000	\$ -	\$ 1,700,000				

Department: Planning FY25 - FY29 CIP
 Project Category: (P) Transportation Project Title: Stagecoach Trail

Project Description/Location:
 This project is for an 8-foot wide shared use pathway approximately 5,300 lineal feet that will run on the east side of Zimmerman Trail from Rimrock Road to Highway 3. The trail will be placed below the grade of the road along the roadside slope. This trail is an essential part of the Marathon Loop and will provide a connection from the top of the Rimrocks to the valley. This project is Billings TrailNet's top priority.

Justification:

CIP Status **Project Type**
 Modify Existing Renewal/ Replacement
 New Project Enhancement/ New

Operating Budget Impact:
 Potential need for matching funds associated with grant, State and Federal funding.

Comments:
 This project is programmed with currently available Transportation Alternative funds and relies on local match for execution of the TA grant. The match funding sources shown in this project funding breakdown, but would include a City General Fund contribution as currently proposed.



Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering		1,435,000						\$ 1,435,000
Land Acquisition								\$ -
Construction		4,100,000						\$ 4,100,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 5,535,000	\$ -	\$ 5,535,000				

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Billings Trailnet		100,000						\$ 100,000
Developer Match								\$ -
MDT Safety								\$ -
Private Contributions								\$ -
Recreation Trails Program								\$ -
TIFD Revenues								\$ -
Transportation Alternatives Program		4,730,000						\$ 4,730,000
Air Quality Program								\$ -
Bond								\$ -
Trail Stewardship Grant		100,000						\$ 100,000
General Fund		605,000						\$ 605,000
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 5,535,000	\$ -	\$ 5,535,000				

Department: Planning **FY25 - FY29 CIP**
Project Category: (P) Transportation **Project Title:** Trail Connector from King Ave West to TransTech Center

Project Description/Location:
 Complete trail connection to TransTech Center Trail at 32nd Street West from current trail terminus near East/West Bannister Drain corridor along BBWA Canal. Further analysis of the condition and operation of the BBWA Canal expected in 2022 and 2023 may provide opportunities in this area.

Justification:
 Implementation of Bike and Trailways Master Plan.

CIP Status **Project Type**
 Modify Existing Renewal/
 New Project Enhancem

Operating Budget Impact:
 Potential need for matching funds associated with grant funding.

Comments:
 This project is not programmed with currently available funds and is dependent on future funding for completion. The identified future funding sources are available but some are tied to competitive grant programs the City will actively pursue. It is necessary to keep these projects in the CIP so when grants are applied for, or awarded, the City shows formal commitment to the project.



Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering						100,000		\$ 100,000
Land Acquisition								\$ -
Construction						600,000		\$ 600,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 700,000	\$ -	\$ 700,000				

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Billings Trailnet						50,000		\$ 50,000
Developer Match								\$ -
Federal Appropriations								\$ -
MDT Safety								\$ -
Private Contributions								\$ -
Recreation Trails Program						50,000		\$ 50,000
TIFD Revenues								\$ -
Transportation Alternatives Program						600,000		\$ 600,000
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 700,000	\$ -	\$ 700,000				



Billings

PUBLIC
WORKS



FY 2025 - 2029 CAPITAL IMPROVEMENT PLAN SUMMARIES FUNDING BY DEPARTMENT AND PROJECT CATEGORY

PUBLIC WORKS DEPARTMENT

SOLID WASTE PROJECTS

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
Landfill Cell 6 Expansion	-	2,125,000	12,600,000	-	-	14,725,000
Landfill Compost Phase II	-	-	-	300,000	2,800,000	3,100,000
Lift 2 - Horizontal Gas Wells	800,000	-	880,000	-	-	1,680,000
Landfill Household Hazardous Waste Facility	500,000	-	-	-	-	500,000
Landfill Pave Road (Maintenance Shop to Cell Tower)	500,000	-	-	-	-	500,000
Landfill Secondary Leachate Pond	285,000	-	-	-	-	285,000
Total Solid Waste Projects	2,085,000	2,125,000	13,480,000	300,000	2,800,000	20,790,000

STORM PROJECTS

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
58th Street /Cottonwood Park Regional Detention	-	250,000	2,200,000	-	-	2,450,000
Annual Culvert Project	165,000	170,000	176,000	183,000	188,000	882,000
Annual Storm Drainage Intersection Trouble Spot Project	165,000	170,000	176,000	183,000	188,000	882,000
Annual Storm Sewer Rehabilitation Program	375,000	388,000	402,000	415,000	427,000	2,007,000
Arnold Drain Regional Detention	1,300,000	1,620,000	-	-	-	2,920,000
Babcock Boulevard Storm	-	-	-	250,000	2,400,000	2,650,000
Land for Storm Outfalls	-	200,000	-	-	-	200,000
Rimrock Road (62nd - 54th)	-	200,000	1,740,000	-	-	1,940,000
West Heights Storm Water Detention Phase I	-	200,000	500,000	-	-	700,000
West Heights Storm Water Detention Phase II	-	-	-	1,500,000	-	1,500,000
Wicks Lane Storm Drain Phase II	1,900,000	-	-	-	-	1,900,000
Total Storm Projects	3,905,000	3,198,000	5,194,000	2,531,000	3,203,000	18,031,000

TRANSPORTATION PROJECTS

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
21st Street Underpass Improvements	-	-	-	5,000,000	-	5,000,000
6th Avenue North Multiuse Trail	-	-	-	-	500,000	500,000
54th Street West - Grand to Rimrock	-	-	-	-	700,000	700,000
Annual ADA Replacement	250,000	250,000	250,000	250,000	250,000	1,250,000
Annual Gravel Street Reconstruction	2,450,000	2,450,000	2,450,000	2,450,000	2,450,000	12,250,000
Annual PAVER Program	3,900,000	4,300,000	4,700,000	5,200,000	5,700,000	23,800,000
Annual Pedestrian Crossings	107,000	110,000	115,000	120,000	125,000	577,000
Annual SIDs	1,050,000	1,050,000	1,050,000	1,050,000	1,050,000	5,250,000
Annual Street Reconstruction	1,580,000	1,580,000	1,580,000	1,580,000	1,580,000	7,900,000
Annual Travel Corridor Coordination	54,000	56,000	58,000	61,000	63,000	292,000
Broadwater - Vermillion to Shiloh	-	300,000	3,400,000	-	-	3,700,000
Daniels Street - King to Industrial	-	-	-	600,000	6,200,000	6,800,000
Grand Avenue - 43rd to 62nd	2,000,000	500,000	19,785,000	-	-	22,285,000
Intersection Capacity Improvements	1,000,000	545,000	565,000	580,000	600,000	3,290,000
Misc. Curb, Gutter, and Sidewalk Program	1,000,000	1,030,000	1,050,000	1,100,000	1,135,000	5,315,000
Monad Road (Daniels To Moore Lane)	-	450,000	3,700,000	-	-	4,150,000
Pedestrian Crossing of Exposition Drive	-	-	-	4,000,000	-	4,000,000
Rimrock Road Improvements - 54th to 62nd	600,000	6,200,000	-	-	-	6,800,000
Rimrock Road Improvements - Clearview to 54th	-	-	375,000	3,400,000	-	3,775,000
SBURA Unimproved Street Improvements	-	1,119,600	1,119,600	-	-	2,239,200
SRTS (Non-sidewalk)	700,000	700,000	700,000	700,000	700,000	3,500,000
Traffic Calming	100,000	150,000	200,000	250,000	250,000	950,000
Wicks Lane - Hawthorne to Bitterroot	-	200,000	2,000,000	-	-	2,200,000
Total Transportation Projects	14,791,000	20,990,600	43,097,600	26,341,000	21,303,000	126,523,200

UTILITY PROJECTS

Project Name	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
Annual Sewer Line Extensions	1,000,000	1,000,000	1,000,000	1,000,000	-	4,000,000
Annual Water Line Extensions	1,000,000	1,000,000	1,000,000	1,000,000	-	4,000,000
D&C Heated Shop and Breakroom Addition	-	-	-	-	1,350,000	1,350,000
Hydrogen Sulfide Mitigation	-	500,000	-	-	-	500,000
Wastewater - Highway 3 Sanitary Sewer	-	-	-	250,000	1,400,000	1,650,000
Wastewater Central Sewer Extension - Shiloh to 54th	900,000	-	-	-	-	900,000
Wastewater Compensation Agreements	300,000	300,000	300,000	300,000	300,000	1,500,000
Wastewater Digester Gas & Sludge Pipe Replacement	-	515,000	-	-	-	515,000
Wastewater Digester Gas Boiler	1,000,000	-	-	-	-	1,000,000
Wastewater Grand Avenue Sewer Extension - 60th to 62nd	-	-	600,000	-	-	600,000
Wastewater Hesper Sewer - Gabel to Shiloh	3,800,000	-	-	-	-	3,800,000
Wastewater Main Replacements	5,800,000	6,300,000	6,800,000	7,400,000	8,000,000	34,300,000
Wastewater- Monad Sewer Phase II	-	-	-	3,000,000	-	3,000,000
Wastewater Rehberg Ranch Lift Station	-	-	-	-	200,000	200,000
Wastewater Treatment Plant Campus Electrical	300,000	300,000	300,000	300,000	300,000	1,500,000
Water - Fox Reservoir #1 Replacement	-	-	400,000	3,300,000	-	3,700,000
Water - South 32nd St W/I-90/S Frontage Loop	-	-	-	-	300,000	300,000
Water - Storage Improvements (Zone 1)	6,000,000	-	-	-	-	6,000,000
Water - Zone 6 Storage and Looping Improvements	110,000	890,000	8,150,000	-	-	9,150,000
Water Central Water Line Extension - Shiloh to 54th	670,000	-	-	-	-	670,000
Water Compensation Agreements	300,000	300,000	300,000	300,000	300,000	1,500,000
Water Grand Avenue Water Line Extension - 60th to 62nd	-	-	330,000	-	-	330,000
Water Main Replacements	4,800,000	5,400,000	6,040,000	6,740,000	7,000,000	29,980,000
Water Skyway Drive Waterline Loop	-	-	-	300,000	2,500,000	2,800,000
Water Treatment Plant Air Scour Line Replacement	-	-	1,000,000	-	-	1,000,000
Water Treatment Plant Electrical Improvements	150,000	200,000	500,000	315,000	325,000	1,490,000
Water Treatment Plant Leaks Mitigation	-	-	-	2,000,000	-	2,000,000
Total Utility Projects	26,130,000	16,705,000	26,720,000	26,205,000	21,975,000	117,735,000

PUBLIC WORKS DEPARTMENT TOTAL	46,911,000	43,018,600	88,491,600	55,377,000	49,281,000	283,079,200
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Department: Public Works **FY25 - FY29 CIP**
Project Category: Solid Waste **Project Title:** Landfill Cell 6 Expansion

Project Description/Location:
 This project is for the construction of cell 6 at the landfill. The design is planned for FY26 and the construction will be in FY 27.

Justification:
 The landfill will be nearing capacity of cells 3, 4 and 5. The construction of cell 6 is needed to continue the ability to take in waste from the City of Billings and surrounding areas. This project is included in the Solid Waste Master Plan.

- | | |
|---|--|
| CIP Status | Project Type |
| <input checked="" type="checkbox"/> Modify Existing | <input checked="" type="checkbox"/> Renewal/ Replacement |
| <input type="checkbox"/> New Project | <input type="checkbox"/> Enhancement/ New |

Operating Budget Impact:
 The city will be required to fund additional closure and post-closure costs with the opening of a new cell.



Comments:
 Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy is based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service level, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 88.3 and was ranked 5th amongst Solid Waste projects.

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering			2,125,000					\$ 2,125,000
Land Acquisition								\$ -
Construction				12,600,000				\$ 12,600,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ 2,125,000	\$ 12,600,000	\$ -	\$ -	\$ -	\$ 14,725,000

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Arterial Fees								\$ -
Developer Contributions								\$ -
Gas Tax								\$ -
Gas Tax - BAARSA								\$ -
Landfill Revenues			2,125,000					\$ 2,125,000
Revenue Bond/Loan				12,600,000				\$ 12,600,000
SID Bond								\$ -
Sidewalk Bond								\$ -
Solid Waste Collection Revenues								\$ -
Storm Drain Assessments								\$ -
Street Maintenance Fees								\$ -
TIFD Revenues								\$ -
Wastewater Revenues								\$ -
Water Revenues								\$ -
Total Project Funding	\$ -	\$ -	\$ 2,125,000	\$ 12,600,000	\$ -	\$ -	\$ -	\$ 14,725,000

Department: Public Works FY25 - FY29 CIP
 Project Category: Solid Waste Project Title: Landfill Compost Phase II

Project Description/Location:
 This project will construct the second and final phase of the landfill compost facility. Design will be in FY27 with construction expected in FY28.

Justification:
 The creation of a new composting facility will allow us to recover more landfill gasses and reuse some of the refuse to enhance soils both around the landfill and City parks. It will also reduce the amount of waste going into the landfill. This will lead to longer life of the landfill and expensive cells will last longer. The composting of bio solids, wood, leaves and other items saves many needed but limited organic compounds from being placed into the landfill never being able to be recovered. This final phase of composting will allow Public Works to utilize all of the wastewater sludge for soil enhancement and to be able to allow newsprint and other materials, such as food waste, to be composted in the future. Phase II will allow the city to divert 50,000 tons worth of material from both Class II and Class IV fill areas. Based on current master plans and historic data, Phase II is estimated to extend the life of the landfill by another 2 years.

CIP Status	Project Type
<input checked="" type="checkbox"/> Modify Existing	<input type="checkbox"/> Renewal/ Replacement
<input type="checkbox"/> New Project	<input checked="" type="checkbox"/> Enhancement/ New

Operating Budget Impact:
 There will be additional O&M costs but with the reduction of resources needed at the existing landfill and the delay of future cell construction, it will be minimal. O&M data will be collected after the first phase of the composting facility is operational that will help us anticipate future costs more closely.

Comments:
 Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy is based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service level, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 88.4 and was ranked 4th amongst Solid Waste projects.



Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering					300,000			\$ 300,000
Land Acquisition								\$ -
Construction						2,800,000		\$ 2,800,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ -	\$ 300,000	\$ 2,800,000	\$ -	\$ 3,100,000

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Arterial Fees								\$ -
Developer Contributions								\$ -
Gas Tax								\$ -
Gas Tax - BAARSA								\$ -
Landfill Revenues					300,000	2,800,000		\$ 3,100,000
Revenue Bond/Loan								\$ -
SID Bond								\$ -
Sidewalk Bond								\$ -
Solid Waste Collection Revenues								\$ -
Storm Drain Assessments								\$ -
Street Maintenance Fees								\$ -
TIFD Revenues								\$ -
Wastewater Revenues								\$ -
Water Revenues								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ -	\$ 300,000	\$ 2,800,000	\$ -	\$ 3,100,000

Department:	<u>Public Works</u>	FY25 - FY29 CIP
Project Category:	<u>Solid Waste</u>	Project Title: <u>Lift 2 - Horizontal Gas Wells</u>
Project Description/Location: Lift 2 of the horizontal methane gas collection system in cells 3,4, and 5 at the landfill		
Justification: Gas wells are required to help manage the methane. The landfill has reached the threshold put in place by the EPA that states we have to have a collection system in place to manage the gas. In 2022 the first phase of the horizontal gas collection wells were installed to address "hot spots" that staff was seeing from surface emissions monitoring. Horizontal gas wells will need to be installed on every other lift in cells 3,4, and 5 until we have exhausted the airspace in this area. These wells will connect directly to the flare that is currently being constructed to help the landfill meet compliance under the air permit.		
CIP Status <input type="checkbox"/> Modify Existing <input checked="" type="checkbox"/> New Project		Project Type <input type="checkbox"/> Renewal/ Replacement <input checked="" type="checkbox"/> Enhancement/ New
Operating Budget Impact: This will be a one-time capital outlay. MDU is responsible for managing the well heads and the flow once they are constructed.		Insert Picture(s) or Map Here
Comments:		

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction		800,000		880,000				\$ 1,680,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 800,000	\$ -	\$ 880,000	\$ -	\$ -	\$ -	\$ 1,680,000
Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Landfill Revenue(s)		800,000		880,000				\$ 1,680,000
Revenue Bond(s)/ Loan(s)								\$ -
Solid Waste Collection Revenue(s)								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 800,000	\$ -	\$ 880,000	\$ -	\$ -	\$ -	\$ 1,680,000

Department: Public Works FY25 - FY29 CIP
 Project Category: Solid Waste Project Title: Landfill Secondary Leachate Pond

Project Description/Location:
 This project will construct a secondary leachate pond at the landfill.

Justification:
 The landfill will outgrow the existing leachate pond soon and a second pond is needed to handle the leachate from the landfill. This project is in the existing Solid Waste master plan. Regulations require MSW landfills to manage and control their leachate.

CIP Status	Project Type
<input type="checkbox"/> Modify Existing	<input checked="" type="checkbox"/> Renewal/ Replacement
<input type="checkbox"/> New Project	<input type="checkbox"/> Enhancement/ New

Operating Budget Impact:
 There is very little maintenance associated with the leachate ponds so there would be negligible impact on the operating budget.

Comments:
 Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy is based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service level, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 119.7 and was ranked 1st amongst Solid Waste projects.



Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering		30,000						\$ 30,000
Land Acquisition								\$ -
Construction		255,000						\$ 255,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 285,000	\$ -	\$ 285,000				

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Arterial Fees								\$ -
Developer Contributions								\$ -
Gas Tax								\$ -
Gas Tax - BAARSA								\$ -
Landfill Revenues		285,000						\$ 285,000
Revenue Bond/Loan								\$ -
SID Bond								\$ -
Sidewalk Bond								\$ -
Solid Waste Collection Revenues								\$ -
Storm Drain Assessments								\$ -
Street Maintenance Fees								\$ -
TIFD Revenues								\$ -
Wastewater Revenues								\$ -
Water Revenues								\$ -
Total Project Funding	\$ -	\$ 285,000	\$ -	\$ 285,000				

Department:	<u>Public Works</u>	FY25 - FY29 CIP
Project Category:	<u>Storm</u>	Project Title: <u>58th Street /Cottonwood Park Regional Detention</u>
Project Description/Location:		
This project will construct stormwater detention in the vicinity of Cottonwood Park and 58th Street West, generally between 54th and 58th Street West north of Colton Boulevard.		
Justification:		
The project will provide stormwater detention to reduce required costs of extending large diameter storm drain along Grand Avenue west of 48th Street West and north along 54th Street West. This facility could also serve as stormwater detention for future expansions of Rimrock Road west of Clearview Drive to 60th Street West.		
CIP Status <input type="checkbox"/> Modify Existing <input checked="" type="checkbox"/> New Project		Project Type <input type="checkbox"/> Renewal/ Replacement <input checked="" type="checkbox"/> Enhancement/ New
Operating Budget Impact:		
There are operational costs experienced now when flooding occurs due to lack of storm drainage. Additional storm drainage facilities will require regular O&M but less flood cleanup.		
Comments:		
Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy is based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service level, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 97.8 and was ranked 6th amongst Storm projects.		

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering			250,000					\$ 250,000
Land Acquisition								\$ -
Construction				2,200,000				\$ 2,200,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ 250,000	\$ 2,200,000	\$ -	\$ -	\$ -	\$ 2,450,000
Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Developer Contribution(s)								\$ -
Revenue Bond(s)/ Loan(s)								\$ -
Sidewalk Bond(s)								\$ -
Storm Drain Assessments			250,000	2,200,000				\$ 2,450,000
Street Maintenance Fee(s)								\$ -
TIFD								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ 250,000	\$ 2,200,000	\$ -	\$ -	\$ -	\$ 2,450,000

Department: Public Works FY25 - FY29 CIP
 Project Category: Storm Project Title: Annual Culvert Project

Project Description/Location:
 This is an annual project to replace aging culverts.

Justification:
 Culverts have been in place for many years under streets where they cross ditches and drains. It is important to have a regular replacement program to replace the culverts before they fail. Culvert failure is more expensive to repair than addressing condition issues during planned replacements.

CIP Status **Project Type**
 Modify Existing Renewal/ Replacement
 New Project Enhancement/ New

Operating Budget Impact:
 PW currently maintains culverts so there will not be an increase. Although newer culverts will require less maintenance, it will be a negligible decrease. Regular replacement will result in fewer emergency repairs.



Comments:
 Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy is based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service level, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 97.7 and was ranked 7th amongst Storm projects.

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering		10,800	11,100	11,500	11,900	12,500		\$ 57,800
Land Acquisition								\$ -
Construction		154,200	158,900	164,500	171,100	175,500		\$ 824,200
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 165,000	\$ 170,000	\$ 176,000	\$ 183,000	\$ 188,000	\$ -	\$ 882,000

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Arterial Fees								\$ -
Developer Contributions								\$ -
Gas Tax								\$ -
Gas Tax - BAARSA								\$ -
Landfill Revenues								\$ -
Revenue Bond/Loan								\$ -
SID Bond								\$ -
Sidewalk Bond								\$ -
Solid Waste Collection Revenues								\$ -
Storm Drain Assessments		165,000	170,000	176,000	183,000	188,000		\$ 882,000
Street Maintenance Fees								\$ -
TIFD Revenues								\$ -
Wastewater Revenues								\$ -
Water Revenues								\$ -
Total Project Funding	\$ -	\$ 165,000	\$ 170,000	\$ 176,000	\$ 183,000	\$ 188,000	\$ -	\$ 882,000

Department: Public Works FY25 - FY29 CIP

Project Category: Storm Project Title: Annual Storm Drainage Intersection Trouble Spot Project

Project Description/Location:
 This is an annual project to improve intersections and areas with storm drainage problems.

Justification:
 There are several areas in the city that experience localized flooding issues during some storm events. This project is intended to fix the small, localized problems using valley gutters, additional inlets, small areas of pipe extensions, outfalls for detention areas, and other methods. Without this project, localized storm drainage issues will not be addressed. Design and construction management will be done in-house.

- | | |
|---|--|
| CIP Status | Project Type |
| <input checked="" type="checkbox"/> Modify Existing | <input checked="" type="checkbox"/> Renewal/ Replacement |
| <input type="checkbox"/> New Project | <input type="checkbox"/> Enhancement/ New |

Operating Budget Impact:
 Improvements to storm problem areas will reduce the resources needed to address these issues on an ongoing basis.



Comments:
 Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy is based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service level, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 100.4 and was ranked 5th amongst Storm projects.

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering		10,800	11,100	11,500	11,900	12,500		\$ 57,800
Land Acquisition								\$ -
Construction		154,200	158,900	164,500	171,100	175,500		\$ 824,200
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 165,000	\$ 170,000	\$ 176,000	\$ 183,000	\$ 188,000	\$ -	\$ 882,000

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Arterial Fees								\$ -
Developer Contributions								\$ -
Gas Tax								\$ -
Gas Tax - BAARSA								\$ -
Landfill Revenues								\$ -
Revenue Bond/Loan								\$ -
SID Bond								\$ -
Sidewalk Bond								\$ -
Solid Waste Collection Revenues								\$ -
Storm Drain Assessments		165,000	170,000	176,000	183,000	188,000		\$ 882,000
Street Maintenance Fees								\$ -
TIFD Revenues								\$ -
Wastewater Revenues								\$ -
Water Revenues								\$ -
Total Project Funding	\$ -	\$ 165,000	\$ 170,000	\$ 176,000	\$ 183,000	\$ 188,000	\$ -	\$ 882,000

Department: Public Works **FY25 - FY29 CIP**

Project Category: Storm **Project Title:** Annual Storm Sewer Rehabilitation Program

Project Description/Location:
The storm drain system is aging and a preventative maintenance and replacement program is necessary to ensure proper performance of the system.

Justification:
The storm drain system is aging and in need of additional work beyond regular maintenance in some areas. The entire system is being tv'd and areas of concern will be repaired or replaced. Without this program, the efficiency of the storm drainage system will be reduced due to areas of obstructions within the system. The engineering and construction management will be done in house if staff time permits.

CIP Status **Project Type**
 Modify Existing Renewal/ Replacement
 New Project Enhancement/ New

Operating Budget Impact:
Reduced O&M time due to fixing issues.

Comments:
Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy is based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service level, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 107.4 and was ranked 4th amongst Storm projects.



Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering		16,600	17,100	17,700	18,400	19,000		\$ 88,800
Land Acquisition								\$ -
Construction		358,400	370,900	384,300	396,600	408,000		\$ 1,918,200
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 375,000	\$ 388,000	\$ 402,000	\$ 415,000	\$ 427,000	\$ -	\$ 2,007,000

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Arterial Fees								\$ -
Developer Contributions								\$ -
Gas Tax								\$ -
Gas Tax - BAARSA								\$ -
Landfill Revenues								\$ -
Revenue Bond/Loan								\$ -
SID Bond								\$ -
Sidewalk Bond								\$ -
Solid Waste Collection Revenues								\$ -
Storm Drain Assessments		375,000	388,000	402,000	415,000	427,000		\$ 2,007,000
Street Maintenance Fees								\$ -
TIFD Revenues								\$ -
Wastewater Revenues								\$ -
Water Revenues								\$ -
Total Project Funding	\$ -	\$ 375,000	\$ 388,000	\$ 402,000	\$ 415,000	\$ 427,000	\$ -	\$ 2,007,000

Department: Public Works **FY25 - FY29 CIP**
Project Category: Storm **Project Title:** Babcock Boulevard Storm

Project Description/Location:
 This project will construct storm drain main trunk infrastructure in Babcock Boulevard from Bohl Avenue to a location approximately 200' south of Nutter Boulevard.

Justification:
 Babcock Boulevard is an existing collector street located in the West Heights. This portion of the Heights was developed in the County without conventional drainage infrastructure. The drainage swale adjacent to Babcock Boulevard between Bohl Avenue and Westchester Square serves a large drainage basin. There are no pipes or inlets located within this drainage basin, and so widespread storm sheetflow occurs over the collector road causing safety issues for motorist. This project will install a portion of the infrastructure needed to mitigate the large sheetflow areas.

- | | |
|---|--|
| CIP Status | Project Type |
| <input checked="" type="checkbox"/> Modify Existing | <input type="checkbox"/> Renewal/ Replacement |
| <input type="checkbox"/> New Project | <input checked="" type="checkbox"/> Enhancement/ New |

Operating Budget Impact:
 Additional storm drainage facilities will require regular O&M, however, cleanup after large storm events will be reduced.



Comments:
 Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy is based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service level, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 91.7 and was ranked 10th amongst Storm projects.

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering					250,000			\$ 250,000
Land Acquisition								\$ -
Construction						2,400,000		\$ 2,400,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ 2,400,000	\$ -	\$ 2,650,000

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Arterial Fees								\$ -
Developer Contributions								\$ -
Gas Tax								\$ -
Gas Tax - BAARSA								\$ -
Landfill Revenues								\$ -
Revenue Bond/Loan								\$ -
SID Bond								\$ -
Sidewalk Bond								\$ -
Solid Waste Collection Revenues								\$ -
Storm Drain Assessments					250,000	2,400,000		\$ 2,650,000
Street Maintenance Fees								\$ -
TIFD Revenues								\$ -
Wastewater Revenues								\$ -
Water Revenues								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ 2,400,000	\$ -	\$ 2,650,000

Department: Public Works FY25 - FY29 CIP
 Project Category: Storm Project Title: Land for Storm Outfalls

Project Description/Location:
 This project is to fund land purchases needed for the City's storm outfalls.

Justification:
 This is for the purchase of land needed for outfalls. As regulations change and storm water quality is more closely regulated, the city will need land for outfalls. This funding needs to be available if there are opportunities for land purchases.

CIP Status **Project Type**
 Modify Existing Renewal/ Replacement
 New Project Enhancement/ New

Operating Budget Impact:
 Additional storm drainage facilities will require regular O&M; however, the amount is undetermined at this time.



Comments:
 Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy is based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service level, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 70.1 and was ranked 14th amongst Storm projects.

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition	200,000		200,000					\$ 400,000
Construction								\$ -
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ 200,000	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 400,000

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Arterial Fees								\$ -
Developer Contributions								\$ -
Gas Tax								\$ -
Gas Tax - BAARSA								\$ -
Landfill Revenues								\$ -
Revenue Bond/Loan								\$ -
SID Bond								\$ -
Sidewalk Bond								\$ -
Solid Waste Collection Revenues								\$ -
Storm Drain Assessments	200,000		200,000					\$ 400,000
Street Maintenance Fees								\$ -
TIFD Revenues								\$ -
Wastewater Revenues								\$ -
Water Revenues								\$ -
Total Project Funding	\$ 200,000	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 400,000

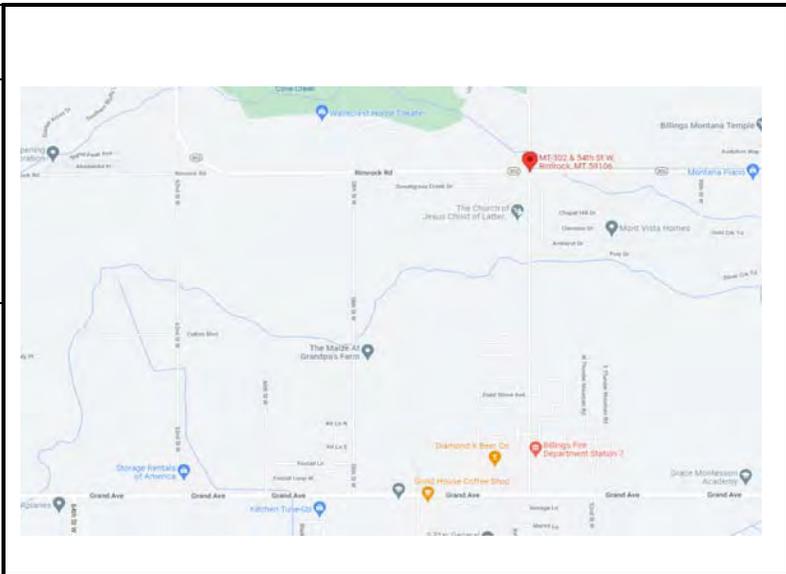
Department: Public Works **FY25 - FY29 CIP**
Project Category: Storm **Project Title:** Rimrock Road (62nd - 54th)

Project Description/Location:
 This project will construct storm drain trunk main infrastructure in Rimrock Road from 54th Street West through the intersection of 62nd Street West and Rimrock Road at the new MDT roundabout. Trunk main infrastructure will consist of large diameter pipe, inlets and manholes.

Justification:
 This project will install regional infrastructure for both the Rimrock Road corridor and adjacent streets and subdivisions. The Rimrock Road road project cannot be built without addressing the drainage infrastructure along this corridor. Existing streets and subdivisions north of Rimrock Road from 54th to 62nd currently drain to Rimrock Road without any real plan causing drainage issues for the Rimrock Road right-of-way and streets and subdivisions south of Rimrock Road.

CIP Status **Project Type**
 Modify Existing Renewal/ Replacement
 New Project Enhancement/ New

Operating Budget Impact:
 Additional storm drainage facilities will require regular O&M, however, costs for cleanup after large storms will be reduced.



Comments:
 Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy is based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service level, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 108.6 and was ranked 3rd amongst Storm projects.

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering			200,000					\$ 200,000
Land Acquisition								\$ -
Construction				1,740,000				\$ 1,740,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ 200,000	\$ 1,740,000	\$ -	\$ -	\$ -	\$ 1,940,000

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Arterial Fees								\$ -
Developer Contributions								\$ -
Gas Tax								\$ -
Gas Tax - BAARSA								\$ -
Landfill Revenues								\$ -
Revenue Bond/Loan								\$ -
SID Bond								\$ -
Sidewalk Bond								\$ -
Solid Waste Collection Revenues								\$ -
Storm Drain Assessments			200,000	1,740,000				\$ 1,940,000
Street Maintenance Fees								\$ -
TIFD Revenues								\$ -
Wastewater Revenues								\$ -
Water Revenues								\$ -
Total Project Funding	\$ -	\$ -	\$ 200,000	\$ 1,740,000	\$ -	\$ -	\$ -	\$ 1,940,000

Department: Public Works **FY25 - FY29 CIP**
Project Category: Storm **Project Title:** West Heights Storm Water Detention Phase I

Project Description/Location:
 This project is to install regional pond improvements to the storm drain basin within High Sierra Subdivision near Skyview High School.

Justification:
 Large areas of the High Sierra Subdivision were developed prior to onsite detention policy for commercial sites (Skyview High School) and early phases of subdivision development. This results in excessive stormwater runoff impacting drainage areas downstream. A regional pond will help mitigate flows from large storms within this area. Additionally, creating stormwater detention higher in the drainage basin allows the downstream pipe, ponds and open channel to function at a higher service level during large storms.

CIP Status
 Modify Existing
 New Project

Project Type
 Renewal/ Replacement
 Enhancement/ New

Operating Budget Impact:
 Additional storm drainage facilities will require regular O&M however, there are areas that flood during large events now and the cleanup efforts for those events will be reduced or eliminated.

Comments:
 Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy is based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service level, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 94.3 and was ranked 8th amongst Storm projects.



Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering	50,000							\$ 50,000
Land Acquisition								\$ -
Construction			200,000	500,000				\$ 700,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ 50,000	\$ -	\$ 200,000	\$ 500,000	\$ -	\$ -	\$ -	\$ 750,000

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Arterial Fees								\$ -
Developer Contributions								\$ -
Gas Tax								\$ -
Gas Tax - BAARSA								\$ -
Landfill Revenues								\$ -
Revenue Bond/Loan								\$ -
SID Bond								\$ -
Sidewalk Bond								\$ -
Solid Waste Collection Revenues								\$ -
Storm Drain Assessments	50,000		200,000	500,000				\$ 750,000
Street Maintenance Fees								\$ -
TIFD Revenues								\$ -
Wastewater Revenues								\$ -
Water Revenues								\$ -
Total Project Funding	\$ 50,000	\$ -	\$ 200,000	\$ 500,000	\$ -	\$ -	\$ -	\$ 750,000

Department: Public Works FY25 - FY29 CIP

Project Category: Storm Project Title: West Heights Storm Water Detention Phase II

Project Description/Location:
 This project is to install regional pond improvements to the storm drain basin near or within the undeveloped Meadowlark Park area.

Justification:
 The Meadowlark Park drainage area is generally bound by the BBWA Canal on the west, Lake Elmo Road on the east, Wicks Lane on the south and Lake Elmo on the north. This area has only a small segment of piped infrastructure and generally does not handle large storms well. There have been reports of flooded multi-family homes in this area. Additionally, the gravel streets of Phoebe, Willet, Kathy, and Sharron within this basin do not have a drainage solution if the residence choose to participate in an SID to pave their streets. This regional pond will help with the overall drainage solution for those streets.

CIP Status **Project Type**
 Modify Existing Renewal/ Replacement
 New Project Enhancement/ New

Operating Budget Impact:
 Additional storm drainage facilities will require regular O&M however, there are areas that flood during large events now and the cleanup efforts for those events will be reduced or eliminated.

Comments:
 Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy is based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service level, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 90.6 and was ranked 9th amongst Storm projects.



Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction					1,500,000			\$ 1,500,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000	\$ -	\$ -	\$ 1,500,000

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Arterial Fees								\$ -
Developer Contributions								\$ -
Gas Tax								\$ -
Gas Tax - BAARSA								\$ -
Landfill Revenues								\$ -
Revenue Bond/Loan								\$ -
SID Bond								\$ -
Sidewalk Bond								\$ -
Solid Waste Collection Revenues								\$ -
Storm Drain Assessments					1,500,000			\$ 1,500,000
Street Maintenance Fees								\$ -
TIFD Revenues								\$ -
Wastewater Revenues								\$ -
Water Revenues								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000	\$ -	\$ -	\$ 1,500,000

Department: Public Works **FY25 - FY29 CIP**
Project Category: (PW) Transportation **Project Title:** 21st Street Underpass Improvements

Project Description/Location:
 The 21st Street Underpass has a low clearance of only eight (8) feet, limiting the vehicles that can pass through this route. With the congestion of 27th nearby, the City will increase the clearance to approximately 14 feet to provide a route for emergency vehicles or larger commercial vehicles, especially during train crossings on 27th.

Justification:
 The 21st Street Underpass was identified as a relief route for emergency vehicles and local or commercial traffic from North 27th Street. The underpass sees around 2,500 vehicles per day, with about 1.5 feet of clearance for smaller vehicles. The current 21st Street Underpass has a vertical clearance of only about eight feet. Because the underpass is below railroad tracks, it would provide another route during railroad crossings. This project will be funded using urban funds. Urban funds are state funds available at a certain amount each year from the State of Montana for major transportation projects on the urban system. The City is not planning on using City funds for this project.

CIP Status
 Modify Existing
 New Project

Project Type
 Renewal/ Replacement
 Enhancement/ New

Operating Budget Impact:
 The current underpass is in poor condition and requires extensive maintenance every year. The reconstructed underpass will require less maintenance.

Comments:
 Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. This project is not ranked because it is funded by State funds.



Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering					500,000			\$ 500,000
Land Acquisition								\$ -
Construction					4,500,000			\$ 4,500,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000	\$ -	\$ -	\$ 5,000,000

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Arterial Fees								\$ -
Developer Contributions								\$ -
Gas Tax								\$ -
Gas Tax - BAARSA								\$ -
Landfill Revenues								\$ -
Revenue Bond/Loan								\$ -
SID Bond								\$ -
Sidewalk Bond								\$ -
Solid Waste Collection Revenues								\$ -
Storm Drain Assessments								\$ -
Street Maintenance Fees								\$ -
TIFD Revenues								\$ -
Wastewater Revenues								\$ -
Water Revenues								\$ -
Urban Funds - State of Montana Grant					5,000,000			\$ 5,000,000
Total Project Funding	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000	\$ -	\$ -	\$ 5,000,000

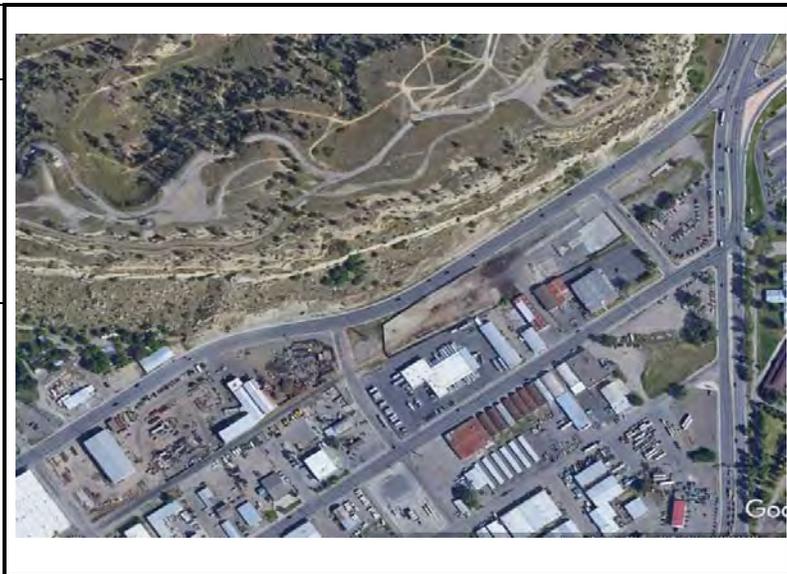
Department: Public Works FY25 - FY29 CIP
 Project Category: (PW) Transportation Project Title: 6th Avenue North Multiuse Trail

Project Description/Location:
 This project will add a trail on 6th Ave North from Exposition Drive to N 13th.

Justification:
 There are currently sidewalks on both sides of 6th Ave North but there is not a multiuse path. There is a path from the Heights that ends at the intersection and it is desired to continue the path to N 13th where bikes and other users could use the signal to go over the 2nd and 3rd where there are bike lanes. This will make an important connection with the trail system in the heights and along the rims. MDT is not moving forward with its lane adjustment project in the near term that is supposed to occur before this pathway is installed. The City will continue to communicate to MDT the desire for the MDT project to be completed sooner to facilitate this connection for commuters and other users.

CIP Status **Project Type**
 Modify Existing Renewal/ Replacement
 New Project Enhancement/ New

Operating Budget Impact:
 Some additional O&M due to the extension of the trail.



Comments:

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering						50,000		\$ 50,000
Land Acquisition								\$ -
Construction						450,000		\$ 450,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 500,000	\$ -	\$ 500,000				

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Arterial Fees								\$ -
Developer Contributions								\$ -
Gas Tax								\$ -
Gas Tax - BAARSA								\$ -
Landfill Revenues								\$ -
Revenue Bond/Loan								\$ -
SID Bond								\$ -
Sidewalk Bond								\$ -
Solid Waste Collection Revenues								\$ -
Storm Drain Assessments								\$ -
Street Maintenance Fees						250,000		\$ 250,000
TIFD Revenues						250,000		\$ 250,000
Wastewater Revenues								\$ -
Water Revenues								\$ -
Total Project Funding	\$ -	\$ 500,000	\$ -	\$ 500,000				

Department: Public Works **FY25 - FY29 CIP**
Project Category: (PW) Transportation **Project Title:** 54th Street West - Grand to Rimrock

Project Description/Location:
 This project will reconstruct 54th Street West from Grand Avenue to Rimrock Road to meet arterial, complete street standards and include storm drain improvements to serve the area.

Justification:
 54th Street West initially started as a county road and with the last couple of decades of adjacent residential and commercial development, requires additional improvements to increase safety and longevity. This project would add turn lanes, shoulders, storm drain improvements, multimodal facilities, and remaining sidewalk construction along the corridor.

CIP Status **Project Type**
 Modify Existing Renewal/ Replacement
 New Project Enhancement/ New

Operating Budget Impact:
 The maintenance of 54th Street west was becoming onerous so PW repaved the road in 2022. This was a temporary fix to reduce the O&M until funding could be found to reconstruct the road section completely. Currently, the O&M is low but within five to ten years, it will increase back to unsustainable levels. Some additional O&M will be required to maintain the

Comments:
 Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy is based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service level, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 90.8 and was ranked 17th amongst Transportation projects.



Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering						700,000		\$ 700,000
Land Acquisition								\$ -
Construction							5,500,000	\$ 5,500,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 700,000	\$ 5,500,000	\$ 6,200,000				

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Arterial Fees								\$ -
Developer Contributions								\$ -
Gas Tax								\$ -
Gas Tax - BAARSA								\$ -
Landfill Revenues								\$ -
Revenue Bond/Loan								\$ -
SID Bond								\$ -
Sidewalk Bond								\$ -
Solid Waste Collection Revenues								\$ -
Storm Drain Assessments								\$ -
Street Maintenance Fees						700,000	5,500,000	\$ 6,200,000
TIFD Revenues								\$ -
Wastewater Revenues								\$ -
Water Revenues								\$ -
Total Project Funding	\$ -	\$ 700,000	\$ 5,500,000	\$ 6,200,000				

Department: Public Works **FY25 - FY29 CIP**
Project Category: (PW) Transportation **Project Title:** Annual ADA Replacement

Project Description/Location:
 This project is for the replacement of curbed corners to add accessible ramps throughout the city.

Justification:
 The City of Billings entered into an agreement with the DOJ to replace intersection corners to meet ADA requirements. Public Works staff prioritizes the location of the ramps for replacement each year based on observed need, citizen requests, projects, and other criteria. Project is required due to agreement with DOJ.

CIP Status **Project Type**
 Modify Existing Renewal/ Replacement
 New Project Enhancement/ New

Operating Budget Impact:
 Negligible increase due to truncated domes.



Comments:
 Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy is based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service level, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 110.7 and was ranked 11th amongst Transportation projects.

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering		20,000	20,000	20,000	20,000	20,000		\$ 100,000
Land Acquisition								\$ -
Construction		230,000	230,000	230,000	230,000	230,000		\$ 1,150,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 250,000	\$ -	\$ 1,250,000				

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Arterial Fees								\$ -
Developer Contributions								\$ -
Gas Tax		250,000	250,000	250,000	250,000	250,000		\$ 1,250,000
Gas Tax - BAARSA								\$ -
Landfill Revenues								\$ -
Revenue Bond/Loan								\$ -
SID Bond								\$ -
Sidewalk Bond								\$ -
Solid Waste Collection Revenues								\$ -
Storm Drain Assessments								\$ -
Street Maintenance Fees								\$ -
TIFD Revenues								\$ -
Wastewater Revenues								\$ -
Water Revenues								\$ -
Total Project Funding	\$ -	\$ 250,000	\$ -	\$ 1,250,000				

Department: Public Works **FY25 - FY29 CIP**
Project Category: (PW) Transportation **Project Title:** Annual Gravel Street Reconstruction

Project Description/Location:
 In an effort to reduce the number of gravel streets within the city, Public Works has developed a program to work with neighborhoods to develop SIDs to construct streets to a maintainable city standard. The gas tax portion of this project will provide funding for corner lot subsidies and for any street component that is the City's financial responsibility that may be included in an SID for a given year.

Justification:
 The city has many streets that are gravel. The goal of the program is to bring all streets up to maintainable, City standards. Streets are being prioritized based on requests from the property owners, maintenance level for our crews, need for multimodal facilities, and proximity of storm drainage. Engineering is typically done with in house staff.

CIP Status **Project Type**
 Modify Existing Renewal/ Replacement
 New Project Enhancement/ New

Operating Budget Impact:
 Gravel streets use significant resources. This project will reduce the resources required as streets are completed.



Comments:
 Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy is based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service level, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 105.4 and was ranked 12th amongst Transportation projects.

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering		300,000	300,000	300,000	300,000	300,000		\$ 1,500,000
Land Acquisition								\$ -
Construction		2,150,000	2,150,000	2,150,000	2,150,000	2,150,000		\$ 10,750,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 2,450,000	\$ -	\$ 12,250,000				

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Arterial Fees								\$ -
Developer Contributions								\$ -
Gas Tax								\$ -
Gas Tax - BAARSA								\$ -
Landfill Revenues								\$ -
Revenue Bond/Loan								\$ -
SID Bond		550,000	550,000	550,000	550,000	550,000		\$ 2,750,000
Sidewalk Bond								\$ -
Solid Waste Collection Revenues								\$ -
Storm Drain Assessments								\$ -
Street Maintenance Fees		1,400,000	1,400,000	1,400,000	1,400,000	1,400,000		\$ 7,000,000
TIFD Revenues								\$ -
Wastewater Revenues								\$ -
Water Revenues		500,000	500,000	500,000	500,000	500,000		\$ 2,500,000
Total Project Funding	\$ -	\$ 2,450,000	\$ -	\$ 12,250,000				

Department: Public Works **FY25 - FY29 CIP**
Project Category: (PW) Transportation **Project Title:** Annual PAVER Program

Project Description/Location:
 This annual program is responsible for crack sealing, overlay, and chip seals of various streets throughout the City.

Justification:
 Asphalt needs to be maintained to extend it's lifespan. The City established a preventative pavement maintenance program over 30 years ago and it includes overlaying, crack sealing, and chip sealing all streets within the City. Each street is evaluated on an ongoing basis and prioritized according to it's condition. Staff also considers utility work that needs to be done when scheduling the projects each year to ensure that the utility work is done before the pavement maintenance. Staff does have a 5 year plan but it fluctuates depending on if streets deteriorate at the expected rate and other factors such as utility work. The lower the condition of a street, the higher the costs are to repair it. The city's cycles for overlaying and chipsealing streets are significantly longer than best practices. In FY23, Council requested that the PAVER program be increased slowly to reduce the gap between funding and pavement preservation practices. A rate increase will be needed to sustain this level of funding.

CIP Status **Project Type**
 Modify Existing Renewal/ Replacement
 New Project Enhancement/ New

Operating Budget Impact:
 Preventative maintenance of the streets reduces the operating budget due to the lack of potholes and other maintenance items.



Comments:
 Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy is based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service level, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 116.8 and was ranked 8th amongst Transportation projects.

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering		160,000	165,000	175,000	185,000	190,000		\$ 875,000
Land Acquisition								\$ -
Construction		3,740,000	4,135,000	4,525,000	5,015,000	5,510,000		\$ 22,925,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 3,900,000	\$ 4,300,000	\$ 4,700,000	\$ 5,200,000	\$ 5,700,000	\$ -	\$ 23,800,000

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Arterial Fees								\$ -
Developer Contributions								\$ -
Gas Tax								\$ -
Gas Tax - BAARSA								\$ -
Landfill Revenues								\$ -
Revenue Bond/Loan								\$ -
SID Bond								\$ -
Sidewalk Bond								\$ -
Solid Waste Collection Revenues								\$ -
Storm Drain Assessments								\$ -
Street Maintenance Fees		3,900,000	4,300,000	4,700,000	5,200,000	5,700,000		\$ 23,800,000
TIFD Revenues								\$ -
Wastewater Revenues								\$ -
Water Revenues								\$ -
Total Project Funding	\$ -	\$ 3,900,000	\$ 4,300,000	\$ 4,700,000	\$ 5,200,000	\$ 5,700,000	\$ -	\$ 23,800,000

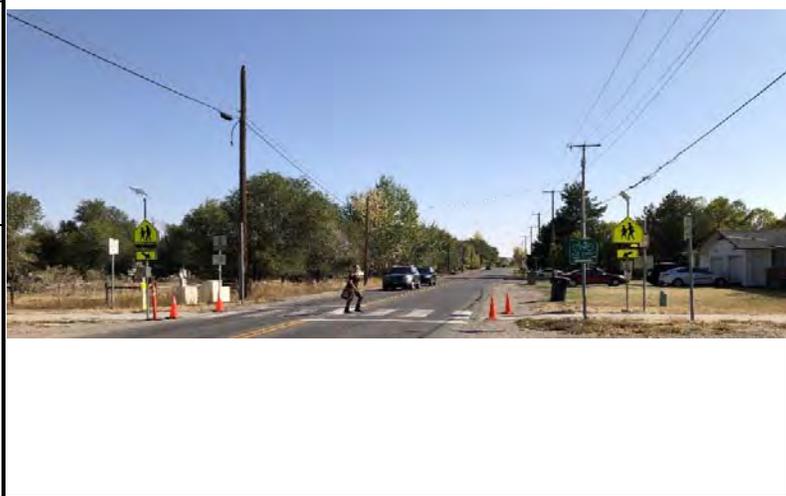
Department: Public Works **FY25 - FY29 CIP**
Project Category: (PW) Transportation **Project Title:** Annual Pedestrian Crossings

Project Description/Location:
 This is an annual project for enhanced pedestrian crossings throughout the City. Specific locations will be determined based on a priority study.

Justification:
 Enhanced pedestrian crossings create a safer options for pedestrians crossing streets than simple crosswalks. Typically, enhanced crossings are located on school routes or areas where there is a lot of pedestrian activity with no signalized intersection nearby.

CIP Status **Project Type**
 Modify Existing Renewal/ Replacement
 New Project Enhancement/ New

Operating Budget Impact:
 Negligible impact for O&M especially when solar power is used.



Comments:
 Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy is based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service level, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 92.0 and was ranked 15th amongst Transportation projects.

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering		5,000	6,000	6,000	6,000	6,000		\$ 29,000
Land Acquisition								\$ -
Construction		102,000	104,000	109,000	114,000	119,000		\$ 548,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 107,000	\$ 110,000	\$ 115,000	\$ 120,000	\$ 125,000	\$ -	\$ 577,000

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Arterial Fees								\$ -
Developer Contributions								\$ -
Gas Tax		107,000	110,000	115,000	120,000	125,000		\$ 577,000
Gas Tax - BAARSA								\$ -
Landfill Revenues								\$ -
Revenue Bond/Loan								\$ -
SID Bond								\$ -
Sidewalk Bond								\$ -
Solid Waste Collection Revenues								\$ -
Storm Drain Assessments								\$ -
Street Maintenance Fees								\$ -
TIFD Revenues								\$ -
Wastewater Revenues								\$ -
Water Revenues								\$ -
Total Project Funding	\$ -	\$ 107,000	\$ 110,000	\$ 115,000	\$ 120,000	\$ 125,000	\$ -	\$ 577,000

Department: Public Works FY25 - FY29 CIP
 Project Category: (PW) Transportation Project Title: Annual SIDs

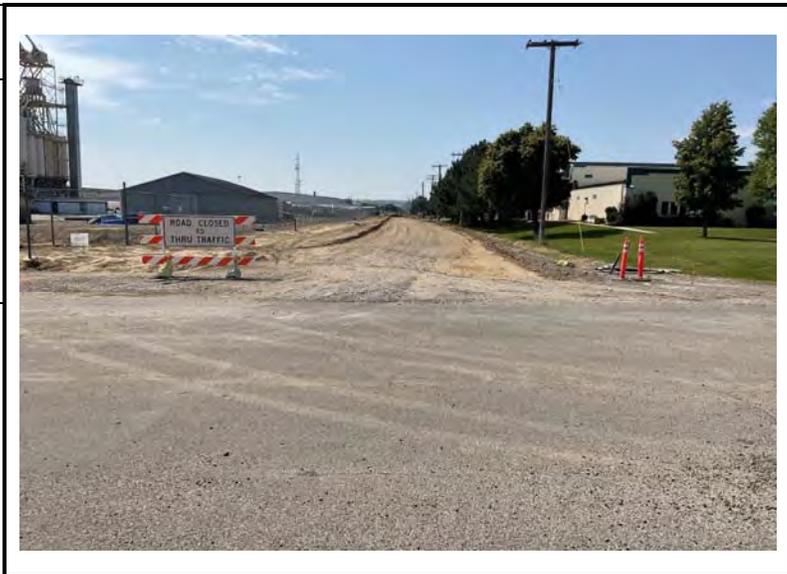
Project Description/Location:
 Annual amount for any SIDs that neighborhoods bring forward. The gas tax portion of this project will provide funding for corner lot subsidies and for any street component that is the City's financial responsibility that may be included in an SID for a given year.

Justification:
 The use of SIDs is an important and necessary method of constructing improvements in existing developed neighborhoods and business districts, as well as in new residential and commercial subdivisions. Bonds are sold to finance the improvements and charged back to the property owners that benefit from the improvements over a period of time. Engineering is typically done with in house staff. These projects are initiated/requested by property owners and typically for new streets and other infrastructure.

CIP Status **Project Type**
 Modify Existing Renewal/ Replacement
 New Project Enhancement/ New

Operating Budget Impact:
 Most of the improvements that are constructed under this project did not exist before the project so the operations cost will increase to cover regular maintenance activities such as sweeping, sanding, and plowing.

Comments:
 Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. This project is community driven and is not ranked.



Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering		100,000	100,000	100,000	100,000	100,000		\$ 500,000
Land Acquisition								\$ -
Construction		950,000	950,000	950,000	950,000	950,000		\$ 4,750,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 1,050,000	\$ -	\$ 5,250,000				

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Arterial Fees								\$ -
Developer Contributions								\$ -
Gas Tax		50,000	50,000	50,000	50,000	50,000		\$ 250,000
Gas Tax - BAARSA								\$ -
Landfill Revenues								\$ -
Revenue Bond/Loan								\$ -
SID Bond		1,000,000	1,000,000	1,000,000	1,000,000	1,000,000		\$ 5,000,000
Sidewalk Bond								\$ -
Solid Waste Collection Revenues								\$ -
Storm Drain Assessments								\$ -
Street Maintenance Fees								\$ -
TIFD Revenues								\$ -
Wastewater Revenues								\$ -
Water Revenues								\$ -
Total Project Funding	\$ -	\$ 1,050,000	\$ -	\$ 5,250,000				

Department: Public Works **FY25 - FY29 CIP**
Project Category: (PW) Transportation **Project Title:** Annual Street Reconstruction

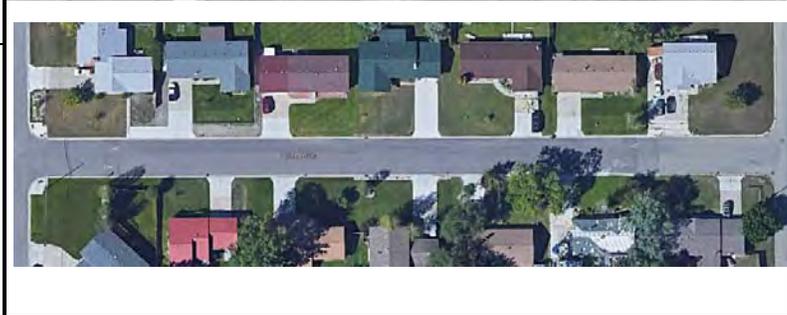
Project Description/Location:
 In an effort to reduce the number of non-maintainable streets within the City, Public Works has developed a program to work with neighborhoods to develop projects to construct or reconstruct streets. The gas tax portion of this project will provide funding for corner lot subsidies and for any street component that is the City's financial responsibility such as existing curb and gutter or asphalt. Adjacent property assessments will cover the cost of additional asphalt, new curb and gutter, sidewalk, or other associated improvements that do not exist.

Justification:
 The city has many streets that have never been constructed to a maintainable standard. The goal of the program is to bring all streets up to maintainable, City standards. Streets are being prioritized based on requests from the property owners, maintenance level for our crews, and proximity of storm drainage. Engineering is typically done with in-house staff.

CIP Status
 Modify Existing
 New Project

Project Type
 Renewal/ Replacement
 Enhancement/ New

Operating Budget Impact:
 Non-maintainable streets use significant resources. This project will reduce the resources required as streets are completed.



Comments:
 Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy is based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service level, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 124.0 and was ranked 3rd amongst Transportation projects.

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering		250,000	250,000	250,000	250,000	250,000		\$ 1,250,000
Land Acquisition								\$ -
Construction		1,330,000	1,330,000	1,330,000	1,330,000	1,330,000		\$ 6,650,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 1,580,000	\$ -	\$ 7,900,000				

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Arterial Fees								\$ -
Developer Contributions								\$ -
Gas Tax								\$ -
Gas Tax - BAARSA								\$ -
Landfill Revenues								\$ -
Revenue Bond/Loan								\$ -
SID Bond								\$ -
Sidewalk Bond		780,000	780,000	780,000	780,000	780,000		\$ 3,900,000
Solid Waste Collection Revenues								\$ -
Storm Drain Assessments								\$ -
Street Maintenance Fees		300,000	300,000	300,000	300,000	300,000		\$ 1,500,000
TIFD Revenues								\$ -
Wastewater Revenues								\$ -
Water Revenues		500,000	500,000	500,000	500,000	500,000		\$ 2,500,000
Total Project Funding	\$ -	\$ 1,580,000	\$ -	\$ 7,900,000				

Department: Public Works **FY25 - FY29 CIP**
Project Category: (PW) Transportation **Project Title:** Annual Travel Corridor Coordination

Project Description/Location:
 This project is to make improvements to corridors within the city that only require minor infrastructure modifications.

Justification:
 There are opportunities within the existing traffic roadway network to improve efficiencies. This project is intended to identify and implement these improvements with small capital investment. Examples include retiming signal corridors, installing left turn arrows, and restriping lanes. Engineering will be done internally within Public Works.

CIP Status **Project Type**

Modify Existing Renewal/ Replacement
 New Project Enhancement/ New

Operating Budget Impact:
 None.



Comments:
 Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy is based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service level, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 113.9 and was ranked 9th amongst Transportation projects.

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction		54,000	56,000	58,000	61,000	63,000		\$ 292,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 54,000	\$ 56,000	\$ 58,000	\$ 61,000	\$ 63,000	\$ -	\$ 292,000

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Arterial Fees								\$ -
Developer Contributions								\$ -
Gas Tax								\$ -
Gas Tax - BAARSA								\$ -
Landfill Revenues								\$ -
Revenue Bond/Loan								\$ -
SID Bond								\$ -
Sidewalk Bond								\$ -
Solid Waste Collection Revenues								\$ -
Storm Drain Assessments								\$ -
Street Maintenance Fees		54,000	56,000	58,000	61,000	63,000		\$ 292,000
TIFD Revenues								\$ -
Wastewater Revenues								\$ -
Water Revenues								\$ -
Total Project Funding	\$ -	\$ 54,000	\$ 56,000	\$ 58,000	\$ 61,000	\$ 63,000	\$ -	\$ 292,000

Department: Public Works FY25 - FY29 CIP
 Project Category: (PW) Transportation Project Title: Broadwater - Vermillion to Shiloh

Project Description/Location:
 This project will reconstruct Broadwater Avenue from Vermillion to Shiloh Road to an arterial, complete street standard.

Justification:
 The section of Broadwater from Vermillion to Shiloh Road is currently a narrow two lane road with some intersection improvements at Zimmerman. The road needs to be reconstructed to maintain the asphalt and increase safety through turn lanes, shoulders and multimodal improvements.

CIP Status **Project Type**
 Modify Existing Renewal/ Replacement
 New Project Enhancement/ New

Operating Budget Impact:
 Reconstruction of the road will decrease O&M associated with aging asphalt. The widening of the road will increase O&M for maintenance activities like sweeping and plowing.



Comments:
 Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy is based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service level, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 111.2 and was ranked 10th amongst Transportation projects.

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering			300,000					\$ 300,000
Land Acquisition								\$ -
Construction				3,400,000				\$ 3,400,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ 300,000	\$ 3,400,000	\$ -	\$ -	\$ -	\$ 3,700,000

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Arterial Fees								\$ -
Developer Contributions								\$ -
Gas Tax			300,000	3,400,000				\$ 3,700,000
Gas Tax - BAARSA								\$ -
Landfill Revenues								\$ -
Revenue Bond/Loan								\$ -
SID Bond								\$ -
Sidewalk Bond								\$ -
Solid Waste Collection Revenues								\$ -
Storm Drain Assessments								\$ -
Street Maintenance Fees								\$ -
TIFD Revenues								\$ -
Wastewater Revenues								\$ -
Water Revenues								\$ -
Total Project Funding	\$ -	\$ -	\$ 300,000	\$ 3,400,000	\$ -	\$ -	\$ -	\$ 3,700,000

Department: Public Works **FY25 - FY29 CIP**
Project Category: (PW) Transportation **Project Title:** Daniels Street - King to Industrial

Project Description/Location:
 This project will reconstruct Daniels Street from King Avenue to Industrial Avenue to an arterial, complete street standard.

Justification:
 This project will reconstruct and add storm drain to Daniels Street and increase safety, particularly on the edges that have steep embankments. Most of this street has no sidewalk, shoulder or turn lanes. A large portion of the street is used by heavy truck traffic and experiences rutting and poor access control. Intersection alignment and safety will be improved at the King Avenue corner/intersection.

CIP Status
 Modify Existing
 New Project

Project Type
 Renewal/ Replacement
 Enhancement/ New

Operating Budget Impact:
 Reconstruction of the road will decrease O&M associated with aging asphalt. The widening of the road will increase O&M for maintenance activities like sweeping and plowing.



Comments:
 Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy is based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service level, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 104.6 and was ranked 13th amongst Transportation projects.



Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering					600,000			\$ 600,000
Land Acquisition								\$ -
Construction						6,200,000		\$ 6,200,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ -	\$ 600,000	\$ 6,200,000	\$ -	\$ 6,800,000

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Arterial Fees								\$ -
Developer Contributions								\$ -
Gas Tax						2,000,000		\$ 2,000,000
Landfill Revenues								\$ -
Revenue Bond/Loan								\$ -
SID Bond								\$ -
Sidewalk Bond								\$ -
Solid Waste Collection Revenues								\$ -
Storm Drain Assessments								\$ -
Street Maintenance Fees					600,000	4,200,000		\$ 4,800,000
TIFD Revenues								\$ -
Wastewater Revenues								\$ -
Water Revenues								\$ -
Urban Funds - State of Montana Grant								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ -	\$ 600,000	\$ 6,200,000	\$ -	\$ 6,800,000

Department: Public Works **FY25 - FY29 CIP**
Project Category: (PW) Transportation **Project Title:** Grand Avenue - 43rd to 62nd

Project Description/Location:
 This project completes improvements to Grand Avenue to an arterial standard including multi-modal elements and a traffic signal at 56th Street West.

Justification:
 Portions of Grand Avenue exist as a two-lane county road section in a fast growing area of the City. This project completes Grand Avenue to arterial standards where the street has not been constructed, particularly between 43rd Street West and 52nd Street West, as well the section between 58th Street West and 62nd Street West. This project will require significant right-of-way acquisition. Increasing traffic levels and the inability to separate left turn lanes are a main safety concern, particularly east of 48th Street West. This project will be funded by Urban Funds and a small amount of developer contributions that have previously been collected. Urban funds are state funds available at a certain amount each year from the State of Montana for specific uses to be used for major transportation projects and refining City and County Planning projects. The City is not planning on using City funds for this project.

CIP Status **Project Type**
 Modify Existing Renewal/ Replacement
 New Project Enhancement/ New



Operating Budget Impact:
 The asphalt on Grand Avenue is deteriorating which casues additional resources to maintain. New asphalt will reduce regular maintenance but additional pavement will require negligible increases in O&M for plowing, sanding and replacment eventually.

Comments:
 Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. This project is not ranked because the project will be funded by State funds.

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering		2,000,000						\$ 2,000,000
Land Acquisition			500,000					\$ 500,000
Construction				19,785,000				\$ 19,785,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 2,000,000	\$ 500,000	\$ 19,785,000	\$ -	\$ -	\$ -	\$ 22,285,000

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Arterial Fees								\$ -
Developer Contributions				185,000				\$ 185,000
Gas Tax								\$ -
Gas Tax - BAARSA								\$ -
Landfill Revenues								\$ -
Revenue Bond/Loan								\$ -
SID Bond								\$ -
Sidewalk Bond								\$ -
Solid Waste Collection Revenues								\$ -
Storm Drain Assessments								\$ -
Street Maintenance Fees								\$ -
TIFD Revenues								\$ -
Wastewater Revenues								\$ -
Water Revenues								\$ -
Urban Funds - State of Montana Grant		2,000,000	500,000	19,600,000				\$ 22,100,000
Total Project Funding	\$ -	\$ 2,000,000	\$ 500,000	\$ 19,785,000	\$ -	\$ -	\$ -	\$ 22,285,000

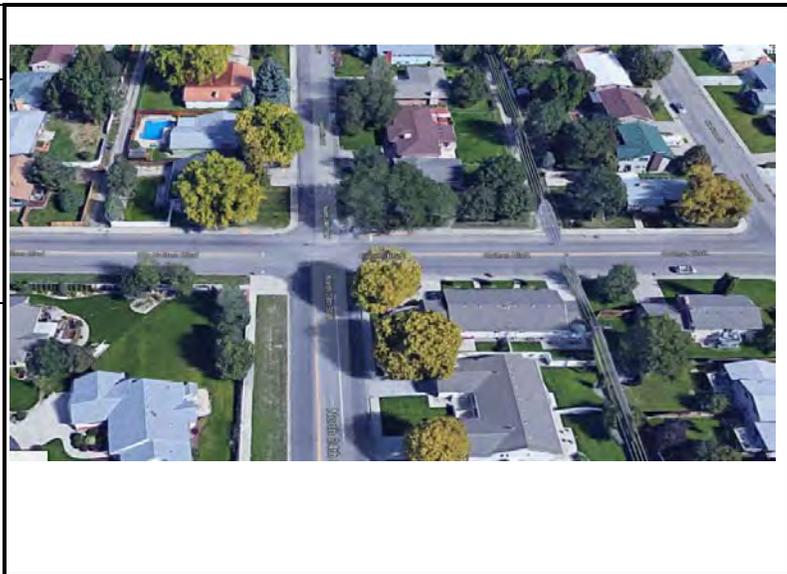
Department: Public Works **FY25 - FY29 CIP**
Project Category: (PW) Transportation **Project Title:** Intersection Capacity Improvements

Project Description/Location:
 This project is for the evaluation and construction of improvements to selected intersection trouble areas.

Justification:
 Intersections are evaluated regularly to determine priority based on traffic counts, crash history, pedestrian counts and other factors. While the priority of the intersections may change, the current prioritization is King, Avenue West/24th Street West, Colton Boulevard and 24th Street West, Lewis Avenue and 19th Street West, North 30th and 11 Street, and Wicks Lane/Main Street (east lane addition). These intersections are a priority due to high traffic volumes and an accident history. Design and Construction management may be done in house if staff time permits.

CIP Status **Project Type**
 Modify Existing Renewal/ Replacement
 New Project Enhancement/ New

Operating Budget Impact:
 Negligible. Increase in power costs due to signal operation.



Comments:
 Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy is based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service level, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 123.2 and was ranked 4th amongst Transportation projects.

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering		67,000	38,500	40,000	41,500	42,000		\$ 229,000
Land Acquisition								\$ -
Construction		933,000	506,500	525,000	538,500	558,000		\$ 3,061,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 1,000,000	\$ 545,000	\$ 565,000	\$ 580,000	\$ 600,000	\$ -	\$ 3,290,000

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Arterial Fees								\$ -
Developer Contributions								\$ -
Gas Tax								\$ -
Gas Tax - BAARSA								\$ -
Landfill Revenues								\$ -
Revenue Bond/Loan								\$ -
SID Bond								\$ -
Sidewalk Bond								\$ -
Solid Waste Collection Revenues								\$ -
Storm Drain Assessments								\$ -
Street Maintenance Fees		1,000,000	545,000	565,000	580,000	600,000		\$ 3,290,000
TIFD Revenues								\$ -
Wastewater Revenues								\$ -
Water Revenues								\$ -
Total Project Funding	\$ -	\$ 1,000,000	\$ 545,000	\$ 565,000	\$ 580,000	\$ 600,000	\$ -	\$ 3,290,000

Department: Public Works **FY25 - FY29 CIP**
Project Category: (PW) Transportation **Project Title:** Misc. Curb, Gutter, and Sidewalk Program

Project Description/Location:
 This project funds the annual replacement and infill program of curb, gutter, and sidewalk. The project focuses on areas of missing sidewalk primarily on arterials, school routes, near parks, and where requested by citizens.

Justification:
 There are many areas of the City that have missing or severely damaged sidewalk or curb and gutter. This program allows the City to get these areas completed or repaired and are oftentimes the financial responsibility of the adjacent property owner. A safe pedestrian facility is important along city streets. Curb and gutter is typically paid for by the City if it is being replaced due to condition. Curb and gutter is important to the storm drain system and to keeping the asphalt in good condition. All work is designed and managed by internal staff.

CIP Status **Project Type**
 Modify Existing Renewal/ Replacement
 New Project Enhancement/ New

Operating Budget Impact:
 Reduced cost for storm drain maintenance when curb and gutters are replaced. Sidewalk is generally the responsibility of adjacent property owners to maintain.



Comments:
 Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy is based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service level, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 118.3 and was ranked 5th amongst Transportation projects.

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering		135,000	139,000	142,000	146,000	148,000		\$ 710,000
Land Acquisition								\$ -
Construction		865,000	891,000	908,000	954,000	987,000		\$ 4,605,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 1,000,000	\$ 1,030,000	\$ 1,050,000	\$ 1,100,000	\$ 1,135,000	\$ -	\$ 5,315,000

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Arterial Fees								\$ -
Developer Contributions								\$ -
Gas Tax		380,000	390,000	400,000	420,000	435,000		\$ 2,025,000
Gas Tax - BAARSA								\$ -
Landfill Revenues								\$ -
Revenue Bond/Loan								\$ -
SID Bond								\$ -
Sidewalk Bond		620,000	640,000	650,000	680,000	700,000		\$ 3,290,000
Solid Waste Collection Revenues								\$ -
Storm Drain Assessments								\$ -
Street Maintenance Fees								\$ -
TIFD Revenues								\$ -
Wastewater Revenues								\$ -
Water Revenues								\$ -
Total Project Funding	\$ -	\$ 1,000,000	\$ 1,030,000	\$ 1,050,000	\$ 1,100,000	\$ 1,135,000	\$ -	\$ 5,315,000

Department: Public Works **FY25 - FY29 CIP**
Project Category: (PW) Transportation **Project Title:** Monad Road (Daniels To Moore Lane)

Project Description/Location:
 This project will reconstruct Monad Road from Daniels to Moore Lane to improve it to a collector, complete street standard.

Justification:
 This project will reconstruct and add storm drain to Monad Road and increase safety, particularly on the east end toward Moore Lane. Most of this street has no sidewalks, turn lanes or shoulders. A large portion of the street is used by heavy truck traffic and experiences rutting. Intersection alignment and safety will be improved.

CIP Status
 Modify Existing
 New Project

Project Type
 Renewal/ Replacement
 Enhancement/ New



Operating Budget Impact:
 Reconstruction of the road will decrease O&M associated with aging asphalt. The widening of the road will increase O&M for maintenance activities like sweeping and plowing.

Comments:
 Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy is based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service level, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 117.9 and was ranked 6th amongst Transportation projects.



Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering			450,000					\$ 450,000
Land Acquisition				3,700,000				\$ 3,700,000
Construction								\$ -
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ 450,000	\$ 3,700,000	\$ -	\$ -	\$ -	\$ 4,150,000

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Arterial Fees								\$ -
Developer Contributions								\$ -
Gas Tax								\$ -
Gas Tax - BAARSA								\$ -
Landfill Revenues								\$ -
Revenue Bond/Loan								\$ -
SID Bond								\$ -
Sidewalk Bond								\$ -
Solid Waste Collection Revenues								\$ -
Storm Drain Assessments								\$ -
Street Maintenance Fees			450,000	3,700,000				\$ 4,150,000
TIFD Revenues								\$ -
Wastewater Revenues								\$ -
Water Revenues								\$ -
Total Project Funding	\$ -	\$ -	\$ 450,000	\$ 3,700,000	\$ -	\$ -	\$ -	\$ 4,150,000

Department: Public Works **FY25 - FY29 CIP**
Project Category: (PW) Transportation **Project Title:** Pedestrian Crossing of Exposition Drive

Project Description/Location:
 This project is for a pedestrian grade separated crossing across Exposition Drive between 1st Avenue North and 6th Avenue North. This project continues to remain several years out in the CIP with the intention of it being paired with work on Exposition Drive, commercial development on the east side of Exposition Drive, and improvements to the perimeter of the Metra Park complex.

Justification:
 The pedestrian crossing of Exposition Drive is a key element in the revitalization of the East Billings Urban Renewal District (EBURD). As identified in the 2013 Exposition Gateway Concept Plan and the 2013 City of Billings Hospitality Corridor Planning Study, a pedestrian crossing would provide a vital connection between the east end of the EBURD and MetraPark. Exposition Drive is a principal arterial on a north-south alignment in Billings that currently provides three lanes in each direction with a center turn lane at intersections in the project location and a pedestrian crossing will significantly enhance a connection over the busiest thoroughfare in Montana to the busiest entertainment venue in the region. Other benefits include enhancing future development by encouraging investment in adjacent idle property, improving connectivity and safety, providing opportunities for event organizers, and allow users to enjoy amenities within walking distance in the Exposition Gateway Area.

CIP Status **Project Type**
 Modifv Renewal/ Replacement
 New Proid Enhancement/ New

Operating Budget Impact:



Comments:

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering					700,000			\$ 700,000
Land Acquisition								\$ -
Construction					3,300,000			\$ 3,300,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ -	\$ 4,000,000	\$ -	\$ -	\$ 4,000,000

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Arterial Fees								\$ -
Developer Contributions								\$ -
Gas Tax								\$ -
Gas Tax - BAARSA								\$ -
Landfill Revenues								\$ -
Revenue Bond/Loan								\$ -
SID Bond								\$ -
Sidewalk Bond								\$ -
Solid Waste Collection Revenues								\$ -
Storm Drain Assessments								\$ -
Street Maintenance Fees								\$ -
TIFD Revenues					4,000,000			\$ 4,000,000
Wastewater Revenues								\$ -
Water Revenues								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ -	\$ 4,000,000	\$ -	\$ -	\$ 4,000,000

Department: <u>Public Works</u>		FY25 - FY29 CIP																																																																																																																																																					
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Department: Public Works **FY25 - FY29 CIP**
Project Category: (PW) Transportation **Project Title:** Rimrock Road Improvements - Clearview to 54th
Project Description/Location:
 This project will reconstruct Rimrock Road from Clearview Drive to 54th Street West to full arterial, complete streets standards.

Justification:
 Rimrock Road from Clearview Drive to 54th Street West has seen greatly increased use over the past decade since development has occurred on the far west end of Billings. This project is the second part of a larger two-section goal to improve Rimrock Road from Clearview Drive to 62nd Street West. The goal of this larger project is to replace deteriorating pavement, increase safety of the narrow two-lane road section and install multi-modal facilities.

CIP Status **Project Type**
 Modify Existing Renewal/ Replacement
 New Project Enhancement/ New

Operating Budget Impact:
 Reconstruction of the road will decrease O&M associated with aging asphalt. The widening of the road will increase O&M for maintenance activities like sweeping and plowing. PW will maintain the multiuse path but adjacent property owners will be responsible for maintenance of sidewalk.



Comments:
 Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy is based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service level, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 133.0 and was ranked 2nd amongst Transportation projects.

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering				375,000	3,400,000			\$ 3,775,000
Land Acquisition								\$ -
Construction								\$ -
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ 375,000	\$ 3,400,000	\$ -	\$ -	\$ 3,775,000

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Arterial Fees								\$ -
Developer Contributions					35,000			\$ 35,000
Gas Tax				375,000	3,365,000			\$ 3,740,000
Gas Tax - BAARSA								\$ -
Landfill Revenues								\$ -
Revenue Bond/Loan								\$ -
SID Bond								\$ -
Sidewalk Bond								\$ -
Solid Waste Collection Revenues								\$ -
Storm Drain Assessments								\$ -
Street Maintenance Fees								\$ -
TIFD Revenues								\$ -
Wastewater Revenues								\$ -
Water Revenues								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ 375,000	\$ 3,400,000	\$ -	\$ -	\$ 3,775,000

Department: Public Works **FY25 - FY29 CIP**
Project Category: (PW) Transportation **Project Title:** SBURA Unimproved Street Improvements

Project Description/Location:
 This project funds improvements to gravel or unimproved streets in the South Billings Boulevard Urban Renewal District (SBBURD). This project is expected to be completed in phases, depending on the availability of tax increment funds and willingness to establish special improvement districts. With respect to FY25-29, only Phase III remains to be completed, all of which need improvement to the street, curb, gutter and sidewalk. SBURA and Public Works have identified the mapped streets below as potential projects to be improved over the next few fiscal years. Total estimated cost to complete all remaining street improvements is in excess of \$8 million.

Justification:
 The South Billings Boulevard Urban Renewal District Master Plan focuses on neighborhood revitalization as a catalyst for urban renewal. There are additional local streets whose conversion from unimproved gravel streets to paved streets with curb, gutter and sidewalk would greatly assist in SBURA's efforts to revitalize the District.

CIP Status **Project Type**
 Modify Existing Renewal/ Replacement
 New Project Enhancement/ New

Operating Budget Impact:
 Paving streets will reduce the amount of resources used to maintain gravel streets.

Comments:
 Any contribution (i.e., SID's) from the property owners will be at City Council's discretion.



Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction	2,620,000		1,119,600	1,119,600				4,859,200
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ 2,620,000	\$ -	\$ 1,119,600	\$ 1,119,600	\$ -	\$ -	\$ -	\$ 4,859,200

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Arterial Fees								\$ -
Developer Contributions								\$ -
Gas Tax								\$ -
Gas Tax - BAARSA								\$ -
Landfill Revenues								\$ -
Revenue Bond/Loan								\$ -
SID Bond			559,800	559,800				\$ 1,119,600
Sidewalk Bond								\$ -
Solid Waste Collection Revenues								\$ -
Storm Drain Assessments								\$ -
Street Maintenance Fees								\$ -
TIFD Revenues	2,620,000	-	559,800	559,800				\$ 3,739,600
Wastewater Revenues								\$ -
Water Revenues								\$ -
Total Project Funding	\$ 2,620,000	\$ -	\$ 1,119,600	\$ 1,119,600	\$ -	\$ -	\$ -	\$ 4,859,200

Department: Public Works **FY25 - FY29 CIP**
Project Category: (PW) Transportation **Project Title:** SRTS (Non-sidewalk)

Project Description/Location:
 This project will install various pedestrian and traffic safety countermeasures along the routes to the 22 Billings elementary schools. These could be crossing treatments, street treatments, signs and markings, signals and other methods to reduce traffic and pedestrian issues.

Justification:
 The Billings Safe Routes to School Plan Update (“the Plan”) identifies projects that will create walking routes for all 22 public elementary schools in Billings. Many of the projects identified in the Plan are sidewalks that will be completed under the the Miscellaneous Curb, Gutter, and Sidewalk Program. This funding will enable staff to complete the non-sidewalk projects identified in the Plan. This annual project was requested by Council in FY23 and will require rate increases to fund the program.

CIP Status **Project Type**
 Modify Existing Renewal/ Replacement
 New Project Enhancement/ New

Operating Budget Impact:
 Additional facilities such as lane markings, curb painting, signage and signalization will require incremental increases in O&M.



Comments:
 Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy is based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service level, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 101.4 and was ranked 14th amongst Transportation projects.

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering		75,000	75,000	75,000	75,000	75,000		\$ 375,000
Land Acquisition								\$ -
Construction		625,000	625,000	625,000	625,000	625,000		\$ 3,125,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 700,000	\$ -	\$ 3,500,000				

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Arterial Fees								\$ -
Developer Contributions								\$ -
Gas Tax		700,000	700,000	700,000	700,000	700,000		\$ 3,500,000
Gas Tax - BAARSA								\$ -
Landfill Revenues								\$ -
Revenue Bond/Loan								\$ -
SID Bond								\$ -
Sidewalk Bond								\$ -
Solid Waste Collection Revenues								\$ -
Storm Drain Assessments								\$ -
Street Maintenance Fees								\$ -
TIFD Revenues								\$ -
Wastewater Revenues								\$ -
Water Revenues								\$ -
Total Project Funding	\$ -	\$ 700,000	\$ -	\$ 3,500,000				

Department: Public Works **FY25 - FY29 CIP**
Project Category: (PW) Transportation **Project Title:** Traffic Calming

Project Description/Location:
 There are areas of the City that experience consistent speeding of traffic through the neighborhoods. This project would install traffic calming measures in those neighborhoods.

Justification:
 Traffic Calming measures provide additional safety and livability throughout the City of Billings residential areas. There are many types of traffic calming measures including speed humps, raised crosswalks, traffic circles, bulb-outs, reduced lane width, and median islands. The work will be prioritized by City staff according to the severity of the problem. This annual project was requested by Council in FY23 and will require rate increases to fund the program.

CIP Status **Project Type**
 Modify Existing Renewal/ Replacement
 New Project Enhancement/ New

Operating Budget Impact:
 Additional facilities such as lane markings, curb painting, signage and signalization will require incremental increases in O&M.



Comments:
 Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy is based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service level, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 91.2 and was ranked 16th amongst Transportation projects.

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction		100,000	150,000	200,000	250,000	250,000		\$ 950,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 100,000	\$ 150,000	\$ 200,000	\$ 250,000	\$ 250,000	\$ -	\$ 950,000

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Arterial Fees								\$ -
Developer Contributions								\$ -
Gas Tax		100,000	150,000	200,000	250,000	250,000		\$ 950,000
Gas Tax - BAARSA								\$ -
Landfill Revenues								\$ -
Revenue Bond/Loan								\$ -
SID Bond								\$ -
Sidewalk Bond								\$ -
Solid Waste Collection Revenues								\$ -
Storm Drain Assessments								\$ -
Street Maintenance Fees								\$ -
TIFD Revenues								\$ -
Wastewater Revenues								\$ -
Water Revenues								\$ -
Total Project Funding	\$ -	\$ 100,000	\$ 150,000	\$ 200,000	\$ 250,000	\$ 250,000	\$ -	\$ 950,000

Department: Public Works **FY25 - FY29 CIP**
Project Category: (PW) Transportation **Project Title:** Wicks Lane - Hawthorne to Bitterroot

Project Description/Location:
 This project funds the design and the reconstruction of Wicks Lane and construction of sidewalks.

Justification:
 Wicks Lane is an arterial that carries a volume of traffic that would be more efficient and safe if the road was reconstructed as a three lane section with multimodal facilities. Bitterroot Road connects to Wicks Lane and needs to be improved as well due to development that has occurred in the area. Sidewalks and a small section of Wicks west of Hawthorne was constructed in FY22 to improve pedestrian access and other improvements will be constructed in FY27.

CIP Status
 Modify Existing
 New Project

Project Type
 Renewal/ Replacement
 Enhancement/ New

Operating Budget Impact:
 The reconstruction of Wicks and Bitterroot will decrease the on-going maintenance associated with aging asphalt.



Comments:
 Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy is based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service level, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 117.3 and was ranked 7th amongst Transportation projects.

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering			200,000					\$ 200,000
Land Acquisition								\$ -
Construction				2,000,000				\$ 2,000,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ 200,000	\$ 2,000,000	\$ -	\$ -	\$ -	\$ 2,200,000

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Arterial Fees								\$ -
Developer Contributions				80,000				\$ 80,000
Gas Tax								\$ -
Gas Tax - BAARSA								\$ -
Landfill Revenues								\$ -
Revenue Bond/Loan								\$ -
SID Bond								\$ -
Sidewalk Bond			30,000	300,000				\$ 330,000
Solid Waste Collection Revenues								\$ -
Storm Drain Assessments								\$ -
Street Maintenance Fees			170,000	1,620,000				\$ 1,790,000
TIFD Revenues								\$ -
Wastewater Revenues								\$ -
Water Revenues								\$ -
Total Project Funding	\$ -	\$ -	\$ 200,000	\$ 2,000,000	\$ -	\$ -	\$ -	\$ 2,200,000

Department: Public Works **FY25 - FY29 CIP**
Project Category: Utilities **Project Title:** Annual Water Line Extensions

Project Description/Location:
 This project will fund developer driven extensions as developments occur in previously unserved areas.

Justification:
 The FY 24/25 water and wastewater rates approved by City Council included \$1 million per year for water extensions to be accounted for in a separate fund. This allows the city to get ahead of development and ensure developments included in the annexation area develop in the city rather than the county. Costs are expected to be paid back over time. Thus, after sufficient "seed money" is collected, the fund can act as a revolving fund for water extensions.

CIP Status
 Modify Existing
 New Project

Project Type
 Renewal/ Replacement
 Enhancement/ New

Operating Budget Impact:
 Additional sewer lines will require regular O&M, however, these extensions will provide service to new customers which increases the rate base.



Comments:
 Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy is based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service level, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 69.8 and was ranked 7th amongst Water projects.

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction		1,000,000	1,000,000	1,000,000	1,000,000			\$ 4,000,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -	\$ 4,000,000

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Developer Contribution(s)								\$ -
Revenue Bond(s)/ Loan(s)								\$ -
TIFD								\$ -
Wastewater Revenue(s)								\$ -
Water Revenue(s)		1,000,000	1,000,000	1,000,000	1,000,000			\$ 4,000,000
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -	\$ 4,000,000

Project Description/Location:
 This will fund the addition to the Public Works Distribution & Collection heated shop and breakroom.

Justification:
 The addition is needed to accommodate the increase in employees and equipment that has occurred over the past decade and that will occur over the next few years. These increases are due to the past, current and future growth of the City of Billings' water distribution and wastewater collection systems.

CIP Status	Project Type
<input checked="" type="checkbox"/> Modify Existing	<input type="checkbox"/> Renewal/ Replacement
<input type="checkbox"/> New Project	<input checked="" type="checkbox"/> Enhancement/ New

Operating Budget Impact:
 There will be minimal increases in power costs but they will be offset by the efficiency and reduced fuel costs gained by having indoor space for parking vehicles.



Comments:
 Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy is based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service level, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 59.1 and was ranked 12th amongst Water projects.

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction						1,350,000		\$ 1,350,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 1,350,000	\$ -	\$ 1,350,000				

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Arterial Fees								\$ -
Developer Contributions								\$ -
Gas Tax								\$ -
Gas Tax - BAARSA								\$ -
Landfill Revenues								\$ -
Revenue Bond/Loan								\$ -
SID Bond								\$ -
Sidewalk Bond								\$ -
Solid Waste Collection Revenues								\$ -
Storm Drain Assessments								\$ -
Street Maintenance Fees								\$ -
TIFD Revenues								\$ -
Wastewater Revenues						675,000		\$ 675,000
Water Revenues						675,000		\$ 675,000
Total Project Funding	\$ -	\$ 1,350,000	\$ -	\$ 1,350,000				

Department: Public Works FY25 - FY29 CIP
 Project Category: Utilities Project Title: Hydrogen Sulfide Mitigation

Project Description/Location:
 This project will fund the construction of buildings and upgrades needed to mitigate Hydrogen Sulfide (H2S) in the system.

Justification:
 A preliminary study was conducted and it was determined that there are two locations where outgassing potential exists and odor control will be beneficial. A pilot study was conducted in FY21. This project was originally slated for FY24 but it was deferred to wait for the results of the H2S project in Briarwood.

CIP Status **Project Type**
 Modify Existing Renewal/ Replacement
 New Project Enhancement/ New

Operating Budget Impact:
 Additional chemicals in the amount of \$50,000 will be required however, corrosion of pipes in the system will be reduced which will decrease O&M costs for repairs.



Comments:
 Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy is based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service level, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 83.5 and was ranked 4th amongst Wastewater projects.

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering	100,000		50,000					\$ 150,000
Land Acquisition								\$ -
Construction	630,000		450,000					\$ 1,080,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ 730,000	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,230,000

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Arterial Fees								\$ -
Developer Contributions								\$ -
Gas Tax								\$ -
Gas Tax - BAARSA								\$ -
Landfill Revenues								\$ -
Revenue Bond/Loan								\$ -
SID Bond								\$ -
Sidewalk Bond								\$ -
Solid Waste Collection Revenues								\$ -
Storm Drain Assessments								\$ -
Street Maintenance Fees								\$ -
TIFD Revenues								\$ -
Wastewater Revenues	730,000		500,000					\$ 1,230,000
Water Revenues								\$ -
Total Project Funding	\$ 730,000	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,230,000

Department: Public Works **FY25 - FY29 CIP**
Project Category: Utilities **Project Title:** Wastewater - Highway 3 Sanitary Sewer

Project Description/Location:
 This project will construct a new sewer from Rod and Gun Club Road East along Highway 3 to AJ Way (4500 Feet)

Justification:
 This project will construct a pressure-sewer or gravity sewer along Highway 3 generally east from the intersection of Highway 3 and Rod and Gun Club Road to serve development north of Highway 3. This sewer will run east to AJ Way.

CIP Status **Project Type**
 Modify Existing Renewal/ Replacement
 New Project Enhancement/ New

Operating Budget Impact:
 Additional sewer lines will require regular O&M



Comments:
 Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy is based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service level, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 57.4 and was ranked 11th amongst Wastewater projects.

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering					250,000			\$ 250,000
Land Acquisition								\$ -
Construction						1,400,000		\$ 1,400,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ 1,400,000	\$ -	\$ 1,650,000

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Arterial Fees								\$ -
Developer Contributions								\$ -
Gas Tax								\$ -
Gas Tax - BAARSA								\$ -
Landfill Revenues								\$ -
Revenue Bond/Loan								\$ -
SID Bond								\$ -
Sidewalk Bond								\$ -
Solid Waste Collection Revenues								\$ -
Storm Drain Assessments								\$ -
Street Maintenance Fees								\$ -
TIFD Revenues								\$ -
Wastewater Revenues					250,000	1,400,000		\$ 1,650,000
Water Revenues								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ 1,400,000	\$ -	\$ 1,650,000

Department: <u>Public Works</u>	FY25 - FY29 CIP																																																																																																																																																									
Project Category: <u>Utilities</u>	Project Title: <u>Wastewater Central Sewer Extension - Shiloh to 54th</u>																																																																																																																																																									
Project Description/Location: The project will extend wastewater service on Central Avenue west of Shiloh to 44th Street West.																																																																																																																																																										
Justification: This project is developer driven and is necessary to serve community growth. The City will be paid back for the cost of construction over time as development occurs.																																																																																																																																																										
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Department:	<u>Public Works</u>	FY25 - FY29 CIP
Project Category:	<u>Utilities</u>	Project Title: <u>Wastewater Compensation Agreements</u>
Project Description/Location:		
This is an on-going program to fund compensation agreements with private developers for oversizing sewer mains and other City authorized costs.		
Justification:		
Per the City's rules and regulations for sanitary sewer service, the city will pay for oversizing of sewer mains when they are extended by developers. Without these funds, the lines installed by developers would not be large enough to serve areas beyond each development and the wastewater system would not function properly.		
CIP Status	Project Type	
<input checked="" type="checkbox"/> Modify Existing	<input type="checkbox"/> Renewal/ Replacement	
<input type="checkbox"/> New Project	<input checked="" type="checkbox"/> Enhancement/ New	
Operating Budget Impact:		
Additional sewer lines will require regular O&M however, by installing larger lines initially, fewer lines will be needed in the long run.		
Comments:		
Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. This project is not included in the CIP prioritization tool because Water and Wastewater Rules and Regulations require the annual funding of compensation agreements.		

COMPENSATION AGREEMENT

THIS AGREEMENT entered into this _____ day of _____, 20____ between THE CITY OF BILLINGS, Billings, Montana, hereinafter referred to as the "CITY" and _____ of _____, hereinafter referred to as "DEVELOPER".

WITNESSETH

WHEREAS, the CITY'S Water/Wastewater Extension Policy outlines the procedure and criteria the CITY uses in approving extensions of the public water and wastewater systems; and

WHEREAS, the CITY'S Utilities Fees Practice outlines how the CITY participates in construction of various water and wastewater facilities and applies water and wastewater construction fees and system development fees to developments; and

WHEREAS, no person, developer, customer or applicant shall acquire any vested rights under the terms and provisions of this agreement; and

WHEREAS, DEVELOPER has agreed to extend or replace water and/or wastewater facilities for the purpose

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction								\$ -
Equipment								\$ -
Other		300,000	300,000	300,000	300,000	300,000		\$ 1,500,000
Total Project Cost	\$ -	\$ 300,000	\$ -	\$ 1,500,000				

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Arterial Fees								\$ -
Developer Contributions								\$ -
Gas Tax								\$ -
Gas Tax - BAARSA								\$ -
Landfill Revenues								\$ -
Revenue Bond/Loan								\$ -
SID Bond								\$ -
Sidewalk Bond								\$ -
Solid Waste Collection Revenues								\$ -
Storm Drain Assessments								\$ -
Street Maintenance Fees								\$ -
TIFD Revenues								\$ -
Wastewater Revenues		300,000	300,000	300,000	300,000	300,000		\$ 1,500,000
Water Revenues								\$ -
Total Project Funding	\$ -	\$ 300,000	\$ -	\$ 1,500,000				

Department: Public Works **FY25 - FY29 CIP**
Project Category: Utilities **Project Title:** Wastewater Digester Gas & Sludge Pipe Replacement

Project Description/Location:
 This project will replace buried digester gas and sludge pipe in the digestion process.

Justification:
 This project was identified in the wastewater master plan. The gas Piping is over 40 years old and has experienced failures recently. It is also a safety issue for staff due to methane and hydrogen sulfide hazards.

- | | |
|---|--|
| CIP Status | Project Type |
| <input type="checkbox"/> Modify Existing | <input checked="" type="checkbox"/> Renewal/ Replacement |
| <input checked="" type="checkbox"/> New Project | <input type="checkbox"/> Enhancement/ New |

Operating Budget Impact:
 The cost to maintain the lines will decrease due to less frequent need for repairs.



Comments:
 Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy is based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service level, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 95.5 and was ranked 2nd amongst Wastewater projects.

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering			50,000					\$ 50,000
Land Acquisition								\$ -
Construction			465,000					\$ 465,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ 515,000	\$ -	\$ -	\$ -	\$ -	\$ 515,000

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Arterial Fees								\$ -
Developer Contributions								\$ -
Gas Tax								\$ -
Gas Tax - BAARSA								\$ -
Landfill Revenues								\$ -
Revenue Bond/Loan								\$ -
SID Bond								\$ -
Sidewalk Bond								\$ -
Solid Waste Collection Revenues								\$ -
Storm Drain Assessments								\$ -
Street Maintenance Fees								\$ -
TIFD Revenues								\$ -
Wastewater Revenues			515,000					\$ 515,000
Water Revenues								\$ -
Total Project Funding	\$ -	\$ -	\$ 515,000	\$ -	\$ -	\$ -	\$ -	\$ 515,000

Department: Public Works **FY25 - FY29 CIP**
Project Category: Utilities **Project Title:** Wastewater Digester Gas Boiler

Project Description/Location:
 This project will replace the boiler for the anaerobic digestion process at the Water Reclamation Facility with a more efficient boiler system that is not located in a OSHA Class 1/Div 1 building.

Justification:
 The anaerobic digesters at the Water Reclamation Facility utilize a single natural gas boiler to heat the solids at the Water Reclamation Facility which are converted into methane. The boiler that heats this process has reached the end of its useful life. Additionally, the boiler is located in a building with an OSHA Classification of Class 1/Div 1, meaning it carries a risk of explosion if an ignition source is present. The boiler is also oversized for the plants current needs. Replacing the boiler with a system that is more efficient will save on energy costs.

CIP Status
 Modify Existing
 New Project

Project Type
 Renewal/ Replacement
 Enhancement/ New

Operating Budget Impact:
 Electricity costs will decrease.



Comments:
 Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy is based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service level, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 124.1 and was ranked 1st amongst Wastewater projects.

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction		1,000,000						\$ 1,000,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 1,000,000	\$ -	\$ 1,000,000				

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Arterial Fees								\$ -
Developer Contributions								\$ -
Gas Tax								\$ -
Gas Tax - BAARSA								\$ -
Landfill Revenues								\$ -
Revenue Bond/Loan								\$ -
SID Bond								\$ -
Sidewalk Bond								\$ -
Solid Waste Collection Revenues								\$ -
Storm Drain Assessments								\$ -
Street Maintenance Fees								\$ -
TIFD Revenues								\$ -
Wastewater Revenues		1,000,000						\$ 1,000,000
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Total Project Funding	\$ -	\$ 1,000,000	\$ -	\$ 1,000,000				

Department: <u>Public Works</u>	FY25 - FY29 CIP																																																																																																																																																
Project Category: <u>Utilities</u>	Project Title: <u>Wastewater Grand Avenue Sewer Extension - 60th to 62nd</u>																																																																																																																																																
Project Description/Location: This project will extend sewer main on Grand Avenue from 60th Street West to 62nd Street West (1000ft).																																																																																																																																																	
Justification: This extension is necessary to support the growing community.																																																																																																																																																	
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Water Revenues								\$ -																																																																																																																																									
Total Project Funding	\$ -	\$ -	\$ -	\$ 600,000	\$ -	\$ -	\$ -	\$ 600,000																																																																																																																																									

Department:	<u>Public Works</u>	FY25 - FY29 CIP
Project Category:	<u>Utilities</u>	Project Title: <u>Wastewater Hesper Sewer - Gabel to Shiloh</u>
Project Description/Location:		
This project will construct a new sewer main on Hesper Road from Gabel to just west of Shiloh Road.		
Justification:		
The City is constructing the West End Water Treatment Plant near the intersection of Shiloh Road and Hesper Road. The water treatment plant and other growth in the area will require construction of a sewer main on Hesper Road to connect to the existing sewer system.		
CIP Status <input type="checkbox"/> Modify Existing <input type="checkbox"/> New Project		Project Type <input type="checkbox"/> Renewal/ Replacement <input checked="" type="checkbox"/> Enhancement/ New
Operating Budget Impact:		
Additional sewer lines will require regular O&M, however, this extension will provide service to many new customers which increases the rate base.		
Comments:		
Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy is based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service level, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 63.5 and was ranked 7th amongst Wastewater projects.		

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering	500,000							\$ 500,000
Land Acquisition								\$ -
Construction		3,800,000						\$ 3,800,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ 500,000	\$ 3,800,000	\$ -	\$ 4,300,000				
Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Arterial Fees								\$ -
Developer Contributions								\$ -
Gas Tax								\$ -
Gas Tax - BAARSA								\$ -
Landfill Revenues								\$ -
Revenue Bond/Loan								\$ -
SID Bond								\$ -
Sidewalk Bond								\$ -
Solid Waste Collection Revenues								\$ -
Storm Drain Assessments								\$ -
Street Maintenance Fees								\$ -
TIFD Revenues								\$ -
Wastewater Revenues	500,000	3,800,000						\$ 4,300,000
Water Revenues								\$ -
								\$ -
Total Project Funding	\$ 500,000	\$ 3,800,000	\$ -	\$ 4,300,000				

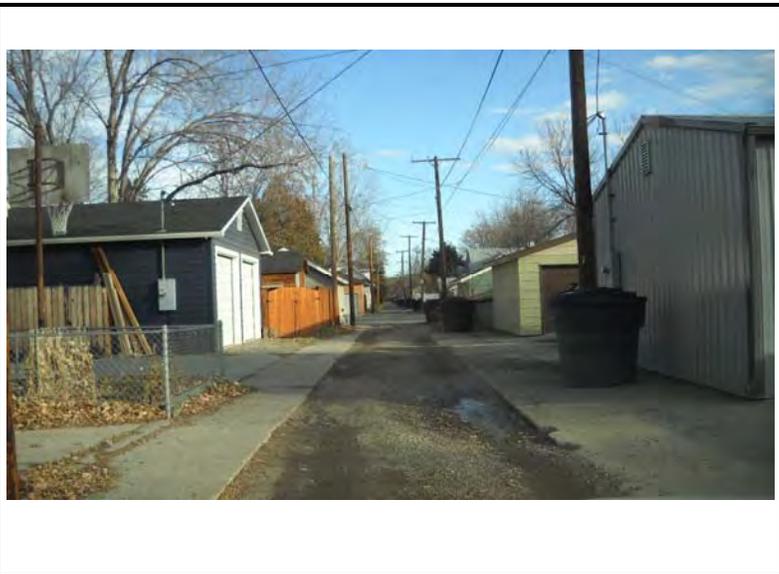
Department: Public Works FY25 - FY29 CIP
 Project Category: Utilities Project Title: Wastewater Main Replacements

Project Description/Location:
 This is annual program to fund the replacement of sanitary sewer mains throughout the City.

Justification:
 The City's sanitary sewer infrastructure is aging and in need of replacement. Annual projects to replace areas of greatest need help to reduce leaks and failures and maintain reliable service to customers. The funding request specified increases the annual funding by 10% per year to slowly start increasing the funding to the level needed.

CIP Status **Project Type**
 Modify Existing Renewal/ Replacement
 New Project Enhancement/ New

Operating Budget Impact:
 Reduced O&M due to reduced leaks and failures.



Comments:
 Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy is based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service level, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 88.6 and was ranked 3rd amongst Wastewater projects.

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering		1,100,000	1,200,000	1,300,000	1,400,000	1,600,000		\$ 6,600,000
Land Acquisition								\$ -
Construction		4,700,000	5,100,000	5,500,000	6,000,000	6,400,000		\$ 27,700,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 5,800,000	\$ 6,300,000	\$ 6,800,000	\$ 7,400,000	\$ 8,000,000	\$ -	\$ 34,300,000

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Arterial Fees								\$ -
Developer Contributions								\$ -
Gas Tax								\$ -
Gas Tax - BAARSA								\$ -
Landfill Revenues								\$ -
Revenue Bond/Loan								\$ -
SID Bond								\$ -
Sidewalk Bond								\$ -
Solid Waste Collection Revenues								\$ -
Storm Drain Assessments								\$ -
Street Maintenance Fees								\$ -
TIFD Revenues								\$ -
Wastewater Revenues		5,800,000	6,300,000	6,800,000	7,400,000	8,000,000		\$ 34,300,000
Water Revenues								\$ -
Total Project Funding	\$ -	\$ 5,800,000	\$ 6,300,000	\$ 6,800,000	\$ 7,400,000	\$ 8,000,000	\$ -	\$ 34,300,000

Department: Public Works FY25 - FY29 CIP
 Project Category: Utilities Project Title: Wastewater- Monad Sewer Phase II

Project Description/Location:
 This project will construct a new sewer main from Monad and Georgina West to 48th, and south to King Avenue.

Justification:
 With growth on the west end of Billings, Shiloh Lift Station is nearing capacity. Rather than expanding the lift station, the 2021 Wastewater Master Plan Update recommended the construction of a large sewer main from west of Monad and Shiloh (end of existing system) to the intersection of King and 48th St. This will allow gravity flow for system growth along Monad and west on King Ave. A portion of the costs will be paid back over time as development occurs.

CIP Status
 Modify Existing
 New Project

Project Type
 Renewal/ Replacement
 Enhancement/ New

Operating Budget Impact:
 Additional sewer lines will require regular O&M, however, these extensions will provide service to new customers which increases the rate base.

Comments:
 Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy is based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service level, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 58.5 and was ranked 10th amongst Wastewater projects.



Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction					3,000,000			\$ 3,000,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000	\$ -	\$ -	\$ 3,000,000

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Developer Contribution(s)								\$ -
Revenue Bond(s)/ Loan(s)								\$ -
TIFD								\$ -
Wastewater Revenue(s)					3,000,000			\$ 3,000,000
Water Revenue(s)								\$ -
								\$ -
								\$ -
								\$ -
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								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000	\$ -	\$ -	\$ 3,000,000

Department: <u>Public Works</u>	FY25 - FY29 CIP																																																																																																																																																
Project Category: <u>Utilities</u>	Project Title: <u>Wastewater Rehberg Ranch Lift Station</u>																																																																																																																																																
Project Description/Location: This project will construct a new sanitary sewer lift station.																																																																																																																																																	
Justification: Once development of the State Land Section south of Rehberg Ranch Subdivision and Rehberg Ranch Subdivision has developed, a new lift station and force main is required to lift wastewater into the Northwest Billings Connector sewer that ultimately flows to Alkali Creek, near the intersection of SkyWay Drive and Alkali Creek Road.																																																																																																																																																	
<table border="0" style="width:100%;"> <tr> <td style="width: 50%;">CIP Status</td> <td style="width: 50%;">Project Type</td> </tr> <tr> <td><input checked="" type="checkbox"/> Modify Existing</td> <td><input type="checkbox"/> Renewal/ Replacement</td> </tr> <tr> <td><input type="checkbox"/> New Project</td> <td><input checked="" type="checkbox"/> Enhancement/ New</td> </tr> </table>	CIP Status	Project Type	<input checked="" type="checkbox"/> Modify Existing	<input type="checkbox"/> Renewal/ Replacement	<input type="checkbox"/> New Project	<input checked="" type="checkbox"/> Enhancement/ New																																																																																																																																											
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Operating Budget Impact: The additional facility will require regular O&M and there will be new electrical costs.																																																																																																																																																	
Comments: Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy is based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service level, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 51.4 and was ranked 12th amongst Wastewater projects.																																																																																																																																																	
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Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost																																																																																																																																									
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Department: Public Works FY25 - FY29 CIP

Project Category: Utilities Project Title: Wastewater Treatment Plant Campus Electrical

Project Description/Location:
 This is a project to fund various electrical projects at the Water Reclamation Facility.

Justification:
 Electrical upgrade projects are common at the Water Reclamation Facility (WRF) due to obsolescence of automation systems and replacements of electrical equipment damaged by hydrogen sulfide gases. The electrical priorities at the WRF are subject to change based on equipment failure and obsolescence. It's difficult to predict which components will need replacement or upgrades due to the corrosive gases.

CIP Status **Project Type**
 Modify Existing Renewal/ Replacement
 New Project Enhancement/ New

Operating Budget Impact:
 Fewer emergency repairs and replacements will be needed as preventative repair or replacement be done which will typically result in lower costs.

Comments:
 Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy is based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service level, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 75.3 and was ranked 5th amongst Wastewater projects.



Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction		300,000	300,000	300,000	300,000	300,000		\$ 1,500,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 300,000	\$ -	\$ 1,500,000				

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Arterial Fees								\$ -
Developer Contributions								\$ -
Gas Tax								\$ -
Gas Tax - BAARSA								\$ -
Landfill Revenues								\$ -
Revenue Bond/Loan								\$ -
SID Bond								\$ -
Sidewalk Bond								\$ -
Solid Waste Collection Revenues								\$ -
Storm Drain Assessments								\$ -
Street Maintenance Fees								\$ -
TIFD Revenues								\$ -
Wastewater Revenues		300,000	300,000	300,000	300,000	300,000		\$ 1,500,000
Water Revenues								\$ -
Total Project Funding	\$ -	\$ 300,000	\$ -	\$ 1,500,000				

Department: Public Works **FY25 - FY29 CIP**
Project Category: Utilities **Project Title:** Water - Fox Reservoir #1 Replacement

Project Description/Location:
 This project will replace the existing reservoir.

Justification:
 The existing steel reservoir was constructed in 1982. The interior paint has reached the end of its lifecycle and is required to be recoated. Rather than recoat the reservoir, the life cycle costs are less to replace the reservoir with a concrete reservoir. Failure to complete this project will require that the existing reservoir be recoated and long term increase in costs.

CIP Status **Project Type**
 Modify Existing Renewal/ Replacement
 New Project Enhancement/ New

Operating Budget Impact:
 Long-term O&M will be reduced.

Comments:
 Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy is based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service level, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 70.7 and was ranked 6th amongst Water projects.



Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering				400,000				\$ 400,000
Land Acquisition								\$ -
Construction					3,300,000			\$ 3,300,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ 400,000	\$ 3,300,000	\$ -	\$ -	\$ 3,700,000

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Arterial Fees								\$ -
Developer Contributions								\$ -
Gas Tax								\$ -
Gas Tax - BAARSA								\$ -
Landfill Revenues								\$ -
Revenue Bond/Loan								\$ -
SID Bond								\$ -
Sidewalk Bond								\$ -
Solid Waste Collection Revenues								\$ -
Storm Drain Assessments								\$ -
Street Maintenance Fees								\$ -
TIFD Revenues								\$ -
Wastewater Revenues								\$ -
Water Revenues				400,000	3,300,000			\$ 3,700,000
Total Project Funding	\$ -	\$ -	\$ -	\$ 400,000	\$ 3,300,000	\$ -	\$ -	\$ 3,700,000

Department: Public Works FY25 - FY29 CIP
 Project Category: Utilities Project Title: Water - South 32nd St W/I-90/S Frontage Loop

Project Description/Location:
 This will fund the construction a water main that will loop the water system on the southwest portion of the City.

Justification:
 Water system looping is a common practice that improves water quality and system redundancy. This project will loop the water system on South 32nd St W to I-90.

CIP Status **Project Type**
 Modify Existing Renewal/ Replacement
 New Project Enhancement/ New

Operating Budget Impact:
 The additional water line will require regular O&M.

Comments:
 Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy is based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service level, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 66.8 and was ranked 10th amongst Water projects.



Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering						300,000		\$ 300,000
Land Acquisition								\$ -
Construction							2,530,000	\$ 2,530,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000	\$ 2,530,000	\$ 2,830,000

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Arterial Fees								\$ -
Developer Contributions								\$ -
Gas Tax								\$ -
Gas Tax - BAARSA								\$ -
Landfill Revenues								\$ -
Revenue Bond/Loan								\$ -
SID Bond								\$ -
Sidewalk Bond								\$ -
Solid Waste Collection Revenues								\$ -
Storm Drain Assessments								\$ -
Street Maintenance Fees								\$ -
TIFD Revenues								\$ -
Wastewater Revenues								\$ -
Water Revenues						300,000	2,530,000	\$ 2,830,000
Total Project Funding	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000	\$ 2,530,000	\$ 2,830,000

Department: Public Works FY25 - FY29 CIP
 Project Category: Utilities Project Title: Water - Storage Improvements (Zone 1)

Project Description/Location:
 This project will construct an additional water tank in Pressure Zone #1 which serves the downtown area.

Justification:
 Pressure Zone #1 serves the downtown area which includes critical facilities such as hospitals and healthcare facilities. Currently, Pressure Zone #1 is deficient in water storage per the Water Master Plan. Storage is needed to address fire, operational, and other emergency needs. This project will add a 3 million gallon storage tank to Pressure Zone #1. The Water Master Plan recommended an alternative of constructing a tank on the north side of Swords Park with a water main that connects the tank to Walter Pump Station.

CIP Status **Project Type**
 Modify Existing Renewal/ Replacement
 New Project Enhancement/ New

Operating Budget Impact:
 There is additional O&M associated with a storage tank but it is minor for a newly constructed reservoir.



Comments:
 Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy is based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service level, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 81.9 and was ranked 2nd amongst Water projects.

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering	700,000							\$ 700,000
Land Acquisition								\$ -
Construction		6,000,000						\$ 6,000,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ 700,000	\$ 6,000,000	\$ -	\$ 6,700,000				

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Arterial Fees								\$ -
Developer Contributions								\$ -
Gas Tax								\$ -
Gas Tax - BAARSA								\$ -
Landfill Revenues								\$ -
Revenue Bond/Loan								\$ -
SID Bond								\$ -
Sidewalk Bond								\$ -
Solid Waste Collection Revenues								\$ -
Storm Drain Assessments								\$ -
Street Maintenance Fees								\$ -
TIFD Revenues								\$ -
Wastewater Revenues								\$ -
Water Revenues	700,000	6,000,000						\$ 6,700,000
Total Project Funding	\$ 700,000	\$ 6,000,000	\$ -	\$ 6,700,000				

Department: Public Works FY25 - FY29 CIP

Project Category: Utilities Project Title: Water - Zone 6 Storage and Looping Improvements

Project Description/Location:
 This project will construct an additional water tank and water line in Pressure Zone #6 which serves the area on top of rims including a portion of the Inner Belt Loop.

Justification:
 Pressure Zone #6 serves the area on top of the rims west of the airport and also includes Rehberg Ranch Subdivision. Currently, Pressure Zone #6 is a closed pressure zone (has no storage) and relies on the limited water storage in Pressure Zone #5 (0.1 million gallons). Storage is needed to address fire, operational, and other emergency needs. This project will add a 1 million gallon storage tank to Pressure Zone #6. This project will also address the lack of a redundant water main to the top of the rims, including the airport, by providing pumps and a pipeline from Ironwood Tank to the new Zone #6 tank. The Water Master Plan recommended acquiring land and easement near Indian Cliffs Subdivision or along Highway 3. The water main would connect to the existing system near the intersection of Highway 3 and Zimmerman Tr. This will also benefit the airport water system by providing a redundant way to fill the Logan Tank (Zone #5) and delays or eliminates the need for a water line connection from Alkali Creek.

CIP Status
 Modify Existing
 New Project

Project Type
 Renewal/ Replacement
 Enhancement/ New

Operating Budget Impact:
 There are minor O&M costs associated with a new reservoir. While the additional water line will required O&M, it eliminates the need for another water line which reduces potential additional costs.



Comments:
 Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy is based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service level, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 75.4 and was ranked 3rd amongst Water projects.

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering			890,000					\$ 890,000
Land Acquisition		110,000						\$ 110,000
Construction				8,150,000				\$ 8,150,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 110,000	\$ 890,000	\$ 8,150,000	\$ -	\$ -	\$ -	\$ 9,150,000

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Arterial Fees								\$ -
Developer Contributions								\$ -
Gas Tax								\$ -
Gas Tax - BAARSA								\$ -
Landfill Revenues								\$ -
Revenue Bond/Loan								\$ -
SID Bond								\$ -
Sidewalk Bond								\$ -
Solid Waste Collection Revenues								\$ -
Storm Drain Assessments								\$ -
Street Maintenance Fees								\$ -
TIFD Revenues								\$ -
Wastewater Revenues								\$ -
Water Revenues		110,000	890,000	8,150,000				\$ 9,150,000
Total Project Funding	\$ -	\$ 110,000	\$ 890,000	\$ 8,150,000	\$ -	\$ -	\$ -	\$ 9,150,000

Department: <u>Public Works</u>	FY25 - FY29 CIP																																																																																																																																																
Project Category: <u>Utilities</u>	Project Title: <u>Water Central Water Line Extension - Shiloh to 54th</u>																																																																																																																																																
Project Description/Location: This project will extend a water main on Central Avenue from west of Shiloh to 44th Street West.																																																																																																																																																	
Justification: This project is developer driven and is necessary to serve community growth. The City will be paid back over time as development occurs.																																																																																																																																																	
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Department:	<u>Public Works</u>	FY25 - FY29 CIP
Project Category:	<u>Utilities</u>	Project Title: <u>Water Compensation Agreements</u>
Project Description/Location:		
This is an on-going program to fund compensation agreements with private developers for oversized water mains and other City authorized costs.		
Justification:		
Per the City's rules and regulations for water service, the city will pay for oversized of water mains when they are extended by developers. Without these funds, the lines installed by developers would not be large enough to serve areas beyond each development and the systems would not function properly.		
CIP Status	Project Type	
<input checked="" type="checkbox"/> Modify Existing	<input type="checkbox"/> Renewal/ Replacement	
<input type="checkbox"/> New Project	<input checked="" type="checkbox"/> Enhancement/ New	
Operating Budget Impact:		<u>COMPENSATION AGREEMENT</u>
Additional water lines will require regular O&M however, by installing larger lines initially, fewer lines will be needed in the long run.		THIS AGREEMENT entered into this _____ day of _____, 20____ between THE CITY OF BILLINGS, Billings, Montana, hereinafter referred to as the "CITY", and _____ of _____ hereinafter referred to as "DEVELOPER".
Comments:		WITNESSETH
Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. This project is not included in the CIP prioritization tool because Water and Wastewater Rules and Regulations require the annual funding of compensation agreements.		WHEREAS, the CITY'S Water/Wastewater Extension Policy outlines the procedure and criteria the CITY uses in approving extensions of the public water and wastewater systems; and WHEREAS, the CITY'S Utilities Fees Practice outlines how the CITY participates in construction of various water and wastewater facilities and applies water and wastewater construction fees and system development fees to developments; and WHEREAS, no person, developer, customer or applicant shall acquire any vested rights under the terms and provisions of this agreement; and WHEREAS, DEVELOPER has agreed to extend or replace water and/or wastewater facilities for the purpose

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction								\$ -
Equipment								\$ -
Other		300,000	300,000	300,000	300,000	300,000		\$ 1,500,000
Total Project Cost	\$ -	\$ 300,000	\$ -	\$ 1,500,000				
Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Arterial Fees								\$ -
Developer Contributions								\$ -
Gas Tax								\$ -
Gas Tax - BAARSA								\$ -
Landfill Revenues								\$ -
Revenue Bond/Loan								\$ -
SID Bond								\$ -
Sidewalk Bond								\$ -
Solid Waste Collection Revenues								\$ -
Storm Drain Assessments								\$ -
Street Maintenance Fees								\$ -
TIFD Revenues								\$ -
Wastewater Revenues								\$ -
Water Revenues		300,000	300,000	300,000	300,000	300,000		\$ 1,500,000
Total Project Funding	\$ -	\$ 300,000	\$ -	\$ 1,500,000				

Department: <u>Public Works</u>	FY25 - FY29 CIP																																																																																																																																																																																																															
Project Category: <u>Utilities</u>	Project Title: <u>Water Grand Avenue Water Line Extension - 60th to 62nd</u>																																																																																																																																																																																																															
Project Description/Location: This project will extend water main on Grand Avenue from 60th Street West to 62nd Street West (1000ft).																																																																																																																																																																																																																
Justification: This extension is necessary to support the growing community.																																																																																																																																																																																																																
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Department: Public Works **FY25 - FY29 CIP**
Project Category: Utilities **Project Title:** Water Main Replacements

Project Description/Location:
 This is an annual program for the replacement of water mains throughout the City.

Justification:
 The City's water infrastructure is aging and in need of replacement. Annual projects to replace areas of greatest need help to reduce leaks and failures and maintain reliable service to customers.

CIP Status **Project Type**
 Modify Existing Renewal/ Replacement
 New Project Enhancement/ New

Operating Budget Impact:
 Reduced O&M due to reduced leaks and failures.



Comments:
 Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy is based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service level, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 88.6 and was ranked 1st amongst Water projects.

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering		900,000	1,000,000	1,100,000	1,200,000	1,300,000		\$ 5,500,000
Land Acquisition								\$ -
Construction		3,900,000	4,400,000	4,940,000	5,540,000	5,700,000		\$ 24,480,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 4,800,000	\$ 5,400,000	\$ 6,040,000	\$ 6,740,000	\$ 7,000,000	\$ -	\$ 29,980,000

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Arterial Fees								\$ -
Developer Contributions								\$ -
Gas Tax								\$ -
Gas Tax - BAARSA								\$ -
Landfill Revenues								\$ -
Revenue Bond/Loan								\$ -
SID Bond								\$ -
Sidewalk Bond								\$ -
Solid Waste Collection Revenues								\$ -
Storm Drain Assessments								\$ -
Street Maintenance Fees								\$ -
TIFD Revenues								\$ -
Wastewater Revenues								\$ -
Water Revenues		4,800,000	5,400,000	6,040,000	6,740,000	7,000,000		\$ 29,980,000
Total Project Funding	\$ -	\$ 4,800,000	\$ 5,400,000	\$ 6,040,000	\$ 6,740,000	\$ 7,000,000	\$ -	\$ 29,980,000

Department: Public Works FY25 - FY29 CIP

Project Category: Utilities Project Title: Water Skyway Drive Waterline Loop

Project Description/Location:
 This project will construct approximately 5000 ft of waterline in Zone 4N. A pressure reducing valve is required to reduce pressure to Zone 3E.

Justification:
 This is needed to serve new growth and loop water line from Alkali Cr to Wicks. Water system looping is a common practice that improves water quality and system redundancy.

CIP Status
 Modify Existing
 New Project

Project Type
 Renewal/ Replacement
 Enhancement/ New

Operating Budget Impact:
 Additional water lines will require regular O&M, however, this extension will provide service to new customers which increases the rate base.

Comments:
 Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy is based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service level, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 67.4 and was ranked 9th amongst Water projects.



Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering					300,000			\$ 300,000
Land Acquisition								\$ -
Construction						2,500,000		\$ 2,500,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ -	\$ 300,000	\$ 2,500,000	\$ -	\$ 2,800,000

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Arterial Fees								\$ -
Developer Contributions								\$ -
Gas Tax								\$ -
Gas Tax - BAARSA								\$ -
Landfill Revenues								\$ -
Revenue Bond/Loan								\$ -
SID Bond								\$ -
Sidewalk Bond								\$ -
Solid Waste Collection Revenues								\$ -
Storm Drain Assessments								\$ -
Street Maintenance Fees								\$ -
TIFD Revenues								\$ -
Wastewater Revenues								\$ -
Water Revenues					300,000	2,500,000		\$ 2,800,000
Total Project Funding	\$ -	\$ -	\$ -	\$ -	\$ 300,000	\$ 2,500,000	\$ -	\$ 2,800,000

Department: Public Works FY25 - FY29 CIP

Project Category: Utilities Project Title: Water Treatment Plant Air Scour Line Replacement

Project Description/Location:
 Air Scour lines are used to introduce large volumes of air under filter media bed, agitating the media and releasing trapped particles. This process is necessary during the backwashing of filters. The project replaces the lines with stainless steel to allow for extended service life of the filters.

Justification:
 The WTP has been experiencing multiple ruptures of the Air Scour Lines on filters. These ruptures are due to corrosion in the lines eating through the inside walls of the pipes. An ultrasound assessment of all the lines in the WTP was conducted and all Air Scour lines were found to be dangerous through the system. This is most likely due to all the pipes being the same age, 20 years, of the same construction carbon steel and operating under the same corrosive conditions.

CIP Status **Project Type**
 Modify Existing Renewal/ Replacement
 New Project Enhancement/ New

Operating Budget Impact:
 The O&M costs will decrease due to fewer breaks in the air scour lines.



Comments:
 Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy is based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service level, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 71.2 and was ranked 5th amongst Water projects.

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering				100,000				\$ 100,000
Land Acquisition								\$ -
Construction				900,000				\$ 900,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 1,000,000

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Arterial Fees								\$ -
Developer Contributions								\$ -
Gas Tax								\$ -
Gas Tax - BAARSA								\$ -
Landfill Revenues								\$ -
Revenue Bond/Loan								\$ -
SID Bond								\$ -
Sidewalk Bond								\$ -
Solid Waste Collection Revenues								\$ -
Storm Drain Assessments								\$ -
Street Maintenance Fees								\$ -
TIFD Revenues								\$ -
Wastewater Revenues								\$ -
Water Revenues				1,000,000				\$ 1,000,000
Total Project Funding	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 1,000,000

Department: Public Works **FY25 - FY29 CIP**
Project Category: Utilities **Project Title:** Water Treatment Plant Electrical Improvements
Project Description/Location:
 This is an on-going program to fund the replacement of power lines, switches and transformers at Water Treatment Plant and pump stations.

Justification:
 Electrical upgrade projects are common in the water system due to obsolescence of automation systems and replacements of electrical equipment at the Water Treatment Plant (WTP) and pumping stations. In FY24, the 15kV switchgear will have the cap-trip and capacitors replaced and the PLC processors will be upgraded in 7 pump stations. In FY25, the remaining the pump stations that have not received a PLC upgrade will be completed. Transformer T7A and T5 will also be replaced at the WTP with associated cable. In FY26, Transformer T6 will be replaced with associated cable. In FY27, The MCC at Leavens Pump Station will be replaced.

CIP Status **Project Type**
 Modify Existing Renewal/ Replacement
 New Project Enhancement/ New

Operating Budget Impact:
 New electrical equipment typically results in lower electrical costs as the equipment is more efficient. Also, new equipment requires fewer repairs.

Comments:
 Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy is based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service level, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 74.0 and was ranked 4th amongst Water projects.



Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction		150,000	200,000	500,000	315,000	325,000		\$ 1,490,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 150,000	\$ 200,000	\$ 500,000	\$ 315,000	\$ 325,000	\$ -	\$ 1,490,000

Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Arterial Fees								\$ -
Developer Contributions								\$ -
Gas Tax								\$ -
Gas Tax - BAARSA								\$ -
Landfill Revenues								\$ -
Revenue Bond/Loan								\$ -
SID Bond								\$ -
Sidewalk Bond								\$ -
Solid Waste Collection Revenues								\$ -
Storm Drain Assessments								\$ -
Street Maintenance Fees								\$ -
TIFD Revenues								\$ -
Wastewater Revenues								\$ -
Water Revenues		150,000	200,000	500,000	315,000	325,000		\$ 1,490,000
Total Project Funding	\$ -	\$ 150,000	\$ 200,000	\$ 500,000	\$ 315,000	\$ 325,000	\$ -	\$ 1,490,000

Department:	<u>Public Works</u>	FY25 - FY29 CIP
Project Category:	<u>Utilities</u>	Project Title: <u>Water Treatment Plant Leaks Mitigation</u>
Project Description/Location:		
<p>An assessment is in progress to identify and plan remediation of leaks around water treatment plant facilities. It was observed that very large volumes of water have been flowing continuously into the underground areas around the treatment plant. This has been observed in several areas across the campus. This water has been tested and proven to be chlorinated, thus it is not ground water.</p>		
Justification:		
<p>This project is necessary to address failure. An assessment is needed to determine the level of threat to the treatment plant. The erosion caused by the leaks could eventually result in catastrophic failure of pipelines and concrete structures, resulting in a complete and extended shut down of the water treatment plant. Additionally, the loss of treated water is a wasted operating cost. Over the course of years this is a substantial amount of funds which are lost.</p>		
CIP Status	Project Type	
<input type="checkbox"/> Modify Existing <input checked="" type="checkbox"/> New Project	<input checked="" type="checkbox"/> Renewal/ Replacement <input type="checkbox"/> Enhancement/ New	
Operating Budget Impact:		
<p>The amount of water lost to leaks will reduce and therefore reduce total amount of water to produce. Also, O&M to find and repair damage caused by the leaks will be reduced.</p>		
Comments:		
<p>Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy is based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service level, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 69.3 and was ranked 8th amongst Water projects.</p>		

Estimated Project Cost(s)	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction					2,000,000			\$ 2,000,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ 2,000,000
Project Funding	Prior Years	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future	Total Cost
Developer Contribution(s)								\$ -
Revenue Bond(s)/ Loan(s)								\$ -
TIFD								\$ -
Wastewater Revenue(s)								\$ -
Water Revenue(s)					2,000,000			\$ 2,000,000
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
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								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ 2,000,000

CIP Glossary



FY 2025 - 2029 CAPITAL IMPROVEMENT PLAN (PROPOSED) GLOSSARY

A

ADA

Americans with Disabilities Act.

AIP

Airport Improvement Program.

Airport FAA Grant

The Airport Improvement Program (AIP) provides grants to public agencies for the planning and development of public-use airports that are included in the National Plan of Integrated Airport Systems (NPIAS).

Airport Fund

Accounts for the Billings Logan International Airport operations and for all the resources received and used for acquisition and development of airport capital improvements and equipment.

Airport Improvement Program (AIP)

Federally funded grant program in which annual entitlements combined with local share dollars, are used to fund Federally approved airfield improvements and/ or equipment purchases. Examples of AIP projects include taxiway/ runway overlays, airfield lighting, navigational equipment installation, airfield firefighting equipment, etc.

Airport User Fees

Fees assessed the end user of airport services and are typically used as a funding source for projects, improvements and maintenance of airport facilities.

Americans with Disabilities Act (ADA)

Federal law providing for a wide range of protection to individuals with disabilities ranging from prohibitions against discrimination in employment to specific requirements for modifications of public facilities and transportation systems.

Arterial Construction Fund

Accounts for construction and reconstruction of arterial streets throughout the City.

B

BARSAA

Bridge and Road Safety and Accountability Act

Baseball Field/ Stadium Donations (for Capital Fund)

Accounts for donations to fund future capital maintenance for the ball field and stadium.

Billings Metropolitan Transit

Public Transit System providing fixed-route and paratransit bus services to the City of Billings.

Billings Operations Center (BOC)

Facility that houses the Central Motor Pool, Solid Waste Division, Street-Traffic Division, Parks Maintenance Division, and the Police Department Roll-Call and Training location.

Billings Trailnet

A non-profit that supports urban trail systems by raising money to be used as fund matching for City funding and projects.

Bond

Debt instruments that require repayment of a specified principal amount on a certain date (maturity date) together with interest at a stated rate or according to a formula for determining the interest rate. For the purposes of the City of Billings we use the General Obligation, Revenue, Sidewalk and Curb District, Special Improvement District, and Tax Increment Bonds.

Bridge and Road Safety and Accountability Act

House Bill 473, known as the Bridge and Road Safety and Accountability Act (BaRSAA), provides for a graduated increase in motor fuel tax by fiscal year 2023 and is managed by the Montana Department of Transportation (MDT). Funds can be used to pay for the construction, reconstruction, maintenance, and repair of rural roads, city streets and alleys; and bridges.

BUILD Grant

Provided by the US Department of Transportation to invest in projects that promise to achieve national objectives related to road, rail, transit and port systems.

C

Capital Asset(s)

Assets of significant value and having a useful life of several years. Also called Fixed Assets.

Capital Improvement Plan (CIP)

The CIP provides a forecast of funds available for capital projects and identifies all planned capital improvement projects and their estimated costs over the five-year period.

Capital Expenditure

An outlay that results in or contributes to the acquisition or construction of a capital asset.

Capital Project

A capital project is a project that costs \$25,000 or more and results in a permanent addition to the City's asset through the acquisition of property, new construction, or rehabilitation of an existing facility to a like-new condition. Project costs can include the cost of land, engineering, architectural planning, and contract services needed to complete the project.

Capital Project Fund(s)

These account for the acquisition and construction of major capital facilities such as a fire station or stadium. Revenues may be from grants, taxes, bonds, donations, transfers from other funds or assessments. For the purposes of the City of Billings there are currently these funds in this fund type: Sidewalks and Curb District Fund, Special Improvement Districts (SID) Fund.

Capital Replacement Fund

Used strictly for the replacement of vehicles and major items of equipment. Reserves are accumulated in this fund through transfers from benefitting funds.

Category

Projects in the CIP are organized into groupings based on common criteria. Typically this will be under the Department heading and may reflect a Division, operational work-group or service type.

Cell Tower Revenue

Funds generated from the leasing of City owned property.

CFC

Customer Facility Charge.

Charges to City Departments

Internal service fees assessed between Departments.

CIP

Capital Improvement Plan (CIP)

CIP Status

An identifying status is used to indicate if a project is new or has already been approved and is now subject to a change. For the purpose of the City of Billings examples include Modify Existing and New Project status designations.

Contribution(s)

A revenue source that is not an assessment tax or service fee, these may come from entities such as Private, Contractor, and may be Matched or account for full funding of a project.

Customer Facility Charge

User fee charged by an airport operator for rental car use.

D

Department

Defined work group or operation center within the City hierarchy. For the purposes of the City of Billings examples would include Aviation & Transit, Fire, Police, and Public Works.

Developer Contributions

Monetary commitments used for improvements and infrastructure that are received as part of a development project such as a subdivision.

E

East Tax Increment District Fund

Accounts for revenues from property tax levies in the East Tax Increment District on increased taxable values. Amounts collected are used for the benefit of the tax district.

Enterprise Fund

Funds established to account for specific services funded directly by user fees and charges to users for services. These funds are intended to be self-supporting. For the purposes of the City of Billings, these funds include Airport, Parking, Solid Waste, Transit, Wastewater, Water funds.

Environmental Protection Agency (EPA)

An independent agency of the United States federal government responsible for environmental protection.

EPA

Environmental Protection Agency (EPA)

EPA Grant

Funds awarded by the EPA to other organizations to conduct environmental programs or projects.

F

FAA

Federal Aviation Administration

Facilities Charges for Services

Internal services charges related to Facilities Management and usually accounting for building maintenance.

Facilities Management Fund

An Internal Services Fund that provides operating and maintenance services to the City Hall and BOC buildings. Also provides project management, specifications, and/or advice to all City Departments.

Facilities Master Plan

Document that describes and organization's facilities, their purpose and future needs planning, including maintenance, reconstruction and acquisitions.

Federal Transit Administration (FTA)

An agency within the United States Department of Transportation (DOT) that provides financial and technical assistance to local public transit systems.

Fixed Asset(s)

Assets of significant value and having a useful life of several years. Also called Capital Assets.

FTA

Federal Transit Administration (FTA)

Fund

An existing collection of money.

Fund Type

For the purposes of the City of Billings, Montana, there are five (5) funding types that are utilized in relation to the CIP, examples include Capital Project, Enterprise, General, Internal Service, and Special Revenue.

Funding

The source of money being collected into a fund.

G

Gas Tax Fund

Accounts for revenues received from the State of Montana gasoline tax.

General Fund

Accounts for resources not otherwise required to be in another specified fund, either legally or by financial management practices. For the purposes of the City of Billings it is funded by property tax, licenses, permits, fees for service, fines and forfeitures, and state intergovernmental revenues.

Grant

A contribution by the State or Federal government, or another organization for a specific purpose, activity or facility. For the purposes of the City of Billings examples would include the Airport Cargo, Airport FAA, Build, EPA, NRDP/YRRP, Recreational Trails, Transit FTA, and Transportation Alternatives Grants.

H

I

IBL

Inner Belt Loop

Inner Belt Loop (IBL)

A planned route intended to better connect the West End of Billings with the Heights using Zimmerman Trail, Alkali Creek Road and Wicks Lane.

Internal Service Fund

Accounts for activities and services performed by a City Department for other organizational units within the City. For the purposes of the City of Billings an example would be the Facilities Management Fund.

J

Justification

An explanation of how a project addresses a specific issue or need.

K

L

M

MDT

Montana Department of Transportation

MET

Billings Metropolitan Transit.

Mill Levy

A special tax, assessment or service charge based on the taxable value of a property and used to support specified governmental activities.

Missing Sidewalk and Construction Program

Addresses sidewalk repair and construction needs on an on-going basis. Managed by the Engineering Division of Public Works.

N

Natural Resource Damage Program (NRDP)

Division of the Montana Department of Justice that seeks to recover damages to natural resources injured by the release of hazardous substances and to restore, rehabilitate, replace or acquire the equivalent of the injured natural resource.

NRDP

Natural Resource Damage Program.

NRDP/YRRP Grant

Grant partnership providing funds for projects related to the protection, restoration and development of natural resources.

O

Operating Budget Impact

An estimate of a capital project's ongoing operating expenses upon completion and the impact on the City's operating budget.

P

Park District 1 Fund

Accounts for the city-wide park assessment revenues and is used for maintenance and improvements of City parks.

Park Maintenance District Fund

Accounts for revenues from special assessment districts that support the maintenance of various, individual parks.

Parking Fund

Accounts for operations of the City Parking Division.

Parks Program Fund

Accounts for revenues and expenditures related to park acquisitions and improvements.

PAVER Program

Preventative asphalt maintenance program that addresses on-going needs of streets within the City of Billings, including overlaying, crack sealing and chip sealing. Managed by the Engineering Division of the Public Works Department.

Private Contribution

Funds provided to the City for use on specified projects from a privately owned entity or individual(s).

Project Funding

How a project is specifically financed, this may include one or various funds as a funding source.

Project Type

Designation that indicates if a project will be maintaining a current resource or adding a new or increased asset/ value. For the purposes of the City of Billings examples include types Renewal/ Replacement, or Enhancement/ New.

Public Safety Fund

Accounts for the Fire Department and Police Department operations, this includes the Animal Control Division.

Q

R

Recreational Trails Grant

Federally funded grant for the support of Montana recreational trails systems.

Recreational Trails Program

Administered by Montana State Parks and provides funds to develop and maintain recreational trails and related facilities throughout the state.

Revenue Source

Income produced by a given source. For the purposes of the City of Billings examples include charges to City Departments, Contributions, Debt, Grant, Special Assessments, State Revenue, Tax Revenue, User Fees and Charges that fund various projects and operations.

S

SID

Special Improvement District.

Sidewalk and Curb District Fund

Accounts for the payment of debt used for the construction of sidewalks and curbing throughout the City.

Solid Waste Fund

Accounts for the operations of the Solid Waste Division, including collection services and landfill operations.

South Tax Increment District Fund

Accounts for revenues from property tax levies in the South Tax Increment District on increased taxable values. Amounts collected are used for the benefit of the tax district.

Special Assessments

A levy imposed on certain properties to defray all or part of the cost for a specific improvement or service which primarily benefits the property being assessed. For the purposes of the City of Billings examples include Arterial, Park District 1, Storm, and Street Maintenance District assessments.

Special Improvement District

Districts established to accommodate special assessment needs to support improvements such as water, sanitation, storm drains and streets.

Special Improvement District (SID) Fund

Accounts for the funds generated from a Special Improvement District assessment.

Special Revenue Fund

Accounts for the proceeds of specific revenue sources (other than those for expendable trusts and major capital projects and enterprise activities) to finance specified activities as required by law or administrative regulation. For the purposes of the City of Billings examples of this fund type are Arterial Construction, Baseball Field/ Stadium Donations for Capital Fund, East Tax Increment District, Gas Tax, Park District 1, Park Program, Public Safety, South Tax Increment District, Storm, Trails, and Transportation Alternatives.

State Revenue

Funding from the State, this may be from taxes or other sources.

Storm Drain Assessment

Used to generate funding for the operation, maintenance and construction of the storm drain system.

Storm Fund

Accounts for the operation and maintenance of the storm drain system.

Stormwater Master Plan

Contains information on the condition of the City's stormwater management systems, streams and watersheds in addition to recommendations for improvements.

T

Tax Increment District

Areas within the City which have been identified by Resolution to be "blighted", this allows for special property tax treatment. Defined as an area with declining taxable value that requires redevelopment in the interest of public health and safety and citizen welfare. Tax revenue from construction and improvements in an assessed Tax District are then used for new construction and improvements for the same District

Tax Increment District Bond

Specially limited obligation bond payable from anticipated incremental increases in tax revenues, resulting from the redevelopment of a specified area.

Tax Increment District Fund

Accounts for funding from a Tax Increment District. For the purposes of the City of Billings examples include the South, East, and Tax Increment District Funds.

Tax Revenue

Revenues resulting from tax assessments and treated as income for specified projects or operations.

TIFD

Tax Increment District Fund

Trails Fund

Accounts for the maintenance and development of the multi-use trail system.

Transit FTA Grant

The Federal Transit Administration provided funding for local transit systems to support and expand their services.

Transit Fund

Accounts for the operations of the public transportation system.

Transportation Alternatives Program (TAP)

Managed by the US federal Highway Administration and provides funding for projects defined as transportation alternatives, such as pedestrian and bicycle projects, scenic and environmental projects, and historic preservation projects.

Transportation Alternatives Program Fund

Accounts for the maintenance and development of non-driver transportation projects.

U

User Fees and Charges

Service charges and fees assessed to the end user of a service.

V

W

Wastewater Fund

Accounts for the operations related to the wastewater systems and reclamation facility.

Water Fund

Accounts for the operations related to the water systems and treatment plant.

X

Y

Yellowstone River Recommended Practices (YRRP)

Yellowstone River Conservation District Council

YRRP

Yellowstone River Recommended Practices

Z

Statistical Information

City of Billings - Statistical Information:

This section presents basic statistical information about the City of Billings over the past five years. It provides comparative information on various services the City performs for the community. It should be noted that the information is reported on an annual basis either by calendar year (CY) or by fiscal year (FY).

Activity	Report Period	2019	2020	2021	2022	2023
Demographic:						
Area in Square Miles	FY	43.9	44.0	44.5	44.7	45.2
Population**	CY	109,431	109,843	117,116	117,445	118,288
Per Capita Personal Income**	CY	52,019	54,069	56,649	56,698	60,984
Median Age**	CY	37.6	38.2	36.9	37.3	37.6
School Enrollment	FY	16,649	16,677	16,945	16,800	17,000
Infrastructure:						
Miles of Streets	CY	553.5	555.1	559.1	560.5	564.7
Miles of Alleys	CY	125.8	125.6	126.4	127.2	127.8
Miles of Highway/Interstate	CY	19	19	20	20	20
Street Light Maint. Dist.	FY	193	194	197	197	198
No. of Street Lights	FY	8,796	8,691	8,881	8,847	8,858
Miles of Storm Sewer	CY	272.0	276.0	279.0	283.1	291.2
No. of Fire Hydrants (per PUD)	FY	4,552	4,670	4,717	4,801	4,871
New Special Improvement Districts	CY	2	3	6	5	5
Fire Protection:						
No. of Stations	CY	7	7	7	7	7
No. of Firefighters/Officers/Dispatchers	FY	158.8	156.5	156.5	160.6	172.0
No. of Dispatched Calls	CY	15,810	16,264	18,365	17,803	19,625
No. of Fire Inspections	CY	1,535	942	729	857	1,026
Police Protection:						
No. of Stations	CY	1	1	1	1	1
No. of Police Officers	FY	154	182	154	157	160
No. of Dispatched Calls	CY	94,709	96,080	94,532	83,668	90,079
No. of Arrests	CY	12,583	10,299	11,538	11,035	9,939
No. of Traffic Violations	CY	29,727	22,609	17,871	20,519	17,367
No. of Traffic Accidents	CY	4,014	2,318	1,772	2,465	2,395
Animal Control:						
No. of Animals Processed	CY	2,545	4,265	3,431	5,521	4,790
No. of Licenses Issued	CY	5,385	4,826	4,305	4,427	4,722
No. of Citations Issued	CY	1,217	1,399	1,048	1,248	1,172
No. of Complaints Received	CY	5,941	5,648	5,398	5,286	6,125

** Figures are estimates

City of Billings - Statistical Information: Continued

Activity	Report Period	2019	2020	2021	2022	2023
<i>Municipal Water:</i>						
No. of Consumers	FY	32,811	32,674	32,948	33,197	32,683
Average Daily Consumption	FY	19.2	21.0	23.1	22.2	23.3
Maximum Daily Capacity (millions of gallons)	FY	60	60	60	60	50
Miles of Water Mains	FY	492	484	487	499	497
<i>Municipal Wastewater:</i>						
No. of Customers	FY	35,292	35,667	35,937	36,385	36,718
Average Daily Treatment	FY	19.0	22.0	18.9	20.6	18.7
Maximum Daily Capacity (millions of gallons)	FY	30	30	30	65	42
Miles of Sanitary Sewers	FY	507.0	510.0	513.0	518.6	524.4
<i>Solid Waste:</i>						
No. of Residential Customers	FY	32,413	32,845	33,182	33,637	33,871
No. of Commercial Customers	FY	2,586	2,591	2,641	2,667	2,691
Total Customers	FY	34,999	35,436	35,823	36,304	36,562
No. of Landfill Trips	FY	174,773	177,850	127,053	112,203	163,561
<i>Building</i>						
Residential Permits	CY	357	470	853	1,033	260
Remodel/Addition Permits	CY	421	352	284	491	458
Commercial Permits	CY	70	427	534	361	101
Remodel/Addition Permits	CY	406	253	206	206	325
Total Number Permits	CY	1,254	1,502	1,877	2,091	1,144
New Residential Valuation	CY	\$ 93.9	\$ 115.4	\$ 148.5	\$ 149.3	\$ 89.4
Remodel/Addition Valuation	CY	5.2	5.9	7.5	16.3	34.9
New Commercial Valuation	CY	42.1	90.3	190.2	318.8	110.2
Remodel/Addition Valuation	CY	77.3	89.2	34.9	55.4	82.5
Total Permit Valuation		\$ 259.4	\$ 300.8	\$ 381.1	\$ 468.1	\$ 316.9
<i>Airport Activity:</i>						
No. of Enplanements	CY	474,762	248,597	384,070	395,619	417,714
Tons of Freight Handled	CY	49,574	55,275	49,533	46,256	38,436
Tons of Mail Handled	CY	930	886	669	594	231
No. of Crash/Fire Responses	CY	150	119	154	147	191
<i>Transit Activity:</i>						
No. of Miles Traveled	FY	841,843	825,796	809,714	844,633	881,010
Ridership	FY	473,332	409,938	307,793	337,500	367,584
Wheel Chair Ridership	FY	25,492	19,935	13,844	12,996	12,858
<i>Fleet Services:</i>						
Preventive Maintenance Orders	FY	2,016	2,634	2,866	2,783	1,788
Other Repair Orders	FY	5,560	6,690	6,148	5,403	5,978
Total Repair Orders	FY	7,576	9,324	9,014	8,186	7,766
Maintenance Hours Charged	FY	19,855	23,707	6,554	6,379	18,193
Fuel Consumption (Gallons)	FY	873,269	788,400	800,617	808,243	861,293

City of Billings - Statistical Information

Activity	Report Period	2019	2020	2021	2022	2023
Municipal Cemetery:						
No. of Spaces Occupied	FY	25,324	25,355	25,437	25,535	25,606
No. of Spaces Un-Occupied	FY	6,231	6,200	6,118	6,020	5,949
Total Spaces	FY	31,555	31,555	31,555	31,555	31,555
No. of Full Burials	FY	31	28	49	58	34
No. of Cremation Burials	FY	59	56	72	78	83
Total Burials	FY	90	84	121	136	117
Municipal Parking Garages:						
No. of Parking Garages	FY	4	4	4	4	4
No. of Available Spaces	FY	1,821	1,821	1,868	1,868	1,868
No. of Leased Spaces	FY	1,504	1,504	1,551	1,551	1,551
No. of Shopper Spaces	FY	260	260	260	261	261
No. of Other Spaces	FY	57	57	57	57	57
On-Street Parking:						
No. of Parking Meters	FY	830	830	795	794	849
Off-Street Parking Lots						
No. of Parking Lots	FY	5	5	3	3	3
No. of Lot Meters (includes multi-space meter)	FY	108	108	43	43	43
No. of Leased Lot Spaces	FY	29	29	29	29	29
City Parks:						
Developed Acres	FY	1,223	1,232	1,232	1,255	1,257
Undeveloped Acres	FY	268	268	268	248	246
Natural Park Acres	FY	1,213	1,213	1,213	1,213	1,213
Total Park Acres	FY	2,704	2,713	2,713	2,716	2,716
City/County Library:						
No. of Volumes	FY	217,847	219,397	281,048	277,904	501,968
No. of Annual Circulations	FY	858,685	677,143	490,345	620,126	679,558
City Recreation:						
No. of Recreation Programs	FY	530	417	408	475	487
No. of Participants	FY	75,235	59,355	56,783	65,400	68,741
Legal /Judicial:						
Warrants Reviewed	FY	9,191	10,068	9,654	8,360	7,141
Appeals to Higher Court	FY	20	8	15	14	10
Financial Activity:						
Investment Rate of Return	FY	1.83%	1.81%	0.47%	0.29%	4.93%
No. of New Businesses	FY	1,008	883	891	819	906
No. of Renewal Businesses	FY	5,328	5,344	5,183	5,149	5,107
Total Businesses	FY	6,336	6,227	6,074	5,968	6,013

CITY OF BILLINGS, MONTANA
Top 20 Private Employers in Yellowstone County
(Unaudited)

2021

Employer	<u>Number of Employees</u>¹
Billings Clinic	1,000 or More
St. Vincent Healthcare	1,000 or More
Wal-Mart	1,000 or More
Albertsons Food & Drug	500-999
Cenex Harvest States	500-999
First Interstate Bank	500-999
SCL Medical Group	500-999
St John's United	500-999
Wells Fargo	500-999
Charter Communications	250-499
Costco	250-499
ExxonMobil	250-499
Phillips 66 Company	250-499
Rocky Mountain College	250-499
ROI Solutions	250-499
Sysco Food Service	250-499
Target	250-499
Town Pump	250-499
United Parcel Service	250-499

Sources and other information:

Montana Department of Labor and Industry

Note: This list does not include governmental or railroad employers. Number of employees for each firm is not available.

CITY OF BILLINGS, MONTANA
Principal Property Taxpayers
June 30, 2023 and Ten Years Ago
(Unaudited)

Taxpayer	Tax Year 2022			Tax Year 2013		
	Taxable Value	Rank	Percentage of Total Taxable Value	Taxable Value	Rank	Percentage of Total Taxable Value
Northwestern Energy	\$ 10,890,304	1	4.7%	\$ 7,616,525	1	4.5%
Montana Dakota Utilities	4,271,993	2	1.8%	2,449,205	4	1.5%
Charter Communications	2,076,599	3	0.9%	-		0.0%
Verizon Wireless	1,917,820	4	0.8%	1,039,417	7	0.6%
Lumen Technologies	1,163,399	5	0.5%	-		0.0%
RSS WFCM	913,068	6	0.4%	-		0.0%
AT&T Mobility	795,130	7	0.3%	1,293,284	5	0.8%
Wal-Mart/Sam's Real Estate	678,661	8	0.3%	1,054,766	6	0.6%
Rimrock Owner LP	-		0.0%	626,535	9	0.4%
Scheels All Sports Inc	571,502	9	0.2%	-		0.0%
Jela LLC	553,027	10	0.2%	-		0.0%
Western Sugar Co.	-		0.0%	659,810	8	0.4%
Wells Fargo Corporate Prop.	-		0.0%	448,452	10	0.3%
Qwest Corp	-		0.0%	3,142,246	3	1.9%
Bresnan Broadband	-		0.0%	3,734,106	2	2.2%
Total	\$ 23,831,503		10.3%	\$ 22,064,346		13.2%
 Total taxable value	 \$ 231,426,077			 \$ 167,764,175		

Source: City of Billings, Montana

Glossary

GLOSSARY

Accrual Basis of Accounting

Accrual Basis of Accounting is the method of accounting under which revenues are recorded when earned and expenses that are recorded when goods and services are received (regardless of the timing of related cash flows).

Actual

Actual, as used in the fund summaries and department and division summaries within the budget document, represents the FY 18 and FY 19 results of operations.

AFT

AFT refers to Air Flotation Thickener.

Airport Improvement Program (AIP)

Airport Improvement Program (AIP) is a Federally funded grant program in which annual entitlements combined with local share dollars, are used to fund Federally approved airfield improvements and/or equipment purchases. Examples of AIP improvements and purchases include taxiway/runway overlays, airfield lighting projects, navigational equipment installations, airfield firefighting equipment, etc.

Appropriation

An Appropriation is expenditure authority with specific limitations as to the amount, purpose, and time established by formal action of a governing body such as the City Council for a specific use.

Arcview

Arcview is the software used with (GIS) Geographic Information Systems.

Assessed Market Valuation

The Assessed Market Valuation is the value set upon real estate or other property by a government as a basis for levying taxes.

AVL

Automatic Vehicle Locators enable 911 Center dispatchers to view on a map where each equipped fire truck is at the present moment.

Balanced Budget

A Balanced Budget is one in which expenditures equal revenues for the fiscal year.

Billings Operations Center (BOC)

The Billings Operations Center (BOC) is the facility that houses Central Motor Pool, Solid Waste Division, Street and Traffic Division, Parks Maintenance Operation, and the Police roll call and training facility.

BMP

BMP refers to Best Management Practices.

Bonds

Bonds are debt instruments that require repayment of a specified principal amount on a certain date (maturity date) together with interest at a stated rate or according to a formula for determining the interest rate.

Budget

A Budget is a financial plan for the control of government operations. A budget primarily focuses on available reserve, revenue, and expenditure estimates as the means of control.

Budget Document

The Budget Document is the official written statement/document which presents the approved budget to the legislative body.

Budget Message

The Budget Message is the opening section of the budget document which provides the City Council and the public with a general summary of the most important aspects of the current budget, changes from previous year and recommendations regarding the financial policy for the coming period.

BUFSA

Billings Urban Fire Service Area (BUFSA) was established when the rural fire service discontinued its business. These districts were formed to provide fire and emergency service to areas outside the city limits of Billings. These operations have been closed to the Public Safety Fund.

CAFR

The Comprehensive Annual Financial Report (CAFR) is the official annual financial report of the City encompassing all funds of the City. It includes an introductory section, management's discussion and analysis (MD&A), basic financial statements, required supplementary information other than MD&A, combining and individual fund statements, schedules, and a statistical section.

Capital Assets

Capital Assets are assets of significant value and having a useful life of several years. Capital assets are also called fixed assets.

Capital Improvement Plan (CIP)

The Capital Improvement Plan (CIP) represents all capital projects that are in excess of \$25,000 and that are planned for the next five fiscal (budget) years.

Capital Project Funds

Capital Project Funds account for the acquisition and construction of major capital facilities such as Fire Station #7 and the Ballfield/Stadium. Revenues may be from grants, taxes, bond issues, donations, transfers from other funds, and/or assessments.

Capital Replacement Fund

The Capital Replacement Fund is a fund used strictly for the replacement of vehicles and major items of equipment. Reserves are accumulated in this fund through transfers from benefiting funds.

Cash Reserves

Cash Reserves is the unobligated cash in each of the funds.

CDBG

The Community Development Block Grant (CDBG) Program is a federally funded program designed to develop viable urban communities by providing decent housing and a suitable living environment and by expanding economic opportunities primarily for persons of low and moderate incomes. Eligible projects must either benefit low or moderate-income individuals or result in the prevention or elimination of slums or blighted conditions. Programs typically funded include Housing Rehabilitation, Economic Development, Public Service Activities, and Neighborhood Improvement Projects carried out in the City's lower income neighborhoods.

Contingency

A Contingency is an appropriation of funds to cover unforeseen expenditures that may occur during the budget year.

CTEP

Community Transportation Enhancement Program (CTEP) is a federally funded program being used for Bike Trails.

DBID (Downtown Business Improvement District)

The Downtown Business Improvement District (DBID) is dedicated to improving the cleanliness, appearance, and perception of safety in Downtown Billings to further enhance and make Billings a vibrant destination for visitors, residents, owners, employees, and students. The BID is publicly-sanctioned, assessment financed, and property owner managed.

Debt Service Fund

The Debt Service Fund accounts for revenues and transfers for related principal and interest expenditures.

DEQ

The Department of Environmental Quality (DEQ) is the State agency charged with regulation of Montana Environmental Laws such as Air Quality and Water Quality.

Distinguished Budget Presentation Awards Program

The Distinguished Budget Presentation Awards Program is a voluntary awards program administered by the Government Finance Officers Association to encourage governments to prepare effective budget documents.

Downtown Billings Association

The Downtown Billings Association (DBA) is a non-profit organization working with downtown promotions.

Downtown Billings Partnership

The Downtown Billings Partnership, Inc. (DBP) is comprised of the Billings Cultural Partners, the DBA, and downtown property owners. The DBP's purpose is to recommend to the City Council how to spend Tax Increment dollars to best move forward with the revitalization of the downtown area and the central business district.

DPARB

The Development Process Advisory Review Board (DPARB) is an advisory board that meets once a month to discuss issues related to development and the permit processes within and immediately around the City of Billings. They may hear appeals and make recommendations to the City Administrator.

EMS

EMS refers to Emergency Medical Services.

Encumbrance

An Encumbrance is a commitment of funds against an appropriation until such time as goods or services (related to an unperformed contract) are received by the City.

Enterprise Funds

Enterprise Funds account for businesslike activities supported primarily by user charges. Examples are the City Water and Wastewater Utilities, Parking garages, and Airport and Transit systems.

EPA

EPA refers to the Environmental Protection Agency.

Expenditures

The term, Expenditures, refers to the outflow of funds paid for an asset obtained or goods and services rendered.

FAR Part 107

Federal Aviation Regulation Part 107 (FAR Part 107) – Airport Security. This is the Federal Regulation that requires airports across America to establish and implement a security plan for their facilities. Part 107 was originally established to prevent hijackings and has been expanded to help airports protect against a number of national and international threats. Some of the specific requirements are the establishment of an airport police force, access control procedures and employee training.

FAR Part 139

Federal Aviation Regulation– Part 139 (Far Part 139) – Certification and Operations: Land Airports Serving Certain Air Carriers. This is the regulation that established all of the operational and safety standards that must be met to be a certified airport. An airport must maintain its certification to receive commercial airline service. Part 139 establishes the requirements and specifications for such things as runway widths, placement of lights, object free zones near and around runways, snow removal operations, aircraft rescue firefighting, driving on the airfield, painting of striping on pavement surfaces, etc.

FAR Part 150

Federal Aviation Regulation – Part 150 (Far Part 150) – Airport Noise Compatibility Programs. This is the Federal Regulation that required airports to put in place a plan to mitigate airport generated noise.

Fiscal Year (FY)

Fiscal Year (FY) is a twelve-month period of time to which the annual budget applies and at the end of which a governmental unit determines its financial position and the results of its operations. The City of Billings' fiscal year runs from July 1 through June 30.

Franchise Fees

Franchise Fees are paid by utility companies as rent for using public rights-of way.

FTA

The Federal Transit Administration (FTA) is the federal agency that administers the Federal funds used for local transit services and equipment.

FTE

Full-time equivalent (FTE) of one position is 2080 hours per year for all employees, except for suppression fire personnel whose annual compensation is based on 2272 hours per year.

Fund

A Fund is a fiscal and accounting entity with a self-balancing set of accounts.

Fund Balance

Fund Balance is the difference between revenues and expenditures. The beginning fund balance represents the residual funds brought forward from the previous year (ending balance).

GAAP

Uniform minimum standards for financial accounting and recording, encompassing the rules and procedures that define accepted accounting principles. The financial statements of the City of Billings have been prepared in conformity with General Accepted Accounting Principles (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial principles.

GASB 34

GASB 34 changes the presentation of governments' external financial statements. The objective of GASB 34 is to enhance the clarity and usefulness of government financial statements to the citizenry, oversight bodies, investors and creditors. Key aspects are: analysis of the government's financial performance for the year and its financial position at year-end. The City is required to report financial operations, net assets and prepare statements at the government-wide level. Governments will now be required to use a "net program cost" format for the government-wide statements instead of a traditional operating statement. The City will also be required to record certain infrastructure assets.

General Fund

The General Fund accounts for all resources not devoted to specific activities and include many City services such as Legal, Administration, Municipal Court, Finance and Parks and Recreation. Major revenue sources are real property taxes, Municipal Court fines, business licenses, charges for services, and miscellaneous.

General Obligation Bonds (G.O. Bonds)

General Obligation Bonds (G.O. Bonds) are bonds which are secured by the full faith and credit of the issuer.

GEO File

GEO File associates a location to an address and phone number. (Part of New World database.)

GIS

Global Information System (GIS) – the City of Billings is actively working on the development of a city wide GIS. The GIS will contain data layers that will consist of city infrastructure data, tax data, and various other pertinent city data. This information will be used for inventory purposes, compliance of GASB 34, and many other uses.

GPS

Global Positioning System (GPS) uses satellites to reference a map point. The point can be a sign, streetlight, water/sewer line, or various other city assets. The point contains data about the asset which is then included in the city GIS.

Grant

A Grant is a contribution by the State or Federal government or other organization for a specific purpose, activity, or facility.

HAWK

High-intensity Activated crossWalk is a crosswalk signal to stop traffic flow for pedestrians where there is not a traffic light.

Hi-C

Higher Classification arises when a fire employee is qualified to work above their current job description and / or pay grade.

IDDE

IDDE refers to Illicit Discharge Detection and Elimination.

Interfund Transfers

Interfund Transfers are amounts transferred from one fund to another within the City.

Internal Service Funds

Internal Service Funds account for the financing of services provided by one department to other departments of the City.

Intrafund Transfers

Intrafund Transfers are amounts transferred within the fund.

Levy

Levy – (Verb) To impose taxes, special assessments, or service charges for the support of governmental activities. (Noun) The total amount of taxes, special assessments, and/or service charges imposed by a government.

MDT

Mobile Data Terminals are the computers in the fire trucks that allow the 911 Center to send information to the Fire personnel while they are responding to a call.

Mill

A Mill is the traditional unit of expressing property tax rates. One Mill equals one-thousandth (1/1000) of a dollar, or \$1 tax per \$1,000 of taxable valuation.

MLCT

MLCT is the Montana League of Cities and Towns.

MMIA

The Montana Municipal Insurance Authority (MMIA) is a self-insured pool made up of the participating cities and towns within the State of Montana. The MMIA makes available two coverages to each of the municipalities: the Workers Compensation Program and the General Liability Program. The City of Billings is a member of both programs.

Modified Accrual Basis of Accounting

Modified Accrual Basis of Accounting is an accounting method by which revenues are recognized in the accounting period in which they become measurable and available. Expenditures are recognized in the accounting period in which the fund liability is incurred. However, debt service expenditures, as well as expenditures related to compensated absences, claims, and judgments, are recorded only when payment is due.

MPDES

MPDES stands for Montana Pollution Discharge Elimination Process.

Non-departmental

General Fund expenditures that are not specifically allocable to an individual general fund department are termed Non-departmental. The largest such expenditures include transfers to the Public Safety Fund and property/liability insurance payments.

Ordinance

Ordinance – A formal legislative enactment by the governing body of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

Park Maintenance Districts (PMD)

Park Maintenance Districts (PMD) are districts established in certain areas for the upkeep and maintenance of parks.

Permanent Fund

The Permanent Fund is used to account for resources that are legally restricted to the extent that only earnings, and not principal, may be used for purposes that support the City's programs – that is, for the benefit of the government or its citizenry.

Personal Services

Personal Services are those costs related to employee compensation, including salaries, wages, and benefit costs.

Refunding

Refunding is the redemption of a bond with proceeds received from issuing lower-cost debt obligations ranking equal to, or superior to, the debt to be redeemed.

Reserve for Debt Service

A Reserve for Debt Service is an account used to segregate a portion of fund balance for Debt Service Funds.

Resolution

Resolution is a formal expression of opinion or intent voted by an official body such as the City Council.

Revenue

Revenue is the total income produced by a given source, such as business taxes, permits, fines and forfeitures, etc.

Revenue Book

The Revenue Book is the City prepared document that reports estimated tax, special assessment, and entitlement revenues each fiscal year. Each revenue estimate includes actual revenue history for 5 to 10 years, estimated revenue for the current budget year, and percentage changes.

Risk Management

Risk Management is an organized attempt to protect a government's assets against accidental loss in the most economical method.

SDF

System Development Fees (SDF) are one-time fees assessed against new water or wastewater customers as a way to recover a part of the cost of additional system capacity constructed for their use. The amount of the fees is based upon the size of the customer's water meter.

SID

Special Improvement Districts (SID) are districts established for specific improvements such as water, sanitary sewer, storm drain, and/or streets. These improvements are paid for by special assessments.

Special Assessment

A Special Assessment is a levy made against certain properties to defray part or all of the cost of a specific improvement or service primarily benefiting those properties.

Special Revenue Funds

Special Revenue Funds are funds earmarked for special activities as required by law or administrative regulation. Examples are City-County Library, Street/Gas tax, Tax Increment District, and the Community Development Grants.

Tax Increment Bond

Tax Increment Bond is a specially limited obligation bond payable from anticipated incremental increases in tax revenues, resulting from the redevelopment of an area. Tax revenue from construction and improvements in the Tax Increment District provides funding for new construction and improvements.

Tax Increment District(s)

Tax Increment Districts are areas within the City that the governing body has established by resolution as “blighted”; which allows for special property tax treatment. Blight is defined as an area declining in taxable value and that requires rehabilitation and redevelopment in the interest of the public health, safety, morals, or welfare of the citizens. Boundaries of the District are defined and tax revenue (based upon taxable value) is determined. This taxable value amount becomes the BASE value. Tax collections from the BASE continue to be distributed to the taxing entities. The taxable value in excess of the BASE (*tax increment*) is used to pay for incentives established to create tax value growth. After a period of time, the District sunsets and all tax collections are distributed to the taxing entities.

Taxable Valuation

The Taxable Valuation is the portion of the assessed value of a property that is taxable.

TBID

The Tourism Business Improvement District’s (TBID) purpose is to market the Billings region as a preferred travel destination. Visitors to lodging facilities are assessed a nightly fee to fund the District.

Transfers

Transfers are authorized exchanges of cash or other resources between funds.

Transmittal Letter

Transmittal Letter is a general discussion of the proposed budget as presented in writing by the Mayor to the Council. The message contains an explanation of the principal budget items and recommendations regarding the financial policy for the upcoming year.

VISTA

VISTA, or AmeriCorps VISTA, refers to Volunteers In Service To America.

Working Capital

Working Capital is net current assets. The balance can be identified as available for commitment on the short term (usually one year). Formula:

1. Add cash:
2. Add other current assets (known as receivables which can be expected to be available for expenditure in the short term): and,
3. Deduct current liabilities (payables which are expected to be paid in the short term).

